# **Future Electronics Limited**

Report and Financial Statements

31 December 2003



Registered No: 2087867

#### **Directors**

D G Casey T G McGrory J A J Rourke

#### Secretary

W R Wingad

#### **Auditors**

Ernst & Young LLP Apex Plaza Reading RG1 1YE

#### **Bankers**

ABN AMRO Bank 250 Bishopsgate London EC2M 4AA

#### **Solicitors**

Baker & McKenzie 100 New Bridge Street London EC4V 6JA

#### Registered office

Future House Poyle Road Colnbrook Slough Berkshire SL3 OAA

### Directors' report

The directors present their report and financial statements for the year ended 31 December 2003.

#### Results and dividends

The profit for the year, after taxation, amounted to £1,723,443. The directors do not recommend the payment of any dividends.

#### Principal activities and review of the business

The principal activity of the company during the year was to be the distribution of electronic components. Turnover has increased by 13.6% to £243,470,711 during the year.

#### **Future developments**

The company is committed to strengthening its market position across Europe and continues to invest in improving its efficiency and effectiveness in all locations to achieve that aim.

#### Events since the balance sheet date

There were no significant events affecting the company since the date of the balance sheet.

#### Disabled employees

The directors give special attention to the health and safety of their employees and endeavour to ensure that as far as possible the training, career development and promotion of disabled persons is the same as for other employees. Should employees become disabled, every effort is made to ensure that their employment continues and appropriate retraining is received.

#### **Employee involvement**

During the year, the policy of providing employees with information about the company has continued. Regular meetings are held between management and employees to allow a free flow of information and ideas.

#### **Directors**

The directors who served the company during the year were as follows:

D G Casey T G McGrory J A J Rourke

There are no directors' interests requiring disclosure under the Companies Act 1985.

# **Directors' report**

#### **Auditors**

A resolution to reappoint Ernst & Young LLP as auditors will be put to the members at the Annual General Meeting.

On behalf of the board

JA J Rourke

Director

June 3:0 . 2004

3

# Statement of directors' responsibilities in respect of the financial statements

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that year. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



## Independent auditors' report

to the members of Future Electronics Limited

We have audited the company's financial statements for the year ended 31 December 2003 which comprise the Profit and Loss Account, Statement of Total Recognised Gains and Losses, Balance Sheet, Statement of Cash Flows and the related notes 1 to 20. These financial statements have been prepared on the basis of the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As described in the Statement of Directors' Responsibilities the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the Directors' Report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it.

#### Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.



# Independent auditors' report to the members of Future Electronics Limited (continued)

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 31 December 2003 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Empoyou M

Ernst & Young LLP Registered Auditor

11 June 2004

## **Profit and loss account**

for the year ended 31 December 2003

	Notes	2003 £	2002 £
Turnover	2	243,470,711	214,414,812
Cost of sales		196,911,543	177,990,948
Gross profit		46,559,168	36,423,864
Distribution costs Administrative expenses Other operating expenses/(income)		26,807,680 17,363,815 16,034	23,326,859 15,348,486 (64,382)
Operating profit/(loss)	3	2,371,639	(2,187,099)
Interest receivable and similar income Interest payable	6 7	485,375 (306,543)	193,731 (53,810)
		178,832	139,921
Profit/(loss) on ordinary activities before taxation Tax on profit/(loss) on ordinary activities	8	2,550,471 827,028	(2,047,178) (627,311)
Profit retained/(loss) for the financial year		1,723,443	(1,419,867)
		<del></del>	<del></del>

MAZAMINUNGA ANDRONG AND ANDRONG ANDRON

# Statement of total recognised gains and losses

There are no recognised gains or losses other than the profit of £1,723,443 attributable to the shareholders for the year ended 31 December 2003 (2002 - loss of £1,419,867).

# **Balance sheet**

#### at 31 December 2003

		2003	2002
	Notes	£	£
Fixed assets			
Tangible assets	9	3,286,740	4,294,624
Investments	10	4,439,195	4,463,464
		7,725,935	8,758,088
Current assets			
Stocks	11	58,490,630	54,903,052
Debtors	12	55,272,474	40,475,724
Cash at bank and in hand		10,931,876	8,395,055
		124,694,980	103,773,831
Creditors: amounts falling due within one year	13	41,552,859	23,359,640
Net current assets		83,142,121	80,414,191
Total assets less current liabilities		90,868,056	89,172,279
Creditors: amounts falling due after more than one year	14	166,000	193,666
		90,702,056	88,978,613
Capital and reserves			
Called up share capital	17	88,069,083	88,069,083
Share premium account	18	875,938	875,938
Profit and loss account	18	1,757,035	33,592
Equity shareholders' funds	18	90,702,056	88,978,613

ikyminikymindeymin

J A J Rourke Director

June 3rd 2004

# Statement of cash flows

for the year ended 31 December 2003

	Notes	2003 £	2002 £
Net cash inflow from operating activities	19(a)	2,256,779	6,489,000
Returns on investments and servicing of finance	19(b)	178,832	139,921
Taxation	19(c)	603,468	(1,175,861)
Capital expenditure and financial investment	19(d)	(475,094)	(485,432)
Acquisitions and disposals	19(e)	24,269	(105,361)
Financing	19(f)	(27,666)	(734,097)
Increase in cash		2,560,588	4,128,170
Reconciliation of net cash flow to movement in net	funds		
		2003 £	2002 £
Increase in cash		2,560,588	4,128,170
Net cash outflow from decrease in long-term accruals		27,666	734,097
		2,588,254	4,862,267
Change in net funds	19(g)	2,588,254	4,862,267
Net funds at 1 January	19(g)	8,177,622	3,509,021
Net funds at 31 December	19(g)	10,765,876	8,371,288

NOBEZ SANDA SANDA ENDAL PRODEZ ANDRE PONDE ANDRE AND A PARTICULAR PONDE PONDE

at 31 December 2003

#### 1. Accounting policies

#### Basis of preparation

The financial statements are prepared under the historical cost convention, and in accordance with applicable accounting standards.

#### Fixed assets

All fixed assets are initially recorded at cost.

#### Depreciation

Depreciation is provided on all tangible fixed assets, at rates calculated to write off the cost, less estimated residual value based on prices prevailing at the date of acquisition of each asset evenly over its expected useful life, as follows:

Short leasehold improvements (5 years)
Equipment and fixtures (5 to 10 years)
Computer equipment (4 years)

The carrying values of tangible fixed assets are reviewed for impairment if events or changes in circumstances indicate the carrying value may not be recoverable.

#### Stocks

Stocks are stated at the lower of cost and net realisable value. Cost is purchase price less trade discounts and is computed on a first-in first-out basis. Net realisable value is based on estimated selling price less any further costs expected to be incurred on disposal.

#### Deferred taxation

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events have occurred at that date that will result in an obligation to pay more, or a right to pay less or to receive more, tax, with the following exception:

• deferred tax assets are recognised only to the extent that the directors consider that it is more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured on an undiscounted basis at the tax rates that are expected to apply in the periods in which timing differences reverse, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

#### Pension

The company arranges stakeholders' pension schemes for eligible employees. The company does not contribute to the schemes, however arrangement fees borne by the company are charged to the profit and loss account as incurred.

at 31 December 2003

#### 1. Accounting policies (continued)

#### Foreign currencies

Transactions in foreign currencies are recorded at the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the balance sheet date. All exchange differences are taken to the profit and loss account.

#### Operating lease rentals

Rentals payable under operating leases are charged in the Profit and Loss Account on a straight line basis over the lease term.

#### 2. Turnover

Turnover represents the amounts derived from the sale of goods supplied by the company, net of value added tax and trade discounts. All turnover arises from continuing operations.

An analysis of turnover by geographical market of destination has not been provided on the grounds that, in the opinion of the directors, it would be seriously prejudicial to the interests of the company.

#### 3. Operating profit/(loss)

This is stated after charging/(crediting):

	This is stated after charging (crediting).	2003 £	2002 £
	Auditors' remuneration - audit services - non-audit services	35,000 47,882	33,000 86,073
		82,882	119,073
	Depreciation of owned fixed assets	1,482,978	1,571,756
	Loss on disposal of fixed assets	- 1 45( 000	47,087
	Operating lease rentals - land and buildings	1,476,983	1,503,656
	- plant and machinery	45,579	41,967
	Net loss on foreign currency translation	321,820	499,858
4.	Staff costs		
		2003	2002
		£	£
	Wages and salaries	13,117,636	11,533,705
	Social security costs	1,520,199	1,241,768
		14,637,835	12,775,473
	The monthly average number of employees during the year was as follows:		
		2003	2002
		No.	No.
	Warehouse	139	120
	Sales and administration	326	321
		465	441
			<del></del>

at 31 December 2003

#### 5. Directors' emoluments

Directors emoralisms	2003 £	2002 £
Emoluments	801,845	239,049
The amounts in respect of the highest paid director are as follows:	2003 £	2002 £
Emoluments	656,057	136,479

The directors of the company are also directors of fellow subsidiaries. The directors received total remuneration for the year of £801,845 (2002: £239,049), all of which was paid by Future Electronics Limited. The directors do not believe that it is practicable to apportion this amount between their services as directors of the company and their services as directors of the fellow subsidiary companies. No directors are accruing benefits under a company pension scheme (2002: nil).

#### 6. Interest receivable

		2003	2002
		£	£
	Bank interest receivable	166,210	101,011
	Interest from group companies	319,165	92,720
		485,375	193,731
7.	Interest payable		
		2003	2002
		£	£
	Bank interest payable	4,955	15,173
	Interest payable to group undertakings	301,588	38,637
		306,543	53,810
8.	Tax  (a) Tax on profit/(loss) on ordinary activities  The tax charge/(credit) is made up as follows:		
		2003	2002
		£	£
	Current tax:		
	UK corporation tax Tax over provided in previous years	827,028 -	(592,355) (34,956)
	Total current tax (note 8(b))	827,028	(627,311)

#### at 31 December 2003

#### Tax (continued)

Factors affecting current tax charge

The tax assessed on the profit/(loss) on ordinary activities for the year is higher than the standard rate of corporation tax in the UK of 30% (2002 - 30%). The differences are reconciled below:

NS ZAMANINE KANDANA TAHANG TAMANG TAMANG

	2003	2002
	£	£
Profit/(loss) on ordinary activities before taxation	2,550,471	(2,047,178)
Profit/(loss) on ordinary activities by rate of tax Disallowed expenses and non-taxable income	765,141 98,989	(614,153) 86,909
Depreciation in excess of capital allowances Other timing differences	99,846 (136,948)	50,985 (116,096)
Adjustments in respect of previous periods	(130,540)	(34,956)
Total current tax (note 8(a))	827,028	(627,311)
(c) Deferred tax  The deferred taxation asset not recognised in the accounts is as follows:		
	2003	2002
	£	£
Capital allowances in advance of depreciation Other timing differences	(64,796) 287,426	(164,642) 424,374
	222,630	259,732

The net deferred tax asset has not been recognised due to uncertainty over the availability of suitable future taxable profits.

2002

# Notes to the financial statements at 31 December 2003

#### 9. Tangible fixed assets

	Short leasehold improvements £	Equipment and fixtures £	Computer Equipment £	Total £
Cost:				
At 1 January 2003	1,629,298	3,582,242	2,525,109	7,736,649
Additions	170,468	165,406	139,220	475,094
Written off	(622,260)	(183,356)	(583,187)	(1,388,803)
At 31 December 2003	1,177,506	3,564,292	2,081,142	6,822,940
Depreciation:				
At 1 January 2003	1,016,737	1,168,925	1,256,363	3,442,025
Provided during the year	304,405	523,631	654,942	1,482,978
Written off	(622,260)	(183,356)	(583,187)	(1,388,803)
At 31 December 2003	698,882	1,509,200	1,328,118	3,536,200
Net book value:				
At 31 December 2003	478,624	2,055,092	753,024	3,286,740
At 31 December 2002	612,561	2,413,317	1,268,746	4,294,624

#### 10. Investments

Shares in group companies £

Cost:	
At 1 January 2003	4,463,464
Disposal	(24,269)
At 31 December 2003	4,439,195

The company holds 100% of the preferred share capital of FE Future Holding BV, a holding company for the European subsidiary undertakings, incorporated in The Netherlands. The company also holds 50% of the voting rights in FE Future Holding BV. The remaining 50% of the voting rights are held by Future Electronics Inc., the ultimate parent company. Control of FE Future Holding BV is exercised by Future Electronics Inc. Since Future Electronics Limited does not exercise significant influence over FE Future Holding BV, the company does not equity account for its investment.

at 31 December 2003

11	١.	Stocks

	SIOCKS		
		2003	2002
		£	£
	Finished goods	58,490,630	54,903,052
	Included within finished goods is £nil (2002: £2,191,719) of stock held on a	consignment.	
40	Dalatana		
12.	Debtors	2003	2002
		2003 £	2002 £
		~	~
	Trade debtors	42,344,095	30,737,501
	Amounts owed by group undertakings	9,293,773	5,289,390
	Corporation tax repayable	-	865,355
	Other debtors	1,742,459	
	Prepayments and accrued income	1,892,147	1,413,787
		55,272,474	40,475,724
			=
13.	Creditors: amounts falling due within one year		
_	,	2003	2002
		£	£
	Bank overdrafts	_	23,767
	Trade creditors	15,939,047	8,311,008
	Amounts owed to group undertakings	19,991,704	9,579,814
	Corporation tax	565,141	_
	Other taxation and social security	393,872	360,968
	Other creditors	10,716	8,729
	Accruals and deferred income	4,652,379	5,075,354
		41,552,859	23,359,640
14.	Creditors: amounts falling due after more than one year		
		2003	2002
		£	£
	Accruals and deferred income	166,000	193,666

ukar kemulahas , kemulang pendanga, pendangas pendadas pendadas pendahas pendaga, kemulas pendaga pendada pendaga p

Accruals and deferred income contain reverse premiums, of which £27,667 (2002: £55,333) will be released after five years.

at 31 December 2003

#### 15. Commitments under operating leases

At 31 December 2003 the company had annual commitments under non-cancellable operating leases as set out below.

AZAKONAN KENDANKA PUNDAN KENDANKA PUNDAN KENDAN KENDAN KENDAN KENDAN KENDAN KENDAN KENDAN KENDAN KENDAN KENDAN

out below.		2003		2002
	Land and buildings £	Other £	Land and buildings £	Other £
Operating leases which expire:				
Within one year	-	8,448	14,693	26,422
In two to five years	324,020	54,270	14,000	62,720
In over five years	1,133,982	_	1,419,669	_
	1,458,002	62,718	1,448,362	89,142

#### 16. Related party transaction

Mr Robert Miller is the ultimate controller of Future Electronics Limited and of the following companies whose ultimate parent undertaking is also Future Electronics Inc. During the year, the company entered into the following related party transactions, in the ordinary course of business.

	Country of operation	2003 £	2002 £
Sales to related parties			
Related party			
Future Electronics Corporation	USA	12,905,306	14,141,621
Future Electronics Inc. (Distribution)			
PTE Limited	Singapore	3,496,781	3,033,127
Future Electronics A.S.	Norway	6,848,836	5,985,213
Future Electronics Sp. Z.o.o	Poland	4,605,126	3,358,621
Future Electronics Deutschland GmbH	Germany	28,924,459	23,659,519
Future Electronics (Distribution) Israel			
Limited	Israel	16,228,527	14,469,587
Future Electronics Kft.	Hungary	3,035,003	101,485
Future Electronics Austria GmbH	Austria	1,608,208	75,547
		77,652,246	64,824,720
Purchases from related parties Related party			
Future Electronics Corporation Future Electronics Inc. (Distribution)	USA	60,850,927	53,884,727
PTE Limited	Singapore	2,621,462	1,738,386
		63,472,389	55,623,113

at 31 December 2003

# 16. Related party transactions (continued) Loan interest paid/payable to related parties

Related party

Future Electronics Corporation	USA	65,946	38,637
Future Electronics Austria GmbH	Austria	710	´ <del>-</del>
Future Electronics NV	Belgium	455	~
Future Electronics Deutschland GmbH	Germany	98,392	
Future Electronics A/S	Denmark	4,505	~
Future Electronics Oy	Finland	2,620	_
Future Electronics S.A.	France	(24,462)	~
Future Electronics S.A.	France	52,421	-
Future Electronics (Ireland) Ltd	Ireland	43,174	
Future Electronics SRL	Italy	23,603	_
Future Electronics B.V.	Netherlands	17,100	_
Future Electronics Distribution (Spain)	Spain	5,436	_
Future Electronics AB	Sweden	11,688	
		301,588	38,637
Loan interest received/receivable from related parties			
Related party			
Future Electronics Corporation	USA	4,953	92,720
Future Electronics Austria GmbH	Austria	4,604	_
Future Electronics NV	Belgium	744	_
Future Electronics Oy	Finland	470	_
Future Electronics Kft	Hungary	30,627	_
Future Electronics Distribution (Israel)			
Ltd	Israel	230,540	_
Future Electronics AS	Norway	12,430	_
Future Electronics Polska Sp. Z o.o.	Poland	34,792	_
Future Electronics AB	Sweden	5	
		319,165	92,720
Sales commission paid and payable to related parties Related party			
• •	France	4,079,701	4 222 064
Future Electronics S.A. Future Electronics S.r.L.			4,232,964
	Italy Iroland	2,689,835 701,338	2,230,374
Future Electronics (Ireland) Limited	Ireland	969,025	650,418 933,933
Future Electronics A/S Future Electronics B.V.	Denmark Netherlands	497,369	466,241
Future Electronics Oy	Finland	980,719	842,884
FAI Electronics AB	Sweden	1,751,916	1,357,203
Future Electronics Kft.	Hungary	401,197	431,183
Future Electronics Distribution (Spain)	riungai y	701,177	731,103
S.L.	Spain	931,295	797,459
Future Electronics NV	Belgium	696,521	442,417
		13,698,916	12,385,076

NGE SINNAS ESPIONAS SUNDAS SUN

17.

## Notes to the financial statements

at 31 December 2003

16	Related	party transactions	(continued)
ıv.	ncialea	Daity Hallsacholis	100Hilliacu

Amounts due from related parties

Related party

Retured party			
Future Electronics A.S. Future Electronics Sp. Z.o.o. Future Electronics Distribution (Israel)	Norway Poland	663,151 911,532	186,768 646,359
Limited	Israel	5,744,096	4,360,498
Future Electronics Kft	Hungary	1,878,252	-
F.E. Future Holding B.V.	Netherlands	96,742	95,765
-		9,293,773	5,289,390
			<del></del>
Amounts due to related parties Related party			
Future Electronics NV	Belgium	59,765	59,951
Future Electronics S.A.	France	435,549	739,136
Future Electronics (Ireland) Limited	Ireland	1,355,376	1,229,127
Future Electronics A/S	Denmark	68,290	81,652
Future Electronics Deutschland GmbH	Germany	4,634,379	2,804,222
Future Electronics Kft.	Hungary	_	108,886
Future Electronics Distribution (Spain)			
S.L.	Spain	117,470	98,745
Future Electronics S.r.L	Italy	334,189	211,493
Future Electronics Oy	Finland	35,752	22,035
FAI Electronics AB	Sweden	516,717	456,559
F.E. Future Holding B.V.	Netherlands	570,684	401,775
Future Electronics Inc. Future Electronics Inc. (Distribution)	Canada	290,964	354,444
PTE Limited	Singapore	803,732	292,678
Future Electronics Austria GmbH	Austria	178,729	43,199
Future Electronics Corporation	USA	10,590,108	2,675,910
		19,991,704	9,579,812
. Share capital		<del></del>	
<b>-</b>			Authorised
		2003	2002
		£	£
Ordinary shares of £1 each		100,000,000	100,000,000
		Allotted, called up	
	200		2002
	No.	£ No.	£
Ordinary shares of £1 each	88,069,083 88,069,08	88,069,083	88,069,083

at 31 December 2003

#### 18. Reconciliation of shareholders' funds and movement on reserves

	Share capital £	Share premium account £	Profit and loss account £	Total share- holders' funds £
At I January 2002 Loss for the year	88,069,083 -	875,938 -	1,453,459 (1,419,867)	90,398,480 (1,419,867)
At 31 December 2002 Profit for the year	88,069,083	875,938	33,592 1,723,443	88,978,613 1,723,443
At 31 December 2003	88,069,083	875,938	1,757,035	90,702,056

#### 19. Notes to the statement of cash flows

(a) Reconciliation of operating profit/(loss) to net cash inflow from operating activities

	, ,	
	2003	2002
	£	£
Operating profit/(loss)	2,371,639	(2,187,099)
Depreciation	1,482,978	1,571,756
Loss on disposal of fixed assets	_	47,087
Increase in stocks	(3,587,578)	(3,994,377)
(Increase)/decrease in debtors	(15,662,105)	
Increase in creditors	17,651,845	7,755,728
Decrease in other creditors	-	(27,666)
Net cash inflow from operating activities	2,256,779	6,489,000
(b) Returns on investments and servicing of finance	2003	2002
	£	£
Interest received	485,375	193,731
Interest paid	(306,543)	(53,810)
		<u> </u>
	178,832	139,921
(c) Taxation		
	2003	2002
	£	£
Corporation tax received/(paid)	603,468	(1,175,861)

at 31 December 2003

#### 19. Notes to the statement of cash flows (continued)

(d)	Capital	expenditure
(U)	Capitai	CAPCHUILLIC

(a) Capital expenditure			
		2003 £	2002 £
Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets		(475,094) -	(535,432) 50,000
		(475,094)	(485,432)
(e) Acquisitions and disposals			
		2003 £	2002 £
Acquisition of shares in group companies Disposal of shares in group companies		24,269	(105,361)
		24,269	(105,361)
(f) Financing			
		2003 £	2002 £
Decrease in amounts owed to Future Electronics Inc. Net outflow from long-term accruals		(27,666)	(734,097)
		(27,666)	(734,097)
(g) Analysis of changes in net funds			4.
	At 1 January 2003 £	Cash flows £	At 31 December 2003 £
Cash at bank and in hand Overdrafts	8,395,055 (23,767)	2,536,821 23,767	10,931,876
Debt due after one year	(193,666)	27,666	(166,000)
	8,177,622	2,588,254	10,765,876

#### 20. Ultimate parent company

The company is a wholly owned subsidiary of Future Electronics Inc., which is incorporated in Canada. Future Electronics Inc. is also, in the opinion of the directors, the ultimate parent undertaking. The consolidated financial statements of Future Electronics Inc. are not available to the public.

In the opinion of the directors, Mr Robert Miller, who controls 100% of the shares of Future Electronics Inc., is the company's ultimate controller.