## REPORT AND ACCOUNTS

31 JULY 2012

Company Registration No. 02081261 Charity Registration No. 518889

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## REPORT AND ACCOUNTS

for the year ended 31 July 2012

## **CONTENTS**

Page	
1 - 2	Governors, officers and advisers
3 - 8	Governors' report
9	Statement of Governors' responsibilities
10	Auditor's report
11	Statement of financial activities
12	Summary income and expenditure account
13	Balance sheet
14	Cash flow statement
15 - 29	Notes to the accounts

## **GOVERNORS, OFFICERS AND ADVISERS**

### 31 July 2012

### Governors

The Governors of the School, who are also the Charity Trustees, and the Directors of the Company who served during the year were

The Earl of Darnley (retired 6<sup>th</sup> July 2012)
R Haydn Jones Esq\* (Chairman)
C D Hitchiner Esq\*
Mrs D Bradshaw
C R Potter Esq\*
C Poole Esq (resigned 8<sup>th</sup> December 2011)
Prof E Ellis
Lady Fiona Mynors
Mrs V Oliver-Davies
P Andrews Esq
A Teale Esq
Ms K Skerrett (appointed 23<sup>rd</sup> March 2012)
\* Members of the Finance Sub-Committee

The Governors are elected at a full Governors' Meeting. The Dean and Chapter of Hereford Cathedral have the right to appoint up to one quarter of the total number of Governors. One third of the Governors, or if their number is not three or a multiple of three, then the number nearest to, retire from office at each annual general meeting. They can be re-elected. The Governors had no interests which were required to be disclosed under the Companies Act 2006. Unless otherwise determined by the Company by Ordinary Resolution the number of Governors shall not be less than 8, or more than 18

Members appointed by The Dean and Chapter of Hereford Cathedral -

The Very Reverend Michael Tavinor, Dean of Hereford The Reverend Canon A Piper

## Governors retiring by rotation

The Governors retiring in accordance with the Articles of Association, and being eligible, offering themselves for re-election, are as follows -

C R Potter Esq\*
Prof E Ellis
Lady Fiona Mynors
Mrs V Oliver-Davies

## **GOVERNORS, OFFICERS AND ADVISERS**

### 31 July 2012

(continued)

## Professional advisers and key personnel

**Officers** 

Secretary

Mr N J Moon

The Headmaster

The Head of Junior School

Director of Finance and Resources

and Clerk to the Governors

P A Smith Esq T Wheeler Esq Mr N J Moon

Address

Senior School

and Registered

Office

Hereford Cathedral School

Old Deanery

The Cathedral Close Hereford HR1 2NG

Junior School

Hereford Cathedral Junior School

28 Castle Street Hereford HR1 2NW

Advisors

Bank

Lloyds TSB Bank plc

8 High Town Hereford HR12AE

Solicitors

Humfrys & Symonds St John's Chambers St John Street Hereford HR1 2ND

**Auditors** 

Baker Tilly UK Audit LLP

Elgar House Holmer Road Hereford HR4 9SF

**Insurance Brokers** 

Marsh Brokers Limited Rockwood House 9-17 Perrymount Road Haywards Heath

West Sussex RH16 3DU

### **GOVERNORS' REPORT**

## 31 July 2012

The Governors present their annual report including the audited financial statements of the charitable company for the year ended 31 July 2012

## Structure, governance and management

### Status and administration

The regulating document is a Charity Commission Scheme made under the Endowed Schools Acts on the 26 June 1893. The latest amendment was in 1987. The School is a registered Charity, number 518889. The registered company number is 2081261. The Governing instrument is the Memorandum and Articles of Association, adopted on 5 December 1986.

### Status

The charitable company does not have a share capital, but the directors, as members, have undertaken to contribute a sum not exceeding one pound each in the event of a deficiency on winding up the company's affairs

## Recruitment and Training of Governors

New Governors' recruitment is based on a pre-determined set of skills and competences in the areas of Education, Finance, Law, Religion, Medicine, Land & Buildings and Business. The policy of the Governors is to maintain a balanced board, with a broad experience base, covering all of the topics outlined above. All new Governors are issued with an induction manual, which seeks to assist in the understanding of the complex issues faced by a new Charity Trustee and Non-executive Director.

In addition all new Governors are expected in their first year to sit on each of the sub-committees in order to understand all aspects of the School's business

### **Organisational Management**

The Governors determine the general policy, as well as being responsible for the strategic management and control of the business activities of the school Meetings of the full governing body are held at least once a term, with occasional extra meetings called, if matters arise of a sufficiently serious nature

The operational management of the school is delegated to the Headmaster, Director of Finance and Resources and their respective management teams. The Headmaster, Director of Finance and Resources and Head of Junior School attend a series of Governor sub-committee meetings, which discuss issues for forwarding to the full Governors' meeting. The main Governor sub-committees are listed below -

Finance -chaired by Mr R Haydn Jones (resigned 6<sup>th</sup> July 2012) Mr C D Hitchiner (appointed 6<sup>th</sup> July 2012) Education -chaired by Lady F Mynors
General Purposes -chaired by Lord Darnley (retired 6<sup>th</sup> July 2012) Mr P Andrews (appointed 6<sup>th</sup> July 2012)

In addition to these meetings. Governors and senior management also attend meetings covering Health &

In addition to these meetings, Governors and senior management also attend meetings covering Health & Safety and Salaries & Personnel

### Risk Management

The Governors undertake a full review of risk management procedures each year, with each sub-committee tasked with assessing and rating risks relevant to the areas for which they hold responsibility. The risks faced by the school include buildings (on-going maintenance and health and safety considerations), demographic and economic changes and retention of staff and pupils. Issues are identified and discussed with the specific purpose of reducing risk in all areas, with the findings reviewed annually at full board level. The other key control mechanisms used to mitigate risk wherever possible are -

- \* Formal agendas for all Board and Committee meetings
- \* Full and thorough management accounting, budgeting and 5 year planning
- \* Preparation of, and reference to, written policies and committee terms of reference

### **GOVERNORS' REPORT**

### 31 July 2012

## Risk Management (continued)

- \* Operational management through an organisational structure
- \* Clear authorisation and approval levels for expenditure of budgets
- \* Robust procedures for legislative compliance educationally, financially and legally

### Objectives and activities

## Charitable objects

The objects of the Charity are to promote the advancement of education by acquiring, establishing, providing, conducting and carrying on schools in which boys and girls of all sections of the community may receive a sound general education (including religious instruction in accordance with the doctrines of the Church of England)

## Aims and intended impacts

To produce well rounded individuals through not only the national curriculum, but also through a series of additional activities, including music, sport, Duke of Edinburgh award scheme and CCF. To provide a structured educational environment that develops our pupils' capabilities, where each student can develop and fulfil his or her potential, building their self confidence and creating a desire to contribute to the wider community. In addition, the school provides music and community support to the Cathedral, as well as the sub-letting and sharing of school facilities with the wider community.

## Objectives for the Year

Governors and Senior Management Team continue to monitor the educational development plan on a regular basis with continual reassessment to drive future improvements and change

The Development Office continued to embed and expand its role to support the School in developing links with the wider community including setting up a development fund to enable further bursaries to be awarded to gifted and talented individuals who would not normally be able to attend the School due to financial restrictions

The Governors continued to support the Senior Management team in the School to build links and encourage community access for educational purposes to the School facilities. The music department further developed community links, through a series of outreach events and concerts, working particularly closely with the Cathedral, its choir and other local primary schools.

There has been a continued focus on the achievement of academic, musical and sporting performance further widening access to the education provision provided by the School to encourage the fulfilment of pupils potential

#### Strategies to achieve the year's objectives

The various committees work together to assess the needs of the school from an educational, charitable and financial perspective

The Education Committee seeks not only to continually develop the academic, pastoral and extra-curricular provision offered at the school, but also encourages facility development in conjunction with the General Purposes and Finance Committees

The Finance Committee continues to apply rigid controls to ensure that the development of the fabric of the school is delivered effectively, as well as providing sufficient funds to increase the level of bursary awards granted, in line with Charity Commission guidelines

The General Purposes Committee seeks to prioritise those areas of the school identified as being in need of physical improvement and works to a medium term plan, with surpluses in excess of budget used to accelerate the plan, with an expectation of the eventual complete refurbishment of the school

## **GOVERNORS' REPORT**

31 July 2012

## Principal activity

The charitable company's principal activity continues to be the running of the Hereford Cathedral Senior and Junior Schools

## **Policy**

It is the policy of the School to attain the highest academic standards and to encourage each individual to achieve his or her highest potential intellectually, culturally and physically. Our School welcomes pupils from all backgrounds. Entrance interviews and assessments are undertaken to satisfy ourselves and parents that potential pupils can cope with the pace of learning and benefit from the education we provide. An Individual's economic status, gender, ethnicity, race, religion or disability do not form part of our assessment processes.

The Charity provides education in Herefordshire for boys and girls from the age of 3-18 in its two schools

### Grant making policy

The Governors' policy, in line with other independent schools, is to award scholarships and grants on the basis of the individual's educational, musical and sporting ability. Bursaries are awarded to individuals who qualify under a stringent means-testing system, but are not required to be academic high-flyers. The only restriction to entry is the ability to pass the standard school entrance examination.

### Public Benefit

The school offers a substantial Bursary provision, funding a significant number of bursaries through fee income and provides a greater ratio of Bursaries to Scholarships within its recruitment and charitable strategies, including full places to some individuals

The school prospectus includes reference to the availability of bursary awards and all Bursaries are awarded after undertaking robust means testing procedures, including interviews of parents where necessary. In assessing means we take a number of factors into consideration including family income, investment and savings and family circumstances for example dependants and siblings. This enables wider access to the school for those who would not otherwise be able to meet the full fee

Bursaries and Scholarships awarded in 2011/12 were 6% and 3% of fee income, respectively Bursaries were awarded to 15% of pupils and included several 100% awards

Additional third party funding has been put in place to allow the school to offer free places to the children of service personnel killed in action, the school is considering how to further develop this worthy cause

Local groups and clubs have the opportunity to hire and use the schools facilities, including the sports hall, St David's hall and minibuses which are used for a variety of sporting, educational and music activities within the local community. The School has also commenced a transport sharing scheme with one of the state maintained high schools in order to reduce traffic congestion in the city and encourage good relations between pupils of the two schools.

The school continues to support the local community with outreach work in the state education sector, including music, sport and Classical Civilisation workshops, as well as providing education to the Cathedral Choristers. The school encourages all pupils to have an input into charitable events with pupils organising and running their own fundraising activities. The School sports hall enables the School to use this space to host a number of literary and charitable events which local state schools have attended

As well as the requirements of public benefit, the school has adopted a strategy to continue the recruitment of a wide ranging, non-elitist pupil base, in line with traditional practices, developed during many years as a Direct Grant and Assisted Places school

In drafting the above statements, the Governors have complied with the duty in Section 4 of the Charities Act 2011 to have due regard to public benefit guidance published by the Charity Commission

### **GOVERNORS' REPORT**

31 July 2012

## Achievements and performance Operational Review and Performance of the School

Hereford Cathedral School has continued to maintain high academic standards and as an HMC School is widely recognised as being one of the top 250 independent schools in the country. League table positions in national newspapers place the School as one of the highest performing coeducational day schools in the country. The results in both GCSE and A Level were once again the best in Herefordshire.

At GCSE 38% of all grades awarded were an A\*, 62 7% were A\*/A and 83 5% were at least a B grade Nearly a quarter of the pupils achieved all A\*/A grades and 8 pupils achieved straight A\* grades in all subjects. The school continues to achieve excellent results in the traditionally 'tough' subjects such as Mathematics, English and Science. As last year, 10 of the school's GCSE Departments witnessed 100% 'A\*'-'C' pass rates.

Last year's record A level results were exceeded with over 25% of candidates achieving an A\*, 56 4% of all grades were A\*/A, and 79 3% were above a B grade. No student failed, two thirds of students gained all A\*-B grades and 19 students achieved all A\*/A Eight of the 24 subjects offered achieved nothing less than a B grade

As with GCSE, consistently strong results were achieved in the traditionally 'difficult' subjects. Last Year the RS department achieved a 100% A\* grades, this year it was the Art Department that achieved this accolade all 14 students taking Art or Art Textiles achieved an A\*

The AS results were also excellent with 45 6% of all grades achieved being an 'A' and 80 5% of all grades were 'C' or above

The high standard of performance in a wide range of extra-curricular activities continues to be a major characteristic of the school's success. Our musicians are in high demand, and were delighted to be asked to sing in front of 80,000 rugby fans and a television audience during the Six Nations Competition. The Cathedral Choristers, educated at the School, regularly perform in major public events. Pupils continue to represent their school, county, region and country in sport and music, and the school competes in various activities at a national level. The Combined Cadet Force, Duke of Edinburgh, Drama and Debating are all highly successful and popular activities.

The School is also actively engaged in various outreach projects including teaching Latin to pupils from the state maintained sector, running workshops in art and music, enabling primary schools pupils to participate in science week and organising various public events such as lectures and concerts. The school was pleased to play a major role in welcoming HM Queen to Hereford, and the school's Director of Music was charged with organising a county wide choir of 1,000 pupils to perform for Her Majesty

The School's facilities are regularly used by various organisations, including the internationally renowned Three Choirs Festival, which took place in Hereford this year. The School's Charity Committee, run by pupils, continues to raise money for various good causes and this is considered an important feature of the School's Christian ethos.

The Development Office has successfully organised a number of Alumni events and supported the School's initiatives in outreach, developing a bursary fund and introducing international students to the Sixth Form

#### **GOVERNORS' REPORT**

31 July 2012

### Financial review

## Financial Review and Results for the Year

Fee income increased by £140,037 (2%) during the year

The surplus for the year (before transfers between funds and gains on investment assets) amounted to £233,329 (2011 £524,325) The surplus for the year after transfers between funds and gains on investment assets amounted to £244,987 (2011 £548,601) and has been transferred to reserves. Total funds amounted to £3,324,714 (2011 £3,079,727) Following a period of recovery, surpluses have stabilised at the level targeted by Governors in the five year strategic plan, enabling a sustainable position and sufficient funds to further develop education and the fabric of the school

## Investment policy

The trustees' investment powers are set out in the regulating document

We have continued to manage the investments in conformity with this policy and their returns are considered to be satisfactory in view of the performance of the stock market during the year

### Reserves policy

The capital of the permanent endowment fund must be retained, but income can be used for the benefit of the school generally

The restricted fund comprises donations or gifts given to the school for specific purposes

"Free reserves" which are unrestricted net current assets as shown in note 18 amounted to £397,570 (2011 "Free reserves" of £295,351)

The Governors are satisfied that they have sufficient resources available to meet liabilities and any unscheduled future costs

## **Future Developments**

The academic life of the School is closely monitored using modern techniques to track pupil progress. The School will continue to strive for further improvements in the educational provision to enable our pupils to achieve their potential and gain entry to their 1<sup>st</sup> choice university

The Development Office, which has now been operational for 2 years, will continue to support the School in developing and maintaining links with the wider community, including ex-pupils and friends. Having established a 'Friends Bursary Fund', with regular contributions primarily from Old Herefordians', it is planned that further initiatives to raise funds for School projects will be launched in 2013.

The new academic year will start with 6 new international students in the Sixth Form, recruited from China with the assistance of third party agencies. This recruitment programme will continue, with opportunities emerging from enquiries and initiatives in China and other international centres.

### **GOVERNORS' REPORT**

## 31 July 2012

## **Future Developments (continued)**

The Governors continue to apply strategies to ensure that greater emphasis is placed on bursaries over scholarships, whilst always being mindful of the financial sustainability of the school. Each Year 7 intake is awarded approximately 10% of fee income, with nearly three-quarters of these awards being given to meanstested bursaries. It is hoped that the continued strong recruitment at 11+, along with the improved financial stability, will enable an even greater diversity to the pupil base. The Governors are committed to adding to the number of full fee bursaries currently awarded, as well as maintaining the many part funded places currently available to widen access to the School.

The Governors will continue to support the Senior Management team in the School to build links and encourage community access for educational purposes to the School facilities. The music department will look to further develop community links, through a series of outreach events and concerts, working particularly closely with the Cathedral, its choir and other local primary schools.

The whole School development plan is reviewed by the Board of Governors on a regular basis and forms the strategy for future development. The main objective of the plan is to ensure that the School retains its status as the leading co-educational day school in the Marches. Governors will offer strategic oversight of the School's implementation of this objective through targeted recruitment and retention, ensuring that pupil numbers are maintained. Investment will be structured to support the primary objective, inspiring pupils through improvements in their environment. This will include the continuation of classroom refurbishment and upgrading of the technology infrastructure, the capacity of the minibus fleet and transport routes will be reviewed continuously, responding to pupils' and parents' needs, menu options in the School Refectory will be revised regularly. Governors will also consider strategic investments in property and building projects to enhance the educational experience.

### Statement as to disclosure of information to auditors

The trustees who were in office on the date of approval of these financial statements have confirmed that as far as they are aware, there is no relevant audit information of which the auditor is unaware. Each of the trustees have confirmed that they have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that it has been communicated to the auditor.

### Auditors

Baker Tilly UK Audit LLP have agreed to offer themselves for re-appointment as auditor of the company

On behalf of the Governors

R Haydo Jones Chair of Governors

231

Hereford Cathedral School Old Deanery Cathedral Close Hereford HR1 2NG

### STATEMENT OF GOVERNORS' RESPONSIBILITIES

### for the year ended 31 July 2012

The Governors (who are also the Directors of the charity for purposes of company law) are responsible for preparing the Governors' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

Company law requires the Governors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing those financial statements, we are required to

- select suitable accounting policies and then apply them consistently,
- observe the methods and principles in the Charities SORP,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business

The Governors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the requirements of the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Governors are aware

- there is no relevant audit information of which the charity's auditor is unaware, and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information

On behalf of the Board

R Haydn Jones Director

2311112

Hereford Cathedral School Old Deanery Cathedral Close Hereford HR1 2NG

## Independent auditors' report to the members of Hereford Cathedral School

We have audited the financial statements of Hereford Cathedral School for the year ended 31 July 2012 on pages 11 to 29 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed

## Respective responsibilities of trustees and auditor

As explained more fully in the Statement of Governors' responsibilities set out on page 9, the governors (who are also the directors of the company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

## Scope of the audit of the financial statements

A description of the scope of an audit of financial statements is provided on the APB's website at www frc org uk/apb/scope/private cfm

## Opinion on financial statements

In our opinion the financial statements

- give a true and fair view of the state of the charitable company's affairs as at 31 July 2012 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended.
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and
- have been prepared in accordance with the Companies Act 2006

### Opinion on other requirement of the Companies Act 2006

In our opinion the information given in the Governors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- the charity has not kept adequate accounting records, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or

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certain disclosures of trustees' remuneration specified by law are not made, or

we have not received all the information and explanations we require for our audit

KATHRYN REID (Senior Statutory Auditor)

For and on behalf of BAKER TILLY UK AUDIT LLP, Statutory Auditor

VIC

Elgar House

Holmer Road

Hereford

HR4 9SF Date

## HEREFORD CATHEDRAL SCHOOL

(a company limited by guarantee)

## STATEMENT OF FINANCIAL ACTIVITIES

for the year ended 31 July 2012

		School Fund	cted Funds Designated Fund	Restricted Funds	Permanent Endowmen Fund	t Funds 2012	Total Funds 2011
INCOMING RESOURCES	Note	s £	£	£	£	£	£
Incoming resources from Charita	ible a	ctivities:					
School fees		7,091,207	_	(23,600)	-	7,067,607	6,927,570
Other ancillary income	4	225,719	_	640,065	-	865,784	850,678
Other educational income	4	3,850	-	-	-	3,850	3,400
Incoming resources from generat	ed fu	nds:					
Restricted donations		-	-	56,257	-	56,257	379,445
Investment income	5	8,771	-	9,722	-	18,493	3,214
Other incoming resources	5a	68,591	-		_	68,591	57,479
Total incoming resources		7,398,138	•	682,444	-	8,080,582	8,221,786
RESOURCES EXPENDED Cost of generating funds		00.051	<del></del>		_	90.051	59 222
Cost of generating donations		89,051	-	-		89,051	58,333
Charitable activities				_			
Schools and education		6,985,106	-	-	-	6,985,106	6,865,569
School trips and activities		_	<del>-</del>	640,065	-	640,065	638,355
Interest	10	115,594	-	-	-	115,594	119,061
		7 100 700		640.065		7 740 765	7 622 005
		7,100,700		640,065	<u>-</u>	7,740,765	7,622,985
Governance costs		17,437	-	-	-	17,437	16,143
Total resources expended	7	7,207,188	-	640,065	-	7,847,253	7,697,461
Net Incoming Resources		190,950	-	42,379	-	233,329	524,325
Other Recognised Gains and Los Gains/(Losses) on investments - unrealised	13	-	-	(1,005)	12,663	11 658	24,276
Transfers between funds		40,000	(40,000)		-		
Net Movement in Funds		230,950	(40,000)	41,374	12,663	244,987	548,601
Fund balances at 1 August 2011		2,309,461	40,000	434,187	296,079	3,079,727	2,531,126
Fund balance at 31 July 2012	18	2,540,411	-	475,561	308,742	3,324,714	3,079,727

The notes on pages 15 to 29 form part of these accounts

### SUMMARY INCOME AND EXPENDITURE ACCOUNT

## for the year ended 31 July 2012

	2012 £	2011 £
Gross Charitable Income	8,080,582	8,221,786
Total Charitable Expenditure	(7,847,253)	(7,697,461)
Net Income for the year	233,329	524,325

Educational activities during the year resulted in net income of £190,950 (2011 £156,143) As a result of restricted donations during the previous year, including a £325,000 legacy, the total charitable net income amounted to £524,325

Analyses of the income and expenditure are provided in the Statement of Financial Activities and the notes to the accounts

The Summary Income and Expenditure Account is derived from the Statement of Financial Activities on page 12 which together with the notes to the accounts on pages 15 to 29 provides full information on the movements during the year on all the funds of the company

No activities were acquired or discontinued during the year

## **BALANCE SHEET**

## at 31 July 2012

		2	2012	2011	
	Note	£	£	£	£
Fixed assets					
Tangible assets for operational use	12		4,109,832		4,102,216
Investments	13		598,959		418,252
			4,708,791		4,520,468
Current assets					
Stocks	14	9,060		10,093	
Debtors - amounts falling due within one year	15	530,048		454,683	
Cash at bank and in hand		891,152		806,731	
		1,430,260		1,271,507	
Creditors: amounts falling due	1.0	(047.246)		(624 142)	
within one year	16	(847,346)		(624,142)	
Net current assets			582,914		647,365
Total assets less current liabilities			5,291,705		5,167,833
Creditors: amounts falling due after more	17				
than one year					
Final term deposits		54,985		67,900	
Other		1,912,006		2,020,206	
			(1,966,991)		(2,088,106)
Net assets			3,324,714		3,079,727
rec assets			3,321,111		3,017,121
Capital and reserves	18				
Permanent endowment fund					
- Capital reserve		146,490		146,490	
- Revaluation reserve		162,252		149,589	
			200 742	<del></del>	206.070
Dostmotod fund			308,742		296,079
Restricted fund Unrestricted funds			475,561		434,187
- General Fund			2,540,411		2,309,461
- Designated Fund			2,540,411		40,000
2 to grade t and					
			3,324 714		3,079,727

The accounts on pages 11 to 29 were approved and authorised for issue by the board of directors on 23/1112 and signed on its hebalf by

and signed on its behalf by

R Haydn Jones (Director)

C D Hitchiner (Director)

The notes on pages 15 to 29 form part of these accounts

## **CASH FLOW STATEMENT**

## for the year ended 31 July 2012

	2012		2011	
	£	£	£	£
Net cash inflow from operations (note 19)		648,908		799,813
Returns on investment and servicing of finance				
Investment income receipts Finance costs paid	6,591 (115,594)		1,717 (119,061)	
Capital expenditure and financial investment		(109,003)		(117,344)
Payments to acquire tangible fixed assets Payments to acquire fixed asset investments	(184,663) (169,049)		(106,677) (169,049)	
		(353,712)		(275,726)
		186,193		406,743
Financing				
Advance fees scheme - receipts from new contracts - utilised during the year Capital element of finance leases taken out Capital element of bank loan introduced Capital element of bank loans repaid	145,822 (156,834) - (90,760)		139,900 (150,351) - - (98,987)	
Capital Clement of bank loans repaid		(101,772)		(109,438)
Net cash inflow/(outflow)		84,421		297,305
Net Cash Inflow/(outflow)				
Reconciliation of net cash inflow to movement in net debt				
Net cash inflow/(outflow)		84,421		297,305
Change in net debt Net debt at 31 July 2011		90,759 (876,461)		98,987 (1,272,753)
Net debt at 31 July 2012 (note 20)		(701,281)		(876,461)

The decrease in net debt reflects repayment of the capital element of bank loans repaid

Further details are given in notes 19 and 20

### NOTES ON ACCOUNTS

### 31 July 2012

## 1 Principal accounting policies

### Basis of accounting

The financial statements have been prepared under the historical cost convention (apart from investments which have been stated at market valuation) and in accordance with The Companies Act 2006, the Statement of Recommended Practice - "Accounting and Reporting by Charities" 2005 (the Charities SORP), and with applicable accounting standards

## **Basis of preparation**

These financial statements have been prepared on a going concern basis, which the Governors consider to be appropriate as a result of projections prepared

### Fees and similar income

Fees consist of charges for the school year, less scholarships, bursaries and allowances granted by the school. Fees receivable and charges for services and use of premises, are accounted for in the period in which the service is provided.

#### **Donations**

Donations subject to specific wishes of the donors are carried to relevant restricted funds. Any donations received for the general purposes of the School are credited to "Unrestricted Funds". Donations are accounted for when receivable

## Resources expended

Resources expended are accounted for on an accruals basis. Certain expenditure is apportioned to cost categories based on the estimated amount attributable to the activity in the year. Irrecoverable VAT is included with the item of expense to which it relates. Support costs are those costs incurred in directly administering school operations as an educational establishment.

Governance costs comprise the costs of running the charity, including strategic planning (for its future development), also external audit, any legal advice for the Governors, and all the costs of complying with constitutional and statutory requirements, such as costs of Board and Committee meetings and of preparing statutory accounts and satisfying public accountability

## Leases and hire purchase contracts

Tangible fixed assets acquired under finance leases and hire purchase contracts are capitalised at the estimated fair value at the date of the inception of each lease or contract. The total finance charges are allocated over the period of the lease in such a way as to give a reasonably constant charge on the outstanding liability.

Rentals paid under operating leases are charged against income as incurred

#### Pension costs

The company operates a defined contribution pension scheme with Halifax Bank of Scotland Investment Service (HBOS) for non-teaching staff and has opted to join the Teachers Pension Scheme, a defined benefit scheme operated by the Department for Education and Skills, for teaching staff Pension costs are recognised in the profit and loss account in the accounting period in which the contributions are payable

### NOTES ON ACCOUNTS

### 31 July 2012

(continued)

## 1 Principal accounting policies (continued)

#### Taxation

As a charity the company is generally exempt from the corporation tax on income it receives. Although this exemption does not normally extend to trading income the company benefits from a concession, which also exempts such income from taxation, as the trade carried out is part of the primary purpose of the charity i.e. provision of education

### Tangible fixed assets

Equipment costing more than £1,000 and new build projects are capitalised and carried in the balance sheet at historic cost

The freehold property is maintained as a matter of company policy by a programme of repair and refurbishment such that the expected useful lives of the freehold buildings exceed 100 years. The directors consider that the residual value of buildings is such that any resulting depreciation charge would not be material to these accounts. For these reasons the directors consider that freehold properties should not be depreciated.

Leasehold property improvements are depreciated over the shorter of the lease term or the expected useful life of the asset

Other fixed assets are being depreciated over their useful lives on a straight-line basis as follows

Motor vehicles - 5 years
Equipment - 5 - 10 years
Computers - 3 years

### **Investments**

Investments are stated at market value

Unrealised gains or losses are calculated as the difference between opening and closing market value and are taken to the Statement of Financial Activities

#### Stock

Stocks are stated at the lower of cost and net realisable value and consist of items for resale

### Fund accounting

Unrestricted general funds are available for use at the discretion of the governors in furtherance of the general objectives of the charity

Unrestricted designated funds are those funds set aside by the governors from the unrestricted general fund for specific purposes

Restricted funds are those funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes

Endowment funds cannot be expended but any interest earned can be used to further the general objectives of the charity

## NOTES ON ACCOUNTS

## 31 July 2012

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1	w		ued)

	(contin	ucu)		2012	4011
•	<b>N</b> I . • •			2012	2011
2	Net incoming resources			£	£
	Charitable Activity expenditure includes:				
	Depreciation of tangible fixed assets - owned asset	ts		177,047	177,664
				-	
	Operating lease rentals - land and buildings			316,769	303,089
			=		<del></del>
	Governance expenditure includes:				
	Auditors' remuneration - for audit			<u>10,630</u>	<u>9,811</u>
	- for other work			<u>504</u>	<u>-</u>
3	School fees				
	The school fee income comprised				
	Gross Fees		8,120,471		7,922,141
	Less Bursaries	515,772		489,179	
	Scholarships	199,930		210,113	
	Staff Allowances	335,734		312,083	
	Other Allowances	<u>109,628</u>		<u>92,216</u>	
			(1,161,064		(1,103,591)
			6,959,407		6,818,550
	Add back Bursaries paid from restricted funds		131,800		120,000
			7,091,207		6,938,550
					<del> · · -</del> -

The above awards were made to 291 individuals (2011 287)

The Old Herefordian Fund contributed £120,000 towards the cost of scholarships and bursaries. This contribution is given for this specific purpose and can therefore be categorised as a restricted donation. Due to the fact that bursaries are offset against fees in the Statement of Financial Activities and are always used in full during the year of donation it is not considered to be necessary or practicable to disclose the contribution on the face of the Statement of Financial Activities within the restricted fund column.

4	Other Charitable Income	2012 €	2011 £
	Other educational activities	_	_
	Entrance examination fees	3,850	3,400
	Other ancillary activities		
	Meals	225,719	212,323
	School trips and activities	640,065	638,355
		865,784	850,678
			<del></del>

## NOTES ON ACCOUNTS

## 31 July 2012

## (continued)

		2012	2011
5	Investment income	£	£
	Bank deposit account interest	6,591	1,717
	Dividend income	11,902	1,497
		18,493	3,214
_			<del></del>
5a	Other incoming resources	£	£
	Teacher release	4,914	4,688
	Hire of school facilities	15,250	13,876
	Hire of Sports Hall	25,342	22,475
	Educational Activities	12,678	14,025
	Other	<u>10,407</u>	<u>2,415</u>
		68,591	57,479
		<del></del>	
6	Directors and employees	2012 £	2011 £
	Staff costs		
	Wages and salaries	4,283,382	4,234,839
	Social Security costs	338,226	327,639
	Pension costs (teaching staff)	431,074	439,237
	Other pension costs (non-teaching staff)	46,026	35,121
		5,098,708	5,036,836

No directors or persons connected with them received emoluments, fees, benefits in kind or reimbursement of expenses from the school or any connected organisation during the year (2011 £Nil)

The number of higher paid employees was	2012 No.	2011 No.
£50,001 - £60,000	4	4
£70,001 - £80,000	-	-
£80,001 - £90,000	-	-
£90,001 - £100,000	1	1

The school paid £36,455 in respect of 4 higher paid employees to the defined benefit scheme

### NOTES ON ACCOUNTS

## 31 July 2012

(continued)

## 6 Directors and employees (continued)

The average number of full time equivalent Employees in the year was

	2012 No.	2011 No.
Teaching and teaching support staff	94 8	96 5
Administration and Support staff	21 9	22 0
Domestic and maintenance staff	19 0	191
	<u>135 7</u>	<u>137 6</u>

#### Pension costs

#### **Defined contribution scheme**

The company operates a defined contribution scheme for non-teaching staff. The assets of the non-teaching staff scheme are held separately from those of the company in a fund independently administered by HBOS. The pension cost charge represents contributions payable by the company to the non-teaching staff fund and amounted to £46,026 (2011 £35,121)

#### Defined benefit scheme

The Teachers Pension Scheme (TPS) is an unfunded defined benefit scheme. Contributions on a "payas-you-go" basis are credited to the Exchequer under arrangements governed by the Superannuation Act. 1972. Actuarial valuations are carried out on a notional set of investments.

Under the definitions set out in Financial Reporting Standard 17 (Retirement Benefits), the TPS is a multi-employer pension scheme. The school is unable to identify its share of the underlying (notional) assets and liabilities of the scheme. Accordingly, the school has accounted for its contributions to the scheme as if it were a defined contribution scheme.

The pension cost is assessed every five years in accordance with the advice of the government actuary. The assumptions and other data that have the most significant effect on the determination of the contribution levels are as follows.

Latest actuarial valuation	31 March 2004
Actuarial method	Prospective benefits
Investment returns per annum	6 5% per annum
Salary scale increases per annum	4 5% per annum
Market value of assets at date of last valuation	£163,240 million
Proportion of members' accrued benefits covered	
by the actuarial value of the assets	100%

During the year an amount of £431,074 (2011 £439,237) was paid to the scheme for teaching staff

## NOTES ON ACCOUNTS

## 31 July 2012

## (continued)

## 7 Analysis of total resources expended

	Staff Costs £	Other £	Interest £	Depreciation	2012 Total	2011 Total £
Costs of generating funds						
Generating donations	89,051				89,051	58,333
Charitable activities						
Academic	4,459,590	533,398	-	84,838	5,077,826	5,161,446
Domestic	221,364	290,805	-		512,169	491,829
Premises	165,795	811,754	-	92,209	1,069,758	891,394
Support costs (note 8)	156,605	168,748	-	-	325,353	320,900
Schools and education	5,003,354	1,804,705		177,047	6,985,106	6,865,569
School trips and activities	•	640,065	-	-	640,065	638,355
Interest	-	-	115,594	-	115,594	119,061
	5,003,354	2,444,770	115,594	177,047	7,740,765	7,622,985
Governance Costs (note 9)	6,303	11,134	_	-	17,437	16,143
					<u></u>	
	5,009,657	2,455,904	115,594	177,047	7,758,202	7,639,128
Total Resources expended	5,098,708	2,455,904	115,594	177,047	7,847,253	7,697,461
9 Summant Coata				2	2012 £	2011 £
8 Support Costs					T	L
Wages and salaries				156	5,605	146,711
Legal and professional fees					3,411	39,044
Insurance					1,266	52,088
Advertising and marketing					5,424	39,164
Health and safety					7,890	8,947
Telephone					5,644	18,463
Printing, postage and stationery	•				3,136	7,679
Computer expenses					3,024	2,660
Bank charges					),915	4,185
Miscellaneous				· ·	2,038	1,959
				-		
				325	5,353	320,900
				_		

## NOTES ON ACCOUNTS

## 31 July 2012

## (continued)

		2012 £	2011 £
9	Governance costs	2	~
	Audit fees	10,630	9,811
	Auditor's other fees	504	-
	Staff Costs	6,303	6,332
			<del>***</del>
		17,437	16,143
		£	£
10	Interest payable		
	Bank loans and overdrafts wholly repayable within five years	-	217
	Bank loans re purchase of property	107,962	109,366
	Fees in advance agreements	7,632	9,478
		115,594	119,061

## 11 Tax on profit on ordinary activities

The directors do not believe the company is liable for any corporation tax arising out of its activities during the year on the grounds referred to in note 1 Principal Accounting Policies - Taxation

### **NOTES ON ACCOUNTS**

### 31 July 2012

## (continued)

12	Tangible assets	Freehold Buildings	Short Leasehold Buildings	Long Leasehold Buildings	Fixtures, Fittings Tools and Equipment	Total
	Cost	£	£	£	ı.	I.
	Cost	<b>450 071</b>	562,621	2 172 000	1,667,147	6,062,638
	At 1 August 2011 Additions	658,871	362,621	3,173,999 62,792	121,871	184,663
		-	-	02,192	(48,494)	(48,494)
	Disposals	-	-	-	(40,494)	(46,494)
	At 31 July 2012	<u>658,871</u>	<u>562,621</u>	3,236,791	1,740,524	6,198,807
	Depreciation					
	At 1 August 2011	-	174,965	311,551	1,473,906	1,960,422
	Charge for year	-	11,252	79,452	86,343	177,047
	On disposals	-	-	-	(48,494)	(48,494)
	At 31 July 2012		<u>186,217</u>	391,003	<u>1,511,755</u>	<u>2,088,975</u>
	Net book values					
	At 31 July 2012	<u>658,871</u>	<u>376,404</u>	<u>2,845,788</u>	<u>228,769</u>	<u>4,109,832</u>
	At 31 July 2011	<u>658,871</u>	<u>387,656</u>	<u>2,862,448</u>	<u>193,241</u>	4,102,216

All fixed assets are held for use by the charity

The school has obtained an informal professional valuation of its freehold properties, which shows a current market value for those properties of approximately £1 485 million

The net book amount of fixtures, fittings, tools and equipment includes £nil (2011 £nil) in respect of assets held under finance leases and hire purchase contracts, the depreciation of which is shown in note 2

Short leasehold buildings (leaseholds with 50 years or less unexpired) comprise improvements to property leased from the Old Herefordian Fund and the Church Commissioners

Long leasehold buildings (leaseholds with more than 50 years unexpired) comprise improvements to property leased from the Dean and Chapter of Hereford Cathedral

### Future capital commitments

The annual capital expenditure budget for the coming year is £265,000 to allow for replacement classroom fixtures and fittings as well continued investment in technology (2011 £205,000)

## NOTES ON ACCOUNTS

## 31 July 2012

## (continued)

13	Fixed asset investments	2012 £	2011 £
	COIF Accumulation Shares		
	Market value at 1 August 2011	255,752	224,927
	Additions	6,549	6,549
	Unrealised gains on investments	12,663	24,276
	Market value at 31 July 2012	274,964	255,752
	Number of Shares	<u>2,858</u>	2,771
	Historic cost		107.171
	At 31 July 2012 and 31 July 2011	<u>112,713</u>	<u>106,164</u>
	All investments form part of the Philpotts Educational Charity Permaner details of which can be found in Note 18a	nt Endowment	Fund, further
		2012	2011
		£	£
	Music bursary fund investment		
	Market value at 1 August 2011	162,500	-
	Additions	162,500	162,500
	Unrealised gains/(losses) on investments	(1,005)	-
	Market value at 31 July 2012	323,995	162,500
	Market value at 31 July 2012		
	Number of Shares	<u>398,835</u>	352,265
	Total market value of investments at 31 July 2012	<u>598,959</u>	<u>418,252</u>

## NOTES ON ACCOUNTS

## 31 July 2012

## (continued)

	(continued)	2012	2011
14	Stocks	£	£
	Goods for resale	9,060	10,093
15	Debtors	£	£
	Amounts falling due within one year		
	School fees	257,900	213,218
	School fee extras	149,675	152,832
	Other debtors	8,865	8,324
	Prepayments and accrued income	113,608	80,309
		530,048	454,683
16	Creditors: amounts falling due within one year	£	£
	Instalments due on bank loans	96,757	90,759
	Trade creditors	130,593	105,935
	Other taxes and social security costs	104,289	105,242
	Other creditors	70,516	65,761
	Accruals	292,612	125,071
	Fees in advance	<u>140,829</u>	<u>118,374</u>
		835,596	611,142
	Registration deposits	11,750	13,000
		847,346	624,142
		<del></del>	
17	Creditors: amounts falling due after more than one year	£	£
	or o	_	_
	Other		
	Instalments due on bank loans	1,495,676	1,592,433
	Fees in Advance	<u>416,330</u>	<u>427,773</u>
		1,912,006	2,020,206
	Registration deposits	54,985	67,900
		1,966,991	2,088,106
		· · · · · · · ·	
		<del></del>	

### NOTES ON ACCOUNTS

## 31 July 2012

(continued)
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(continue	2012	2011
17 Creditors: amounts falling due after more than one year (continued)	£	£
Registration deposits		
Amounts fall due on registration deposits as follows	11.750	12.000
In one year or less (note 16)	11,750	13,000
Between one and two years	18,533	30,500
Between two and five years  Over five years	17,750 18,702	18,250 19,150
	66,735	80,900
	00,755	80,500
Bank loans		
Amounts fall due on bank loans as follows		
In one year or less (note 16)	96,757	90,759
Between one and two years	103,277	96,756
Between two and five years	353,041	330,530
Over five years	1,039,358	1,165,147
	1,592,433	1,683,192
Fees in Advance		
Amounts fall due on fees in advance as follows		
In one year or less (note 16)	140,829	118,374
Between one and two years	85,283	74,567
Between two and five years	173,595	151,425
Over five years	157,452	201.781
	557,159	546,147
		-

- a) Bank loans are being repaid by instalments as follows
  - 15 annual instalments with interest at a fixed rate of 6 99% per annum. The loan matures on 31st December 2024
  - 12 annual instalments with interest at a fixed rate of 4 99% per annum. The loan matures on 31st August 2023
- b) The bank loans are secured by first legal charges over Nos 28 and 31 Castle Street & St David's Hall Hereford
- c) Registration deposits are refunded to pupils when they leave the School The accounts have been prepared on the assumption that these are repayable in more than one year except where pupils are in their final year

### **NOTES ON ACCOUNTS**

31 July 2012

(continued)

## 18 Analysis of net assets between funds

The net assets are held for the various funds as follows

	Tangible Fixed Assets £	Investments £	Net Current Assets	Net Long Term (Liabilities) £	
Permanent endowment fund	-	274,964	33,778	-	308,742
Restricted fund	\ <del>-</del>	323,995	151,566	-	475,561
Unrestricted funds					
- General Fund	4,109,832	-	397,570	(1,966,991)	2,540,411
- Designated Fund	-	-	-	-	
	4,109,832	598,959	582,914	(1,966,991)	3,324,714
	· ·				

### 18a Permanent Endowment Fund

	Balance at 1 August 2011	Investment Gains £	Balance at 31 July 2012 £
Philpotts Educational Charity	296,079	12,663	308,742

The Philpotts Educational Charity was originally established as a Scholarship Fund but under a Ministry of Education Order of 1947, the Scheme was varied to allow income to be used for the benefit of the school generally

The Charity Commissioners authorised Hereford Cathedral School Limited to borrow from their Permanent Endowment, subject to terms of recoupment over a period of 20 years (i.e. £6,000 per year), an amount of £120,000 which has been used towards the refurbishment of the Zimmerman Building. A further £549 a year is being recouped over the same period for an outstanding amount of £10,966 which was the subject of earlier recoupment orders. All of the recoupment orders have been consolidated under the most recent order dated 24 July 1996.

#### NOTES ON ACCOUNTS

## 31 July 2012

## (continued)

### 18b Restricted Funds

	Balance at 1 August 2011 £	Incoming Resources £	Resources Expended £	Balance at 31 July 2012
Old Herefordian Bursary Fund	-	120,000	(120,000)	-
Charitable Bursary Fund	89,145	21,094	-	110,239
Music Bursary Fund	325,000	9,722	(12,805)	321,917
Friends Bursary Fund	-	20,955	-	20,955
Other Bursary Funds	10,042	14,208	(11,800)	12,450
Rowing Fund	10,000	-	-	10,000
Other Educational Activities	-	640,065	(640,065)	-
	434,187	826,044	(784,670)	475,561
	<del></del>			

The incoming resources for the restricted fund comprised donations received during the current academic year

Bursaries and scholarships include donations of £120,000 from The Old Herefordians Fund which contribute to the costs of scholarships and bursaries. Due to the fact that bursaries are offset against fees in the Statement of Financial Activities and are always used in full during the year of donation it is not considered to be necessary or practicable to disclose the contribution on the face of the Statement of Financial Activities within the restricted fund column

The purpose of the Charitable Bursary Fund is to make the school accessible to pupils who would not otherwise be able to access education at an independent school. The Governors consider that giving access in this way fits with the ethos of the school, and is appropriate to a school which has close links to the church

In 2011 the school was given a £325,000 legacy from the estates of two generous benefactors. The legacy stipulated that it should be used for a musical purpose. The Governors decided that the legacy would be to used to provide assistance for musically gifted children who would not otherwise be in a position to attend the school.

A Friends Bursary Fund has been setup which is intended to support the development of bursaries for talented pupils from families who would not be able to afford the fees

Other educational activities consists of restricted income and expenditure which occured for specific purposes such as school trips and other activities during the year

## NOTES ON ACCOUNTS

## 31 July 2012

(continued)

## 18c Unrestricted Funds

	Balance at 1 August 2011 £	Incoming Resources £	Resources Expended	Transfers £	Balance at 31 July 2012 £
- General Fund - Designated Fund	2,309,461 40,000	7,398,138	(7,207,188)	40,000 (40,000)	2,540,411
	2,349,461	7,398,138	(7,207,188)		2,540,411

The designated fund had been setup to allow for completion of works required under our lease obligations for the property known as School House, which are now complete

		2012	2011
19	Reconciliation of operating surplus to net cash inflow from operating activities	£	£
	Net incoming/(outgoing) resources	233,329	524,325
	Returns on investments and servicing of finance	109,003	117,344
	Operating surplus	342,332	641,669
	Depreciation / loss on disposal	177,047	177,664
	Decrease/(increase) in stock	1,033	(4,076)
	(Increase)/decrease in debtors	(75,366)	72,803
	Increase/(decrease) in creditors	192,850	(98,698)
	Movement in advance fees	11,012	10,451
		306,576	158,144
	Net cash inflow/(outflow) from operating activities	648,908	799,813

The increase in creditors of £192,850 does not include bank loans, instalments due on loans and bank overdrafts

## Returns on investments and servicing of finance

Bank interest received Bank interest paid Finance lease and hire purchase interest paid Fees in advance agreements	6,591 (107,962)	1,717 (109,583)
	(7,632)	(9,478)
	(109,003)	(117,344)

## **NOTES ON ACCOUNTS**

## 31 July 2012

## (continued)

## 20 Analysis of changes in net debt

Analysis of changes in net debt	At 1 August 2011 £	Cash Flows £	At 31 July 2012
Cash in hand, at bank Overdrafts	806,731	84,421	891,152
	806,731	84,421	891,152
Debt due within 1 year Debt due after 1 year	(90,759) (1,592,433)	(5,998) 96,757	(96,757) (1,495,676)
Total	(876,461)	175,180	(701,281)

## 21 Guarantees and other financial commitments

The following payments were made in the year to 31 July 2012 in respect of non-cancellable operating leases for land and buildings which expire as follows -

	2012 £	2011 £
Expired in year	-	-
Within one year	-	-
Within two to five years	32,072	21,452
After five years	284,697	281,592
	<del></del>	
	316,769	303,044
	<del></del>	

## 22 Related party transactions

No transaction with related parties, disclosable under Financial Reporting Standard 8 and the Charities SORP 2005, were entered into during the year or the previous year