Directors' Report and
Statement of Accounts
for the year ended
31st December 1996

Registered No. 2058784

Thomas May & Co Chartered Accountants



Directors

M A Holtham

G L Brisbin

G Sinclair

DIRECTORS' REPORT

The directors present their report and the audited accounts for the year ended 31st December 1996.

PRINCIPAL ACTIVITY

The company's principal activity during the year was the sale of AC generating sets.

BUSINESS REVIEW

Market conditions were once again highly competitive and sales of our Onan 'Sterling' range, manufactured in the UK, were slower than anticipated, especially during the first half of the year. Sales of our Mobile range of products were strong and matched the previous high in 1995. As part of a cost reduction exercise, our Peterborough office was closed and headcount was also reduced.

RESULTS AND DIVIDENDS

The results for the year are set out in the attached profit and loss account.

The directors recommend that no dividend be paid in respect of the year ended 31st December 1996.

FIXED ASSETS

The movement in fixed assets is shown in the notes to the accounts.

DIRECTORS

The directors during the year under review were as shown above, except for G Sinclair who was appointed on 9th April 1997.

DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT (Continued)

DIRECTORS' INTERESTS

No director has any interest in the issued share capital of the company.-

The shares of the company are held by Onan Corporation, which is incorporated in the United States.

AUDITORS

A resolution to re-appoint the auditors, Messrs. Thomas May & Co will be proposed at the Annual General Meeting.

On Benalf of the Board

M A Holtham
Director

Unit 4, Guash Way, Stamford, Lincolnshire

PROFIT AND LOSS ACCOUNT

Year Ended 31st December 1996

	Notes		<u>1996</u>	(Aq	1995 restated)
			£	.12.15	£
TURNOVER (continuing activities)	1 & 2		1,897,832	2	2,352,046
Other operating income - commission	n		299,594		580,003
			2,197,426	- 2	2,932,049
Operating costs	3	2,408,330	3	3,142,198	
Depreciation of tangible fixed assets-owned assets	1 & 7	17,848		18,828	
Loss on disposal of tangible fixed assets		993		_	
			2,427,171	:	3,161,026
OPERATING LOSS (continuing activit	ies)		(229,745))	(228,977)
Interest receivable		•	8,939		9,095
LOSS ON ORDINARY ACTIVITIES BEFORE EXCEPTIONAL ITEMS AND TAXA	TION		(220,806)	-)	(219,882)
Exceptional items - Redundancy and relocation costs			228,875	_	
			(449,681))	(219,882)
Tax on result from ordinary activities	6				(49,265)
NET LOSS FOR THE FINANCIAL YEAR			(449,681))	(170,617)
Retained profit brought forward			151,921		322,538
ACCUMULATED LOSSES CARRIED FORWARD	2	£	(297,760)	-) :	151,921

STATEMENT OF RECOGNISED GAINS AND LOSSES

There were no recognised gains or losses other than as shown above.

BALANCE SHEET			<u>3</u>	1st Decemb	<u>er 1996</u>
	Notes		<u>1996</u> £		<u>1995</u> £
FIXED ASSETS					
Tangible assets	7		22,424		50,410
CURRENT ASSETS					
Stocks Debtors Cash at bank	8 9	397,166 606,052 31,970 		450,952 1,971,600 86,405 2,508,957	
CREDITORS: Amounts falling due within one year	10				
Bank overdraft Other		2,104 1,097,795		6,269 2,145,704	
		1,099,899		2,151,973	
NET CURRENT (LIABILITIES)/ASSETS			(64,711)		356,984
(DEFICIENCY OF ASSETS) /NET ASSETS		£	(42,287)	£	407,394
CAPITAL AND RESERVES			· · · · · · · · ·		
Called up share capital Reserves	11 13		260,516 (302,803)		260,516 146,878
CAPITAL DEFICIENCY	12	£	(42,287)	£	407,394

On behalf of the Board

M A Holtham <u>Director</u>

CASH FLOW STATEMENT For The Year Ended 31st December 1996

•		<u>1996</u> £		<u>1995</u> £
NET CASH OUTFLOW FROM OPERATING ACTIVITIES		(68,354)		(70,364)
RETURNS ON INVESTMENTS AND SERVICING OF FINANCE				
Interest received		8,939		9,095
TAXATION	•			
Tax paid		-	,	(36,533)
INVESTMENT ACTIVITIES				
Purchase of fixed assets Proceeds on disposal of fixed assets	(6,598) (15,743)		(10,106)	
Net cash outflow from investment activiti	es	9,145		(10,106)
DECREASE IN CASH AND CASH EQUIVALENTS	=	(50,270)	· -	(107,908)

1 ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

Accounting Convention

The accounts are prepared under the historical cost convention.

Basis of Accounts

The turnover and operating cost figures for the year both exclude £ 3,485,244 (1995 £ 3,146,186 after restatement) to ensure that the accounts reflect the actual trading of this company.

In the opinion of the directors the amounts have been excluded on the basis of substance over form as they related to contracts in which the

basis of substance over form as they related to contracts in which this company took no part, but which, for commercial and legal reasons, were recorded in this company's records.

Depreciation

Depreciation is calculated so as to write down to estimated residual value the cost of tangible fixed assets over their estimated useful lives as follows:-

Computer equipment 20% per annum on cost Office equipment 15% per annum on cost Trailer and show units 20% per annum on cost

Stocks

Stock of materials is valued at the lower of cost and net realisable value.

Deferred Taxation

Provision is made for deferred taxation using the liability method for all timing differences other than those which are expected with reasonable probability to continue in the foreseeable future (Note 6).

Foreign Currency

The company primarily conducts its trade in US Dollars. Transactions are translated into Sterling at the average rate of exchange for the month. Any gain or loss arising from the movement in exchange rates is included as an exchange gain or loss in the Profit and Loss Account.

Pension Scheme

Pension scheme contributions payable by the company are charged to the profit and loss account as incurred (Note 14).

Accounting for Leases

Operating leases - Payments under operating leases are charged to the profit and loss account as incurred.

Turnover

Turnover represents amounts invoiced by the company in respect of goods and services provided during the year, excluding value added tax.

2 TURNOVER

	1996	1995
		(Restated)
	£	£
By Geographical area:-		
United Kingdom	728,510	780,768
Europe	844,563	870,601
Middle East	313,790	504,139
Rest Of World	10,966	196,538
Total	£ 1,897,829	£ 2,352,046

3 OPERATING COSTS		
	<u>1996</u>	<u>1995</u> <u>(Restated)</u>
	£	£
Goods for resale	1,334,637	1,595,484
Other external charges	253,037	434,067
Employee costs:		·
Wages and salaries	272,795	440,370
Social security costs	55,784	25,579
Other pension costs	20,598	32,610
	349,177	498,559
Other operating charges	471,479	614,088
	£ 2,408,330	£ 3,142,198
Included in operating costs are:		
	<u>1996</u>	<u>1995</u>
	£	£
Hire of plant and machinery	37,047	72,000
Auditors remuneration Directors emoluments:-	8,450	12,850
Remuneration for management	44,759	56,730
Pension contributions	5,577	8,169

4 EMPLOYEE NUMBERS

The average number of persons employed by the company including directors and part-time employees was as follows:-

	<u> 1996</u>	<u> 1995</u>
	No.	No.
Directors	. 2	4
Management and administration	2	4
Sales	9	10
	13	18

5 <u>DIRECTORS' REMUNERATION</u>

б

	<u>1996</u> £	<u>1995</u> £
Highest paid director	£ 44,759	£ 56,729
Number of directors receiving :		
Nil £ 40,001 - £ 45,000 £ 55,001 - £ 60,000	1 -	3 - 1
TAXATION		
(a) Tax on Result from Ordinary Activities		
Based on the loss for the year is as follows:	<u>1996</u> £	<u>1995</u> £
Deferred Taxation Under/(over) provision in prior years	- -	(1,400) (47,865)

The tax charge for the year has been reduced/(increased) by :-

	<u>1996</u> £	<u>1995</u> £
Accelerated capital allowances Tax losses	- 144,525	515 (845)
	<u> </u>	

(b) Deferred Taxation

The potential amount of deferred taxation for all timing differences at 31st December 1996 calculated on the liability method at 33% is as follows:-

Not Provided in these Accounts

£ -

£ (49,265)

	<u>1996</u> £	<u>1995</u> £
Accelerated capital allowances	•	(1,400)

The company has trading losses amounting to approximately £ 440,000 to carry forward against future trading profits.

7	TANGIBLE FIXED ASSETS				
			Fixtures		
		Computer	and	Show	
		Equipment	Fittings	Units	Total
		£	£	£	£
	COST:		~	_	~
	At 1st January 1996	119,665	22,444	24,017	166,126
	Additions	6,598	22,111	21,01,	6,598
	Disposals	(110,957)	(6,925)		•
	Disposais	(110,937)	(0,925)		(117,882)
	At 31st December 1996	£ 15,306	£ 15,519	£ 24,017	£ 54,842
	110 0150 2000		=====		
	DEPRECIATION:				
	At 1st January 1996	93,562	9,836	12,318	115,716
	Charge for year	10,438	2,606	4,804	17,848
	Disposals	(97,910)	(3,236)	· <u>-</u>	(101,146)
	-				
	At 31st December 1996	£ 6,090	£ 9,206	£ 17,122	£ 32,418
					
	NET BOOK VALUE:				
	At 31st December 1996	0 0 016	0 6 313	6 6 005	
		£ 9,216	£ 6,313	£ 6,895	£ 22,424
	At 31st December 1995	£ 26,103	£ 12,608	£ 11,699	£ 50,410
_					
.8	STOCKS		7.	206	1005
•			<u>1.3</u>	<u>996</u>	1995
				£	£
	Warehouse inventory		397,	166	440 030
	Assembly inventory		391,.	100	449,939
	Assembly inventory				1,013
			£ 397,3	166	£ 450,952
			=====		£ 450,952
9	DEBTORS				
			. <u>19</u>	<u>996</u>	<u> 1995</u>
				£	£
	Amounts falling due within one	year:-			
	Trade debtors		356,2	209	1,834,176
	Amounts owed by group undertaki	nae	156,		1,034,170
	Other debtors	1190	20,		37,935
	Prepayments		· · · · · · · · · · · · · · · · · · ·	714	
	Recoverable corporation tax		70,		29,090
	reconstruction cav			 ·	70,399
			£ 606,	052	£1,971,600
					

10 <u>CREDITORS</u>

	Amounts falling due within one year:	_		
			<u>1996</u> £	<u>1995</u> £
	Trade creditors		20,501	_
	Amounts owed to group undertakings		936,650	1,939,783
	Social security and other taxation Accruals		1,421	11,469
	Other creditors		40,207 99,016	57,977
	other creditors			136,475
		£	1,097,795	£2,145,704
11	SHARE CAPITAL			
			<u> 1996</u>	<u> 1995</u>
			£	£
	Authorised:			
	260,516 ordinary shares of £1 each		£ 260,516	£ 260,516
				
	Allotted, called up and fully paid:			
	260,516 ordinary shares of £1 each		£ 260,516	£ 260,516
				
12	RECONCILIATION OF MOVEMENT IN SHAREHO	OLDERS' FUN	<u>ds</u>	
			<u>1996</u>	<u>1995</u>
			£	£
	Loss for the financial year	·	(449,681)	(170,617)
	Opening shareholders' funds		407,394	578,011
	Closing shareholders' funds		£ (42,287)	£ 407,394
13	RESERVES			
		Profit		
		and Loss	_	
		Account	Translation	n Total
	Balance brought forward	151,921	(5,04	3) 146,878
	Movement in year	(449,681)	- (449,681)
		•		
	Balance carried forward	£ (297,760) £ (5,04	3) £ (302,803)

14 FINANCIAL COMMITMENTS

Capital expenditure contracted and authorised but not contracted at 31st December 1996 for which no provision has been made in these accounts was as follows:

	199 <u>6</u> £	<u>1995</u> £
Contracted	Nil	Nil
Authorised but not contracted	Nil	Nil

At 31st December 1996 the company had annual commitments under non-cancellable operating leases as follows:-

				<u>1996</u> £			<u>1995</u> £
		nd and dings		Other	<u>Land and</u> <u>Buildings</u>		Other
Operating leases which expire with	in:						
One year Two to five years Over five years		4,032		10,958	31,200		270 19,405
	£	4,032	£	10,958	£ 31,200	£	19,675

The leases of land and buildings are subject to rent reviews.

15 PENSION SCHEME

The company operates a defined contribution pension scheme. The assets are held separately from those of the company in an independently administered fund. The pension cost charge represents contributions payable by the company to the fund and amounted to £ 20,598 ($1995 \pm 32,610$).

16 ULTIMATE HOLDING COMPANY

The company is a wholly-owned subsidiary of Onan Corporation, whose ultimate parent is Cummins Engine Company Inc. Both companies are incorporated in the United States.

Onan Corporation has indicated its intention to continue to provide the company with continued financial support sufficient to continue its trade as a going concern.

Onan International Limited Notes to the Cash Flow Statement

1	RECONCILIATION OF OPERATING LOS FROM OPERATING ACTIVITIES	SS TO NET CASH	OUTFLOW		
	FROM OFBRATING ACTIVITIES		<u> 1996</u>		1995
			£		£
	The James Country of the country of		(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
	Net loss for the year		(449,681)		(219,882)
	Net interest paid		(8,939)	_	(9,095)
	Operating loss		(458,620)		(228,977)
	Depreciation charges		17,848		18,828
	Profit on sale of fixed assets		993		-
	Increase in stocks	•	53,786		111,889
	Decrease/(increase) in debtors		1,365,548	(:	1,342,671)
	Decrease/increase in creditors		(1,047,909)	;	1,370,567
	Net cash outflow		•	_	
	from operating activities		(68,354)		(70,364)
2	ANALYSIS OF CHANGES IN CASH AND DURING THE YEAR	D CASH EQUIVALI	<u>ents</u>		
			<u>1996</u> £		<u>1995</u> £
	Balance at 1st January 1996		80,136		188,044
	Net cash outflow		(50,270)		(107,908)
	Balance at 31st December 1996		29,866	-	80,136
	•			=	
3	ANALYSIS OF THE BALANCES OF CASH AND CASH EQUIVALENTS AS SHOWN IN THE BALANCE SHEET				
		1006	4005		<u>Change</u>
		<u>1996</u>	<u>1995</u>		<u>in year</u>
		£	£		£
	Cash at bank and in hand	31,970	86,405		(54,435)
	Bank overdrafts	(2,104)	(6,269)		4,165
		29,866	80,136	-	(50,270)
				=	
4	ANALYSIS OF CHANGES IN FINANCING DURING THE YEAR				
			<u>Finance</u>		Share
			<u>Leasing</u>		Capital
			£		£
	Balance as 1st January 1996			_	260,516
	Balance at 31st December 1996		£ -	£	260,516

AUDITORS' REPORT TO THE SHAREHOLDERS OF

Onan International Limited

We have audited the financial statements on pages 3 to 12 which have been prepared under the historical cost convention and the accounting policies set out on page 6.

Respective Responsibilities of Directors and Auditors

As described in the Directors' Report, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgments made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31st December 1996 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Dated this 22nd day of October 1997

The Lawns
33 Thorpe Road
Datashanasah DR3

Peterborough PE3 6AD

Thomas May & Co
Chartered Accountants
and Registered Auditors

Thomas May To