2020381

ANNUAL REPORT &

FINANCIAL STATEMENTS MPCNESS 1905E

1991 - 1992 NI COMPANIE 1992

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(3)

Officers and Professional Advisers

DIRECTORS

M. B. Guha (Chairman)
Appointed 23rd May 1991

A. T. Tester (Vice Chairman) Appointed 23rd May 1991

B. T. Cookson Appointed 1st February 1992

M. Crow Appointed 9th July 1991

R. Davies Appointed 17th December 1991

K. Gale Appointed 14th July 1992

R. E. Gooding Appointed 5th November 1991

D. B. Johnston

P. J. Main Appointed 23rd May 1991

G. Moore

J. Mulkern Appointed 24th September 1991

F. Pullman Appointed 1st February 1992

R. H. A. Rogers Appointed 23rd May 1991

SECRETARY Luton Borough Council

REGISTERED OFFICE Town Hall, Luton Bedfordshire LU1 2BQ

AUDITORS
Touche Ross & Co. Milton Keynes
Chartered Accountants and Registered Auditor

BANKERS Barclays Bank Plc

COMPANY REGISTRATION NUMBER 2020381

LONDON LUTON

AIRPORT

CHAIRMAN'S review......

difficult period for the Company although the outturn was considerably better than the gloomy forecasts at the commencement of the year.

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However, I believe that we will be able to look back at this year as the period in which the foundations for future success were firmly put in place. Most important was the appointment of a new senior management team, under the leadership of the Chief Executive Richard Gooding, who have brought industry experience as well as a business-like approach to the conduct of our affairs. This itself would have been to no avail if the shareholder had not carried through its commitment to enable the Company to function at arm's length.

The steps that were taken during the course of the year have delivered a strong message to Government and Regulators about our determination that Luton play a wider role in the provision of airport capacity in the South

East. I am firmly of the view that Luton's logical case for expansion, now strongly backed by the shareholder and pursued by the Company in a dynamic way, will gain support from Government. But we should not underestimate the task ahead in organising the funding for this wider development and the creativity which will have to be brought to bear for this to be put in place in a manner which is consistent with the shareholders determination to control the long term destiny of the Company.

Much else has been achieved during the period. Interim development proposals culminating in the announcements concerning the new cargo facility, are a demonstration of the commitment to investment and the quality of input into our planning. The rebranding of the Company to clearly position us as a player in the London market has already proved a success. We have retained the confidence and enthusiasm of our major customers and begun to lay the groundwork for significant new



business.

I would like to place on record my thanks to the whole of the workforce whose co-operation and commitment over this period has been exemplary. Our determination that they should share in the benefits of the Company's success are evidenced by the introduction of a profitsharing scheme and latterly, agreement in principle to the establishment of an employee share scheme.

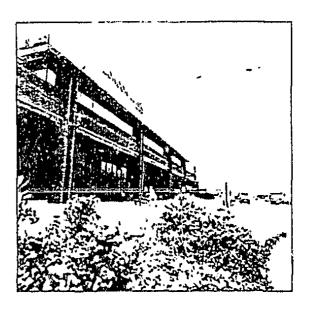
My thanks go to the Board for their support during this period and for their sharing in the vision of what the future holds for our Company. I would like also to thank most sincerely former Board members, David Bates and Paul Donoghue for providing long and devoted service to the Company and wish them well for the future.

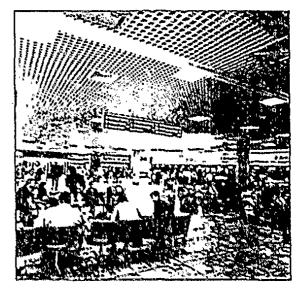
Finally, I would like to place on record my special thanks to my predecessor, Councillor W. D. McKenzie, for his faith, foresight and total commitment to the success of London Luton Airport.

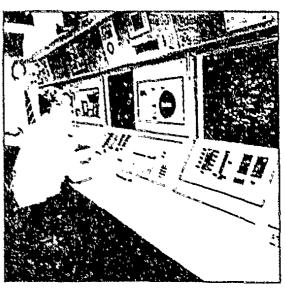
M. B. Guha

Chairman

15th July 1992









CHIEF EXECUTIVE'S report

91/92 marked a year of change for London Luton Airport. The UK recession, the aftermath of the Gulf War and the decision by Ryanair to move the majority of its operations to the new airport at Stansted led to a decline in passenger throughput of 24% and 10% in turnover.

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Prinful reductions in staffing levels were completed in the early part of the year, and a rigorous cost reduction programme has been enforced. Initial indications projected a loss \$22.7 million, but cost reductions and an exceptional receipt means the year end loss was reduced to £641K. A return of modest growth to the UK arlusive tour market, continued cost improvements, and further development of non-operational revenues is anticipated to lead to a small profit in 1502/93.

In May 1991 the newly elected Council, as shareholder of the Airport Company decided to cease the sale process and institute a plan for the Company to be managed on a fully commercial

basis at arm's length from the shareholder. A new Board was established and a new team of executive directors, headed by a Chief Executive, was recruited.

The new team has established a close working relationship with the Board, instituting a new corporate strategy and a comprehensive restructuring of the Company and its activities.

The implementation of a major new marketing strategy, the identification of a long term development strategy well as the change of Company name and intentity are important elements of these changes.

The last two years have been morale sapping for the employees of the Company, their continued loyalty and support does them much credit and I would like to thank them all for their contribution during these difficult times.

London Luton is now well placed to play its role in the provision of airport services in the South East – much of our destiny is in our own hands and it is our collective efforts that will



lead to long term success.

Chairman Leaving • • • •

Bili McKenzie was appointed Chairman in May 1991 and over the ensuing 12 months enabled the airport to totally overhaul its management and operation and to recover from the difficult financial situation of the last three years. He restored pride to the Airport and encouraged the long term development of the business. Bill resigned on 14th July 1992 to take up an assignment in Hong Kong, and will be missed by us all.

His successor is Councillor Mick Guha who is well known for his year as Mayor in 1991/92 and as Vice-Chairman of the Airport Company.

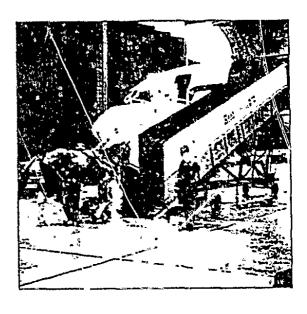
Richard E. Gooding

Chief Executive

15th July 1992









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DIRECTORS' report

he directors present their report and the audited financial statements for the year ended 31st March 1992.

Change of Name • • •

At an Extraordinary Ceneral Meeting of the Company held on 25th March 1992, 2 special resolution was passed to change the Company's name to LONDON LUTON AIRPORT LIMITED, from 1st May 1992.

Principal Activities • • • •

The principal activities of the Company are the ownership, operation and management of London Luton Airport. A review of the year's operations and the development of the business are contained in the Chief Executive's Report.

Dividends and Transfers from Reserves . . .

The Company made a loss before exceptional items and taxation of £1,838,000 (1991 - £1,783,000). After exceptional items and

taxation the loss for the year amounted to £609,000 (1991 - £2,251,000). The directors do not recommend a payment of a dividend (1991 - Nil per ordinary share). The loss for the year has been taken to reserves.

Future Developments • • • •

London Luton Airport is to go ahead with the construction of a £9 million-plus, custom-built, multi-purpose air cargo centre – the first phase of which will be operational in April 1993. The decision to go ahead with the first phase of the project, expected to cost around £3 million, reflects the confidence of the Airport's Board in Luton Cargo's ability to sustain its remarkable cargo throughput performance in recent years.

A multi-phase three year Project enlarging, refurbishing and is approving the Terminal will commence in Autumn 1992. The Terminal is to be extended to two levels with airbridges, gateways, additional passenger facilities and retail outlets. Work is also planned to start in



late 1993 to build a new Air Traffic Control Tower and construct a parallel taxiway. The cost of the total capital expenditure over the next 5 years is estimated at £40 million approximately.

Fixed Assets • • •

During the year the Company invested a further £2,711,000 (1991 - £3,003,000) in the development of the airport facilities.

Directors and their Interests

The list of current directors is given on page 3.

Other directors who served during the year were:

R. Ashforth, W. D. Bates, L. H. Benson, R. G. Dean, P. J. Donoghue, E. D. Fountain, M. W. L. Hardy, W. D. McKenzie, W. A. H. May, R.A. Moat, M. F. Smith.

Three directors (B. T. Cookson, R. E. Gooding and F. Pullman) are full-time executives of the Company. Two directors, M. Crow and G. Moore are directors nominated by the Trade Unions. Six directors are elected members of Luton Borough Council which owns all the share capital of the Company.

No directors held or hold any interest in the share capital of the Company. Following the local government elections in May 1991 a number of changes were made to the composition of the board and these are noted on page 3.

Donations

During the year charitable donations made by the Company amounted to £334 (1991-£1,175). No political donations were made.

Employee Involvement

Employee involvement and commitment is encouraged by the directors through regular contact and exchanges of information between managers and employees. A newsletter is produced periodically by the Company and distributed to all employees.

Equal Opportunities Policy • • • •

It is the policy of London Luton Airport to strive to become an equal opportunities employer.

Full and fair consideration is given to applications for employment made by disabled persons having regard to their particular aptitudes and abilities. Training and development policies are the same as those for any other employee based upon specific employee needs.

Auditors

A resolution to re-appoint Touche Ross & Co as auditors will be proposed at the Annual General Meeting.

By order of the Board

J. C. Southwell

for Company Secretary

15th July 1992

LONDON LUTON AIRPORT

LONDON LUTON AIRPORT LTD (formerly Luton International Airport Ltd)

AUDITORS' report

To the members of London Luton Airport Ltd

on pages 11 to 21 in accordance with Auditing Standards.

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In our opinion the financial statements give a true and fair view of the state of the Company's affairs at 31st March 1992 and of its loss and cash flow for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Tonche Rose: 6

Touche Ross & Co Chartered Accountants and Registered Auditor, Ashton House, Silbury Boulevard, Milton Keynes MK9 2HG 15th July 1992.



(formerly Luccas sternational Airport Ltd)

PROFIT AND LOSS ACCOUNT

		1992	1991
	Note	£ 000's	£ 000's
Turnover	1	26,668	29,672
Operating costs		26,309	29,036
Operating profit before exceptional items	2	359	636
Exceptional items	5	1,197	(1,100)
Operating profit/(loss) after exceptional items		1,556	(464)
Interest receivable		587	1,037
Interest payable	6	(2,784)	(3,456)
(Loss) on ordinary activities before taxation		(641)	(2,883)
Taxation	7	32	632
(Loss) on ordinary activities after taxation		(609)	(2,251)
Retained (Deficit)/profit brought forward		(1,034)	1,217
(Deficit) carried forward		(1,643)	(1,034)



(formerly Luton International Airport Ltd)

BALANCE SHEET

As at 31st March 1992

			199	92	199	1
		Note	£ 000's	£ 000's	2 000's	£ 000's
	FIXED ASSETS Tangible assets	8		58,229	•	59,869
	CURRENT ASSETS Stock Debtors Short term deposits Cash in hand	9	143 6,434 5,300 2 11,884	, ,	375 5,117 4,670 2 10,164	
	CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	10	(6,501)		(6,653)	
12	NET CURRENT ASSETS			5,383		3,511
	TOTAL ASSETS LESS CURRENT LIABILITIES			63,612		63,380
	CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR	11		(19,014)		(19,106)
	PROVISIONS FOR LIABILITIES AND CHARGES	12		(1,404) 43,194		43,803
	CAPITAL RESERVES Called up share capital Profit and loss account	13		44,837 (1,643) 43,194		44,837 (1,034) 43,803

The financial statements were approved by the Board of Directors on 15th July 1992. For and on behalf of the Board.

M. B. Guha Chairman

Richard E. Gooding Chief Executive

LONDON LUTON

(formerly Luton International Airport Ltd)

CASH FLOW STATEMENT

		199)2	199	1	
	Note	£ 000's	£ 000's	£ 000's	£ 000's	
Net cash inflow from operating activities	16	'	7,061	•	1,961	
Returns on investments and servicing						i
of finance		587		1,037		
Interest receivable		(2,578)		(3,456)		
Interest payable Dividend paid ->		(2,570)		(150)		
Olyloeto baixs				(144)		
, '						
Net cash outflow on investments and		,				
servicing of finance			(1,991)		(2,569)	
Taxation					(0)	
Corporation tax paid			•		(3)	
t-vanatam maturiatan						-10
Investing activities Payments to acquire tangible fixed assets		(2,711)		(3,003)		13
Receipts from sales of tangible fixed assets		52		5		
Hacaihte nour eares or randinia iiveo assore						
Net cash outflow from investing activities			(2,659)		(2,998)	
Net cash inflow/(outflow) before financing			2,411		(3,609)	
Met Casiffillion (Cathon) Deloid in Microllig			~] , , ,		(-,,	
Financing						
Repayment of Debenture loans		(695)		(669)		
Repayment of Finance leases		(695)	,	(674)		
			M man		(4.5.40)	
Net cash outflow from financing			(1,390)		(1,343)	
Increase/(decrease) in cash and						
cash equivalents	18		1,021		(4,952)	



(formerly Luton International Airport Ltd)

ACCOUNTING POLICIES

he financial statements have been prepared in accordance with applicable accounting standards. The particular accounting policies are described below.

Accounting Convention

The financial statements are prepared under the historical cost convention.

Turnover • • • •

Turnover represents the amounts derived from sales, net of VAT, invoiced to customers in respect of traffic operations and amounts falling due under rental and concession agreements.

14 Depreciation • • • •

This is provided on a straight line basis so as to write off the cost of fixed assets, except freehold land, over their estimated useful lives as follows:
Runway and lighting between 15 and 40 years.
Buildings between 10 and 40 years.

Plant, equipment and vehicles between 5 and 15 years.

Electrical, fencing and drainage between 10 and 25 years.

No depreciation is provided on assets in the course of construction.

Leased Assets • • • •

Assets held under finance leases and the related lease obligations are recorded in the balance sheet at the fair value of the leased assets at the inception of the leases. The excess of the lease payments over the recorded lease obligations is treated as finance charges which are amortised over each lease term to give a constant rate of

charge on the remaining balance of the obligation.

Rental costs under operating leases are charged to the profit and loss account in equal amounts over the periods of the leases.

Stock • • • •

Stock is valued at the lower of cost and net realisable value. Stock represents electrical and mechanical spares. (1991 goods for resale).

Deferred Taxation • • • •

Deferred taxation is provided at the anticipated tax rates on differences arising from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in the financial statements to the extent that it is probable that a liability or asset will crystallise in the future.

Pension Costs

Retirement benefits to employees are provided by defined benefit schemes which are funded by contributions from the Company and employees. Payments are made to pension schemes which are financially separate from the Company. The expected cost of providing pensions, as calculated periodically by professionally qualified actuaries, is charged to the profit and loss account so as to spread the cost over the service lives of employees in the schemes, in such. Say that the pension cost is a substantially level per entage of current and expected future pensionable payroll.



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LONDON LUTON AIRPORT LTD

(formerly Luton International Airport Ltd)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 3181 FF 2 1992

		1992 £ 000's	1991 £ 000's
1.	TURNOVER Traffic Commercial	15,289 11,379 26,668	15,282 14,390 29,672
2.	OPERATING PROFIT BEFORE EXCEPTIONAL ITEMS Operating profit is stated after charging: Depreciation on owned assets Depreciation on leased assets Directors' emoluments (note 3) Hire of plant and machinery Auditors' remuneration Increased provision for bad debts	3,870 461 180 223 26 50	3,646 452 144 80 24 683

The majority shareholder, (apart from three shares, all of the shares are held by Luton Borough Council) provides operational and administration services to the Company. Charges to the Company for these services are on commercial terms based on an allocation of the costs of those Council staff and facilities associated with Airport affairs.

		1992	1991
		£ 000's	2 000's
3.	DIRECTORS' EMOLUMENTS Fees Other emoluments	8 172	20 124
		180	144
	Remuneration of the Chairman	lepik <u>Sanda Sanda - Sanda Sanda Sanda Andria</u> Mara-Amandria - Sanda - Sanda - Sanda - Sanda	**************************************
	Remuneration of the highest paid Director	37	43

The remuneration of the other Directors serving the Board during the year excluding pension contributions were as follows:

	No.	No.
20-25,000	14	9
£5,001 — £10,000	3	-
£20,001 – £25,000	1	•
£25,001 - £30,000	1	2
£30,001 £35,000	2	-

No remuneration is paid to Board members who are also elected members of Luton Borough Council.



(formerly Luton International Airport Ltd)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31st March 1992

		I .	1992	1991
			£ 000's	£ 000's
	4.	STAFF COSTS	. 10,434	11,825
	٦.	Wages and salaries	833	968
		Social security costs	307	393
		Other pension costs		13,186
			11,574	15,100
		The average weekly number of employees during the	NI.	No.
		year was made up as follows:	No. 401	467
		Operations and security	401 58	57
		Engineering	55 55	75 -
		Torminal Services	40	58
		Management, Finance and Administration	40	
		•	554	657
16	5.	EXCEPTIONAL ITEMS	_	(1,100)
10	•	paduadarovand related costs (A)	1,197	-
		Repayment of Employers Pension Contributions (B)		(1100)
			1,197	(1,100)
	6.	INTEREST PAYABLE Charges under finance leases Interest on debenture loans	© 000's 324 2,452 B	£ 000's 551 2,902 3
		Interest on short term loans	Q	
			2,784	3,456
				405
		On borrowing repayable within 5 years	332	3,051
		On borrowing repayable after more than 5 years	2,452	
		Oil boil of the graph of the gr	2,784	3,456
	_	TAX ON LOSS ON ORDINARY ACTIVITIES		
	7.	United Kingdom corporation tax at 33%	_	
		(1991 34%) based on the profit for the year	-	
		Deferred taxation	125	(579)
		Deletion with the	125	(579)
		Adjustment in respect of prior years	n.m. da dal	_
		Corporation tax	(985)	(53)
		Deferred tax	808	
		Service of the control of the contro	(32)	(632)
			(32)	



The current tax charge for the year arises as there is no tax relief available for the depreciation of certain assets and the allowances on other assets are less than the depreciation charge. The adjustment in respect of prior years is due to the agreement of the treatment of runway expenditure.

(formerly Luton International Airport Ltd)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31st March 1992

8.	TANGIBLE FIXED ASSE	ETS					
		Total	Runway and Lighting	Freehold Land and Buildings	Plant, Equipment and Vehicles	Electrical, Fencing and Drainage	Assets in course of construction
	Cost	£ 000's	s'000 3	£ 000's	£ 000's	£ 000's	2 000's
	As at 1st April 1991 Reclassification of assets in course of	73,983	24,684	36,367	8,945	2,450	1,537
	construction Additions	2,711	10 298	128 375	530 1,172	231 229	(899) 637
	Disposals	(125)			(125)		
	As at 31st March 1992	76,569	24,992	36,870	10,522	2,910	1,275
	Owned assets Leased assets	71,612 4,957	24,475 517	36,870	6,192 4,330	2,800 110	1,275
	As at 31 st March 1992	76,569	24,992	36,870	10,522	2,910	1,275
	Depreciation						
	As at 1st April 1991 Charge for the year Disposals	14,114 4,331 (105)	6,057 1,791	4,272 1,434	3,233 901 (105)	552 205	- - -
	As at 31 st March 1992	18,340	7,848	5,706	4,029	757	
	Owned assets Leased assets	16,637 1,703	7,708 140	5,706	2,492 1,537	731 26	-
	As at 31st March 1992	18,340	7,848	5,706	4,029	7\$7	
	Net book value						
	As at 31 st March 1992	58,229	17,144	31,164	6,493	2,153	1,275
	As at 1st April 1991	59,869	18,627	32,095	5,712	1,898	1,537
	Capital Commitments						
	The outstanding capital not included in these final				1992 £ 000's		1991 2'000 3
	Contracted for but r	not provided in	the financial st	atements	682		1,260
	Authorised and app	roved but not o	contracted for		4,013		24



(formerly Luton International Airport Ltd)

NOTES TO THE FINANCIAL STATEMENTS

			1992		1991
	9.	DEBTORS	£ 0000's		£ 000's
		Due within one year:	3,049		4,573
		Trade debtors	2,249		358
		Other debtors and prepayments	1,084	;	119
		Corporation Tax recoverable -	1,007		
			6,382		5,050
		Due after more than one year:	50		67
		Other debtors	52		·
			6,434		5,117
		CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR			-
	10.		1,254		1,645
		Bank overdraft	2,819		3,058
		Trade creditors	413		50
		Other creditors	440		510
		Taxes and social security	852		695
18		Obligations under finance leases	723		695
,0		Debenture loan repayments	6,501		6,653
		THE PARTY OF THE PARTY AFTER			•
	11.	CREDITORS: AMOUNTS FALLING DUE AFTER			
		MORE THAN ONE YEAR	16,516		17,211
		Debenture loans	4,072		3,285
		Obligations underfinance leases	20,588		20,496
		Less amounts fulling due within one year	1,574		1,390
		Lead allowards in the same and a same and a same	19,016		19,106
		A STATE ASSESSMENT THAN			
		AMOUNTS FALLING DUE AFTER MORE THAN			
		ONE YEAR AND WITHIN FIVE YEARS	3,195		3,070
		Debenture loans Obligations under finance leases	2,679		2,363
		Due after more than five years			13,446
		Debenture loans	12,598		
		Obligations under finance leases	542		551
			19,014		19,106
		LOANS			4.500
		Debenture wan 1-Interest fixed at 12%	4,414		4,609
		Debenture loans 2 & 3-interest at 4% over three months London Inter Bank Offer Rate	9,528		9,885
		Debenture loan 4-interest at LIBOR for the year ended 31st March 1991 and then at 4% over six months LIBOR	2,574		2,717
		GUOSO DISTINOION 1991 SIGNATURE	16,516		17,211
			10,010		·



(formerly Luton International Airport Ltd)

NOTES TO THE FINANCIAL STATEMENTS

Year ended 31st March 1992

The debenture loans are from Luton Borough Council, the majority shareholder (apart from three shares, all of the shares are held by the Borough Council). Debenture loans 1, 2 and 3 are repayable over twenty years by half-year instalments calculated on the basis of a 5% sinking fund. Debenture loan 4 is repayable by half-yearly equal instalments. The loans are secured by a floating charge over all the Company's undertaking and property.

		1992	1991
		£ 000's	£ 000's
12.	PROVISIONS FOR LIABILITIES AND CHARGES This represents deferred taxation for which full provision has been made as follows:		
	Capital allowances in excess of depreciation Other timing differences	2,569 (174)	1,325 <u>82</u>
		2,395	1,407
	Less losses	(991)	(936)
		1,404	471

	MOVEMENT FOR THE YEAR Balance brought forward	471	1,053
	Transfer from profit and loss account —current	125	(579)
	prioryear	808	(53)
	A.C.T. recoverable transfer to debtors		50
	A.O. (, 1000) ct and all all all all all all all all all al	1,404	471
		The second secon	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
13.	CALLED UP SHARE CAPITAL Authorised ordinary shares of £1 each	60,000	60,000
	Allotted and fully paid	44,837	44,837
14.	OPERATING LEASE COMMITMENTS At 31st March 1992 the Company was committed to making the following payments during the next year in respect of operating leases.	Plant and Machinery £ 000's	
	Leases which expire after 5 years	199	
		199	



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LONDON LUTON AMPORT LTD (formerly Luton International Airport Ltd)

STATEMENTS NOTES TO THE FINANCIAL

Year ended 31st March 1992

15. PENSION SCHEMES

The Company operates its own defined pension scheme and in addition continues to make contributions to the Bedfordshire Superannuation Fund which is part of the Local Government Superannuation Scheme.

Contributions to the Bedfordshire Superannuation Fund are for employees who transferred from the employment of Luton Borough Council on the incorporation of the Company and who wish to stay in this scheme and are made at the rate specified by the Fund. The total pension costs for the Company for both schemes was £307,000. The pension costs for the Company Scheme are assessed in accordance with the advice of independent qualified actuaries on the basis of the projected utilt method using the assumptions shown below.

The Company Scheme was established on 1st April 1987 to provide pensions for subsequent employees of the Company. The first full actuarial valuation of the Scheme dated 31st March 1990 showed the market value of the Fund's assets to be £435,000. The actuarial value of liabilities was £337,000 at that date and consequently the employers contribution was reduced from 111/2% of pensionable pay to 8% for those employees in service at 31st March 1990 and 9% for employees joining the Scheme after 31st March 1990. On this basis the actuary estimates that the surplus will not exceed 105% of liabilities within the prescribed time limits. The actuarial valuation of the Bedfordsithe Superannuation Fund as at 31st March 1990 showed the market value of the Fund's assets to be £248.6 million. The actuarial value of liabilities was £158.4 million at that date. The employer's contribution from 1st April 1990 has been 35% of employees' contributions. On this basis the actuary estimates that the surplus will not exceed 105% of liabilities within the prescribed time limits.

The main assumptions are as follows:	Company Scheme	Local Authority Scheme
Investment return	9% 6.5%	9% 6.5%
Salary increases	4.5%	4.5%
Pension increases	4,570	
Reconciliation of operating profit to net cash inflo	ow from operating activities	
	1992	1991
	£ 0000 s	£ 0000's
O	1,556	(464)
Operating profit/(loss) before interest	4,331	4,098
Depreciation charges	(31)	-
Profit on disposal of fixed assets	(31) 227	159
Depreciation charges Profit on disposal of fixed assets Decrease in stocks Increase in debtors	•	159 (1,312)

7,061

1,961



increase/(decrease) in creditors

Net cash inflow from operating activities

(iormerly Luton International Airport Ltd)

NOTES TO THE FINANCIAL STATEMENTS

17.	Analysis of changes in cash and cash equivalents during the year. Balance as at 1 April 1991 Net cash	3,027 1,021		7,979 (4,952)	*
	Balance as at 31 March 1992	4,048		3,027	
18.	Analysis of the balances of cash and cash equivalents as shown	in the balance she	eet.		
		1992 £ 000's	1991 £ 000's	Change in year £ 000's	
	Cash at bank and in hand Short term investments Bank overdrafts	5,300 (1,254) 4,048	4,670 (1,645) 3,027	630 391 1,021	
19.	Analysis of changes in financing during the year,	Share Capital		Debenture Loan	21
	Balance as at 1 April 1991 Cash outflow from financing	44,837 		17,211 (695)	
	Balance as at 31 st Murch 1992	44,837		16,516	



(formerly Luton International Airport Ltd)

AUDITORS' SPECIAL REPORT

to the Civil Aviation Authority

on pages 11 to 21 (for which the directors of the Company are solely responsible), in accordance with Auditing Standards.

We have reported to the Members of London
Luton Airport Ltd (formerly Luton
International Airport Ltd) on the financial
statements on pages 11 to 21. We make a special
report on the schedule on page 23 in accordance
with the requirements of the Accounts
Conditions issued by the CAA under Section

40 (1) (a) and 41 (1) of the Airports Act 1986.

In our opinion the schedule on page 23 presents fairly the information set forth therein and is in accordance with the requirements of the Accounts Conditions.

Tonche Roce, Co

Touche Ross & Co Chartered Accountants and Registered Auditor, Ashton House, Silbury Boulevard, Milton Keynes, MK9 2HG 15th July 1992.

ECONOMIC REGULATION

The Airport Company is subject to economic regulation under the Airport's Act 1986 which requires the airport to hold permission from the Civil Aviation Authority to levy airport charges.

From 1st April 1988 the operational activities are required to be allocated between airport charges levied in connection with landing, parking and taking-off of aircraft (including passenger related charges) and other operational income.

All revenue and costs arising from non

operational activities, such as items where the income is not primarily from airport users, is required to be shown as a separate category.

The following have been quantified by means of apportioning the use of the Airport's accommodation and services.

Unless specified elsewhere in the notes to the financial statements the Company received no preferential treatment or financial support from any associated person or organisation during the year.



(formerly Lucon International Airport Ltd)

OPERATIONAL/NON OPERATIONAL TRADING RESULTS

	1992				1991	1	
	Income	Expenditure	(Loss)/profit before taxation and interest	Income	Expenditure	(Loss)/profit before taxation and interest	
	£ 000's	£ 000's	£ 000's	£ 000's	£ 000's	£ 000's	
OPERATIONAL ACTIVITIES			•				
Airport charges -ordinary	12,668	15,853	(3,185)	12,868	18,276	(5,408)	
-exceptional	503		503	-	462	(462)	
Other operational —ordinary	14,000	10,456	3,544	16,804	10,760	6,044	
-exceptional	694		694		638	(638)	
	27,865	26,309	1,556	29,672	30,136	(464)	
NON-OPERATIONAL ACTIVITIES	}					,	
	Nil	013	NII	Nil	Nil	Nil	
	27,865	26,309	1,556	29,672	30,136	(464)	.25
			The same of the same				

