DIRECTORS' REPORT AND FINANCIAL STATEMENTS

31 DECEMBER 1996

REGISTERED NUMBER: 2005619



BIBBY DISTRIBUTION SERVICES (HOLDINGS) LIMITED DIRECTOR'S REPORT AND FINANCIAL STATEMENTS

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DIRECTORS

S P Sherrard

Chairman

A J Paimer

Managing Director

S Hunter

G Watson

M R Palmer M J Bibby (appointed 18 March 1996) (appointed 1 January 1997) (appointed 1 January 1997)

J Hamer C D Suddes

(appointed 1 July 1996, resigned 1 November 1996)

N J Higgs

(resigned 30 September 1996)

BANKERS

Bank of Scotland PO Box No 5 The Mound Edinburgh EH1 1YZ

AUDITORS

Price Waterhouse York House York Street Manchester M2 4WS

SECRETARY

Bibby Bros & Co (Management) Limited

REGISTERED OFFICE

105 Duke Street Liverpool L1 5JQ

DIRECTORS' REPORT

The directors present their report together with the audited accounts for the year ended 31 December 1996.

PRINCIPAL ACTIVITIES AND REVIEW OF THE YEAR

The principal activities of the group are contract distribution, warehousing and transport.

During the year, the group was successful in securing and implementing new dedicated contract business and investment was directly linked to these developments.

The group has continued to improve the quality and value of the services provided to all of its customers whilst maintaining strong pressure to reduce operating costs.

In the current year, the group will actively seek opportunities to expand and develop its business through the winning of new dedicated contract business, the further development of shared-user services through the depot network and appropriate acquisition of contract-based businesses.

TRADING RESULT AND REVIEW OF THE YEAR

The results of the group for the year are set out in the profit and loss account on page 4.

The directors do not recommend the payment of a dividend (1995 - £Nil).

DIRECTORS AND DIRECTORS' INTERESTS

The directors of the company during the year were:

S P Sherrard Chairman

A J Palmer Managing Director

S Hunter G Watson

M R Palmer (appointed 18 March 1996)

C D Suddes (appointed 1 July 1996, resigned 1 November 1996)

N J Higgs (resigned 30 September 1996)

Mr M J Bibby and Mr J Hamer were appointed directors on 1 January 1997.

The only interests of the directors in shares of the Bibby Group Companies were in shares of Bibby Line Group Limited.

The interests of Mr S P Sherrard and Mr A J Palmer in the shares of Bibby Line Group Limited are disclosed in the Directors' Report of that company.

Insurance has been taken out under Section 310(3) of the Companies Act 1985, for the company's officers against liabilities in relation to the company.

DIRECTORS' REPORT (CONTINUED)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

FIXED ASSETS

Information related to changes in fixed assets during the year is given in the notes to the accounts.

EMPLOYEE INVOLVEMENT

The group has maintained procedures to involve depot managers and other employees, at all levels, to improve performance and inform them of developments in the group's overall business.

AUDITORS

Price Waterhouse, being eligible, have indicated their willingness to continue in office.

By order of the Board

Bibby Bros & Co (Management) Limited

Secretary

9 June 1997

Duly Authorised Signatory For and on behalf of Bibby Bros. & Co. (Management) Limited

Telephone: 0161-245 2000 Telex: 884657 PRIWAT G Facsimile: 0161-236 1268

Price Waterhouse



AUDITORS' REPORT TO THE MEMBERS OF BIBBY DISTRIBUTION SERVICES (HOLDINGS) LIMITED

We have audited the financial statements on pages 4 to 16 which have been prepared under the historical cost convention and the accounting policies set out on pages 6 and 7.

RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

BASIS OF OPINION

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

OPINION

In our opinion the financial statements give a true and fair view of the state of the company's and the group's affairs at 31 December 1996 and of the loss of the company and the profit of the group for the year then ended and have been properly prepared in accordance with the Companies Act 198\$.

PRICE WATERHOUSE Chartered Accountants and Registered Auditors

9 June 1997

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GROUP PROFIT AND LOSS ACCOUNT YEAR ENDED 31 DECEMBER 1996

	<u>1996</u> £000	<u>1995</u> £000
TURNOVER		
Continuing operations (Note 2) Acquisition	62,216 	37,275 <u>5,216</u>
Cost of sales	62,216 (<u>53.072</u>)	42,491 <u>(34,567</u>)
GROSS PROFIT	9,144	7,924
Administrative expenses	<u>(5,889)</u>	<u>(6,175</u>)
OPERATING PROFIT	3,255	1,749
Amortisation of goodwill (Note 9) (Loss)/profit on disposal of fixed assets	(47) <u>(249</u>)	(47) 159
PROFIT ON ORDINARY ACTIVITIES BEFORE INTEREST	2,959	1,861
Interest payable and similar charges (Note 3)	(577)	(428)
Interest receivable and similar income	<u>43</u>	<u>136</u>
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION (Note 4)	2,425	1,569
Taxation credit/(charge) (Note 5)	157	<u>(465</u>)
PROFIT FOR THE FINANCIAL YEAR (Note 16)	2,582	1,104
		

The notes on pages 6 to 16 form an integral part of these accounts.

There are no recognised gains or losses in 1996 or 1995 other than the profit for the year.

The turnover and profit on ordinary activities all derive from continuing activities.

As permitted by the Companies Act 1985 a separate profit and loss account for the company has not been included in these financial statements. Of the group amount transferred to reserves of £2,582,000, a loss of £214,000 (1995-£302,000 loss) has been dealt with in the profit and loss account of the company.

BALANCE SHEET AS AT 31 DECEMBER 1996

AO A TO TO BE CENTED IN 1886	Parent c	ompany	Group		
	1996	1995	1996	1995	
	£000	£000	£000	£000	
FIXED ASSETS					
Tangible assets					
- Owned (Note 8(a))	-	-	11,831	12,586	
- Leased (Note 8(b))	-	-	2,630	242	
Investments in subsidiary undertakings					
(Note 20)	23,901	3,901			
Intangible assets (Note 9)			<u>328</u>	<u>375</u>	
	22.004	2.004	14,789	13,203	
	23,901	3,901	14,709	13,203	
CURRENT ASSETS					
Stocks (Note 10)	•	-	2,341	1,859	
Debtors (Note 11)	3,475	4,677	12,475	12,940	
Cash at bank and in hand			<u>876</u>	1,944	
					
	3,475	4,677	15,692	16,743	
CREDITORS: AMOUNTS FALLING DUE					
WITHIN ONE YEAR (Note 12)	(22,754)	(3,427)	<u>(17,577</u>)	<u>(16,119</u>)	
	(40.070)	4 250	(4 00E)	624	
NET CURRENT (LIABILITIES)/ASSETS	(19,279)	1,250	(1,885)	024	
TOTAL ASSETS LESS CURRENT					
LIABILITIES	4,622	5,151	12,904	13,827	
LIABILITIES	,	0,101	12,00		
CREDITORS: AMOUNTS FALLING DUE			-		
AFTER MORE THAN ONE YEAR (Note 13)	2,094	2,409	5,422	3,112	
PROVISIONS FOR LIABILITIES AND			_		
CHARGES (Note 14)			8	<u>5,823</u>	
	2.004	2.400	5,430	8,935	
	2,094	2,409	5,430	0,933	
CAPITAL AND RESERVES					
Called up share capital (Note 15)	6,000	6,000	6,000	6,000	
Profit and loss account (Note 16)	(3,472)	(3,258)	1,474	<u>(1,108</u>)	
Front and loss account (Note 10)	(0,412)	10,200		<u> </u>	
SHAREHOLDERS' FUNDS (including non-					
equity interests) (Note 19)	<u>2,528</u>	2,742	<u>7,474</u>	<u>4,892</u>	
	·				
	4,622	5,151	12,904	13,827	
					

The notes on pages 6 to 16 form an integral part of these accounts.

APPROVED BY THE BOARD ON

9 June 1997

S P Sherrard \m. \lambda \m. \

BIBBY DISTRIBUTION SERVICES (HOLDINGS) LIMITED NOTES TO THE ACCOUNTS - 31 DECEMBER 1996

1 ACCOUNTING POLICIES

(a) Accounting convention and basis of consolidation

These accounts are prepared under the historical cost convention and in accordance with applicable accounting standards, using the audited accounts for the period ended 31 December 1996 of the parent company and its subsidiaries.

(b) Fixed assets and depreciation

Fixed assets are stated in the balance sheet at cost less depreciation provided to date. Depreciation is provided in equal annual instalments over the estimated useful life of the asset, on the original cost of the asset.

The rates of depreciation are as follows:

Leasehold land and buildings:

Long

2%

Short

The life of the lease

Vehicles & Equipment Varying rates from 10% - 25%

(c) Leased assets - vehicles and equipment

(i) Assets held under finance leases

The capital element of leasing repayments is treated as a separate category within fixed assets. The outstanding commitment to repay these sums is shown separately within creditors in notes 12 and 13.

Interest is allocated to accounting periods by a method which produces a constant periodic rate of charge on the remaining balances outstanding.

Leased vehicles and equipment are depreciated at rates varying between 12.5% - 20%.

(ii) Assets held under operating leases

Payments made under operating leases are charged to the profit and loss account in the period to which they relate.

(d) Deferred taxation

Provision for deferred taxation resulting from accelerated tax depreciation allowances and other timing differences is made where a corporation tax liability is expected to arise within the foreseeable future.

(e) Stocks

Stocks are stated at the lower of weighted average cost or net realisable value.

1 ACCOUNTING POLICIES (CONTINUED)

(f) Turnover

Turnover represents the total amount receivable in the ordinary course of business for services provided excluding value added tax. All turnover relates to continuing operations.

(g) Pension costs

The cost of providing pensions is charged against profit on a systematic basis with pension surpluses or deficits arising allocated over the expected remaining service lives of current employees. Differences between the amounts charged in the profit and loss account and payments made to the pension scheme are treated as assets or liabilities.

(h) Goodwill

Goodwill arising on consolidation is considered separately for each acquisition. In the case where goodwill is considered to have continuing value it is amortised on a straight line basis over its useful economic life through the profit and loss account. In those cases where the goodwill is considered to have no continuing value it is accounted for immediately on acquisition by write off against reserves.

(i) Cash flow statements

A statement of the group's cash flows has been included in the consolidated accounts presented by the ultimate parent undertaking. Accordingly, no statement is presented in these accounts.

(j) Related party transactions

Under Financial Reporting Standard 8, the company is exempt from disclosing related party transactions, as more than 90% of the voting rights are controlled by the ultimate parent undertaking, Bibby Line Group Limited.

Transactions between Bibby Line Group Limited and its related parties are included in that company's consolidated financial statements.

2 SEGMENTAL INFORMATION

The directors are of the opinion that in the year there was only one business, that of contract distribution and warehousing. In 1996 all turnover was derived within the United Kingdom.

Geographical analysis	<u>1996</u> £000	<u>1995</u> £000
United Kingdom	62,216	42,367
France	-	41
Germany	-	11
Holland	-	63
Austria	-	6
Belgium		3
	62,216	42,491

The acquisition made during 1995 had the effect of increasing the turnover in 1996 by £22,229,000 (1995-£5,216,000).

3 INTEREST PAYABLE AND SIMILAR CHARGES

INTEREST LATABLE WAS CHIEF AT ALL THE	Parent (company		Group
	1996	1995	1996	1995
	£000	£000	£000	£000
the state of the s	£000	2000	2000	2000
Interest payable on bank and other	200		449	317
borrowings repayable within five years	280	-	449	317
Finance charges payable on finance leases			120	111
and HP agreements		_	<u>128</u>	
	200		577	428
	280	-	311	420
				
THE STATE OF LOOP ON OPPINION ACTIVITIES	DEEODE T	AYATION		
PROFIT OR LOSS ON ORDINARY ACTIVITIES				Group
		company	1996	199 <u>5</u>
	<u>1996</u>	<u>1995</u>	£000	£000
	£000	£000	2000	£000
This is stated after charging the following				
amounts:				40.075
Wages and salaries	-	339	19,951	12,875
Social security costs	-	36	1,575	1,203
Other pension costs		22	<u>262</u>	<u>359</u>
				44.407
Employee costs	-	397	21,788	14,437
			====	
Depreciation of owned assets	_	-	2,413	2,635
Depreciation of owned assets Depreciation of assets held under finance			,	
	_	•	207	257
leases Auditor's remuneration - Audit	2	2	42	30
- Other services	_	_	73	28
- Other Services	-		0.40	204

Lease rentals

Hire of plant & machinery

Lease rentals - property

Lease rentals - other

4

The following amounts are in respect of operating leases which are charged on a straight line basis over the lease term.

294

300

3,193

842

260

4,054

Over the loads term.	Parent	company	Group		
	<u> 1996</u>	<u>1995</u>	<u>1996</u>	<u> 1995</u>	
The annual commitments of existing leases are:	£000	£000	£000	£000	
Expiry date			-05	400	
Within 1 year	-	-	765	409	
After 1 year but within 5 years	-	-	1,225	2,059	
After 5 years		_ 	2,267	3,723	
	-	-	4,257	6,191	
					

The majority of these commitments relate to properties.

5	TAXATION CREDIT/(CHARGE)	Parent co 1996 £000	ompany 1995 £000	1996 £000	Group 1995 £000
	Taxation based on the profit/(loss) for the year at 33% (1995: 33%) Group relief receivable/(payable) - current period - prior period	90 90	70 38 108	287 (10) 277	(392) (42) (434)
	Deferred taxation - (charge) at 33% (Note 14)	90	108	(120) 157	<u>(31)</u> (465)
6	DIRECTORS	<u>Parent of 1996</u> £000	00mpany 1995 £000	1996 £000	Group 1995 £000
	Directors' emoluments	441	417	441	417 ———
	Details of directors' emoluments (excluding pension contributions): Chairman Highest paid director	131	129	131	129
	Other directors received remuneration within the following bands: £20,001 - £25,000 £50,001 - £55,000 £60,001 - £65,000 £65,001 - £70,000 £75,001 - £80,000	1 2 - - 2	- - 2 2	1 2 - 2	- - 2 2

EMPLOYEES 7

The average number of persons employed by the company throughout the period was 1,290 (1995 - 910).

8 TANGIBLE FIXED ASSETS

GROUP

(a)	Owned	Short <u>leasehold</u> £000	Vehicles & equipment £000	<u>Total</u> £000
	Cost At 31 December 1995 Additions Disposals	5,540 133 <u>(599</u>)	12,454 2,439 <u>(1,608</u>)	17,994 2,572 (2,207)
	At 31 December 1996	5,074	13,285	18,359
	Accumulated depreciation At 31 December 1995 Charge for year Disposals	677 769 (210)	4,731 1,644 _(1,083)	5,408 2,413 <u>(1,293</u>)
	At 31 December 1996	1,236	5,292	6,528
	Net book amount			
	At 31 December 1996	3,838	7,993	11,831
	At 31 December 1995	4,863	7,723	12,586 ———
(b)	Leased			Vehicles & equipment £000
	Cost At 31 December 1995 Additions Disposals			2,571 2,596 (547)
	At 31 December 1996			4,620
	Accumulated depreciation At 31 December 1995 Charge for year On disposals			2,329 207 <u>(546</u>)
	At 31 December 1996			1,990
	Net book amount At 31 December 1996			2,630
	At 31 December 1995			242

8 TANGIBLE FIXED ASSETS (CONTINUED)

(c)	Capital commitments			9 <u>96</u> 000	<u>1995</u> £000
	Capital expenditure contracted for but not provide the accounts	ed for in	:	203	134
9	INTANGIBLE ASSETS				£000
	Goodwill Cost at 31 December 1995 and 1996				469
	Amortisation At 31 December 1995 Provision for the year				94 47
	At 31 December 1996				<u>141</u>
	Net book amount At 31 December 1996		•		328
	At 31 December 1995				375
10	STOCKS	<u>Parent</u> 1996 £000	company 1995 £000	1996 £000	Group 1995 £000
	Consumables	-	-	2,341	1,859
11	DEBTORS	Parent 1996 £000	company 1995 £000	1996 £000	Group 1995 £000
	Trade debtors Group relief Other debtors Amounts owed by subsidiary undertakings Prepayments and accrued income	3,475	4,607 4,677	8,671 1,020 1,856 928 12,475	10,246 - 338 987

12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Parent	company		Group
	1996	1995	<u> 1996</u>	<u>1995</u>
	£000	£000	£000	£000
Bank loans	1,035	1,745	3,280	1,745
Bank overdrafts	74	163	74	2,613
Obligations under finance leases and HP	•	-	1,317	408
Trade creditors	_	-	5,706	4,814
Taxation and social security		-	864	-
Other creditors Amounts owed to subsidiary undertakings Accruals and deferred income	•	_	681	1,747
	21,645	1,384	377	395
		<u>135</u>	5,278	4,397
	22,754	3,427	17,577	16,119

13 CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Parent	company		Group
	1996	1995	<u> 1996</u>	<u> 1995</u>
	£000	£000	£000	£000
Bank loans	2,094	2,409	2,094	2,409
Obligations under finance leases and HP	<u> </u>	=	<u>3,328</u>	<u>703</u>
	2,094	2,409	5,422	3,112
				
Obligations under bank loans are repayable: Within one year	1,035	1,745	3,280	1,745
Between one and five years	2,094	2,409	2,094	2,409
	3,129	4,154	5,374	4,154
Obligations under finance leases and HP are		:		
Obligations under finance leases and HP are repayable:				
Within one year	-	-	1,317	408
Between one and five years			<u>3,328</u>	<u>703</u>
	-	-	4,645	1,111
		1		

14 PROVISIONS FOR LIABILITIES AND CHARGES

·	Reorganisation and other <u>provisions</u> £000	Deferred <u>taxation</u> £000	<u>Total</u> £000
Group At 31 December 1995 Utilised during the year Profit and loss account	7,363 (5,935)	(1,540) - <u>120</u>	5,823 (5,935) <u>120</u>
At 31 December 1996	1,428	(1,420)	8
			

Of the deferred taxation asset, £1,122,000 (1995 - £1,347,000) relates to accelerated capital allowances; other timing differences increase the asset by £298,000 (1995 - £193,000). The potential deferred taxation asset not provided for at 31 December 1996 is £904,000 (1995 - £1,765,000).

15 CALLED UP SHARE CAPITAL

	<u>1996</u> £000	<u>1995</u> £000
Authorised, allotted and fully paid Ordinary shares of £1 each Redeemable preference shares of £1 each	4,000 2,000	4,000 <u>2,000</u>
	6,000	6,000
		

The rights attaching to the preference shares are as follows:

- (a) To be paid out of the profits of the company a cumulative dividend at a rate to be determined by the directors of the company per annum on the capital for the time being paid up, in priority to any payment to the holders of any other class of shares.
- (b) Having no other rights to participate in the profits of the company whatsoever.
- (c) Carrying the right to one vote per share.
- (d) Redeemable at any time at the option of the shareholders or the company.

RESERVES 16

RESERVES	Parent company profit <u>& loss</u> 1996 £000	Group profit & loss 1996 £000
At 1 January 1996 - adverse Retained (loss)/profit for the year	(3,258) <u>(214</u>)	(1,108) <u>2,582</u>
At 31 December 1996 - (adverse)/positive	(3,472)	1,474
	_	

The cumulative amount of goodwill written off at 31 December 1996, net of goodwill relating to undertakings disposed of, is £141,000 (1995 - £94,000).

PENSION COSTS 17

The majority of the company's employees are members of the Bibby Line Group's defined benefit pension scheme. The assets of the scheme are held separately from those of the group and are invested with an insurance company.

The latest actuarial valuation was at 6 April 1996 and showed the scheme to be in surplus. Contributions are determined in accordance with independent actuarial advice. Further actuarial information is given in the accounts of Bibby Line Group Limited.

The pension charge for the year is given in Note 4. A provision of £Nil (1995 - £Nil) is included in provisions for liabilities and charges representing the excess of the accumulated pension cost over the amount funded.

ULTIMATE PARENT UNDERTAKING 18

The company is a wholly owned subsidiary undertaking of Bibby Line Group Limited, the ultimate parent undertaking, a company incorporated in the United Kingdom. Group accounts may be obtained from 105 Duke Street, Liverpool.

Bibby Line Group Limited is the ultimate parent undertaking of the largest and smallest group which consolidates these accounts, and of which the company is a member.

19 MOVEMENTS IN SHAREHOLDERS' FUNDS

MOVEMENTO IN CITAL INCLUDENCE OF THE PROPERTY	<u>Parent</u> 1996 £000	company 1995 £000	1996 £000	Group 1995 £000
(Loss)/profit for the financial year Negative goodwill arising on acquisition of	(214)	(302)	2,582	1,104
subsidiary undertaking	<u> </u>		=	8
Net addition to shareholders' funds Opening shareholders' funds	(214) <u>2,742</u>	(302) _3,044	2,582 <u>4,892</u>	1,112 <u>3,780</u>
Closing shareholders' funds	2,528	2,742	7,474	4,892
		-		

The share of shareholders' funds attributable to non-equity shareholders is £2,000,000.

20 SUBSIDIARY UNDERTAKINGS

SUBSIDIARY UNDERTAKINGS	Percentage of equity share capital held	
Bibby Distribution Services Limited Nisaway Limited Alexandra-Molyneux Haulage Limited Bibby Distribution Limited Bondelivery Limited Bibby Distribution (Avonmouth) Limited Bibby Logistics Limited	100 100 100 100 100 100	
The movement in the investments in subsidiary undertakings is as follows:		
£0	000 £000	
Investments in subsidiary undertakings at 31 December 1995	3,901	
Increase in investments - Bibby Distribution Limited 15,0 - Bondelivery Limited 5,0		
Investments in subsidiary undertakings at 31 December 1996	23,901	

All subsidiary undertakings are incorporated and operate in the United Kingdom and operate in the transport, distribution and warehousing sector, except for Nisaway Limited and Alexandra-Molyneux Haulage Limited, which are dormant.

In accordance with the sale and purchase agreement covering the acquisition of Inter Forward Logistics Limited (now Bibby Distribution Limited) and related companies the consideration is subject to adjustment on finalisation of completion accounts. These accounts remain in dispute. Negotiations between the parties continue but in the absence of agreement the accounts will be referred to an independent expert as provided for in the sale and purchase agreement.

NOTES TO THE ACCOUNTS - 31 DECEMBER 1996 (CONTINUED)

21 CONTINGENT LIABILITIES

A bank loan of the parent undertaking and the overdrafts of its subsidiary undertakings are secured by a first floating and first fixed charge on the undertaking of the company, its parent undertaking and its fellow subsidiary undertakings and by cross guarantees given by those companies. A ranking agreement has also been entered into covering the Bank of Scotland, Bibby Distribution Services Limited, Bibby Distribution Limited, Bondelivery Limited, Bibby Logistics Limited and the parent undertaking regulating the respective ranking of the debenture granted in favour of the Bank of Scotland.

As at 31 December 1996 the contingent liability thus arising is £5,374,000 (1995 - £3,912,000).