## DIRECTORS' REPORT AND FINANCIAL STATEMENTS

YEAR ENDED 31 DECEMBER 2000

COMPANIES HOUSE 25/07/01

REGISTERED NUMBER: 2005619

## **DIRECTORS**

M J Bibby

Chairman

T de Pencier

Managing Director

P A Cullingford I A Speak C D Suddes

J Haymer

M S Howard

(appointed 1 February 2000)

## **BANKERS**

Bank of Scotland PO Box No 5 The Mound Edinburgh EH1 1YZ

## **AUDITORS**

PricewaterhouseCoopers 8 Princes Parade St Nicholas Place Liverpool L3 1QJ

## SECRETARY

Bibby Bros. & Co. (Management) Limited

## REGISTERED OFFICE

105 Duke Street Liverpool L1 5JQ

## NOTICE OF MEETING

Notice is hereby given that the Annual General Meeting of the Company will be held on 14 May 2001 at 105, Duke Street, Liverpool for the following purposes:

- To approve the Directors' Report and Accounts for the year ended 31 December 2000.
- To re-elect Directors.
- To re-appoint PricewaterhouseCoopers as auditors of the Company for the ensuing year.
- To transact any other business.

A member of the Company entitled to attend and vote is entitled to appoint one or more proxies to attend and vote instead of him. A proxy need not be a member.

By order of the Board.

Bibby Bros. & Co. (Management) Limited Secretary

105 Duke Street Liverpool L1 5JQ

2 April 2001

#### **DIRECTORS' REPORT**

The Directors present their report together with the audited accounts for the year ended 31 December 2000.

#### PRINCIPAL ACTIVITIES AND REVIEW OF THE YEAR

The principal activities of the Group are contract distribution, warehousing and transport.

During the year, the Group was successful in securing and implementing new dedicated contract business and investment was directly linked to these developments.

The Group has continued to improve the quality and value of the services provided to all of its customers whilst maintaining strong pressure to reduce operating costs.

In the current year, the Group will actively seek opportunities to expand and develop its business through the winning of new dedicated contract business, the further development of shared-user services through the depot network and appropriate acquisition of contract-based businesses.

#### TRADING RESULT

The results for the year are set out in the profit and loss account on page 6.

The Directors recommend that no dividend be paid (1999 - 68p per Ordinary Share). The transfer of the consolidated profit for the year to reserves is set out in Note 19.

#### **CAPITAL RECONSTRUCTION**

The Group initiated in 1998 a reorganisation of its share capital and reserves in order to simplify the Group structure. This reorganisation progressed during 1999 and 2000 and was completed on 1st January 2001.

The procedures for the above included :-

- Approval by the Court to ensure that the reconstruction will not have any adverse effect on any actual creditors of the Company.
- Transfer of the trades and identified assets and liabilities of the Company's Subsidiary Undertakings to a newly incorporated company.
- Elimination of the deficit on distributable reserves of the Holding Company by reduction in share capital and payment of dividends from Subsidiary

   Undertakings.

## **DIRECTORS AND DIRECTORS' INTERESTS**

The Directors of the Company during the year were:

T de Pencier
P A Cullingford
I A Speak
C D Suddes
M J Bibby
J Haymer
M S Howard (appointed 1 February 2000)

The only interests of the Directors in shares of any of the Bibby Group of Companies were in the shares of Bibby Line Group Limited.

The interests of Mr M J Bibby and Mr J Haymer in the shares of Bibby Line Group Limited are disclosed in the Directors' Report of that company, None of the other directors had any interests.

## BIBBY DISTRIBUTION SERVICES (HOLDINGS) LIMITED DIRECTORS' REPORT (Continued) STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the Directors are required to:-

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### FIXED ASSETS

Information relating to changes in fixed assets during the year is given in Note 9 to the accounts.

#### **EMPLOYEE INVOLVEMENT**

The Group is committed to the continuing development of effective employee communication, consultation and involvement, including the regular publication of company magazines.

The Group maintains a policy to consider workers for all suitable employment vacancies and to give appropriate training assistance necessary to introduce such workers to their jobs and to develop their skills and capabilities.

If any employee becomes disabled whilst employed by the Group, every effort is made to find suitable continuing employment, with re-training as necessary.

The Group has maintained a policy of providing, wherever possible, the same employment opportunities to disabled persons as to others.

#### **AUDITORS**

PricewaterhouseCoopers have expressed their willingness to continue in office as Auditors and a resolution proposing their re-appointment will be submitted at the Annual General Meeting.

By order of the Board.

Bibby Bros. & Co. (Management) Limited

Secretary 105 Duke Street Liverpool L1 5JQ

2 April 2001

### AUDITORS' REPORT TO THE MEMBERS OF BIBBY DISTRIBUTION SERVICES (HOLDINGS) LIMITED

We have audited the financial statements on pages 6 to 16.

#### Respective responsibilities of directors and auditors

The directors are responsible for preparing the Annual Report. As described on page 4, this includes responsibility for preparing the financial statements, in accordance with applicable United Kingdom accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the United Kingdom Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

#### Basis of audit opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and the Group at 31 December 2000 and of the profit of the Company and the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers

Chartered Accountants and Registered Auditors

Pricowater Lane Cooper

Liverpool

2 April 2001

## PROFIT AND LOSS ACCOUNT YEAR ENDED 31 DECEMBER 2000

			Company		Group
	Note	2000	1999	2000	1999
		£'000	£'000	£,000	£'000
TURNOVER	2	237	447	86,505	72,687
Cost of sales		-	-	(71,295)	(59,869)
GROSS PROFIT		237	447	15,210	12,818
Administrative expenses		-	(10)	(12,793)	(10,700)
OPERATING PROFIT		237	437	2,417	2,118
Interest payable and similar charges Interest receivable	5	(237)	(437)	(984)	(770)
Dividend income from group undertakings		-	2,719	75 -	60
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	6		2,719	1,508	1,408
Taxation	7	-		(186)	153
		<del></del>			
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		•	2,719	1,322	1,561
Dividend proposed	8	*	(2,719)	-	(2,719)
RETAINED PROFIT/(LOSS) FOR THE YEAR	19	-		1,322	(1,158)

The notes on pages 8 to 16 form an integral part of these accounts.

There are no recognised gains or losses in 2000 or 1999 other than the result for the year.

The turnover and profit on ordinary activities all derive from continuing activities which are unchanged from the previous year.

## BALANCE SHEET AS AT 31 DECEMBER 2000

BALANCE STILL AS AT ST DESCRIBER 2000			Company		Group
	Note	2000	1999	2000	1999
		£'000	£'000	£,000	£'000
FIXED ASSETS					
Tangible assets	9	•	_	18,782	17,356
Investment in subsidiary undertakings	10	27,081	23,901	-,	-
Intangible assets	11	-	•	2,202	187
		27,081	23,901	20,984	17,543
CURRENT ASSETS					
Stocks	12	-	-	300	253
Debtors	13	4,678	6,572	16,820	12,998
Cash at bank and in hand		-	-	8_	7,791
		4,678	6,572	17,128	21,042
CREDITORS: AMOUNTS FALLING DUE WITHIN	4.4	(DE 804)	100,000/	(AF TOD)	(4.4.770)
ONE YEAR	14	(25,931)	(23,609)	(15,508)	(14,773)
NET CURRENT (LIABILITIES)/ASSETS		(21,253)	(17,037)	1,620	6,269
TOTAL ASSETS LESS CURRENT LIABILITIES		5,828	6,864	22,604	23,812
CREDITORS: AMOUNTS FALLING DUE AFTER					
MORE THAN ONE YEAR	15	1,540	2,576	8,542	10,937
PROVISION FOR LIABILITIES AND CHARGES	17	-	2	434	569
		1,540	2,576	8,976	11,506
CAPITAL AND RESERVES					
Called up share capital	18	4,288	4,288	4,288	4,288
Profit and loss account	19			9,340	8,018
SHAREHOLDERS' FUNDS		1			
Equity		4,000	4,000	13,340	12,018
Non-equity		288	288	288	288
Total	20	4,288	4,288	13,628	12,306
		5,828	6,864	22,604	23,812

The notes on pages 8 to 16 form an integral part of these accounts.

APPROVED BY THE BOARD ON 2 April 2001

P A CULLINGFORD DIRECTOR

#### NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000

#### 1 ACCOUNTING POLICIES

#### (a) Accounting convention and basis of consolidation

These accounts are prepared under the historical cost convention and in accordance with applicable accounting standards, using the audited accounts for the period ended 31 December 2000 of the parent company and its subsidiaries.

#### (b) Fixed assets and depreciation

Fixed assets are stated in the balance sheet at cost less depreciation provided to date. Depreciation is provided in equal annual instalments over the estimated useful life of the asset, on the original cost of the asset.

The rates of depreciation are as follows:-

Freehold land and buildings

Varying rates from 2% - 10%

Leasehold land and buildings:-

Long

2%

Short

The life of the lease

Vehicles & Equipment

Varying rates from 10% - 25%

#### (c) Leased assets - vehicles and equipment

(i) Assets held under hire purchase agreements and finance leases

The capital element of hire purchase obligations is treated as a separate category within fixed assets. The outstanding commitment to repay these sums is shown separately within creditors in notes 14 and 15.

Interest is allocated to accounting periods by a method which produces a constant periodic rate of charge on the remaining balances outstanding.

Leased vehicles and equipment are depreciated at rates varying between 12.5% - 20%.

(ii) Assets held under operating leases

Payments made under operating leases are charged to the profit and loss account on a straight line basis over the lease term.

#### (d) Deferred taxation

Provision for deferred taxation resulting from accelerated tax depreciation allowances and other timing differences is made where a corporation tax liability is expected to arise within the foreseeable future.

## (e) Stocks

Stocks are stated at the lower of weighted average cost and net realisable value.

## (f) Turnover

Turnover represents the total amount receivable in the ordinary course of business for services provided excluding value added tax. All turnover relates to continuing operations.

## NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

#### 1 ACCOUNTING POLICIES (Continued)

#### (g) Pension costs

The cost of providing pensions is charged against profit on a systematic basis with pension surpluses or deficits arising allocated over the expected remaining service lives of current employees. Differences between the amounts charged in the profit and loss account and payments made to the pension scheme are treated as assets or liabilities.

#### (h) Goodwill

Goodwill arising on consolidation is considered separately for each acquisition. In the case where goodwill is considered to have continuing value it is amortised on a straight line basis over its useful economic life through the profit and loss account. In those cases where the goodwill is considered to have no continuing value it is accounted for immediately on acquisition by write off through the profit and loss account.

#### (i) Cash flows

A statement of Group cash flows has been included in the consolidated accounts presented by the ultimate parent undertaking. Accordingly, no statement is presented in these accounts.

#### (j) Related party transactions

Under Financial Reporting Standard 8, the Company is exempt from disclosing inter group related party transactions, as more than 90% of the voting rights are controlled by the ultimate parent undertaking, Bibby Line Group Limited.

#### 2 SEGMENTAL INFORMATION

The Directors are of the opinion that there is only one business, that of contract distribution, warehousing and transport. All turnover is derived in the United Kingdom.

3	EMOLUMENTS OF DIRECTORS	2000 £'000	1999 £'000
	Directors' emoluments	557	493
	Highest paid director (including pension contributions)	155	128
	The accrued pensions benefits of the highest paid Director were as follows:-		
	Accrued pension	2	2
	Accrued lump sum	4	4

The number of Directors to whom retirement benefits were accruing under defined benefit pension schemes during the year was 5 (1999 - 5).

## NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

EMPLOYEES							_
Staff costs   Wages and salaries   Scoal security costs   Scoal se	4	EMPLOYEES	-		Company		Group
Staff costs   Vages and salaries   25,900   22,931   Social security costs   2,269   1,233   Pension costs   2,267   25,379   Pension costs   2,267   25,379   Pension costs   2,267   2,267   Pension costs   2,267							
Mages and salarios		Otall a cata		£.000	£.000	₹000	£,000
Social security costs						25.000	20.004
Penalon coats				-	-		
The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).		•		=	-	-	
The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).      Interest payable on bank borrowings repayable within five years		rension costs		=	-	100	טוס
The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).   The average number of persons employed by the Group throughout the period was 1,524 (1999 - 1,335).      Interest payable on bank borrowings repayable within five years			•	_	-	28,776	25,379
Interest PAYABLE AND SIMILAR CHARGES   2000   1599   2000   1599   2000   1599   2000   200		The everage number of persons ampleyed by the	oo Group throughout the perio	od was 1 524 /100	0 1335)		
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION   Company   Croup		The average number of persons employed by a	le Groop imoughout the pent	30 Wd3 1,324 (199	a · 1,000).		
Interest payable on bank borrowings repayable within five years   Finance charges payable on finance leases and HP agreements   Finance charges payable on finance leases and HP agreements   Finance charges payable on finance leases and HP agreements   Finance charges payable on finance leases and HP agreements   Finance charges payable on finance leases and HP agreements   Finance charges payable on finance leases and HP agreements   Finance charges payable on finance leases   Finance charges   Finance charge	5	INTEREST PAYABLE AND SIMILAR CHARGE	ES .		Company		Group
Interest payable on bank borrowings repayable within five years Finance charges payable on finance leases and HP agreements   237   437   984   770				2000	1999	2000	
Finance charges payable on finance leases and HP agreements  237 437 984 770  237 437 984 770  6 PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION  2000 1999				2'000	5,000	£,000	5,000
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION   Company   Group				237	437	937	687
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION   2000   1999   2000   1999   2000   1999   2000   2		Finance charges payable on finance leases and	d HP agreements	-	-	47	83
Profit on ordinary activities before taxation is stated after charging/(crediting):			•	237	437	984	770
Profit on ordinary activities before taxation is stated after charging/(crediting):							
Profit on ordinary activities before taxation is stated after charging/(crediting):   Depreciation of owned assets   -   -   3,687   3,233     Depreciation of assets held under finance leases   -   -   419   534     (Profit)floss on disposal of fixed assets   -   -   (144)   54     Amortisation of goodwill   249   47     Auditors' remuneration   - audit fee   -   -   20   38     Hire of plant and machinery   -   -   20   38     Hire of plant and machinery   -   -   1,919   1,199     Rental paid under operating leases   -   -   4,964   5,036     - other   -   -   4,964   5,036     - other   -   -   -   4,964   5,036     - other   -   -   -   -   1,000     Taxation (charge)/credit based on the profit for the year at 30% (1999 - 30.25%)     Group relief receivable   - current period   -   -   -   -   10     -   -   -   -   206     Deferred taxation - charge for current period at 30% (1999 - 30%) (Note   13)	6	PROFIT ON ORDINARY ACTIVITIES BEFORE	TAXATION		Company		Group
Profit on ordinary activities before taxation is stated after charging/(crediting):  Depreciation of owned assets				2000	1999		1999
Charging/(crediting):   Depreciation of owned assets   -   -   3,687   3,233     Depreciation of assets held under finance leases   -   -   419   554     (Profit)/loss on disposal of fixed assets   -   -   (144)   554     Amortisation of goodwill   249   47     Auditors' remuneration   - audit fee   -   27   28     - other fees   -   -   20   38     Hire of plant and machinery   -   -   1,919   1,199     Rental paid under operating leases   -   -   4,964   5,036     - other   -   -   1,252   904     TAXATION ON PROFIT ON ORDINARY ACTIVITIES   Company   Group     Taxation (charge)/credit based on the profit for the year at 30% (1999 - 30.25%)     Group relief receivable   - current period   -   -   -   110     - prior period   -   -   -   206     Deferred taxation - charge for current period at 30% (1999 - 30%) (Note   13)				£'000	£,000	£,000	5,000
Depreciation of assets held under finance leases (Profit)/loss on disposal of fixed assets (249 47 Auditors' remuneration - audit fee 27 28 - other fees - 0 - 20 38 Hire of plant and machinery Rental paid under operating leases - land and buildings - other  TAXATION ON PROFIT ON ORDINARY ACTIVITIES  Company - 4,964 5,036 - other  TAXATION ON PROFIT ON ORDINARY ACTIVITIES  Company - 2000 1999 - 2000			ated after				
Depreciation of assets held under finance leases (Profit)/loss on disposal of fixed assets (249 47 Auditors' remuneration - audit fee 27 28 - other fees - 0 - 20 38 Hire of plant and machinery Rental paid under operating leases - land and buildings - other  TAXATION ON PROFIT ON ORDINARY ACTIVITIES  Company - 4,964 5,036 - other  TAXATION ON PROFIT ON ORDINARY ACTIVITIES  Company - 2000 1999 - 2000		Depreciation of owned assets		-	•	3,687	3.233
Amortisation of goodwill Auditors' remuneration - audit fee 27 28 - other fees 20 38 Hire of plant and machinery 1,919 1,199 Rental paid under operating leases - land and buildings 4,964 5,036 - other 4,964 5,036 - other 4,964 5,036 - other 4,964 5,036 - other		Depreciation of assets held under finance leas	es	-	-	419	534
Auditors' remuneration - audit fee - 0 - 0 - 27 28 28 20 38 20 38 20 38 20 20 38 20 20 38 20 20 20 38 20 20 20 20 20 20 20 20 20 20 20 20 20				•	-	(144)	54
- other fees 20 38  Hire of plant and machinery 1,919 1,199  Rental paid under operating leases - land and buildings 4,964 5,036 - other 1,252 904  7 TAXATION ON PROFIT ON ORDINARY ACTIVITIES Company 900 1999 - 2000 1999 2000 1999 - 2000 2000 2000 2000 2000  Taxation (charge)/credit based on the profit for the year at 30% (1999 - 30.25%)  Group relief receivable - current period 110 - prior period 206 Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13)						249	47
Hire of plant and machinery Rental paid under operating leases - land and buildings - other  TAXATION ON PROFIT ON ORDINARY ACTIVITIES  Company 2000 1999 2000 1999 2000 1999 2000 1999 2000 1999 2000 2000 Taxation (charge)/credit based on the profit for the year at 30% (1999 - 30.25%) Group relief receivable - prior period - prior period 110 - prior period 206 316  Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13)  (163)				•	-		
Rental paid under operating leases				•	-	-	
- land and buildings - other - 4,964 1,252 904  7 TAXATION ON PROFIT ON ORDINARY ACTIVITIES Company 2000 1999 2000 1999 £'000				-	-	1,919	1,199
7 TAXATION ON PROFIT ON ORDINARY ACTIVITIES  2000 1999 2000 1999 £'000 £'000 £'000  Taxation (charge)/credit based on the profit for the year at 30% (1999 - 30.25%)  Group relief receivable - current period 110 - prior period 206 316  Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13)				-	_	4.964	5.036
2000   1999   2000   1999   2000   1999   2000   £'0						· ·	
2000   1999   2000   1999   2000   1999   2000   £'0						·····	
2000   1999   2000   1999   2000   1999   2000   1999   2000   £'000	7	TAXATION ON PROFIT ON ORDINARY ACT	VITIES		Company		Group
Taxation (charge)/credit based on the profit for the year at 30% (1999 - 30.25%)  Group relief receivable - current period 110 - 206 316  Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13)  (186) (163)				2000	1999	2000	
30.25%) Group relief receivable - current period 110 - prior period 206 316  Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13) (186) (163)				£,000	£,000	£'000	£'000
- prior period 206 316  Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13) (186) (163)			the year at 30% (1999 -				
Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13) (186) (163)				-	-	-	
Deferred taxation - charge for current period at 30% (1999 - 30%) (Note 13) (186) (163)		- prior perio	d				206
13) (186) (163)				-	-	-	316
			t 30% (1999 - 30%) (Note				
- (186) 153		13)		-	-	(186)	(163)
					-	(186)	153

## NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

8	DIVIDEND PROPOSED			Company		Group
			2000 £'000	1999 £'000	2000 £'000	1999 £'000
	Equity dividend on ordinary shares : Proposed final £Nil (1999 - 68p)			2,719		2,719
9	TANGIBLE FIXED ASSETS					
	GROUP		Short			
		Freehold	leasehold			
		land and	land and	Vehicles & ed	uipment	
		<u>buildings</u>	<u>buildings</u>	<u>Owned</u>	Leased	<u>Total</u>
		£,000	£'000	£'000	£,000	£,000
	Cost					
	At 31 December 1999	1,575	3,501	21,165	3,228	29,469
	Additions	-	209	6,005	-	6,214
	Acquisitions	750	-	523	-	1,273
	Disposals	(1,575)	•	(3,284)		(4,859)
	At 31 December 2000	<u>750</u>	3,710	24,409	3,228	32,097
	Depreciation					
	At 31 December 1999	61	1,337	8,212	2,503	12,113
	Charge for year	53	348	3,286	419	4,106
	Disposals	(102)	-	(2,802)		(2,904)
	At 31 December 2000	12	1,685	8,696	2,922	13,315
	Net book amount					
	At 31 December 2000	738	2,025	15,713	306	18,782
	At 31 December 1999	1,514	2,164	12,953	725	17,356

## NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

INVESTMENTS IN SUBSIDIARY UNDERTAKINGS	3	Percentage of equity share capital held
Bibby Distribution Services Limited		100
Nisaway Limited		100
Alexandra-Molyneux Haulage Limited		100
Bibby Distribution Limited		100
Bondelivery Limited		100
Bibby Distribution (Avonmouth) Limited		100
Bibby Logistics Limited		100
Tripflow Logistics Limited		100
The Red Pallet Company Limited		100
Route One (Distribution) Limited	(acquired on 14 January 2000)	100
Investments in subsidiary undertakings		£'000
At 31 December 1999		23,901
Acquisitions in the year (Note 23)		3,180
At 31 December 2000		27,081

All subsidiary undertakings are incorporated and operate in the United Kingdom and operate in the contract distribution, warehousing and transport, sector, except for Nisaway Limited, Alexandra-Molyneux Haulage Limited, Bibby Distribution (Avonmouth) Limited, Tripflow Logistics Limited and The Red Pallet Company Limited, which are dormant.

11	INTANGIBLE ASSETS				Goodwill
	Cost				5,000
	At 31 December 1999				469
	Acquisitions in the year (Note 23)				2,264
	At 31 December 2000				2,733
	Amortisation				
	At 31 December 1999				282
	Provision for the year				249
	At 31 December 2000				531
	Net book amount				
	At 31 December 2000				2,202
	At 31 December 1999				187
12	STOCKS		Company		Group
•-		2000	1999	2000	1999
		2'000	£,000	5,000	£'000
	Consumables	-	-	300	253
13	DEBTORS		Company		Group
		2000	1999	2000	1999
		£'000	£'000	£'000	£'000
	Trade debtors	-	_	12,333	7,923
	Amounts owed by group undertakings	4,528	6,572	1,882	1,524
	Other debtors	150	· -	320	1,454
	Prepayments and accrued income	-	-	2,181	1,807
	Deferred tax	-	-	104	290
		4,678	6,572	16,820	12,998

All of the deferred taxation asset relates to accelerated capital allowances.

## NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

## 14 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

		Note		Company		Group
		•	2000	1999	2000	1999
			£,000	£,000	€'000	£,000
	Bank loans	16	1,116	1,150	3,146	2,930
	Bank overdraft		, <u>-</u>	-	164	_,,
	Obligations under finance leases	16	-	•	105	525
	Hire purchase agreements	16	-	-	193	101
	Trade creditors		=		7,361	7,136
	Other creditors		-	-	766	694
	Amounts owed to group undertakings		24,815	22,459	•	
	Other taxation and social security			, -	737	1,106
	Accruals and deferred income		-	-	3,036	2,281
		•	25,931	23,609	15,508	14,773
15	CREDITORS: AMOUNTS FALLING DUE AFTER M	ORE THAN ONE YEAR				
		Note		Company		Group
		1406	2000	1999	2000	1999
			£'000	£,000	£,000	£,000
	Bank loans	16	1,540	2,576	8,294	10.610
	Obligations under finance leases	16	-	-	144	261
	Hire purchase agreements	16	•	-	104	66
			1,540	2,576	8,542	10,937
16	OBLIGATIONS UNDER BANK LOANS, FINANCE	LEASES AND HIRE PU	RCHASE AGREEN	IENTS		
16	OBLIGATIONS UNDER BANK LOANS, FINANCE	LEASES AND HIRE PU	RCHASE AGREEN			Group
16	OBLIGATIONS UNDER BANK LOANS, FINANCE	LEASES AND HIRE PU	RCHASE AGREEN	Company 1999	2000	Group 1999
16	OBLIGATIONS UNDER BANK LOANS, FINANCE	LEASES AND HIRE PU		Company	2000 £'000	
16			2000	Company 1999		1999
16	Obligations under bank loans are repayable as f		2000	Company 1999		1999 £'000
16			2000 £'000	Company 1999 £'000	€,000	1999
16	Obligations under bank loans are repayable as f Within one year		2000 £'000	Company 1999 £'000	£°000 3,146	1999 £'000 2,930
16	Obligations under bank loans are repayable as f Within one year Between one and two years		2000 £'000	Company 1999 £'000 1,150 1,107	£°000 3,146 3,570	1999 £'000 2,930 2,888
16	Obligations under bank loans are repayable as f Within one year Between one and two years		2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000 3,146 3,570 4,724	1999 £'000 2,930 2,888 7,722
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable	ollows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000 3,146 3,570 4,724 11,440	1999 £'000 2,930 2,888 7,722
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year	ollows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000 3,146 3,570 4,724 11,440	1999 £'000 2,930 2,888 7,722 13,540
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years	ollows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	3,146 3,570 4,724 11,440	1999 £'000 2,930 2,888 7,722 13,540
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year	ollows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000 3,146 3,570 4,724 11,440	1999 £'000 2,930 2,888 7,722 13,540
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years	ollows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	3,146 3,570 4,724 11,440	1999 £'000 2,930 2,888 7,722 13,540
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years Between two and five years	ollows: as follows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	105 101 43 103 104 105 101 43	1999 £'000 2,930 2,888 7,722 13,540 525 94 167
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years Between two and five years Hire purchase obligations are repayable as follows:	ollows: as follows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000 3,146 3,570 4,724 11,440 105 101 43	1999 £'000 2,930 2,888 7,722 13,540 525 94 167 786
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years Between two and five years  Hire purchase obligations are repayable as folio	ollows: as follows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000  3,146 3,570 4,724  11,440  105 101 43  249	1999 £'000 2,930 2,888 7,722 13,540 525 94 167 786
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years Between two and five years  Hire purchase obligations are repayable as followithin one year Between one and two years	ollows: as follows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000  3,146 3,570 4,724  11,440  105 101 43  249  193 86	1999 £'000 2,930 2,888 7,722 13,540 525 94 167 786
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years Between two and five years  Hire purchase obligations are repayable as folio	ollows: as follows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000  3,146 3,570 4,724  11,440  105 101 43  249	1999 £'000 2,930 2,888 7,722 13,540 525 94 167 786
16	Obligations under bank loans are repayable as f Within one year Between one and two years Between two and five years  Obligations under finance leases are repayable Within one year Between one and two years Between two and five years  Hire purchase obligations are repayable as followithin one year Between one and two years	ollows: as follows:	2000 £'000 1,116 1,540	Company 1999 £'000 1,150 1,107 1,469	£`000  3,146 3,570 4,724  11,440  105 101 43  249  193 86	1999 £'000 2,930 2,888 7,722 13,540 525 94 167 786

The bank loans are secured by statutory mortgages on the assets of the company and by guarantee of group undertakings. The loans carry interest rates that vary with LIBOR.

## BIBBY DISTRIBUTION SERVICES (HOLDINGS) LIMITED NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

17	PROVISION FOR LIABILITIES AND CHARGES			_	Vacant property provisions £'000
	At 1 January 2000				569
	Utilised during the year				(583)
	Provided during the year				448
	At 31 December 2000			,	434
18	CALLED UP SHARE CAPITAL		Authorised		ed, called up nd fully paid
		2000	1999	2000	1999
		£,000	£,000	£'000	£'000
	Ordinary shares of £1 each	4,000	4,000	4,000	4,000
	Redeemable preference shares of £1 each	288	288	288	288
		4,288	4,288	4,288	4,288

The rights attaching to the preference shares are as follows:

- (a) To be paid out of the profits of the Company, a cumulative dividend at a rate to be determined by the directors of the Company per annum on the capital for the time being paid up, in priority to any payment to the holders of any other class of shares.
- (b) Having no other rights to participate in the profits of the Company whatsoever.
- (c) Carrying the right to one vote per share.
- (d) Redeemable at any time at the option of the shareholders or the Company at par value.

## 19 RESERVES

19	KESEKVES		_		
	D (0.41)		Company		Group
	Profit & loss		2000		2000
			£'000		£'000
	At 1 January 2000		-		8,018
	Profit for the year		-		1,322
	At 31 December 2000				9,340
20	MOVEMENTS IN SHAREHOLDERS' FUNDS		Company		Group
		2000	1999	2000	1999
		£′000	£'000	£,000	€,000
	Profit/(loss) retained for the financial year	-	-	1,322	(1,158)
	Net movement in shareholders' funds	-		1,322	(1,158)
	Opening shareholders' funds	4,288	4,288	12,306	13,464
	Closing shareholders' funds	4,288	4,288	13,628	12,306

## NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

## 21 OPERATING LEASE COMMITMENTS

	GROUP		2000		1999
		Property	Other	Property	Other
		£'000	£'000	£'000	5,000
	The Company has the following annual commitments under operating leases which expire:				
	Within one year	67	77	_	38
	Between two and five years	620	1,346	554	1,050
	After five years	4,496	· •	4,119	.,
		5,183	1,423	4,673	1,088
22	CAPITAL COMMITMENTS		Company		Group
		2000	1999	2000	1999
		£,000	£,000	£,000	£,000
	Capital expenditure contracted for but not provided for in the accounts		-	2,902	1,992

## 23 ACQUISITIONS

On 14 January 2000 the Group acquired 100% of Route One (Distribution) Limited.

The fair value of assets acquired, which does not differ materially from the net book value, is set out below:

		£,000
Tangible fixed assets		1,252
Current assets : Stock Debtors	6 632	
Cash at bank and in hand	144	782
Total assets	_	2,034
Creditors		(863)
	_	1,171
Goodwill		2,009
Net assets acquired		3,180
Satisfied by :		
Acquisition expenses		59
Cash		3,121
		3,180

The profit after tax of Route One (Distribution) Limited for the ten months ended 14 January 2000 was £87,891.

On 30 June 2000 the Group acquired the business and selected assets of Mike Birch Transport Limited.

Tangible fixed assets	21
Goodwill	255
Net assets acquired	276
Satisfied by :	
Acquisition expenses	5
Cash	271
	276

## NOTES TO THE ACCOUNTS YEAR ENDED 31 DECEMBER 2000 (continued)

#### 24 PENSION COSTS

Bibby Line Group Limited operates a defined benefit pension scheme for its employees.

Further information is given in the accounts of Bibby Line Group Limited.

The pension charge for the year is given in Note 4.

#### 25 ULTIMATE PARENT UNDERTAKING

The Company is a wholly owned subsidiary undertaking of Bibby Line Group Limited, the ultimate parent undertaking, a company incorporated in the United Kingdom. Group accounts may be obtained from 105 Duke Street, Liverpool, L1 5JQ.

Bibby Line Group Limited is the ultimate parent undertaking of the largest and smallest group which consolidates these accounts, and of which the Company is a member.

#### 26 CONTINGENT LIABILITIES

The bank loans and overdrafts of the Company and its subsidiary undertakings are secured by a first fixed and floating charge on the undertaking of the Company and its fellow subsidiary undertakings, by cross guarantees given by those companies and a parent company guarantee. A ranking agreement has also been entered into covering the Bank of Scotland, Bibby Distribution Services Limited, Bibby Distribution Limited, Bondelivery Limited, Bibby Logistics Limited and the parent undertaking regulating the respective ranking of the debenture granted in favour of the Bank of Scotland.

As at 31 December 2000 the contingent liability of the Company thus arising is £8,948,000 (1999 - £2,023,000).