King Sturge Management Limited

Directors' report and financial statements
31 December 2012

Registered number – 02001593

Contents

Directors' report	1
Statement of directors' responsibilities in respect of the Directors' report and the financial statements	3
Independent auditor's report to the members of King Sturge Management Limited	4
Profit and loss account	5
Balance sheet	6
Notes	7

Directors' report

The directors present their directors' report and financial statements for the year ended 31 December 2012

Business review and principal activities

Until 31 May 2011 the principal activity of the company was the provision of facilities management and caretaking staff in the United Kingdom On 31 May 2011 the company was sold by the King Sturge International LLP Group to the Jones Lang LaSalle Inc Group of companies

On 31 December 2011 the trade and assets of King Sturge Management Limited were transferred into Jones Lang LaSalle Resources Limited This formed part of the integration plan to merge the King Sturge businesses with Jones Lang LaSalle The company is now dormant

The results for the year, as shown on page 5, and the financial position of the company, as shown on page 6, are considered to be satisfactory by the directors

Results and dividends

The results of the company for the year ended 31 December 2012 are set out on page 5

The directors paid an interim dividend of £nil during the year *(period to 31 December 2011 £450,000)* The directors do not recommend the payment of a final dividend *(period to 31 December 2011 £nil)*

Directors

The directors during the year and to the date of signing were

L Tippets
M Stupples
SC Young
N Lees

Secretary

AJ Bruce

Employees

The average number of employees during the year to 31 December 2012 was nil *(period to 31 December 2011 141)*

Political and charitable contributions

The company made no political or charitable contributions during the year to 31 December 2012 *(period to 31 December 2011 £nil)*

Directors' report *(continued)*

Disclosure of information to auditor

The directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the company's auditor is unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information

Auditor

Pursuant to Section 487 of the Companies Act 2006, the auditors, KPMG Audit Plc were appointed during the period

By order of the board on 19th August 2013

AJ Bruce
Secretary

Registered office
30 Warwick Street
London, W1B 5NH

Statement of directors' responsibilities in respect of the Directors' Report and the financial statements

The directors are responsible for preparing the directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

Under company law the directors must not approved the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for the year

In preparing those financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgements and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements, and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006

They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities

Independent auditor's report to the members of King Sturge Management Limited

We have audited the financial statements of King Sturge Management Limited for the year ended 31 December 2012 set out on pages 5 to 11 The financial reporting framework that has been applied in their preparation is applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed

Respective responsibilities of directors and auditors
As explained more fully in the Directors' Responsibilities Statement set out on page 3, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors

Scope of the audit of the financial statements
A description of the scope of an audit of financial statements is provided on the Financial Reporting Council's website at www frc org uk/auditscopeukprivate

Opinion on financial statements
In our opinion the financial statements

- give a true and fair view of the state of the company's affairs as at 31 December 2012 and of its result for the year then ended,
- have been properly prepared in accordance with UK Generally Accepted Accounting Practice, and
- have been prepared in accordance with the requirements of the Companies Act 2006

Opinion on other matter prescribed by the Companies Act 2006
In our opinion the information given in the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements

Matters on which we are required to report by exception
We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

S. McCallion 6 September 2013

Sean McCallion (Senior Statutory Auditor)
for and on behalf of KPMG Audit Plc, Statutory Auditor
Chartered Accountants
15 Canada Square
London
E14 5GL

Profit and loss account

for the year ended 31 December 2012

	Note	Year to 31 December 2012 £	Period to 31 December 2011 £
Turnover	*2*	-	4,354,953
Staff costs	*4*	-	(3,435,823)
Other operating charges		-	(686,198)
Operating profit		-	232,932
Interest receivable and similar income	*5*	-	618
Profit on ordinary activities before taxation		-	233,550
Tax on profit on ordinary activities	*6*	-	-
Profit for the financial period/year	*10*	-	233,550

All activities derive from discontinued operations

There were no recognised gains or losses for the current year or preceding period, other than as stated in the profit and loss account Accordingly no statement of total recognised gains or losses has been presented

There is no difference between the results as stated and the results on a historical cost basis

The notes on pages 7 to 11 form part of these financial statements

Balance sheet
at 31 December 2012

	Note	**At 31 December 2012 £**	At 31 December 2011 £
Current assets			
Debtors	*8*	**584,540**	**584,540**
Net current assets		**584,540**	**584,540**
Net assets		**584,540**	**584,540**
Capital and reserves			
Called up share capital	*9*	**2**	**2**
Profit and loss account	*10*	**584,538**	**584,538**
Equity shareholders' funds		**584,540**	**584,540**

These financial statements were approved by the board of directors on 19th August 2013 and were signed on its behalf by

M Stupples
Director

The notes on pages 7 to 11 form part of these financial statements

Notes

(forming part of the financial statements)

1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the financial statements

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules

Under Financial Reporting Standard No 1, the company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the company in its own published consolidated financial statements

As the company is a wholly owned subsidiary of Jones Lang LaSalle Incorporated, the company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the group (or investors in the group qualifying as related parties) The consolidated financial statements of Jones Lang LaSalle Incorporated within which this company is included can be obtained from the address given in note 12

Going concern

The financial statements have been prepared on the going concern basis which the directors believe to be appropriate for the following reasons

- The directors assessed the company's financial position, and they have a reasonable expectation that the company will be able to continue in operational existence for the foreseeable future,
- There are no material uncertainties related to events or conditions that may cast significant doubt about the ability of the company to continue as a going concern

On the basis of their assessment the directors believe that it remains appropriate to prepare the financial statements on a going concern basis

Turnover

Turnover represents commission receivable for facilities management and caretaking services rendered in the United Kingdom during the period exclusive of sales related taxes

Turnover is recognised when the right to consideration arises Amounts unbilled at the balance sheet date are included within prepayments and accrued income Income which is contingent on a critical event is not recognised until that event occurs

Pension

The company operates a defined contribution pension scheme The assets of the scheme are held separately from those of the company in an independently administered fund The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period

Taxation

The charge for taxation is based on the profit for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes

Deferred tax is recognised without discounting, in respect of all timing differences between the treatment of certain items for taxation and accounting purposes which have arisen but not reversed by the balance sheet date, except as otherwise required by FRS 19

Notes *(continued)*

1 Accounting policies *(continued)*

Dividends on shares presented within shareholders' funds

Dividends unpaid at the balance sheet date are only recognised as a liability at that date to the extent that they are appropriately authorised and are no longer at the discretion of the company Unpaid dividends that do not meet these criteria are disclosed in the notes to the financial statements

2 Turnover

Turnover represents the amounts invoiced, excluding VAT, for services rendered to external third parties in respect of the company's business The total turnover of the company for the year/period has been derived from its principal activity wholly undertaken in the UK

3 Audit fees

The audit fee of £530 *(period to 31 December 2011 £9,000)* has been borne by Jones Lang LaSalle Limited, a fellow group company, in the current year

4 Staff numbers and costs

	Year to 31 December 2012	Period to 31 December 2011
	No.	No
Average number of persons employed (including directors)	-	141

	Year to 31 December 2012	Period to 31 December 2011
	£	£
Wages and salaries	-	3,079,615
Social security costs	-	274,757
Other pension costs	-	81,451
	-	3,435,823

The directors did not receive any remuneration during the year to 31 December 2012 *(period to 31 December 2011 £nil)*

5 Interest receivable and similar income

	Year to 31 December 2012 £	Period to 31 December 2011 £
Interest receivable from group undertaking	-	618

Notes *(contınued)*

6 Tax on profit on ordınary actıvıtıes

	Year to 31 December 2011 £	Perıod to 31 December 2011 £
Analysıs of tax charge for the year		
UK corporatıon tax		
Current tax on profit for the year at 24 5% (2011 26%)	-	-
Adjustment ın respect of prevıous perıods	-	-
Amount payable to parent company ın respect of tax saved by group relıef	-	-
Total current tax	-	-
Deferred tax	-	-
Tax on ordınary actıvıtıes	-	-

The tax assessed dıffers from the applıcatıon of the standard rate of corporatıon tax ın the UK (24 5%) (2011 26%) to the company's profit before taxatıon for the followıng reasons

Profit on ordınary actıvıtıes before tax	-	233,550
Profit on ordınary actıvıtıes multıplıed by a standard rate of corporatıon tax ın the UK (24 5%) (2011 26%)	-	60,723
Effects of		
Other tımıng dıfferences	-	-
Transfer prıcıng adjustments	-	-
Utılısatıon of group losses	-	-
Adjustment ın respect of prevıous perıods	-	-
Group relıef at no cost relatıng to current year	-	(60,723)
Total current tax	-	-

The Budget of the Chancellor of the Exchequer, dated 21 March 2012 announced a phased reductıon ın the maın UK corporatıon tax rate from 26% to 22% by Aprıl 2014, wıth a 2% reductıon takıng effect from 1 Aprıl 2012 (substantıvely enacted on 26 March 2012), followed by a subsequent reductıon to 23% from 1 Aprıl 2013 (substantıvely enacted on 3 July 2012) and a further reductıon to 22% from 1 Aprıl 2014 The Autumn Statement of the Chancellor of the Exchequer, dated 5 December 2012 announced the ıntentıon to reduce the corporatıon tax rate ın the UK for large companıes to 21% by Aprıl 2014 The Budget of the Chancellor of the Exchequer, dated 20 March 2013 announced that the UK corporatıon tax rate wıll reduce to 20% by 1 Aprıl 2015

Notes *(continued)*

7 Dividends

The aggregate amount of dividends comprises

	Year to 31 December 2012	Period to 31 December 2011
	£	£
	-	450,000

8 Debtors

	At 31 December 2012	At 31 December 2011
	£	£
Amounts owed by group undertakings	**584,540**	584,540
	584,540	584,540

9 Share capital

	At 31 December 2012	At 31 December 2011
	£	£
Allotted, called up and fully paid		
2 ordinary shares of £1 each	**2**	2

10 Reconciliation of movements in shareholders' funds

	Share capital	**Profit and loss account**	**Total**
	£	**£**	**£**
At beginning of year	**2**	**584,583**	**584,540**
Profit for the year	**-**	**-**	**-**
At 31 December	**2**	**584,538**	**584,540**

11 Pension scheme

The company operates a defined contribution pension scheme The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £nil *(period to 31 December 2011 £81,451)* There were no outstanding or prepaid contributions at either the beginning or end of the financial year

Notes *(continued)*

12 Ultimate controlling party

The company's immediate parent company during the year was King Sturge Holdings Limited, a company incorporated in England and Wales, and the ultimate parent company is Jones Lang LaSalle Incorporated, a company incorporated in Maryland, USA

The only group in which the financial statements of the company are consolidated is that headed by Jones Lang LaSalle Incorporated Copies of the group financial statements of Jones Lang LaSalle Incorporated can be obtained from Jones Lang LaSalle Incorporated, 200 East Randolph Drive, Chicago, Illinois 60601, USA