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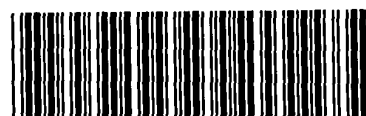
**INTERLINK EXPRESS PLC**

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**ANNUAL REPORT AND FINANCIAL STATEMENTS**

**FOR THE PERIOD ENDED 31 DECEMBER 2017**

THURSDAY



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## INTERLINK EXPRESS PLC

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### COMPANY INFORMATION

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<b>Directors</b>	D McDonald DL Adams D Smith
<b>Company secretary</b>	DL Adams
<b>Registered number</b>	01978237
<b>Registered office</b>	PO Box 6979 Roebuck Lane Smethwick West Midlands B66 1BY
<b>Independent auditor</b>	KPMG LLP Chartered Accountants One Snowhill Snow Hill Queensway Birmingham West Midlands B4 6GH

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**INTERLINK EXPRESS PLC**

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## INTERLINK EXPRESS PLC

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### STRATEGIC REPORT FOR THE PERIOD ENDED 31 DECEMBER 2017

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#### Introduction

The Company is a holding company for its operating subsidiary in the UK. Its subsidiary undertaking is engaged in the provision of transport related services, which include parcel distribution and logistics management.

#### Business review

The Company has continued to operate as a non-trading holding company for its operating subsidiary undertaking in the UK. There have not been any significant changes in the Company's activities in the period under review. The Directors are not aware, as at the date of this report, of any major changes in the Company's principal activities in the next period.

#### Principal risks and uncertainties

The Directors consider the principal risk to be the continued success of its trading subsidiary undertaking as listed on page 14. The Directors are not aware of any significant risks to the continued success of this undertaking.

This report was approved by the board on 25 June 2018 and signed on its behalf.



**DL Adams**  
Director

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## INTERLINK EXPRESS PLC

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### DIRECTORS' REPORT FOR THE PERIOD ENDED 31 DECEMBER 2017

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The Directors present their report and the financial statements for the period ended 31 December 2017.

#### Registered Office

The registered office of Interlink Express Plc is PO Box 6979, Roebuck Lane, Smethwick, West Midlands, B66 1BY.

#### Results and dividends

The profit for the period, after taxation, amounted to £25,000,000 (2016: £25,000,000).

Dividends of £1.54 per ordinary share (2016: £1.54) amounting to £25,000,000 (2016: £25,000,000) were paid in the period.

#### Directors

The Directors who served during the period were:

D McDonald  
DL Adams  
D Smith

#### Disclosure of information to auditor

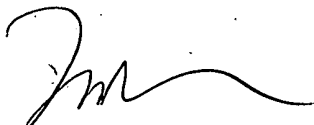
Each of the persons who are Directors at the time when this Directors' report is approved has confirmed that:

- so far as that Director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- that Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

#### Auditor

The auditor, KPMG LLP, will be proposed for reappointment in accordance with section 487 of the Companies Act 2006.

This report was approved by the board on 25 June 2018 and signed on its behalf.



DL Adams  
Director

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## INTERLINK EXPRESS PLC

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### **STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE STRATEGIC REPORT, THE DIRECTOR'S REPORT AND THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 DECEMBER 2017**

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The Directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law they have elected to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 101 Reduced Disclosure Framework.

Under Company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing these financial statements, the Directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and prepare the financial statements on the going concern basis; and
- use the going concern basis of accounting unless they either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.

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## INTERLINK EXPRESS PLC

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### INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF INTERLINK EXPRESS PLC

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#### Opinion

We have audited the financial statements of Interlink Express PLC ("the Company") for the period ended 31 December 2017 which comprise the Profit and Loss Account, Balance Sheet and Statement of Changes in Equity and related notes, including the accounting policies in note 1

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2017 and of its profit for the period then ended;
- have been properly prepared in accordance with UK accounting standards, including FRS 101 Reduced Disclosure Framework; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities are described below. We have fulfilled our ethical responsibilities under, and are independent of the company in accordance with, UK ethical requirements including the FRC Ethical Standard. We believe that the audit evidence we have obtained is a sufficient and appropriate basis for our opinion.

#### Going concern

We are required to report to you if we have concluded that the use of the going concern basis of accounting is inappropriate or there is an undisclosed material uncertainty that may cast significant doubt over the use of that basis for a period of at least twelve months from the date of approval of the financial statements. We have nothing to report in these respects.

#### Strategic report and Directors' report

The Directors are responsible for the Strategic Report and the Directors' Report. Our opinion on the financial statements does not cover those reports and we do not express an audit opinion thereon.

Our responsibility is to read the Strategic Report and the Directors' Report and, in doing so, consider whether, based on our financial statements audit work, the information therein is materially misstated or inconsistent with the financial statements or our audit knowledge. Based solely on that work: :

- we have not identified material misstatements in the Strategic Report and the Directors' Report;
- in our opinion the information given in those reports for the financial year is consistent with the financial statements; and
- in our opinion those reports have been prepared in accordance with the Companies Act 2006.

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## INTERLINK EXPRESS PLC

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### INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF INTERLINK EXPRESS PLC (CONTINUED)

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#### Matters on which we are required to report by exception

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the Directors were not entitled to take advantage of the small companies exemption from the requirement to prepare a strategic report

We have nothing to report in these respects.

#### Directors' responsibilities

As explained more fully in their statement set out on page 3, the Directors are responsible for: the preparation of the financial statements and for being satisfied that they give a true and fair view; such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error; assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and using the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue our opinion in an auditor's report. Reasonable assurance is a high level of assurance, but does not guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

A fuller description of our responsibilities is provided on the FRC's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities).

#### The purpose of our audit work and to whom we owe our responsibilities

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members, as a body, for our audit work, for this report, or for the opinions we have formed.



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INTERLINK EXPRESS PLC

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBER OF INTERLINK EXPRESS PLC (CONTINUED)

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*Fiona Forster*

Fiona Forster (Senior Statutory Auditor)  
for and on behalf of KPMG LLP, Statutory Auditor

*Chartered Accountants*

One Snowhill  
Snow Hill Queensway  
Birmingham  
West Midlands  
B4 6GH

26 June 2018

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INTERLINK EXPRESS PLC

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PROFIT AND LOSS ACCOUNT  
FOR THE PERIOD ENDED 31 DECEMBER 2017

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	Note	31 January 2017 £000	1 January 2017 £000
Income from shares in group undertakings	5	25,000	25,000
<b>Profit before tax</b>		<u>25,000</u>	<u>25,000</u>
<b>Profit for the financial period</b>		<u>25,000</u>	<u>25,000</u>

There was no other comprehensive income in either the current or preceding period therefore no separate statement of other comprehensive income has been presented.

All amounts relate to continuing operations.

The notes on pages 10 to 16 form part of these financial statements.


**INTERLINK EXPRESS PLC**  
**REGISTERED NUMBER: 01978237**

**BALANCE SHEET**  
**AS AT 31 DECEMBER 2017**

	Note	31 December 2017 £000	1 January 2017 £000
<b>Fixed assets</b>			
Investments	6	1,252	1,252
		<u>1,252</u>	<u>1,252</u>
<b>Current assets</b>			
Debtors: amounts falling due within one year	7	2,038	2,038
		<u>2,038</u>	<u>2,038</u>
<b>Total assets less current liabilities</b>		<u>3,290</u>	<u>3,290</u>
<b>Net assets</b>		<u>3,290</u>	<u>3,290</u>
<b>Capital and reserves</b>			
Called up share capital	8	812	812
Share premium account	9	1,976	1,976
Revaluation reserve	9	502	502
		<u>3,290</u>	<u>3,290</u>

The financial statements were approved and authorised for issue by the board and were signed on its behalf on the 25 June 2018.

  
**D McDonald**  
 Director

  
**DL Adams**  
 Director

The notes on pages 10 to 16 form part of these financial statements.

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**INTERLINK EXPRESS PLC**

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**STATEMENT OF CHANGES IN EQUITY  
FOR THE PERIOD ENDED 31 DECEMBER 2017**

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	Called up share capital	Share premium account	Revaluation reserve	Profit and loss account	Total equity
	£000	£000	£000	£000	£000
At 2 January 2017	812	1,976	502	-	3,290
<b>Comprehensive income for the period</b>					
Profit for the period	-	-	-	25,000	25,000
Dividends paid	-	-	-	(25,000)	(25,000)
<b>At 31 December 2017</b>	<u>812</u>	<u>1,976</u>	<u>502</u>	<u>-</u>	<u>3,290</u>

**STATEMENT OF CHANGES IN EQUITY  
FOR THE PERIOD ENDED 1 JANUARY 2017**

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	Called up share capital	Share premium account	Revaluation reserve	Profit and loss account	Total equity
	£000	£000	£000	£000	£000
At 4 January 2016	812	1,976	502	-	3,290
<b>Comprehensive income for the period</b>					
Profit for the period	-	-	-	25,000	25,000
Dividends paid	-	-	-	(25,000)	(25,000)
<b>At 1 January 2017</b>	<u>812</u>	<u>1,976</u>	<u>502</u>	<u>-</u>	<u>3,290</u>

The notes on pages 10 to 16 form part of these financial statements.

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## INTERLINK EXPRESS PLC

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 DECEMBER 2017

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#### 1. Accounting policies

##### 1.1 Basis of preparation of financial statements

###### Statement of compliance

These financial statements have been prepared in accordance with the Financial Reporting Standard 101 "Reduced Disclosure Framework" ("FRS 101") and in accordance with the applicable provisions of the Companies Act 2006. Except for certain disclosure exemptions detailed below, the recognition, measurement and disclosure requirements for International Financial Reporting Standards as adopted by the EU (EU-adopted IFRSs) have been applied to these financial statements and, where necessary, amendments have been made to comply with the Companies Act 2006.

UK generally accepted accounting practices ("UK GAAP") differs in certain respects from FRS 101, however when preparing these financial statements, management have not had to amend any accounting and measurement bases to comply with FRS 101.

The preparation of financial statements in compliance with FRS 101 requires the use of certain critical accounting estimates. It also requires management to exercise judgment in applying the Company's accounting policies. The Directors believe there are no critical accounting policies where judgements or estimations have been necessarily applied other than those stated in note 1.7.

Interlink Express Plc (the "Company") is a public company incorporated, domiciled and registered in England in the UK. The registered number is 01978237 and the registered address is Roebuck Lane, Smethwick, West Midlands, B66 1BY.

The Company has taken the exemption under s400 of the Companies Act 2006 not to prepare group accounts as it is a wholly owned subsidiary of La Poste, a company incorporated in France.

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## INTERLINK EXPRESS PLC

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 DECEMBER 2017

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#### 1. Accounting policies (continued)

##### 1.2 Financial reporting standard 101 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions under FRS 101:

- the requirements of paragraphs 45(b) and 46-52 of IFRS 2 Share based payment
- the requirements of paragraphs 62, B64(d), B64(e), B64(g), B64(h), B64(j) to B64(m), B64(n)(ii), B64(o)(ii), B64(p), B64(q)(ii), B66 and B67 of IFRS 3 Business Combinations
- the requirements of paragraph 33(c) of IFRS 5 Non Current Assets Held For Sale and Discontinued Operations
- the requirements of IFRS 7 Financial Instruments: Disclosures
- the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement
- the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of:
  - paragraph 79(a)(iv) of IAS 1;
  - paragraph 73(e) of IAS 16 Property, Plant and Equipment;
  - paragraph 118(e) of IAS 38 Intangible Assets;
  - paragraphs 76 and 79(d) of IAS 40 Investment Property; and
  - paragraph 50 of IAS 41 Agriculture
- the requirements of paragraphs 10(d), 10(f), 16, 38A, 38B, 38C, 38D, 40A, 40B, 40C, 40D, 111 and 134-136 of IAS 1 Presentation of Financial Statements
- the requirements of IAS 7 Statement of Cash Flows
- the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors
- the requirements of paragraph 17 of IAS 24 Related Party Disclosures
- the requirements in IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member
- the requirements of paragraphs 134(d)-134(f) and 135(c)-135(e) of IAS 36 Impairment of Assets.

For certain disclosure exemptions listed above, the equivalent disclosures are included in the consolidated financial statements of the ultimate parent.

##### Functional and presentational currency

The Company's functional currency is Sterling, as this is the currency of the primary economic environment in which the Company operates. The financial statements are presented in Sterling.

##### 1.3 Going concern

The directors have reasonable expectation that the Company is likely to continue in operational existence for the foreseeable future and therefore these financial statements continue to adopt the going concern basis.

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## INTERLINK EXPRESS PLC

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 DECEMBER 2017

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#### 1. Accounting policies (continued)

##### 1.4 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Investments in unlisted Company shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Income statement for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

Investments in listed company shares are remeasured to market value at each Statement of Financial Position date. Gains and losses on remeasurement are recognised in profit or loss for the period.

##### 1.5 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

##### 1.6 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting. Dividends on shares recognised as liabilities are recognised as expenses and classified within interest payable.

##### 1.7 Critical accounting judgements and estimation uncertainties

The preparation of the financial statements in conformity with generally accepted accounting principles requires the directors to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results in the future could differ from those estimates. In this regards, the Directors believe the following critical accounting policies is where judgements or estimations have been necessarily applied.

###### *Carrying value of investments*

The Company continually assesses investments for impairment whenever events or changes in circumstances indicate that the carrying value of an investment may not be recoverable. If any such indication of impairment exists, the Company makes an estimate of the recoverable amount. If the recoverable amount of the cash-generating unit is less than the value of the investment, the investment is considered to be impaired and is written down to its recoverable amount. An impairment loss is recognised immediately in the profit and loss account.

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## INTERLINK EXPRESS PLC

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 DECEMBER 2017

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#### 2. Operating profit

Auditors remuneration is borne by DPDgroup UK Ltd. Full details can be found in the financial statements of DPDgroup UK Ltd.

During the year, no Director received any emoluments (2016: £nil).

#### 3. Employees

The Company has no employees other than the Directors, who did not receive any remuneration (2016: £nil).

#### 4. Taxation

All Income is exempt income and there is therefore no current tax on profits for either year.

#### 5. Dividends

	31 December 2017 £000	1 January 2017 £000
Dividends paid on Ordinary share capital	25,000	25,000
	<u>25,000</u>	<u>25,000</u>



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INTERLINK EXPRESS PLC

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 DECEMBER 2017

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6. Fixed asset investments

	Investments in subsidiary companies £000
<b>Cost or valuation</b>	
At 2 January 2017	1,252
At 31 December 2017	<u>1,252</u>
<b>Net book value</b>	
At 31 December 2017	<u>1,252</u>
At 1 January 2017	<u>1,252</u>

**Subsidiary undertakings**

The following were subsidiary undertakings of the Company:

Name	Country of incorporation	Class of shares	Holding	Principal activity
DPD Local UK Ltd	United Kingdom	Ordinary	100 %	Transport related services

The registered office address of the above subsidiary is the same as the parent detailed in company information.

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INTERLINK EXPRESS PLC

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE PERIOD ENDED 31 DECEMBER 2017

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7. Debtors

	31 December 2017 £000	1 January 2017 £000
<b>Debtors due within one year</b>		
Amounts owed by group undertakings	2,038	2,038
	<u>2,038</u>	<u>2,038</u>

There is no contractual agreement relating to amounts owed by group undertakings, which is deemed repayable on demand.

8. Share capital

	31 December 2017 £000	1 January 2017 £000
<b>Shares classified as equity</b>		
<b>Authorised</b>		
20,000,000 Ordinary shares of £0.05 each	1,000	1,000
	<u>1,000</u>	<u>1,000</u>
<b>Allotted, called up and fully paid</b>		
16,250,000 Ordinary shares of £0.05 each	812	812
	<u>812</u>	<u>812</u>

9. Reserves

**Share premium**

The Share premium was valued at £1,976,000 as at 31 December 2017 and 1 January 2017.

**Revaluation reserve**

The Revaluation reserve was valued at £502,000 as at 31 December 2017 and 1 January 2017.

10. Related party transactions

As the Company is a wholly owned subsidiary undertaking, advantage has been taken of the exemption under FRS 101 and any balances and transactions with entities forming part of the group have not been disclosed.

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## INTERLINK EXPRESS PLC

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### NOTES TO THE FINANCIAL STATEMENTS FOR THE PERIOD ENDED 31 DECEMBER 2017

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#### 11. Post balance sheet events

There are no significant events after the year-end that have not been reflected in these financial statements.

#### 12. Ultimate parent undertaking and controlling party

The Company is wholly owned by DPDgroup UK Ltd, a company incorporated in the United Kingdom.

The smallest group for which the results of the Company are consolidated is that headed by Geopost SA, a company incorporated in France.

The largest group for which the results of the Company are consolidated is headed by La Poste, the ultimate parent company, a company incorporated in France. The consolidated financial statements of these groups are available to the public and maybe obtained from the registered offices as follows:

La Poste  
4 Quai du pont du Jour,  
92777,  
Boulogne-Billancourt,  
CEDEX,  
France