# **Chelsea Football Club Limited**

Directors' report and financial statements Registered number 01965149 30 June 2007

THURSDAY



A10

24/04/2008 COMPANIES HOUSE

84

Chelsea Football Club Limited Directors' report and financial statements 30 June 2007

# **Contents**

| Directors' report   | 1 |
|---|---|
| Statement of directors' responsibilities in respect of the Directors' Report and the Financial Statements | 4 |
| Independent auditor's report to the members of Chelsea Football Club Limited                              | 5 |
| Profit and loss account   | 7 |
| Note of historical costs profits and losses   | 7 |
| Balance sheet   | 8 |
| Notes   | 9 |

# Directors' report

The Directors present their annual report and the audited financial statements for the year ended 30 June 2007

#### Principal activity

The Company's principal activity during the year continued to be that of a Premier League football club

#### Results for the year

The net loss for the year, after taxation, was £66,779,000 (2006 £78,297,000) The Directors do not recommend the payment of a dividend for the financial year (2006 £nil)

#### Review of the business

#### Profit and Loss

The loss for the year was £66 8m compared to £78 3m for the previous year

The year saw a record level of turnover increasing to £165 3m from £130 4m, an increase of £34 9m as a result of new sponsorship deals and a strong performance on the pitch. The Club were runners up in the FAPL, winners of the FA Cup, League Cup and semi-finalists in the Champions League. Operating expenses at £241 0m were £25 0m up on the previous year, with a reduction of £5 8m in player amortisation being offset by increases in staff costs of £19 1m and other operating expenses of £11 7m.

The Club made a profit on player trading of £9 3m in the year (2006 £7 3m) principally due to the sales of Huth to Middlesbrough and Gallas to Arsenal

#### Balance Sheet

Intangible assets have decreased to £130 7m from £181 2m as a result of £26 8m of player acquisitions offset by the net book value of disposals of £12 3m and amortisation of £65 0m. Acquisitions accounted for in the financial year include Ashley Cole, Salomon Kalou and Khalid Boulahrouz

Tangible fixed assets are £124 6m at the year end The bulk of the £3 0m additions have been spent on improving spectator facilities at Stamford Bridge and Youth Academy facilities in Cobham

Our net current liabilities at £73 9m have decreased by £38 9m. This is largely as a result of liabilities for players transferred in the prior year having subsequently been settled in 2006/07

Creditors falling due after more than one year of £424 8m include £399 3m owed to the Company's parent company, Chelsea FC plc This is the Company's source of finance

#### Principal risks and uncertainties

There are a number of potential risks and uncertainties which could have a material impact on the Group's long term performance. These risks and uncertainties are monitored by the Board on a regular basis

#### Income

The Club derives its income from three principal sources, gate receipts, television and commercial relationships

All three sources of income are dependant on the performance of the first team and its appeal to football supporters. The performance of the first team is significantly influenced by the quality of the coaching staff and the players that the Club can attract in a highly competitive market both on the domestic and European levels.

# Directors' Report (continued)

#### Review of business (continued)

#### Expenditure

In order to attract the talent which will continue to win domestic and European trophies and therefore drive increases in our revenue streams the Club continually invests in the playing staff by way of both transfers and wages

#### Regulatory Environment

The Club is regulated by the rules of the FA, FAPL, UEFA, and FIFA These regulations have a direct impact on the Club as they cover areas such as the division of centrally negotiated television deals and the operation of the transfer market. The Club has staff whose roles include ensuring that the Club monitors the evolution of these rules and ensures compliance with them

#### Funding

Funds are provided by the Club's parent company Chelsea FC plc who in turn are supported by Chelsea Limited and the ultimate owner, Mr R Abramovich The Club reviews and updates its cash forecasts on a regular basis and keeps the owner aware of its financial commitments going forward

### Key Performance Indicators

The principal key performance indicators for 2006/07 of both a financial and non-financial nature were as follows -

#### Non Financial

- FAPL Runners Up (2006 Champions)
- Average league attendance of 41,551 (2006 41,901)
- Winners of FA Cup and League Cup (2006 FA Cup semi-finalists, League Cup third round)
- Champions League semi-finalists (2006 last 16)

Financial (reviewed by the Board on a monthly basis)

- Revenue growth
- Payroll costs
- Operating result before player trading and amortisation
- Gains/losses on player trading
- Player acquisition costs
- Capital expenditure
- Debt owed to group undertakings

#### **Directors**

Directors who held office during the year are as follows

B Buck

E Tenenbaum

PF Kenyon

D Barnard (appointed 5 June 2007)

A Grant (appointed 16 August 2007)

None of the Directors held any beneficial interest in the share capital of the Company

#### **Company Secretary**

AL Shaw served as Company Secretary throughout the year

# Directors' Report (continued)

#### Fixed assets

The movements in fixed assets during the year are as shown in notes 7 and 8 to the Financial Statements. The intangible fixed assets include the unamortised portion of the cost of players' registrations

As at 30 June 2007 the Directors do not consider there to be any significant difference between the book value and the market value of land and buildings

Officers of the Company have independently valued the playing staff. The average of their aggregate valuation as at 30 June 2007 was £266,000,000 (2006 £261,000,000). This assumes willing buyers for the relevant players' registrations on normal contractual terms and an orderly disposal over a period of time

#### Going concern basis

The Company has received confirmation from the ultimate controlling party that sufficient funds will be provided to finance the business for the foreseeable future. The Directors have therefore adopted the going concern basis in preparing these financial statements.

#### Political and charitable donations

The Company made charitable donations of £33,730 during the year (2006 £1,000)

The Company's immediate parent Chelsea FC plc, made charitable donations of £414,227 during the year (2006 £220,000)

#### Suppliers

The Company agrees terms and conditions for its goods and services with suppliers and seeks to abide by these payment terms subject to the agreed terms and conditions being met by the supplier. Suppliers are paid via the Company's immediate parent undertaking, Chelsea FC plc, further disclosure is provided in their financial statements.

#### **Employees**

The Group recognises the importance of good employee relations and communications and involves employees as appropriate to the Company's circumstances 

Employees are regularly kept informed of and express their view on activities which are of concern to them or are likely to affect their interests

Disables persons are given full and fair consideration in all applications for employment. Equal consideration is also given for training, career development and opportunities for promotion. If an existing employee becomes disabled, such steps that are practical are taken, in respect of adjustments to premises or employment arrangements, to retain him/her in employment. Where appropriate, rehabilitation and suitable training are given

#### Auditor

The Directors who held office at the date of approval of this directors' report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's auditor is unaware, and each director has taken all the steps that he ought to have taken as a director to make himself aware of any relevant audit information and to establish that the Company's auditor is aware of that information

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG LLP as auditor of the Company is to be proposed at the forthcoming Annual General Meeting

By order of the Board

AL Shaw Secretary Stamford Bridge Fulham Road LONDON SW6 1HS

11 Occamber

2007

# Statement of directors' responsibilities in respect of the Directors' Report and the Financial Statements

The Directors are responsible for preparing the Directors' Report and the Financial Statements in accordance with applicable law and regulations

Company law requires the Directors to prepare financial statements for each financial year. Under that law they have elected to prepare the Financial Statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice)

The Financial Statements are required by law to give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period

In preparing these financial statements, the Directors are required to

- · select suitable accounting policies and then apply them consistently,
- · make judgments and estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements, and
- prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business

The Directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that its financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the Company and to prevent and detect fraud and other irregularities.



## KPMG LLP

St James Square Manchester M2 6DS

# Independent auditor's report to the members of Chelsea Football Club Limited

We have audited the Financial Statements of Chelsea Football Club Limited for the year ended 30 June 2007 which comprise the Profit and Loss Account, the Balance Sheet and the related notes These Financial Statements have been prepared under the accounting policies set out therein

This report is made solely to the Company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members as a body, for our audit work, for this report, or for the opinions we have formed

#### Respective responsibilities of directors and auditors

The Directors' responsibilities for preparing the Financial Statements in accordance with applicable law and UK Accounting Standards (UK Generally Accepted Accounting Practice) are set out in the Statement of Directors' Responsibilities on page 4

Our responsibility is to audit the Financial Statements in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland)

We report to you our opinion as to whether the Financial Statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you whether in our opinion the information given in the Directors' Report is consistent with the Financial Statements.

In addition we report to you if, in our opinion, the Company has kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and other transactions is not disclosed

We read the Directors' Report and consider the implications for our report if we become aware of any apparent misstatements within it

# Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the Financial Statements. It also includes an assessment of the significant estimates and judgments made by the Directors in the preparation of the Financial Statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the Financial Statements.

# Independent auditor's report to the members of Chelsea Football Club Limited (continued)

## Opinion

#### In our opinion

- the Financial Statements give a true and fair view, in accordance with UK Generally Accepted Accounting Practice, of the state of the Company's affairs as at 30 June 2007 and of its loss for the year then ended,
- the Financial Statements have been properly prepared in accordance with the Companies Act 1985,
   and
- the information given in the Directors' Report is consistent with the Financial Statements

KPMG LLP

Chartered Accountants Registered Auditor 14 December 2007

# Profit and loss account for the year ended 30 June 2007

| for the year ended 30 June 2007   |        |                                     |                   |                      |                      |
|---|--------|-------------------------------------|-------------------|----------------------|----------------------|
|   | Note   | Operations excluding player trading | Player<br>trading | Total                |                      |
|   |        | 2007<br>£000                        | 2007<br>£000      | 2007<br>£000         | 2006<br>£000         |
| Turnover<br>Operating expenses  | 1      | 165,341<br>(176,066)                | (64,969)          | 165,341<br>(241,035) | 130,410<br>(216,050) |
| Operating loss  |        | (10,725)                            | (64,969)          | (75,694)             | (85,640)             |
| Profit on disposal of player registrations  |        | -                                   | 9,291             | 9,291                | 7,345                |
| Less on audinomy activities before interest and   |        |                                     |                   |                      | <del></del>          |
| Loss on ordinary activities before interest and taxation Interest payable and similar charges | 5      | (10,725)<br>(376)                   | (55,678)<br>-     | (66,403)<br>(376)    | (78,295)<br>(2)      |
|   |        | -                                   |                   |                      |                      |
| Loss on ordinary activities before taxation   | 2      | (11,101)                            | (55,678)          | (66,779)             | (78,297)             |
| Tax on loss on ordinary activities  | 6      | -                                   | •                 | -                    | -                    |
| Loss for the financial year   | 14, 15 | (11,101)                            | (55,678)          | (66,779)             | (78,297)             |
| •   |        |                                     |                   |                      |                      |

The results for the period relate to continuing operations

The Company had no recognised gains or losses during the current or proceeding periods, other than the losses reported in the profit and loss account

# Note of historical costs profits and losses

for the year ended 30 June 2007

|  | Note | 2007<br>£000 | 2006<br>£000 |
|--|------|--------------|--------------|
| Reported loss on ordinary activities before taxation   |      | (66,779)     | (78,297)     |
| Difference between a historical cost depreciation charge and the depreciation charge calculated on the revalued amount | 14   | 1,216        | 1,216        |
| Historical cost loss on ordinary activities before taxation  |      | (65,563)     | (77,081)     |
| Historical cost loss for the financial year  |      | (65,563)     | (77,081)     |
|  |      |              |              |

# Balance sheet

| As at 30 June 2007                                     |      |          |             |           |           |
|--|------|----------|-------------|-----------|-----------|
|  | Note | 200      | )7          | 2         | 006       |
|  |      | £000     | £000        | £000      | £000      |
| Fixed assets   | •    |          |             |           |           |
| Intangible assets                                      | 7    |          | 130,684     |           | 181,159   |
| Tangible assets  | 8    |          | 124,570     |           | 125,284   |
|  |      |          | 255,254     |           | 306,443   |
| Current assets   |      |          |             |           |           |
| Debtors  | 9    | 3,990    |             | 7,673     |           |
| Cash at bank and in hand                               |      | 9        |             | 8         |           |
|  |      | 3,999    |             | 7,681     |           |
| Creditors amounts falling due within one year          | 10   | (77,923) |             | (120,435) |           |
| Net current habilities                                 |      |          | (73,924)    |           | (112,754) |
| Total assets less current liabilities                  |      |          | 181,330     |           | 193,689   |
| Creditors amounts falling due after more than one year | 11   |          | (424,752)   |           | (370,332) |
| Net Assets   |      |          | (243,422)   |           | (176,643) |
|  |      |          | <del></del> |           |           |
| Capital and reserves                                   |      |          |             |           |           |
| Called up share capital                                | 13   |          | 10          |           | 10        |
| Share premium account                                  | 14   |          | 99,990      |           | 99,990    |
| Revaluation reserve                                    | 14   |          | 23,949      |           | 25,165    |
| Profit and loss account                                | 14   |          | (367,371)   |           | (301,808) |
| Equity shareholders' funds                             | 15   |          | (243,422)   |           | (176,643) |
|  |      |          |             |           |           |

These financial statements were approved by the Board of Directors on 11 Occords 2007 and were signed on its behalf by

Mr B Buck

#### Notes

## (forming part of the financial statements)

#### 1 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Company's financial statements

#### Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost convention, modified to include the revaluation of freehold land and buildings

Under Financial Reporting Standard ('FRS') Number 1, the Company is exempt from the requirement to prepare a cash flow statement on the grounds that a parent undertaking includes the Company in its own consolidated financial statements

The financial statements have been prepared on a going concern basis which the Directors believe to be appropriate. The Company is reliant on its ultimate parent undertaking, Chelsea Limited, for its continued financial support. Chelsea Limited has indicated its continued support for the foreseeable future provided that the Company remains in the Group

#### Related party transactions

As the Company is a wholly owned subsidiary of Chelsea Limited the Company has taken advantage of the exemption contained in FRS 8 and has therefore not disclosed transactions or balances with entities which form part of the Group (or investees of the Group qualifying as related parties) The consolidated financial statements of Chelsea Limited, within which this Company is included, can be obtained from the address given in note 19

#### Turnover

Turnover is stated net of value added tax and amounts due to the Football Association and visiting clubs, and includes gate receipts, sponsorships, advertising, television fees, donations and sundry net related income

#### Players' registrations

All costs associated with the acquisition of players' registrations are capitalised as intangible fixed assets and are amortised evenly over the period of the players' initial contract of employment with the Company. In the event that the initial contract is renegotiated prior to completion, the written down value at the date of renegotiation is amortised over the extended period. Fees receivable are set off against the players' net book value at the date of sale, plus any payments made in settlement of the contracts and the difference is treated as a profit or loss on disposal

#### Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation less estimated residual value of each asset over its expected useful life, as follows

Freehold land Long leasehold land

Long leasehold buildings

Not depreciated Not depreciated

Structures 50 to 100 years on a straight line basis

Computers 4 years on a straight line basis Fixtures, fittings & equipment 2 to 10 years on a straight line basis

# Leasing and hire purchase commitments

Assets held under hire purchase contracts and finance leases and the related obligations are recorded in the balance sheet at the fair value of the assets at the inception of each contract or lease. The amounts by which the payments exceed the recorded obligations are amortised over each contract or lease term to give a constant rate of charge on the remaining balance of the obligation.

#### 1 Accounting policies (continued)

#### Classification of financial instruments issued by the Company

Under FRS 25, financial instruments issued by the Company are treated as equity (i.e. forming part of shareholders' funds) only to the extent that they meet the following two conditions

- a) They include no contractual obligations upon the Company to deliver cash or other financial assets or to exchange financial liabilities with another party under conditions that are potentially unfavourable to the Company, and
- b) Where the instrument will or may be settled in the Company's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the Company's own equity instruments or is a derivative that will be settled by the Company exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments

To the extent that this definition is not met, the proceeds of issue are classified as a financial liability. Where the instrument so classified takes the legal form of the Company's own shares, the amounts presented in these financial statements for called up share capital and share premium account exclude amounts in relation to those shares.

Finance payments associated with financial liabilities are dealt with as part of interest payable and similar charges. Finance payments associated with financial instruments that are classified as part of shareholders' funds (see dividend policy) are dealt with as appropriations in the reconciliation of movements in shareholders' funds.

#### Dividends on shares presented within shareholders' funds

Dividends unpaid at the balance sheet date are only recognised as a liability to the extent that they are appropriately authorised and are no longer at the discretion of the Company Unpaid dividends that do not meet these criteria are disclosed in the notes to the financial statements

#### Pensions

The Company is one of a number of employers in a shared defined benefit scheme for playing staff and defined contribution scheme for certain other members of staff. The defined benefit scheme is a multi-employer scheme and in accordance with FRS17 has been treated as a defined contribution scheme. The Company also operates other defined contribution schemes

#### Taxation

The charge for taxation is based on the loss for the year and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Full provision without discounting is made for deferred taxation in accordance with FRS 19

#### Operating leases

Payments made under leases regarded as operating leases are charged to the profit and loss account on a straight line basis over the lease term

#### Players' signing on fees

Players' contracts of employment may include a signing on fee payable in instalments over the period of the contract. The Company's policy is to charge such fees to the profit and loss account as they fall due under the terms of the contract.

#### Deferred income

Deferred income comprises amounts received on sales of millennium suites relating to future seasons, in addition to advance sales of season tickets and sponsorship income. These amounts will be released over the periods for which the income relates

#### 1 Accounting policies (continued)

#### Stadium development

The Company capitalises all expenditure incurred for the development of Stamford Bridge Stadium

### Foreign Currencies

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction or, if hedged forward, at the rate of exchange under the related forward currency contract. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account

#### 2 Loss on ordinary activities before taxation

|  | 2007    | 2006    |
|--|---------|---------|
|  | £000    | £000    |
| This is stated after charging  |         |         |
| Depreciation of tangible fixed assets  | 3,631   | 3,625   |
| Amortisation of intangible assets  | 64,968  | 70,800  |
| Profit on disposal of player registrations   | (9,291) | (7,345) |
| Auditor's remuneration   |         |         |
| - fees payable to the Company auditor for the audit of the Company's annual accounts | 19      | 19      |
| - tax services   | 20      | 69      |
| Operating lease rentals  |         |         |
| Plant and equipment  | 30      | _       |
|  |         |         |

# 3 Remuneration of directors

|  | 2007<br>£000 | 2006<br>£000 |
|--|--------------|--------------|
| Emoluments for qualifying services Company pension contributions to money purchase schemes | 1,842<br>55  | 1,775<br>53  |
|  | 1,897        | 1,828        |
|  |              |              |

The number of directors for whom retirement benefits are accruing under money purchase pension schemes amounts to  $1 (2006 \ l)$ 

Emoluments disclosed above include the following amounts paid to the highest paid director

|  | 2007<br>£000 | 2006<br>£000 |
|--|--------------|--------------|
| Emoluments for qualifying services Company pension contributions to money purchase schemes | 1,842<br>55  | 1,775<br>53  |
|  | <del></del>  |              |
|  | 1,897        | 1,828        |

## 4 Staff numbers and costs

|   | The average number of employees (including directors) during the year was                                      | 2007<br>Number                | 2006<br>Number |
|---|--|-------------------------------|----------------|
|   |  | Mumber                        | Number         |
|   | Playing staff (including managers/coaches)   | 87                            | 90             |
|   | Administration and commercial  | 96                            | 70             |
|   |  | 102                           | 160            |
|   |  | 183                           | 100            |
|   |  |                               | <del></del>    |
|   | The aggregate payroll costs of these persons were as follows   | 2005                          | 2007           |
|   |  | 2007<br>£000                  | 2006<br>£000   |
|   |  | 2000                          | 2000           |
|   | Wages and salaries   | 110,266                       | 93,522         |
|   | Social security costs  | 12,254                        | 9,938          |
|   | Other pension costs  | 259                           | 193            |
|   |  | 122,779                       | 103,653        |
|   |  | <del></del>                   |                |
|   | The Company also employs approximately 550 (2006 550) temporary staff on ma                                    | itch dave                     |                |
|   | The Company also employs approximately 330 (2000–330) temporary start on me                                    | iten days                     |                |
| 5 | Interest payable and similar charges   |                               |                |
| _ |  | 2005                          | 2006           |
|   |  | 2007<br>£000                  | 2006<br>£000   |
|   |  | 2000                          | 2000           |
|   | Hire purchase interest   | 1                             | 2              |
|   | Finance costs on shares classified as liabilities  | 375                           | -              |
|   |  |                               |                |
|   |  | 376                           | 2              |
|   |  |                               |                |
| , | Tomakon  |                               |                |
| 6 | Taxation   |                               |                |
|   |  | 2007                          | 2006           |
|   |  | £000                          | £000           |
|   | Factors affecting the tax charge for the year  |                               |                |
|   | Loss on ordinary activities before taxation  | (66,779)                      | (78,297)       |
|   |  |                               |                |
|   | Loss on ordinary activities multiplied by the standard rate of UK corporation tax of 30%                       | (00.004)                      | (22.400)       |
|   | 7.71108 371961   | (20,034)                      | (23,489)       |
|   | (2005 30%)   |                               |                |
|   |  |                               |                |
|   | Effects of Non deductible expenditure  | 199                           | 814            |
|   | Effects of Non deductible expenditure Movement on deferred tax   | 199<br>1,115                  | -              |
|   | Effects of Non deductible expenditure Movement on deferred tax Losses carried forward                          | 199<br>1,115<br>17,820        | 814<br>22,675  |
|   | Effects of Non deductible expenditure Movement on deferred tax   | 199<br>1,115                  | -              |
|   | Effects of Non deductible expenditure Movement on deferred tax Losses carried forward                          | 199<br>1,115<br>17,820<br>900 | 22,675         |
|   | Effects of Non deductible expenditure Movement on deferred tax Losses carried forward                          | 199<br>1,115<br>17,820        | -              |
|   | Effects of Non deductible expenditure Movement on deferred tax Losses carried forward                          | 199<br>1,115<br>17,820<br>900 | 22,675         |
|   | Effects of Non deductible expenditure Movement on deferred tax Losses carried forward Group relief surrendered | 199<br>1,115<br>17,820<br>900 | 22,675         |

A potential deferred tax asset of £110,179,000 (2006 £91,143,000) has not been recognised due to uncertainty over future profits

8

# 7 Intangible fixed assets

| 1  |                  |                                   |  | Players                  | registrations |
|--|------------------|-----------------------------------|--|--------------------------|---------------|
| Cost   |                  |                                   |  |                          |               |
| At 1 July 2006                                   |                  |                                   |  |                          | 339,037       |
| Additions  |                  |                                   |  |                          | 26,802        |
| Disposals  |                  |                                   |  |                          | (38,355)      |
| At 30 June 2007                                  |                  |                                   |  |                          | 327,484       |
| Depreciation                                     |                  |                                   |  |                          |               |
| At 1 July 2006                                   |                  |                                   |  |                          | 157,878       |
| Charge for the year                              |                  |                                   |  |                          | 64,968        |
| On disposal                                      |                  |                                   |  |                          | (26,046       |
| At 30 June 2007                                  |                  |                                   |  |                          | 196,800       |
| Net book value<br>At 30 June 2007                |                  |                                   |  |                          | 130,684       |
| At 50 June 2007                                  |                  |                                   |  |                          |               |
| At 30 June 2006                                  |                  |                                   |  |                          | 181,159       |
|  | Freehold<br>land | Long lease<br>land &<br>buildings | Computers,<br>fixtures and<br>fittings | Construction in progress | Total         |
| Contract of the second                           | £000             | £000                              | £000                                   | £000                     | £000          |
| Cost or valuation                                | 6,901            | 118,042                           | 6.041                                  | 3,383                    | 134,367       |
| At 1 July 2006                                   | 0,901            | 110,042                           | 6,041<br>407                           | 2,592                    | 2,999         |
| Additions  | 1 970            | -                                 | 420                                    | (2,299)                  | 2,333         |
| Completed assets under construction<br>Disposals | 1,879<br>(57)    | -                                 | (1,119)                                | (2,299)                  | (1,183)       |
|  | 8,723            | 118,042                           | 5,749                                  | 3,669                    | 136,183       |
| At 30 June 2007                                  | 8,723            | 118,042                           | 3,749                                  | 3,009                    | 130,163       |
| Depreciation                                     |                  |                                   | <del></del>                            |                          |               |
| At 1 July 2006                                   | 168              | 5,920                             | 2,995                                  | -                        | 9,083         |
| Charge for the year                              | 164              | 2,064                             | 1,403                                  | -                        | 3,631         |
| Disposals  | (57)             | -                                 | (1,044)                                | -                        | (1,101)       |
| At 30 June 2007                                  | 275              | 7,984                             | 3,354                                  |                          | 11,613        |
| Net book value                                   | <del></del>      |                                   | <del></del>                            |                          |               |
| At 30 June 2007                                  | 8,448            | 110,058                           | 2,395                                  | 3,669                    | 124,570       |
| At 30 June 2006                                  | 6,733            | 112,122                           | 3,046                                  | 3,383                    | 125,284       |
|  |                  |                                   |  | <del></del>              |               |

As required under FRS 11 'Impairment of fixed assets and goodwill' the Directors have re-assessed the carrying values and are of the opinion that no impairments are required in the current year (2006 finil)

## 8 Tangible fixed assets (continued)

| Comparable historical | cost for the lan | d and buildings in | cluded at valuation: |
|-----------------------|------------------|--------------------|----------------------|
|                       |                  |                    |                      |

|    | comparable distorted cost for the land and buildings metaded at valuation. |         | Total<br>£000 |
|----|--|---------|---------------|
|    | Cost   |         |               |
|    | At 1 July 2006<br>Additions  |         | 105,078<br>-  |
|    | At 30 June 2007  |         | 105,078       |
|    | Depreciation   |         |               |
|    | At 1 July 2006   |         | 6,096         |
|    | Charge for the year  |         | 3,241         |
|    | At 30 June 2007  |         | 9,337         |
|    | Net book value   |         |               |
|    | At 30 June 2007  |         | 95,741        |
|    | At 30 June 2006  |         | 98,982        |
| 9  | Debtors  |         |               |
|    |  | 2007    | 2006          |
|    |  | £000    | £000          |
|    | Other debtors  | . 1,111 | 3,468         |
|    | Prepayments and accrued income   | 2,879   | 4,205         |
|    |  | 3,990   | 7,673         |
|    |  |         |               |
| 10 | Creditors amounts falling due within one year                              |         |               |
|    |  | 2007    | 2006          |
|    |  | £000    | £000          |
|    | Trade creditors  | 8,279   | 50,279        |
|    | Other creditors  | 4,975   | 5,888         |
|    | Taxes and social security costs Accruals and deferred income               | 458     | 2,681         |
|    | Accidate and deferred income   | 64,211  | 61,587        |
|    |  | 77,923  | 120,435       |
|    |  |         | <u> </u>      |

£32,764,000 (2006 £57,732,000) of the accruals and deferred income balance represents season ticket sales for the forthcoming season

#### 11 Creditors: amounts falling due after more than one year

|                                    | 2007    | 2006    |
|------------------------------------|---------|---------|
|                                    | €000    | £000    |
| Trade creditors                    | 3,913   | 4,749   |
| Amounts owed to Group undertakings | 399,283 | 345,560 |
| Other creditors                    | 31      | 23      |
| Accruals and deferred income       | 6,525   | 5,000   |
| Preference share capital           | 15,000  | 15,000  |
|                                    | 424,752 | 370,332 |
|                                    |         |         |

Deferred income included above represents that part of amounts received as at 30 June 2007 from the sale of 10 year licences on the Millennium Suites, which relate to the 2008/2009 season and beyond

|   | 2007        | 2006       | 2007   | 2006   |
|---|-------------|------------|--------|--------|
| Preference share capital  Authorised  | Number      | Number     | £000   | £000   |
| Cumulative preference shares of £1 each                                       | 15,000,000  | 15,000,000 | 15,000 | 15,000 |
|   | <del></del> |            |        |        |
| Allotted, called up and fully paid<br>Cumulative preference shares of £1 each | 15,000,000  | 15,000,000 | 15,000 | 15,000 |
|   |             |            |        |        |

The cumulative preference shares attract a fixed cumulative preferential dividend at the rate of 5p per share per annum, with the first such dividend accruing in respect of the period 1 January 2007 to 31 December 2007. On winding-up of the Company, the assets of the Company available for distribution among the members shall be applied, in priority to any payment to holders of any other class of shares, in repaying the holders of the cumulative preference shares a sum equal to the nominal capital paid up or credited as paid up thereon.

#### 12 Pension Commitments

# a) Defined Benefit Scheme

Certain employees of the Group are members of The Football League Limited Pension and Life Assurance Scheme ('the scheme') Accrual of benefits under a final salary basis was suspended with effect from 31 August 1999 following an actuarial review which revealed a substantial deficit

As one of a number of participating employers, the Group is advised only of its share of the deficit in the Scheme and was advised that its contributions to make good the deficit amounted to £272,000 and this has been charged to the profit and loss account in previous years. The latest actuarial valuation was at 1 April 2006 and the Group was advised that the deficit has increased and further contributions amounting to £130,000 were required. The revised deficit is being paid off over a period of 10 years from April 2006

#### b) Defined Contribution Schemes

The Group also contributes to other schemes providing benefits based upon contributions made. The assets of the schemes are held separately from those of the Company in independently administered funds. The pension charge for the year was £259,000 (2006 £193,000). Amounts owed to the scheme at the year end amounted to £nil (2006 £nil)

#### 13 Called up share capital

|   | 2007<br>Number | 2006<br>Number | 2007<br>£000 | 2006<br>£000 |
|---|----------------|----------------|--------------|--------------|
| Authorised Ordinary shares of £1 each                         | 1,000,000      | 1,000,000      | 1,000        | 1,000        |
| Allotted, called up and fully paid Ordinary shares of £1 each | 10,100         | 10,100         | 10           | 10           |

The Articles of Association limit dividends payable on ordinary shares to 15% of the paid up share capital in any one year

Under FRS 25 the preference share capital is classified as a financial liability

#### 14 Statement of movement on reserves

|    |   | Share<br>premium<br>account | Revaluation<br>Reserve | Profit & loss account | Total     |
|----|---|-----------------------------|------------------------|-----------------------|-----------|
|    |   | £000                        | 000£                   |                       |           |
|    | Balance at 1 July 2006                  | 99,990                      | 25,165                 | (301,808)             | (176,653) |
|    | Retained loss for the year              | -                           | -                      | (66,779)              | (66,779)  |
|    | Difference on depreciation              | -                           | (1,216)                | 1,216                 | •         |
|    | Balance at 30 June 2007                 | 99,990                      | 23,949                 | (367,371)             | (243,432) |
|    |   |                             |                        |                       |           |
| 15 | Reconciliation of movements in sharehol | ders' funds                 |                        |                       |           |
|    |   |                             |                        | 2007                  | 2006      |
|    |   |                             |                        | £000                  | £000      |
|    | Loss for the financial year             |                             |                        | (66,779)              | (78,297)  |
|    | Opening equity shareholders' funds      |                             |                        | (176,643)             | (98,346)  |
|    | Closing equity shareholders' funds      |                             |                        | (243,422)             | (176,643) |
|    |   |                             |                        |                       |           |

# 16 Contingent liabilities

On 17 December 1997, the immediate parent Company issued a £75,000,000 Euro Bond, £36,339,000 of which is outstanding at the year end (2006 £36,147,000). The obligations of the Holding Company pursuant to such issue were guaranteed by the Company. As security for such guarantee the Company gave a fixed charge over its property assets and a floating charge over its undertakings. The amount covered by this guarantee at 30 June 2007 was £36,339,000 (2006 £36,147,000).

Under the terms of certain contracts with other football clubs in respect of player transfers, additional amounts would be payable by the Company if certain conditions are met. The maximum amount that could be payable is £2,574,000 (2006 £3,296,000)

#### 17 Financial commitments

At 30 June the Company had annual commitments under non-cancellable operating leases as follows

|    |   | Plant and equipment |              |
|----|---|---------------------|--------------|
|    |   | 2007                | 2006         |
|    |   | £000                | £000         |
|    | Expiry date   |                     |              |
|    | Within two to five years                                      | 30                  | •            |
|    |   |                     |              |
| 18 | Capital commitments   |                     |              |
|    | At the 30 June the Company had capital commitments as follows |                     |              |
|    |   | 2007                | 2006         |
|    |   | 000£                | £000         |
|    | Contracted for but not provided in the financial statements   | 7,831               | 1,672        |
|    |   |                     | <del>=</del> |

#### 19 Ultimate parent Company

The Directors consider the Ultimate Parent Undertaking to be Chelsea Limited, a company incorporated in England and Wales The largest group of undertakings in which the Company's results are included is Chelsea Limited The smallest group of undertakings in which the Company's results are included is Chelsea FC plc

The accounts of this Company and its parent may be obtained from the Registrar of Companies, Companies House, Crown Way, Cardiff, CF14 3UZ

#### 20 Post Balance Sheet Events

Since the year end the Company has acquired the registrations of several football players at a cost of £23,635,000 (2006 £21,184,000) and disposed of the registrations of players at a profit of £18,660,000 (2006 £3,641,000)

The Company also received £1,526,000 in respect of sell on clauses for players disposed of in previous years

On 21 September 2007 the Company terminated the employment of their manager, Mr Jose Mourinho, and his four assistants by mutual consent