

# Trustees' Report and Financial Statements

For the year ended 31 March 2021

## Mildmay Mission Hospital Consolidated Accounts

Charity Reg No. 292058

Company Reg No 1921087



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## INTRODUCTION

The 2020/21 financial year has been a year like no other in the history of the hospital and of the National Health Service. Everything that we have done has been overshadowed by the world coronavirus pandemic COVID19.

Inpatient numbers have been their highest in the history of the new hospital opened in 2015 and probably the highest for many years before. The Day Service, suspended in March 2020 did not reopen for the entire financial year, however all of the hospital's resources were focussed on inpatient activity. Over half the hospital inpatient beds were block booked throughout 2020 and 2021 for homeless patients stepped down from NHS Acute Trusts across London for secondary care and rehabilitation. The remaining beds remained available for HIV patients.

The early part of the financial year was the most challenging with patient numbers rapidly increasing and almost half of the clinical and support teams having been made redundant in March, in readiness for the closure of the clinical services. With high levels of COVID in both the community and all hospitals it was necessary to employ high levels of agency nurses during this period. The first national lock down, lasting more than three months helped to bring the situation under control and slowly but surely over the course of the summer Mildmay replaced agency staff with employed members of the team.

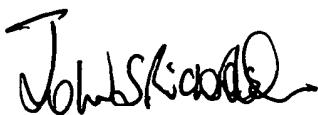
The homeless step-down pathway has operated close to capacity throughout the entirety of the year and it was during the second national lock down at the end of the financial year that we saw some of the highest patient numbers coming through. There were a number of points that the hospital reached capacity with a waiting list for both homeless step-down and HIV patient pathways.

During the year the hospital underwent a number of service reviews, all of which found Mildmay to be operating at an exceptionally high level. From September the hospital was also able to restart its student placement programme. Once again, Mildmay proved to be an extremely popular placement as we welcomed in students across all of the key professional clinical areas.

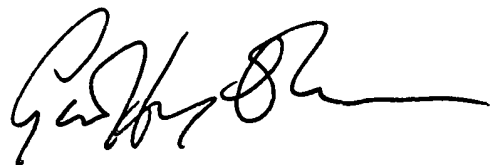
The Board of Trustees continued to meet throughout the year using Zoom. This method of video conferencing for Board Meetings also provided the opportunity to also meet on a number of occasions with the Mildmay Kenya Board of Trustees. There was no physical visit to Africa throughout the year, mainly because both Kenya and Uganda remained on the Home Office Red List due to the prevalence of COVID19 in the general population and the slow roll-out of the vaccination programme in both of these countries.

The charity continues to benefit from a good sized Board with a range of both business and clinical experience.

We would like to thank all of our supporters, staff, volunteers, churches, trusts, and our statutory partners for supporting the charity throughout the year. In particular, the Healthy London Partnership, our NHS Commissioners and our local member of parliament who time and time again has stood up and supported us.



Rev John Richardson  
Chair of Trustees



Geoff Coleman  
Chief Executive Officer

# Mildmay Mission Hospital

## Report of the Trustees for the year ended 31 March 2021

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### REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the consolidated financial statements of the charity and its subsidiary for the year ended 31st March 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

#### Reference and Administrative Details

Mildmay Mission Hospital is a registered charity and is a company limited by guarantee. It is a non-denominational Christian charity.

Charity Number: 292058

Company number: 1921087

The Charity currently has one subsidiary company; through which it fulfils its mission - Mildmay International Ltd (Company number: 3172032).

**Registered office** Mildmay Mission Hospital  
19 Tabernacle Gardens  
London E2 7DZ

**Auditors:** Chariot House  
Chartered Accountants and registered Auditors  
44 Grand Parade, Brighton BN2 9QA

**Overseas Auditors** Obwanga and Associates  
Certified Public Accountants  
Kisumu, Kenya

**UK Bankers** Royal Bank of Scotland  
London St Mary Axe Office  
54 Lime Street  
London EC3M 7NQ

**Overseas Bankers** Standard Chartered Bank Kenya Ltd  
Standard Chartered Bank Tanzania Ltd

**Investment Managers** CCLA Investment Management Limited  
80 Cheapside  
London  
EC2V 6DZ

# Mildmay Mission Hospital

## Report of the Trustees for the year ended 31 March 2021

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### Trustees

The trustees serving during the year and since the year end were:-

Chair of Trustees      John Richardson

Trustees      Ros Furlong  
Christabel Kunda  
Barry Rowan  
Carol Stone  
Ronald Swann  
Andrew Warrilow  
Naggib Chakhane  
Anthony Curwen  
Lorna Priddle  
Andrew Wiles (joined 27<sup>th</sup> November 2020)  
Laura Hayes (joined 26<sup>th</sup> January 2021)  
Ian Clark (joined 26<sup>th</sup> January 2021)  
Peter Brunskill (joined 26<sup>th</sup> January 2021)

Company Secretary      Geoff Coleman

# Mildmay Mission Hospital

## Report of the Trustees for the year ended 31 March 2021

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### STRUCTURE, GOVERNANCE AND MANAGEMENT

#### Governing Document

Mildmay Mission Hospital is a company limited by guarantee governed by its Memorandum and Articles of Association dated 10 June 1985 and amended to allow for current governance arrangements on 27 April 1992, 24 March 1997 and 5th December 2016. It is a registered charity with the Charity Commission. Anyone over the age of 18 can become a member of the Company and each member agrees to contribute £1 in the event of the charity winding up.

#### Appointment of trustees

The directors of the company are also charity trustees for the purposes of charity law. Under the requirements of the Memorandum and Articles of Association, one third of the trustees retire by rotation each year and must be re-elected at the annual general meeting.

The board of trustees has power to appoint a trustee during the year. Any trustee so appointed must be re-elected at the subsequent annual general meeting.

Following an amendment to the governing documents on 5<sup>th</sup> December 2016 there is now no age restriction upon the appointment of trustees and no requirement to retire based on age.

#### Trustee Induction and Training

Potential new trustees are invited to attend a board meeting prior to appointment. Following appointment, new trustees undergo an orientation day to brief them on their legal obligations under charity and company law, the content of the Memorandum and Articles of Association, the board of trustees and decision making processes, the business plan and recent financial performance of the charity. During the induction day they meet key employees and other trustees, and are given an overview of the activities of the charity. Trustees are encouraged to attend appropriate external training events where these will facilitate the undertaking of their role.

#### Organisation

The board of trustees, which can have up to 15 members, administers the charity.

The Articles of Association require that there should be a minimum of 5 and a maximum of 15 trustees. During the year there were 10 trustees (on average).

The Board meets approximately four times a year. All have given their time and advice outside and beyond the board meeting. All new Trustees receive orientation and induction training.

# **Mildmay Mission Hospital**

## **Report of the Trustees for the year ended 31 March 2021**

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### **Management**

The Board has delegated responsibility for the implementation of the charity's objects and the operation of the charity's programmes. An Executive Director is appointed by the trustees to manage the day to day operations of the charity. To facilitate effective operations, the Executive Director has delegated authority, within terms of delegation approved by the trustees, for operational matters including finance and employment.

### **Risk Management**

The trustees have conducted a review of the major risks to which the charity is exposed. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers, clients, and visitors to the charity's projects. Clinical Risk oversight is exercised through the Clinical Governance Committee. A key element in the management of financial risk is the establishment of a reserves policy and its regular review by the trustees.

## **OBJECTIVES AND ACTIVITIES**

The objects of the charity are:

- (1) the relief, healing and prevention of sickness as an expression of the Christian Faith demonstrating the love of Jesus Christ in action, and
- (2) the promotion of the effective use of charitable resources for the benefit of the public by the provision of services (including programme support, education, technical input and the sharing of clinical developments) to organisations involved in the relief, healing and prevention of sickness as an expression of Christian Faith demonstrating the love of Jesus Christ in action.

The charity's main objectives and activities are expressed in its vision and mission.

### **Vision**

Life in all its fullness for everyone in Mildmay's care.

### **Mission**

To transform and empower lives through the delivery of quality health services, treatment and care in the UK and Africa.

### **Values**

An inclusive Christian charity committed to:

- 1) improving the health of our service users
- 2) listening and responding to need
- 3) development, innovation, partnership and learning
- 4) high standards and good stewardship of resources
- 5) celebrating achievement

# Mildmay Mission Hospital

## Report of the Trustees for the year ended 31 March 2021

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### STRATEGIC & BUSINESS PLANNING

Each year the organisation updates a Business Plan on a Page to meet the longer Strategic Objectives. These strategic objectives were reviewed in the financial year 2020/21.

#### STRATEGIC OBJECTIVES 2020-2021

- To continually improve standards and quality of care
- To expand the impact and reach of the charity's services within the community both in the UK and Africa
- To become a more cost effective charity demonstrating good stewardship of the resources that we have

#### Reflection of the Strategic Objectives for 2020-21

This was a challenging year for the charity like the rest of the world but for once the challenges were less financial and more capacity. The UK charity began the year by having to rapidly scale up its capacity to meet the demands of the pandemic and in particular a new pathway. Mildmay UK did so, spectacularly, and within a very short time was meeting the needs of this new cohort of patients.

Mildmay Kenya was asked to take on more work for the Global Fund and continued to grow the services reaching more communities than in recent years. Throughout the year the hospital continued to operate at an outstanding level reaching more patients both in the UK and Africa, meeting all three of its strategic objectives.

### PUBLIC BENEFIT

The trustees receive and consider reports quarterly from all projects of the group. After review the trustees are satisfied that the objectives of the charity are being met and that its activities have a significant benefit in terms of health and quality of life of its clients both in the UK and Kenya. In addition, they are satisfied that the charity's training and educational programmes have a direct and positive affect on the quality of health care being delivered by healthcare professionals.

Trustees have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities.

### FINANCIAL REVIEW

Mildmay Mission Hospital carries out its objectives through two organisations, Mildmay Mission Hospital Ltd and its subsidiary Mildmay International Ltd. The results of the subsidiaries are shown in note 6 to the accounts on page 23. Mildmay Mission Hospital incurred a surplus of £538k (2020: deficit of £450k) and Mildmay International Ltd results were a deficit of £0 (2020: nil).

Income and expenditure are allocated to two funds, the general fund and the restricted fund. Total income for the year was £4,525k (2020: £2,944k), an increase on the previous year of £1,581k. Resources expended for the year amounted to £3,987K (2020: £3,394k), an increase of £593k.

The charity's objectives and activities are financed partly by grants and contractual income, any balance required is met by voluntary funding. The trustees keep under review the strategy and return on fundraising costs; this strategy is updated annually. The fundraising team raises funds from individuals, churches, companies and trusts.



## **Mildmay Mission Hospital**

### **Report of the Trustees for the year ended 31 March 2021**

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The results of the funds have been shown separately on page 15 within the accounts and a reconciliation of the movement on accumulated funds is shown on page 14. Taking Mildmay Mission Hospital's funds in total (i.e. the charity and its subsidiaries together), there was a net surplus for the year of £538k (2020: deficit of 450k). There was an unrestricted surplus of £486k for the year (2020: deficit of £515k).

In accordance with Charity Commission guidance on charity reserves, Mildmay Mission Hospital has developed a policy as to the appropriate level of "free reserves": "free reserves" being the general fund balance excluding funds represented by tangible fixed assets. The intention is that between 25% and 50% of annual operating costs, excluding fixed asset expenditure, is held as "free reserves". This indicates that "free reserves" should be within the range £848k to £1,697k.

"Free reserves" at 31 March 2021 were £1,402k (2020: £872k).

#### **PLANS FOR THE FUTURE**

During the 20/21 financial year the hospital continued to operate as part of the London NHS' response to COVID-19 as well as continuing to treat HIV patients as they have over the past thirty-three years. During the last quarter of this financial year the charity will once again work with partners to develop a longer term strategic plan.

# Mildmay Mission Hospital

## Report of the Trustees for the year ended 31 March 2021

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### STATEMENT OF TRUSTEES' RESPONSIBILITIES

The trustees (who are also the directors of Community Base for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to

select suitable accounting policies and then apply them consistently; observe the methods and principles in the Charity SORP; make judgements and estimates that are reasonable and prudent; state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006.

They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

There is no relevant audit information of which the charitable company's auditors are unaware; and the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

**Mildmay Mission Hospital**  
**Report of the Trustees for the year ended 31 March 2021**

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**AUDITORS**

Our auditors, Chariot House, have signified their willingness to continue in office and a resolution proposing their re-appointment will be put to the annual general meeting.

In approving the trustees report, we are approving the strategic report in our capacity as directors

Signed on behalf of the trustees



John Richardson  
Chair of Trustees

Date: 16<sup>th</sup> December 2021

## **Independent auditors' report to the Trustees of Mildmay Mission Hospital**

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### **Opinion**

We have audited the financial statements of Mildmay Mission Hospital (the parent 'charitable company') and its subsidiary for the year ended 31 March 2021 which comprise the Consolidated Statement of Financial Activities, Consolidated Balance Sheet, the Charitable Company Balance Sheet, the Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and charitable company's affairs as at 31 March 2021 and of its incoming resources and application of resources, including the group's income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### **Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### **Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## **Independent auditors' report to the Trustees of Mildmay Mission Hospital**

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In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

### **Matters on which we are required to report by exception**

In the light of the knowledge and understanding of the group and the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to take advantage of the small companies exemption from the requirement to prepare a Strategic Report or in preparing the Report of the Trustees.

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group and charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or charitable company or to cease operations, or have no realistic alternative but to do so.

## Independent auditors' report to the Trustees of Mildmay Mission Hospital

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### Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

We gained an understanding of the legal and regulatory framework applicable to the charitable company and the industry in which it operates, and considered the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud. We identified that the following laws and regulations are central to the charitable company:

- Companies Act 2006
- Charities Act 2011
- Charities SORP 2019
- Health & safety regulations

We did not find any instances of non-compliance or breaches of the legislation framework applicable to the charitable company.

We designed audit procedures to respond to the risk, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

We identified that the following areas were of high risk:

- Completeness of income. We performed various audit tests to ensure that income was not materially understated in the financial statements.
- Management override of controls. We performed various audit tests to ensure there was no material management override of controls.

We focussed on laws and regulations which could give rise to a material misstatement in the financial statements, including, but not limited to, the Companies Act 2006, UK tax legislation, Charities Act 2011 and Charities SORP 2019. Our tests included agreeing the financial statement disclosures to underlying supporting documentation, enquiries with management and enquiries of legal counsel when considered necessary. There are inherent limitations in the audit procedures described above and, the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. We did not identify any key audit matters relating to irregularities, including fraud. As in all our audits, we also addressed the risk of management bias by the directors that represented a risk of material misstatement due to fraud.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reports Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Report of the Independent Auditors.

**Independent auditors' report to the Trustees of  
Mildmay Mission Hospital**

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**Use of our report**

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



John Thacker FCA DChA (Senior Statutory Auditor)  
for and on behalf of Chariot House Limited  
Chartered Accountants and Statutory Auditor  
44 Grand Parade  
Brighton  
East Sussex  
BN2 9QA

Date: 16 December 2021

## MOVEMENT IN CONSOLIDATED ACCUMULATED FUNDS

During the year ended 31 March 2021

	General Fund 2021 £'000	Restricted Funds 2021 £'000	Total Funds 2021 £'000	Total Funds 2020 £'000
Balance brought forward at 1 April 2020	5,122	127	5,249	5,699
Net (deficit) /surplus in year	486	52	538	(450)
Balance carried forward at 31 March 2021	<u>5,608</u>	<u>179</u>	<u>5,787</u>	<u>5,249</u>

This statement shows the total movement in accumulated funds during the year.



# Mildmay Mission Hospital

## CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES For the year ended 31 March 2021

	Unrestricted	Restricted	Total Fund	Total Funds
	2021	2021	2021	2020
	£'000	£'000	£'000	£'000
<b>INCOMING RESOURCES</b>				
Donations, gifts and legacies	273	52	325	407
Activities in furtherance of the charity's objects:				
Contractual and grant income for providing healthcare in the UK	3,629	-	3,629	2,037
Contractual and grant income for providing healthcare and training internationally	-	565	565	484
Investment and interest income	-	-	-	6
Other income	6	-	6	10
<b>Total incoming resources (Note 2)</b>	<b>3,908</b>	<b>617</b>	<b>4,525</b>	<b>2,944</b>
<b>RESOURCES EXPENDED</b>				
Cost of generating funds:				
Fundraising and publicity costs	139	-	139	166
Charitable expenditure:				
UK residential healthcare	3,283	-	3,283	2,436
UK adult and children day-care services	-	-	-	254
Grant to Uganda – healthcare & training	-	-	-	12
International training and consultancy	-	565	565	526
<b>Total expended resources (Note 3)</b>	<b>3,422</b>	<b>565</b>	<b>3,987</b>	<b>3,394</b>
<b>NET OPERATIONAL (OUTGOING)/INCOMING RESOURCES</b>	<b>486</b>	<b>52</b>	<b>538</b>	<b>(450)</b>
Transfer between Funds	-	-	-	-
<b>NET MOVEMENT IN FUNDS</b>	<b>486</b>	<b>52</b>	<b>538</b>	<b>(450)</b>
Total funds brought forward at 1 April	5,122	127	5,249	5,699
<b>Total funds carried forward at 31 March</b>	<b>5,608</b>	<b>179</b>	<b>5,787</b>	<b>5,249</b>

All activities are continuing. The charity had no recognised gains or losses during the year other than those reflected in the above statement of financial activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

# Mildmay Mission Hospital

## CONSOLIDATED AND COMPANY BALANCE SHEET At 31 March 2021

	Notes	Group 2021	MMH 2021	Group 2020	MMH 2020
		£'000	£'000	£'000	£'000
<b>FIXED ASSETS</b>					
Tangible assets	8	4,206	4,181	4,279	4,249
Investments	9		150		150
		<u>4,206</u>	<u>4,331</u>	<u>4,279</u>	<u>4,399</u>
<b>CURRENT ASSETS</b>					
Debtors	10	741	741	266	266
Escrow Account	21	-	-	1	1
Cash	11	1,332	1,247	1,155	1,030
		<u>2,073</u>	<u>1,988</u>	<u>1,422</u>	<u>1,297</u>
CREDITORS: Amount falling due within one year	12	(492)	(532)	(452)	(447)
<b>NET CURRENT ASSETS</b>		<u>1,581</u>	<u>1,456</u>	<u>970</u>	<u>850</u>
<b>Total assets less current liabilities</b>		<u>5,787</u>	<u>5,787</u>	<u>5,249</u>	<u>5,249</u>
<b>RESERVES</b>					
Unrestricted funds:					
General fund	14	1,402	1,427	872	872
Designated funds:	14	4,206	4,181	4,250	4,250
Total unrestricted funds		<u>5,608</u>	<u>5,608</u>	<u>5,122</u>	<u>5,122</u>
Restricted funds	13	179	179	127	127
<b>Total funds</b>	14	<u>5,787</u>	<u>5,787</u>	<u>5,249</u>	<u>5,249</u>

Approved by the Board of Trustees on 16<sup>th</sup> December 2021

and signed on its behalf by



John Richardson  
Chair of Trustees

**CONSOLIDATED CASH FLOW STATEMENT**  
**For the year ended 31 March 2021**

	Notes	2021 £'000	2020 £'000
<b>Net cash inflow/(outflow) from operating activities</b>	17(a)	200	(422)
<b>Returns on investments and servicing of finance</b>			
Interest received		-	6
<b>Capital expenditure and financial investment</b>			
Escrow account		1	528
Purchase of tangible fixed assets		(24)	72
		<u>177</u>	<u>184</u>
<b>Increase (Decrease) in cash</b>	17(b)	<u><u>177</u></u>	<u><u>184</u></u>

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

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**1 ACCOUNTING POLICIES**

**(a) Accounting convention**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019)'. Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of Investments which are included at market value.

No separate statement of financial activities is presented for the charity. The net incoming resources dealt within the charity's statement of financial activities for the year ended 31 March 2021 was £538k (2020: outgoing £450k), as shown in note 6 to the financial statements.

The Trustees have considered the basis of preparation of the financial statements and consider that in light of the forecast income and the effects of COVID 19 it is appropriate to prepare the financial statements on the going concern basis due a reasonable assessment of forth-coming income over the next year when balanced against planned spending commitments.

**(b) Basis of consolidation**

The financial statements include the accounts of Mildmay Mission Hospital and all its subsidiary undertakings. The subsidiaries are consolidated on a line by line basis.

**(c) Fund accounting**

**Unrestricted funds**

**General funds**

Revenue grants and other income and expenditure associated with the general operations of the charity are dealt with in the general fund. The amounts of expenditure shown for each activity within the general fund include directly attributable costs plus an allocation of indirect costs and overheads, apportioned on a basis consistent with use of the resources.

**Designated funds**

Funds which are set aside for specific purposes, either by contract or other decision of the trustees, and over which the trustees remain in control as to their use, are called designated funds.

**Restricted funds**

These comprise donations where the use has been specified by the donor.

**(d) Appropriations from funds in respect of capital expenditure**

Transfers are affected from the restricted fund to the designated fund in respect of assets acquired with these funds. Depreciation of those assets is borne by the designated fund.

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

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**(e) Resources expended**

Resources expended are accounted for on an accruals basis.

Costs of generating funds comprise costs directly attributable to raising voluntary income.

All charitable expenditure in furtherance of the charity's objectives relates to the provision of healthcare services under the contracts and related administrative costs.

Governance costs comprise the running costs of the charity, including any professional services required by the Trustees.

Costs are allocated on a direct method basis where possible. Where costs cannot be directly attributed to particular headings, they have been allocated to activities on a basis consistent with the use of the resources.

**(f) Donations and legacies**

All incoming resources are included in the Statement of Financial Activities when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. For legacies, entitlement is the earlier of the charity being notified of an impending distribution or the legacy being received.

**(g) Depreciation**

Recognition and measurement

Fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses.

Tangible fixed assets, other than freehold land, are depreciated on a straight line basis so as to take account of their estimated useful lives as follows:

Freehold buildings and leasehold improvements	50 years
Fixtures and fittings	10 years
Vehicles	5 years
Equipment	4 - 7 years

Assets are depreciated from the time at which they are brought into use.

Assets with a value of less than £1,000 are not capitalised. In addition, computer equipment with an expected life of less than three years is written off in the year of acquisition.

**(h) Operating leases**

Rentals payable under operating leases are charged on a straight-line basis over the term of the lease.

**(i) Pension contributions**

Pension contributions are charged to the statement of financial activities on an accruals basis (note 7).

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

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**(j) Investments**

Investments are stated at market value at the balance sheet date. Investment income is accounted for on an accruals basis.

**(k) Foreign currencies**

Assets, liabilities, revenues and costs expressed in foreign currencies are translated into sterling at rates of exchange ruling on the last day of the month in which the transactions occur, except for monetary assets and liabilities, which are translated at the rate ruling at the balance sheet date. Where operations are taking place in a hyper-inflationary economy, transactions are translated into sterling at rates of exchange equating to the rates of exchange received on conversion of sterling into the foreign currency.

**(l) Going Concern**

As described in the Trustees' report, the charity is no longer experiencing shortfalls in operating income and throughout the year has operated with a surplus. This arises from the demand for its Homeless Step-down Care services provided in the London that began in April 2020. Significant amounts of income from additional fund-raising campaigns, together with regular individual giving and other sources of finance, have continued to support this position. HIV services continue to reduce in demand, however during peak periods of the COVID pandemic this was reversed. The cumulative effect of these circumstances puts the charity in a much stronger position going forward. The trustees therefore believe that, at present, it is appropriate to prepare the financial statements on a going concern basis.

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**2 INCOMING RESOURCES**

	<b>Mildmay International Ltd</b>	<b>Mildmay Mission Hospital</b>	<b>Total 2021</b>	<b>Total 2020</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Donations, grants and gifts	-	265	265	284
Legacies	-	60	60	123
NHS Contract Income	-	3,629	3,629	2,037
International contract income	565	-	565	484
Investment and interest income	-	-	-	6
Other income	-	6	6	10
	<u>565</u>	<u>3,960</u>	<u>4,525</u>	<u>2,944</u>
Split by geographical region:				
UK	-	3,960	3,960	2,460
Overseas	565	-	565	484
	<u>565</u>	<u>3,960</u>	<u>4,525</u>	<u>2,944</u>
Split by funds:				
Unrestricted	-	3,908	3,908	2,377
Restricted	565	52	617	567
	<u>565</u>	<u>3,960</u>	<u>4,525</u>	<u>2,944</u>

**3 RESOURCES EXPENDED**

	<b>Staff Costs £'000</b>	<b>Direct Costs £'000</b>	<b>Allocated Costs £'000</b>	<b>Total 2021 £'000</b>	<b>Total 2020 £'000</b>
Fundraising and publicity costs	51	37	51	139	166
UK residential healthcare	1,178	920	1,185	3,283	2,436
UK adult day-care services	-	-	-	-	254
International Alliance Support	-	-	-	-	36
The Mildmay Centre, Uganda	-	-	-	-	12
Training & Consultancy - Kenya	85	480	-	565	490
Support costs	451	785	(1,236)	-	-
	<u>1,765</u>	<u>2,222</u>	<u>-</u>	<u>3,987</u>	<u>3,394</u>

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**3 RESOURCES EXPENDED (cont)**

<u>Support Costs Comprise:</u>	<b>Staff Costs £'000</b>	<b>Direct Costs £'000</b>	<b>Allocated Costs £'000</b>	<b>Total 2021 £'000</b>	<b>Total 2020 £'000</b>
Human Resources	51	97		148	119
Information Technology	-	31		31	38
Other Services	126	95		221	253
Building Services	209	453		662	555
Finance	65	17		82	107
Depreciation	-	92		92	91
	<u>451</u>	<u>785</u>		<u>1,236</u>	<u>1,163</u>

The above costs include:	<b>2021 £'000</b>	<b>2020 £'000</b>
Auditors' remuneration:		
Audit of charity	13	11
Audit of overseas projects	3	3
Depreciation	92	97
Loss on Disposal	-	-
Exchange rate loss/(profit)	4	1

**4 STAFF COSTS**

	<b>2021 £'000</b>	<b>2020 £'000</b>
Wages and salaries	1,467	1,518
Social security costs	130	132
Other pension costs	82	79
Agency fees and other staff related costs	86	392
	<u>1,765</u>	<u>2,121</u>

To

The number of staff whose emoluments for the year exceeded £60,000 was:

	<b>2021 Number</b>	<b>2020 Number</b>
£60,000- £80,000	1	1
£90,001 - £100,000	1	1

The pension contributions made by the employer on behalf of the 2 employee above was £25,035 (2020: £23,246).



**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**4 STAFF COSTS (cont)**

The average number of persons employed by the charity during the year was:

	2021 Number	2020 Number
Patient care – Mildmay Hospital UK	72	50
Administration and support – Mildmay Hospital UK	4	6
Patient care and training – International	5	5
Administration and support – International	4	3
Fundraising and publicity	1	2
Governance and administration	1	1
	<u>87</u>	<u>67</u>

Mildmay Mission Hospital is also supported by volunteers who provide support for the patient care, administration and fundraising activities of the charity.

**5 DIRECTORS' (TRUSTEES') EMOLUMENTS**

No emoluments were paid to directors (i.e. trustees) by the charity (2020: Nil), and there was no related party transaction as outlined in Note 20.

Expenses totalling £1,008 was paid to 2 trustees for travel and subsistence costs (2020: £3,932 to 5 trustees).

No emoluments or pensions contributions were made to directors of the company for services as directors of subsidiary undertakings.

**6 RESULTS OF MILD MAY MISSION HOSPITAL**

As permitted under the Companies Act 2006, the charity has not presented its own SOFA. The net outgoing resources dealt with in the financial statements of the charity are a surplus of £539k (2020: £450k deficit). The results of the charity and its one subsidiary are summarised below.

	Mildmay Mission Hospital £'000	Mildmay Internatio nal Ltd £'000	Total 2021 £'000	Total 2020 £'000
Total income	3,990	535	4,525	2,944
Total expenditure	(3,422)	(565)	(3,986)	(3,394)
	<u>568</u>	<u>(30)</u>	<u>538</u>	<u>(450)</u>
Mildmay Mission Hospital Funding	(30)	30	-	-
	<u>538</u>	<u>-</u>	<u>538</u>	<u>(450)</u>

The net assets in Mildmay International Ltd at 31 March 2021 was £150,100 (see note 18) (2020: £150,100).

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**7 PENSIONS**

The company is an approved organisation, for the purposes of the National Health Service (Superannuation) Regulations 1980, making contributions to the National Health Service Pension Scheme. The Scheme is regarded as a statutory scheme by HM Revenue & Customs and is covered by section 22 of chapter 23 of the 1970 Finance Act. The contributions of the employer and employee are 14.38% and 5.6 – 13.5% respectively. As a statutory scheme, benefits are fully guaranteed by the Government. Contributions from both members and employers are paid to NHS Pensions, which meets the cost of the scheme benefits.

The company also operates a defined contribution scheme for those UK employees who are not eligible to join the NHS scheme. Employer contributions match the employees' contribution, up to a maximum of 7% of pensionable salary.

**8 TANGIBLE FIXED ASSETS**

<b>Group</b>	<b>Vehicle</b>	<b>Building</b>	<b>Fixtures and Fittings</b>	<b>Equipment</b>	<b>Total</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>COST</b>					
At 1 April 2020	58	4,743	38	114	4,953
Additions	-	-	-	24	24
Disposals	-	-	-	-	-
 At 31 March 2021	 58	 4,743	 38	 138	 4,977
<b>DEPRECIATION</b>					
At 1 April 2020	(45)	(511)	(16)	(102)	(674)
Charge for the year	(2)	(86)	-	(9)	(97)
Exchange rate variance	-	-	-	-	-
 At 31 March 2021	 (47)	 (597)	 (16)	 (111)	 (771)
<b>NET BOOK VALUE</b>					
At 31 March 2021	11	4,146	22	27	4,206
At 31 March 2020	13	4,232	22	22	4,279
 <b>Split of assets held by country</b>					
Kenya	11	-	14	-	25
UK	-	4,147	7	27	4,181
 Net book value	 11	 4,147	 21	 27	 4,206

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**9 INVESTMENTS**

	Group 2021 £'000	MMH 2021 £'000	Group 2020 £'000	MMH 2020 £'000
Balance at 31 March 2021	-	150	-	150

Included in the investments of Mildmay Mission Hospital itself is its investment in one of its subsidiary, Mildmay International Limited, of 150,100 £1 ordinary shares acquired at par at a cost of £150,100.

**10 DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	Group 2021 £'000	MMH 2021 £'000	Group 2020 £'000	MMH 2020 £'000
Other debtors	740	740	258	258
Prepayments and accrued income	1	1	8	8
	<u>741</u>	<u>741</u>	<u>266</u>	<u>266</u>

**11 CASH**

	Group 2021 £'000	MMH 2021 £'000	Group 2020 £'000	MMH 2020 £'000
Cash at bank and in hand	1,332	1,247	1,155	1,030
	<u>1,332</u>	<u>1,247</u>	<u>1,155</u>	<u>1,030</u>
Unrestricted cash and deposit balances	1,280	1,247	1,023	1,030
Restricted cash and deposit balances	52	-	132	-
	<u>1,332</u>	<u>1,247</u>	<u>1,155</u>	<u>1,030</u>

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**12 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>Group 2021</b>	<b>MMH 2021</b>	<b>Group 2020</b>	<b>MMH 2020</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Sundry creditors	85	85	147	50
Tax and social security creditors	82	76	35	33
Amounts owed to Mildmay International Limited	-	107	-	98
Accruals and deferred income	325	264	270	266
	<u>492</u>	<u>532</u>	<u>452</u>	<u>447</u>

**13 RESTRICTED FUNDS**

	<b>Balance 1 April 2020</b>	<b>Incoming Resources</b>	<b>Expenditure</b>	<b>Transfer between Funds</b>	<b>Balance 31 March 2021</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Contractual, grant & training income	<u>127</u>	<u>617</u>	<u>(565)</u>	<u>-</u>	<u>179</u>

At 31 March 2021 the restricted funds are made up of tangible fixed assets in Kenya.

Other restricted funds mainly include net current assets held in Kenya and UK.

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**14 ANALYSIS OF TOTAL FUNDS**

	<b>General Fund £'000</b>	<b>Designated Funds £'000</b>	<b>Restricted Funds £'000</b>	<b>Total Funds £'000</b>
<b>Fixed assets</b>				
Tangible assets	-	4,206	-	4,206
<b>Escrow account</b>	-	-	-	-
<b>Cash</b>	1,153	-	179	1,332
<b>Other current assets</b>	741	-	-	741
<b>Current liabilities</b>	(492)	-	-	(492)
<b>Total funds</b>	<u>1,402</u>	<u>4,206</u>	<u>179</u>	<u>5,787</u>

The designated funds represent fixed assets and monies set aside for the build of the new UK hospital

**15 FINANCIAL COMMITMENTS**

At 31 March 2021 there were no capital expenditure commitments.

	<b>Plant and machinery</b>	
	<b>2021</b>	<b>2020</b>
	<b>£'000</b>	<b>£'000</b>
<b>Operating leases which expire:</b>		
Within 1 to 2 years	0	0
	<u>0</u>	<u>0</u>

**16 INCORPORATION**

Mildmay Mission Hospital is company limited by guarantee and does not have a share capital.

Each of the members of the company guarantees to pay a sum not exceeding £1 in the event of a winding up of the company. At 31 March 2021 there were 42 members of the company (2020: 40)

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**17 NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT**

(a) Reconciliation of operating (deficit) to net cash inflow from operating activities of the group

	2021 £'000	2020 £'000
Net incoming resources	538	(450)
Less interest received	-	(6)
Depreciation	97	97
Loss on disposal of tangible fixed assets	-	-
Decrease/(Increase) in debtors	(475)	(54)
(Decrease)/Increase in creditors	40	(9)
Net incoming/(outgoing) cash from operating activities	200	(422)
(b) Analysis of change in cash and cash equivalents during the year		
Balance at 1 April 2020	1,155	971
Net cash inflow as per the consolidated cash flow statement	177	184
Balance at 31 March 2021	1,332	1,155

**18 SUBSIDIARIES**

Mildmay Mission Hospital has one wholly owned subsidiary Mildmay International Ltd.

Mildmay International Ltd has a share capital of 150,100 ordinary shares of £1 each and manages all the international business of Mildmay Mission Hospital.

Mildmay International Limited has not been audited under the exemption of s479a of the Companies Act 2006.

**19 SEGMENTAL DISCLOSURE**

The income of Mildmay International Ltd is almost entirely derived from services provided in East Africa.

All other income of the Group is derived from services provided in the UK.

The assets disclosed in the financial statements of Mildmay International Ltd are:

	2021 £'000	2020 £'000
Net assets	150	150

In addition to the net assets disclosed above Mildmay Mission Hospital holds assets with a net book value of £nil (2020: £nil) that are utilised by Mildmay International Ltd.

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

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**20 RELATED PARTY TRANSACTIONS**

There were no related party transactions during the year (2020: £0).

**21 SITE REDEVELOPMENT**

Demolition of the old Mildmay Hospital was completed in May 2013 and the new Mildmay Hospital was occupied in September 2014.

<u>Escrow Account Movement</u>	2021	2020
	£'000	£'000
Balance at 1 April 2020	1	528
Property Redevelopment Charge	-	(71)
Interest received	-	4
Transfer out of escrow account into charity bank account	(1)	(460)
	<hr/>	<hr/>
Balance at 31 March 2021	-	1
	<hr/>	<hr/>

**Mildmay Mission Hospital**  
**Notes to the financial statements**  
**For the year ended 31 March 2021 (continued)**

**22. CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES**

For the year ended 31 March 2020

	Unrestricted	Restricted	Total Funds	Total Funds
	2020	2020	2020	2019
	£'000	£'000	£'000	£'000
<b>INCOMING RESOURCES</b>				
Donations, gifts and legacies	324	83	407	329
Activities in furtherance of the charity's objects:				
Contractual and grant income for providing healthcare in the UK	2,037	-	2,037	2,570
Contractual and grant income for providing healthcare and training internationally	-	484	484	234
Investment and interest income	6	-	6	16
Other income	10	-	10	27
Total incoming resources (Note 2)	<u>2,377</u>	<u>567</u>	<u>2,944</u>	<u>3,176</u>
<b>RESOURCES EXPENDED</b>				
Cost of generating funds:				
Fundraising and publicity costs	166	-	166	312
Charitable expenditure:				
UK residential healthcare	2,436	-	2,436	2,669
UK adult and children day-care services	254	-	254	325
Grant to Uganda – healthcare & training	-	12	12	20
International training and consultancy	36	490	526	299
Total expended resources (Note 3)	<u>2,892</u>	<u>502</u>	<u>3,394</u>	<u>3,625</u>
<b>NET OPERATIONAL (OUTGOING)/INCOMING RESOURCES</b>	(515)	65	(450)	(449)
Transfer between Funds	-	-	-	-
<b>NET MOVEMENT IN FUNDS</b>	(515)	65	(450)	(449)
Total funds brought forward at 1 April	5,637	62	5,699	6,148
Total funds carried forward at 31 March	<u>5,122</u>	<u>127</u>	<u>5,249</u>	<u>5,699</u>

All activities are continuing. The charity had no recognised gains or losses during the year other than those reflected in the above statement of financial activities.

The statement of financial activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.