RANK LEISURE INVESTMENTS LIMITED Registered No.1916907

DIRECTORS' REPORT

<u>AND</u>

ACCOUNTS

31ST OCTOBER 1994



Directors

M.B. Gifford B.C. Owers N.V. Turnbull D.M. Yates

DIRECTORS' REPORT

The Directors present their Report and Accounts for the year ended 31st October 1994.

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The Company has not traded during the year under review.

DIVIDEND

An interim dividend of £132,279,000 was declared and paid on 31st October 1994 (1993 - £nil).

DIRECTORS

The following were Directors of the Company during the year:-

M.B. Gifford

B.C. Owers

N.V. Turnbull

D.M. Yates

DIRECTORS' INTERESTS

The beneficial interest of the Directors in the Ordinary shares of The Rank Organisation Plc are set out below:-

	31st October 1994			1st Nover	<u>nber 1993</u>
	Ordinary Shares	Share Options	Weighted average exercise price (p)	Ordinary Shares	Share Options
M.B. Gifford B.C. Owers N.V. Turnbull	87,400 17,142 13,506	119,890 - 76,614	255.61 - 253.37 222.92	87,400 6,197 10,737 9,460	391,672 122,237 181,491 186,217
D.M. Yates	19,514	8,205	222.92	9,460	•

Options to subscribe for Ordinary shares of The Rank Organisation Plc granted to and exercised by Directors in the year to 31st October 1994 were as follows:

	Options Granted	Options Exercised	
M.B. Gifford	•	271,782	
B.C. Owers	-	122,237	
N.V. Turnbull	-	104,877	
D.M. Yates	•	178,012	

DIRECTORS' REPORT

(Continued)

DIRECTORS' INTERESTS (Continued)

The options to purchase Ordinary shares were granted under the terms of The Rank Organisation Share Savings and Executive Share Option Schemes.

As at 1st November 1993 and 31st October 1994, Mr. N. V. Turnbull had a beneficial interest in 500 Ordinary shares of 5p each in A. Kershaw & Sons, Plc, a fellow subsidiary company.

In November 1993 the number of shares under option and the option prices were adjusted, with the approval of the Inland Revenue, as a result of the Enhanced Share Alternative. In March 1994, in a capital reorganisation, every 25p share was subdivided into a 10p share. The tables above have been adjusted for these changes, with 1993 figures restated, to provide a clearer understanding of the movements in holdings over the year.

No option lapsed during the year. The market price of an ordinary share at 31st October 1994 was 404p and the range during 1993/94 was 327p to 445p. The options outstanding at 31st October 1994 are exercisable at varying dates between 8th March 1994 and 8th March 2001.

Options to subscribe for Ordinary shares of The Rank Organisation Plc granted to and exercised by Directors between 1st November 1994 and the date of this report, were as follows:-

	Options Granted	Options Exercised
M.B. Gifford B.C. Owers N.V. Turnbull	351,230 - 161,680 208,840	- - -
D.M. Yates	200,040	

The company's Register of Directors' Interests (which is open to inspection) contains full details of directors' shareholdings and options to subscribe.

Except as stated above, none of the Directors held interests in shares or debentures of the company, its ultimate parent undertaking or any subsidiary undertaking of that company at 1st November 1993 or at 31st October 1994.

AUDITORS

The Company's Auditors changed the name of their practice to KPMG from KPMG Peat Marwick on 6th February 1995.

KPMG will continue in office pursuant to an Elective Resolution passed on 20th July 1994.

By Order of the Board

F.G.N. Thomas Secretary

Registered Office 6 Connaught Place London W2 2EZ

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the Directors to prepare accounts for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those accounts, the Directors are required to:

- * select suitable accounting policies and then apply them consistently;
- * make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the accounts;
- * prepare the accounts on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the accounts comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS' REPORT TO THE MEMBERS OF RANK LEISURE INVESTMENTS LIMITED

We have audited the accounts on pages 5 to 9.

Respective responsibilities of Directors and Auditors

As described on page 3 the Company's Directors are responsible for the preparation of accounts. It is our responsibility to form an independent opinion, based on our audit, on those accounts and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the accounts. It also includes an assessment of the significant estimates and judgements made by the Directors in the preparation of the accounts, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the accounts.

Opinion

In our opinion the accounts give a true and fair view of the state of the Company's affairs as at 31st October 1994 and of its loss for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

16 Marth 1995

Chartered A

Chartered Accountants Registered Auditors

London

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST OCTOBER 1994

	Note	<u>1994</u> £'000	<u>1993</u> £'000
OPERATING PROFIT/(LOSS)			
Continuing operations Discontinued operations	2 3	3	(124)
PROFIT/(LOSS) ON ORDINARY ACTIVITIES BEFORE TAXATION		3	(124)
Taxation	4	-	1,024
DROCIT ON ORDINA DV A CTIVITICO		····	
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION	6	3	900
Dividend paid -		(132,279)	
RETAINED (LOSS)/PROFIT	6	(132,276)	900

There have been no recognised gains or losses other than profit or loss for the period.

The notes to the accounts are on pages 7 to 9.

BALANCE SHEET AT 31ST OCTOBER 1994

		<u>Note</u>	<u>1994</u> £'000	<u>1993</u> £'000
CURREN	IT ASSETS			
Debtors:	Amounts owed by parent undertaking falling due within one year		231,523	363,799
NET ASS	SETS		231,523	363,799
CAPITAL	. AND RESERVES			
Share pro	o Share Capital emium account serves d loss account	5 6 6 6	117,396 41,216 72,907 4	117,396 41,216 72,907 132,280
			231,523	363,799

These accounts were approved by the Board of Directors on 17 FEB 1995

Ma I WALL , NO TORNEULL

) Directors

The notes to the accounts are on pages 7 to 9.

NOTES TO THE ACCOUNTS AT 31ST OCTOBER 1994

1. Accounting policies

(i) Basis of accounting

The accounts have been prepared under the historical cost convention and in accordance with applicable accounting standards and on a basis consistent with the previous year.

(ii) Consolidation

Under the provisions of Section 228 of the Companies Act 1985, the Company is exempt from the obligation to prepare and deliver group accounts. The Company is a wholly owned subsidiary of The Rank Organisation Plc, a company incorporated in Great Britain and registered in England and Wales.

(iii) Cash flow statement

The Company is exempt from the requirement to include a cash flow statement within its accounts since it is a wholly owned subsidiary undertaking of The Rank Organisation Plc whose consolidated accounts include a consolidated cash flow statement dealing with the cash flows of the group.

2. Operating loss - continuing operations

		1994 £'000	1993 £'000
	Amounts written off investments in subsidiary undertakings		(124)
3.	Operating profit - discontinued operations	1994 £'000	1993 £'000
	Release of provision against cost of investment	3	•

NOTES TO THE ACCOUNTS AT 31ST OCTOBER 1994

(Continued)

<u>Taxation</u>		
	1994 £'000	1993 £'000
Adjustment to provision	-	(1,024)
Share capital		
	1994 £'000	1993 £'000
Authorised:		
1,750,000,000 Ordinary shares of 10p each	175,000	175,000
Allotted, called up, issued and fully paid:		
1,173,963,984 Ordinary shares of 10p each	117,396	117,396
Reserves		
	1994 £'000	1993 £'000
Share premium account	41,216	41,216
Other reserves:		
Special reserve Merger reserve	26,899 46,008	26,899 46,008
	72,907	72,907
Profit and loss account	4	132,280
	Adjustment to provision Share capital Authorised: 1,750,000,000 Ordinary shares of 10p each Allotted, called up, issued and fully paid: 1,173,963,984 Ordinary shares of 10p each Reserves Share premium account Other reserves: Special reserve Merger reserve	## 1994 ## 2000 Adjustment to provision Share capital

NOTES TO THE ACCOUNTS AT 31ST OCTOBER 1994

(Continued)

6. Reserves (Continued)

The movements on these reserves are shown below. The merger reserve arises in respect of share issues for the acquisition of Pleasurama Plc for which merger relief has been taken in accordance with Section 131 of the Companies Act 1985.

The special reserve arose from the cancellation of the Company's share premium account in 1987.

	Share premium <u>account</u> £'000	Other re Special <u>reserve</u> £'000	eserves Merger <u>reserve</u> £'000	Profit and loss <u>account</u> £'000
At 31st October 1993	41,216	26,899	46,008	132,280
Profit for the year	-	-	-	3
Dividend paid	-		-	(132,279)
At 31st October 1994	41,216	26,899	46,008	4

7. Shareholders' funds

There has been no movement in shareholders' funds other than the movement on profit and loss account set out on page 5.

8. <u>Directors and employees</u>

The Directors' emoluments were £nil (1993 - £nil) and the company had no employees during the year (1993 - nil).

9. <u>Ultimate parent undertaking</u>

The Company's ultimate parent undertaking is The Rank Organisation Plc, a company incorporated in Great Britain and registered in England and Wales.