

Company Registration No. 01905690

**RARE LIMITED**

**Report and Financial Statements  
Year ended 30 June 2016**



**RARE LIMITED**

**REPORT AND FINANCIAL STATEMENTS 2016  
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**RARE LIMITED**

**REPORT AND FINANCIAL STATEMENTS 2016**

**OFFICERS AND PROFESSIONAL ADVISERS**

**DIRECTORS**

K R Dolliver  
B O Orndorff

**SECRETARY**

Reed Smith Corporate Services Limited

**REGISTERED OFFICE**

The Broadgate Tower  
Third Floor  
20 Primrose Street  
London  
EC2A 2RS

**BANKERS**

Lloyds TSB Corporate  
Butt Dyke House  
33 Park Row  
Nottingham  
NG1 6GY

**SOLICITORS**

Pinsent Masons  
3 Colmore Circus  
Birmingham  
B4 6BH

Osborne Clarke  
2 Temple Back East  
Temple Quay  
BS1 6EG

**RARE LIMITED**

**REPORT AND FINANCIAL STATEMENTS 2016**

**OFFICERS AND PROFESSIONAL ADVISERS (continued)**

**SOLICITORS (continued)**

Reed Smith LLP  
The Broadgate Tower  
20 Primrose Street  
London  
EC2A 2RS

**TAX ADVISERS**

KPMG LLP  
Theale  
Berkshire

**AUDITOR**

Deloitte LLP  
Chartered Accountants and Statutory Auditor  
Deloitte House  
Station Place  
Cambridge  
UK  
CB1 2FP

## **RARE LIMITED**

### **STRATEGIC REPORT**

The directors present their strategic report for the year ended 30 June 2016.

#### **BUSINESS REVIEW**

The primary purpose of Rare Limited is the writing and development of video games software.

Turnover has increased by 18% during the year. During the year, product development costs relating to games in development continued to be expensed to IGDG directly instead of Rare Limited.

The Company operated as a key strategic franchisee, developing products to requirements specified by its holding company with the main aim of increasing market share and profitability for the Group.

The Company continues to perform to plan and is monitored by its holding company by way of a three year rolling plan.

The business continues to work to maximise the potential of the group's innovation in the electronic gaming sector.

#### **RISKS AND UNCERTAINTIES**

The Company's activities expose it to a number of financial risks including cash flow, credit, liquidity and market. The Company does not use derivative financial instruments for speculative purposes or to hedge these risks, as they are largely mitigated due to support provided by its parent company, Microsoft Corporation.

##### **Cash flow risk**

The Company's activities expose it primarily to the financial risk of changes in foreign currency exchange rates. Interest bearing assets are held at fixed rates to ensure certainty of cash flows.

##### **Credit risk**

The Company's principal financial assets are bank balances, trade and other debtors.

The Company's credit risk is primarily attributable to its trade debtors. The amounts presented in the balance sheet are net of allowances for doubtful debts. An allowance for impairment is made where there is an identified loss event which, based on previous experience, is evidence of a reduction in the recoverability of these cash flows.

##### **Liquidity risk**

In order to maintain liquidity to ensure that sufficient funds are available for ongoing operations and future developments, the Company relies on support from its parent company, Microsoft Corporation.

##### **Market risk**

The Company's long-term success is dependent on its ability to attract and retain talented employees, to remain at the forefront of technological advances and wider long-term market trends.

The Company and Group continue to invest in attracting and retaining high-calibre individuals and developing new technology to mitigate these risks.

#### **STRATEGY, OBJECTIVES AND BUSINESS MODEL**

The Directors have not presented a separate analysis of the strategy, objectives or business model of the Microsoft group as this analysis has been disclosed as part of the Microsoft Corporation consolidated Form 10-K for the year ended 30 June 2016, which are publicly available. Rare Limited's business model is expected to continue to write and develop video games software.

Approved by the Board of Directors  
and signed on behalf of the Board

  
K R Dolliver  
Director

Date 19 December 2016

## **RARE LIMITED**

### **DIRECTORS' REPORT**

The directors present their annual report and the audited financial statements for the year ended 30 June 2016.

#### **GOING CONCERN**

The directors continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoptions of the going concern basis can be found in note 1 to the financial statements.

#### **RISKS AND UNCERTAINTIES**

The principal risks and uncertainties of the company are intrinsically linked to the other Microsoft group companies. These are detailed in the Strategic Report.

#### **FUTURE PROSPECTS**

The company will continue to support other group companies and in view of the current economic climate, the board is looking forward to sustaining the level of revenue and profits in the following years.

#### **RESULTS AND DIVIDENDS**

The profit for the year amounted to £944,183 (2015: loss £230,797). The directors paid an interim dividend for the year of £304,000 (2015: £572,726).

#### **DIRECTORS**

The directors who served during the year and up to the date of this report unless otherwise stated are shown on page 1.

#### **EMPLOYEE CONSULTATION**

The Group places considerable value on the involvement of its employees and has continued to keep them informed on matters affecting them as employees and on the various factors affecting the performance of the Group and the Company. This is achieved through formal and informal meetings.

#### **DISABLED EMPLOYEES**

Applications for employment by disabled persons are always fully considered, bearing in mind the abilities of the applicant concerned. In the event of members of staff becoming disabled every effort is made to ensure that their employment with the Group continues and that appropriate training is arranged. It is the policy of the Group and the Company that the training, career development and promotion of disabled persons should, as far as possible, be identical to that of other employees.

#### **SUPPLIER PAYMENT POLICY**

The Group's policy is to settle terms of payment with suppliers when agreeing the terms of each transaction, ensure that suppliers are made aware of the terms of payment and abide by the terms of payment.

**RARE LIMITED**

**DIRECTORS' REPORT (continued)**

**AUDITOR**

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as the director is aware, there is no relevant audit information of which the company's auditor is unaware; and
- the director has taken all the steps that he ought to have taken as a director in order to make himself aware of any relevant audit information and to establish that the company's auditor is aware of that information.

This confirmation is given and should be interpreted in accordance with the provisions of s418 of the Companies Act 2006.

Deloitte LLP have expressed their willingness to continue in office as auditor. The company passed elective resolutions dispensing with the requirements to hold annual general meetings and to re-appoint auditors annually.

Approved by the Board of Directors  
and signed on behalf of the Board

  
K R Dooliver

Director

Date 19 December 2016

## **RARE LIMITED**

### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice, United Kingdom Accounting Standards and applicable law including FRS 101 Reduced Disclosure Framework. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.



## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF RARE LIMITED**

We have audited the financial statements of Rare Limited for the year ended 30 June 2016 which comprise the Profit and Loss Account and Other Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity and the related notes 1 to 16. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Generally Accepted Accounting Practice, United Kingdom Accounting Standards and applicable law including FRS 101 Reduced Disclosure Framework.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### **Respective responsibilities of directors and auditor**

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### **Scope of the audit of the financial statements**

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### **Opinion on financial statements**

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as 30 June 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, United Kingdom Accounting Standards and applicable law including FRS 101 Reduced Disclosure Framework; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

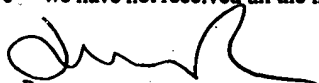
### **Opinion on other matter prescribed by the Companies Act 2006**

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### **Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Julian Rae  
For and on behalf of Deloitte LLP  
Chartered Accountants and Statutory Auditor  
Cambridge, UK  
Date

20 December 2016

**RARE LIMITED****PROFIT AND LOSS ACCOUNT AND OTHER COMPREHENSIVE INCOME**

Year ended 30 June 2016

	Note	2016 £'000	2015 restated £'000
<b>TURNOVER</b>	<b>2</b>	<b>14,311</b>	<b>12,081</b>
<b>GROSS PROFIT</b>		<b>14,311</b>	<b>12,081</b>
Administrative expenses		(13,286)	(11,870)
<b>OPERATING PROFIT</b>	<b>4</b>	<b>1,025</b>	<b>211</b>
Interest receivable and similar income	<b>5</b>	118	87
Interest payable and similar charges	<b>6</b>	-	(9)
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		<b>1,143</b>	<b>289</b>
Tax on profit on ordinary activities	<b>7</b>	(199)	(519)
<b>PROFIT/(LOSS) ON ORDINARY ACTIVITIES AFTER TAXATION</b>		<b>944</b>	<b>(230)</b>
<b>OTHER COMPREHENSIVE INCOME</b>			
<b>TOTAL COMPREHENSIVE INCOME/(EXPENSE) FOR THE YEAR</b>		<b>944</b>	<b>(230)</b>

All amounts derive from continuing operations.

There was no other comprehensive income or expenses other than those shown in the Profit and Loss Account and Other Comprehensive Income above.

**RARE LIMITED****BALANCE SHEET**  
**30 June 2016**

	Note	2016 £'000	2015 restated £'000
<b>FIXED ASSETS</b>			
Tangible assets	9	3,132	2,733
		<u>3,132</u>	<u>2,733</u>
<b>CURRENT ASSETS</b>			
Debtors	10	13,512	14,356
Deferred tax asset	11	113	125
Corporation tax		1,186	191
		<u>14,811</u>	<u>14,672</u>
<b>CREDITORS</b>			
Creditors: amounts falling due within one year	12	(2,271)	(2,373)
		<u>(2,271)</u>	<u>(2,373)</u>
<b>NET CURRENT ASSETS</b>		<u>12,540</u>	<u>12,299</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>15,672</u>	<u>15,032</u>
<b>NET ASSETS</b>		<u>15,672</u>	<u>15,032</u>
<b>CAPITAL AND RESERVES</b>			
Called up share capital	13	14,767	14,767
Share premium account		8	8
Profit and loss account		897	257
<b>SHAREHOLDERS' FUNDS</b>		<u>15,672</u>	<u>15,032</u>

The financial statements of Rare Limited, registration number 01905690, were approved and authorised for issue by the Board of Directors on 19 December 2016.

Signed on behalf of the Board of Directors

  
K R Dolliver  
Director

**RARE LIMITED**

**STATEMENT OF CHANGES IN EQUITY**

	<b>Called up share capital £'000</b>	<b>Share premium account £'000</b>	<b>Profit and loss account £'000</b>	<b>Total equity £'000</b>
Balance at 1 July 2014 restated	14,767	8	1,060	15,835
<b>Total comprehensive expense for the year</b>				
Profit or loss	-	-	(230)	(230)
<b>Total comprehensive expense for the year</b>	-	-	(230)	(230)
Dividends	8	-	(573)	(573)
Total contributions by and distributions to owners	-	-	(573)	(573)
<b>Balance at 30 June 2015 restated</b>	<b>14,767</b>	<b>8</b>	<b>257</b>	<b>15,032</b>

	<b>Called up share capital £'000</b>	<b>Share premium account £'000</b>	<b>Profit and loss account £'000</b>	<b>Total equity £'000</b>
Balance at 1 July 2015	14,767	8	257	15,032
<b>Total comprehensive income for the year</b>				
Profit or loss	-	-	944	944
<b>Total comprehensive income for the year</b>	-	-	944	944
Dividends	8	-	(304)	(304)
Total contributions by and distributions to owners	-	-	(304)	(304)
<b>Balance at 30 June 2016</b>	<b>14,767</b>	<b>8</b>	<b>897</b>	<b>15,672</b>

## **RARE LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS**

**Year ended 30 June 2016**

#### **1. ACCOUNTING POLICIES**

Rare Limited (the "Company") is a company incorporated and domiciled in the UK.

The financial statements are presented in pounds sterling, which is the currency of the primary economic environment in which the Company operates (its functional currency).

Transactions in currencies other than the Company's functional currency (foreign currencies) are recognised at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

These financial statements were prepared in accordance with Financial Reporting Standard 101 Reduced Disclosure Framework ("FRS 101").

In preparing these financial statements, the Company applies the recognition, measurement and disclosure requirements of International Financial Reporting Standards as adopted by the EU ("Adopted IFRSs"), but makes amendments where necessary in order to comply with Companies Act 2006 and has set out below where advantage of the FRS 101 disclosure exemptions has been taken.

In the transition to FRS 101, the Company has applied IFRS 1 whilst ensuring that its assets and liabilities are measured in compliance with FRS 101. An explanation of how the transition to FRS 101 has affected the reported financial position, financial performance and cash flows of the Company is provided in note 16.

The Company's ultimate parent undertaking, Microsoft Corporation includes the Company in its consolidated financial statements. The consolidated financial statements of Microsoft Corporation are prepared in accordance with US generally accepted accounting principles (GAAP) and are available to the public and may be obtained from the Investor Relations Department, Microsoft Corporation, 1 Microsoft Way, Redmond, Washington, 98052-6399, USA.

## **RARE LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS**

**Year ended 30 June 2016**

#### **1. ACCOUNTING POLICIES (continued)**

In these financial statements, the company has applied the exemptions available under FRS 101 in respect of the following disclosures:

- a Cash Flow Statement and related notes;
- Comparative period reconciliations for share capital and tangible fixed assets;
- Disclosures in respect of capital management;
- The effects of new but not yet effective IFRSs;
- An additional balance sheet for the beginning of the earliest comparative period following the retrospective change in accounting policy (see note 16); and
- Disclosures in respect of the compensation of Key Management Personnel;

As the consolidated financial statements of Microsoft Corporation include the equivalent disclosures, the Company has also taken the exemptions under FRS 101 available in respect of the following disclosures:

- Certain disclosures required by IFRS 13 Fair Value Measurement and the disclosures required by IFRS 7 Financial Instrument Disclosures.

The Company proposes to continue to adopt the reduced disclosure framework of FRS 101 in its next financial statements.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements and in preparing an opening FRS 101 IFRS balance sheet at 1 July 2014 for the purposes of the transition to FRS 101.

Judgements made by the directors, in the application of these accounting policies that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed in note 16.

#### **Measurement convention**

The financial statements are prepared on the historical cost basis.

The properties do not qualify to be treated as investment properties as defined by IAS40 and accordingly have not been revalued to market value but are subject to annual depreciation.

#### **Going concern**

The Company generates income predominantly from recharges made to other Microsoft group companies. Therefore the future profitability of the Company is dependent on the Company and Group's ability to continue to develop video games software and market these successfully.

The Company is showing strong net current asset and net asset positions.

There is a risk that changes in the economic climate or in the gaming technology could lead to a downturn in sales which could result in reduced demand for Rare's services. However, management are satisfied that the Group continues to perform strongly in the gaming sector and believe there will continue to be strong demand for the company's products for the foreseeable future.

The company has a letter of support that Microsoft Corporation will guarantee the solvency of the company and provide it with sufficient financing resources for 12 months from the date of signing.

The directors have a reasonable expectation that the company and the group have adequate resources to continue in operational existence for the foreseeable future. Thus, the directors continue to adopt the going concern basis in preparing the annual report and accounts.

#### **Operating Leases**

Rental costs under operating leases are charged to the profit and loss account in equal annual amounts over the period of the lease.

## **RARE LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS**

**Year ended 30 June 2016**

#### **1. ACCOUNTING POLICIES (continued)**

##### **Tangible fixed assets**

Tangible fixed assets are stated in the balance sheet at cost less accumulated depreciation. Provision is made for any permanent diminution in value.

Depreciation is calculated so as to write off the cost, less residual value of fixed assets on a straight-line basis over their expected useful lives at the following rates:

Fixtures, fittings and vehicles	3 - 5 years
Computer equipment	2 years
Land	Not depreciated
Buildings	15 years

Residual value is calculated on prices prevailing at the date of acquisition.

##### **Turnover**

Turnover represents royalty income receivable and amounts derived from the ultimate parent undertaking in the United States based on a mark-up on total costs incurred. Revenue from royalty agreements is recognised upon shipment or transfer of title to the end customer in accordance with the agreements. Revenue from the ultimate parent undertaking is recognised in the period in which the costs are incurred and once the values are approved by the Microsoft group.

##### **Taxation**

Current tax is provided at amounts expected to be paid (or recovered) using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred taxation is recognised without discounting, in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only to the extent that, on the basis of all the available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

##### **Research and development expenditure**

Expenditure on research is written off in the period in which it is incurred. Development costs are assessed against IAS 38 criteria and subsequently expensed or capitalised as appropriate.

##### **Pension scheme**

The company operates a defined contribution pension scheme. The amount charged to the profit and loss account in respect of pension costs is the contributions payable in the year. Differences between contributions payable in the year and contributions actually paid are shown either as accruals or prepayments in the balance sheet.

##### **Foreign currencies**

Transactions in foreign currencies during the year are translated into sterling at the average rate ruling for the month of the transaction.

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the closing rates of exchange at the balance sheet date. All exchange gains and losses are taken to the profit and loss account.

##### **Financial instruments**

Financial assets and liabilities are recognised in the Company's balance sheet when the Company becomes party to the contractual provision of the instrument. Because of their short term nature the carrying amount of trade receivables and trade payables approximates their fair value. Trade receivables and payables are initially recognised at fair value and subsequently at amortised cost less any provision for impairment. Cash and cash equivalents include cash at bank and in hand.

## **RARE LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS**

**Year ended 30 June 2016**

#### **Critical accounting judgements and key sources of estimation uncertainty**

In the application of the Company's accounting policies, which are described in note 1, the directors are required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

The directors believe there are no critical accounting judgements and no key sources of estimation uncertainty.

#### **2. TURNOVER**

Turnover represents royalty income receivable and amounts derived from the ultimate parent undertaking in the United States based on a mark-up on total costs incurred. Analysis by geographical market:

	<b>2016</b>	<b>2015</b>
	<b>£'000</b>	<b>£'000</b>
Commission within the group	14,226	11,962
Japan	85	119
	<u>14,311</u>	<u>12,081</u>

#### **3. INFORMATION REGARDING DIRECTORS AND EMPLOYEES**

	<b>2016</b>	<b>2015</b>
	<b>No.</b>	<b>No.</b>
Average number of persons employed		
Development, office and management	<u>104</u>	<u>101</u>

	<b>2016</b>	<b>2015</b>
	<b>£'000</b>	<b>£'000</b>
Staff costs		
Wages and salaries	6,327	5,955
Social security costs	713	722
Pension	337	330
	<u>7,377</u>	<u>7,007</u>

Redundancy payments were made in the year amounting to £Nil (2015: £70,731).

None of the directors received any remuneration in respect of qualifying services as directors of the Company in the current period or in the prior period and they do not have any employment contracts with the Company.



**RARE LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year ended 30 June 2016**

**4. OPERATING PROFIT**

	<b>2016</b> <b>£'000</b>	<b>2015</b> <b>£'000</b>
<b>Operating profit is stated after charging/(crediting)</b>		
Rentals under operating leases		
- other operating leases	-	160
Depreciation - owned assets	814	602
Loss of disposal of fixed assets		
Foreign exchange (gain) or loss	1	147
Research and development expenditure	10,037	8,915
Auditor's remuneration:		
- audit services	<u>29</u>	<u>26</u>

**5. INTEREST RECEIVABLE AND SIMILAR INCOME**

	<b>2016</b> <b>£'000</b>	<b>2015</b> <b>£'000</b>
Interest receivable from fellow group undertakings	<u>118</u>	<u>87</u>

**6. INTEREST PAYABLE AND SIMILAR CHARGES**

	<b>2016</b> <b>£'000</b>	<b>2015</b> <b>£'000</b>
Other interest	<u>-</u>	<u>9</u>

**7. TAX ON PROFIT ON ORDINARY ACTIVITIES**

	<b>2016</b> <b>£'000</b>	<b>2015</b> <b>£'000</b>
United Kingdom corporation tax	192	46
Adjustment in respect of prior years	(4)	-
Total current tax	<u>188</u>	<u>46</u>
Impact of change in tax rates	-	428
Deferred tax - current year	8	-
Deferred tax - prior year adjustment	4	(5)
Origination and reversal of timing differences	<u>(5)</u>	<u>50</u>
Total tax charge for the year	<u>199</u>	<u>519</u>

**RARE LIMITED****NOTES TO THE FINANCIAL STATEMENTS**

Year ended 30 June 2016

**7. TAX ON PROFIT ON ORDINARY ACTIVITIES (Continued)****Reconciliation to total tax charge:**

The standard rate of tax for the year, based on the UK standard rate of corporation tax is 20.00% (2015: 20.75%). The actual tax charge for the current and previous years differs from the standard rate for the reasons set out in the following reconciliation:

	2016 £'000	2015 £'000
Profit on ordinary activities before tax	1,143	289
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 20.00% (2015: 20.75%)	229	60
Effects of:		
Tax credit on ordinary activities at 20.00%	-	-
Permanent adjustments	(77)	(1)
Expenses not deductible for tax purposes	-	37
Depreciation in excess of capital allowances	35	-
Short-term timing differences	12	-
Prior year adjustment	-	423
Total tax charge	<u>199</u>	<u>519</u>

**8. DIVIDENDS**

	2016 £'000	2015 £'000
Interim dividend for year of 2p (2015: 4p) per ordinary share	<u>304</u>	<u>573</u>

# **RARE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS** **Year ended 30 June 2016**

### **9. TANGIBLE FIXED ASSETS**

	Fixtures, fittings and vehicles £'000	Computer equipment £'000	Land & Buildings £'000	Total £'000
<b>Cost</b>				
At 1 July 2015	1,840	2,276	12,940	17,056
Additions	462	484	27	973
Disposals	(382)	(808)	(6)	(1,196)
Transfers	87	762	-	849
	<u>2,007</u>	<u>2,714</u>	<u>12,961</u>	<u>17,682</u>
<b>At 30 June 2016</b>				
<b>Accumulated depreciation</b>				
At 1 July 2015	1,464	1,415	11,444	14,323
Charge for the year	283	329	202	814
Disposals	(382)	(808)	(6)	(1,196)
Transfers	70	539	-	609
	<u>1,435</u>	<u>1,475</u>	<u>11,640</u>	<u>14,550</u>
<b>At 30 June 2016</b>				
<b>Net book value</b>				
At 30 June 2016	<u>572</u>	<u>1,239</u>	<u>1,321</u>	<u>3,132</u>
<b>At 30 June 2015</b>	<u>376</u>	<u>861</u>	<u>1,496</u>	<u>2,733</u>

### **10. DEBTORS**

	2016 £'000	2015 £'000
Amounts owed by fellow group undertakings	12,982	12,584
Other debtors	304	256
Prepayments and accrued income	226	1,516
	<u>13,512</u>	<u>14,356</u>

Interest is received on amounts owed by group undertakings, except short-term trading balances, using a Reuter's 12-month interest rate at 0.6725% (2015: 0.6900%).

Intercompany debtors are repayable on demand. All amounts are due within one year.

**RARE LIMITED****NOTES TO THE FINANCIAL STATEMENTS**  
**Year ended 30 June 2016****11. DEFERRED TAX**

The deferred tax asset consists of the following amounts:

	2016 £'000	2015 £'000
Timing differences in respect of capital allowances	113	113
Short term timing differences	-	12
	<u>113</u>	<u>125</u>
		£'000
Balance at 1 July 2015		125
Charged to the profit and loss in the year		(8)
Prior year deferred tax adjustment		(4)
Balance at 30 June 2016		<u>113</u>

The Finance Act 2016, which provides for reductions in the main rate of corporation tax from 21% to 20% effective from 1 April 2016, to 19% effective from 1 April 2017 and 17% effective from 1 April 2020 was substantively enacted on 15 September 2016. These rate reductions have been reflected in the calculation of deferred tax at the balance sheet date. The rate change will also impact the amount of any future cash tax payments.

**12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	2016 £'000	2015 £'000
Trade creditors	942	1,302
Other creditors	654	240
Other taxation and social security	188	-
Accruals	487	831
	<u>2,271</u>	<u>2,373</u>

**13. CALLED UP SHARE CAPITAL**

	2016 £'000	2015 £'000
Authorised, called up, allotted and fully paid 14,767,000 ordinary shares of £1 each	<u>14,767</u>	<u>14,767</u>

## **RARE LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS**

**Year ended 30 June 2016**

#### **14. ULTIMATE PARENT UNDERTAKING**

The ultimate parent undertaking of the company, which is also the controlling undertaking, is Microsoft Corporation, a company incorporated in the state of Washington in the United States of America. Microsoft Corporation is the parent of the only group into which the results are consolidated. Copies of Microsoft Corporation's annual report are available on written request from the Investor Relations Department, Microsoft Corporation, 1 Microsoft Way, Redmond, Washington, 98052-6399, USA.

#### **15. RELATED PARTY TRANSACTIONS**

In accordance with FRS 101, transactions with other group undertakings within, and investee related parties of, the Microsoft Corporation group have not been disclosed in these financial statements.

#### **16. EXPLANATION OF TRANSITION TO FRS 101**

As stated in note 1, these are the Company's first financial statements prepared in accordance with FRS 101.

The accounting policies set out in note 1 have been applied in preparing the financial statements for the year ended 30 June 2016, the comparative information presented in these financial statements for the year ended 30 June 2015 and in the preparation of an opening FRS 101 balance sheet at 1 July 2014 (the Company's date of transition).

In preparing its FRS 101 balance sheet, the Company has adjusted amounts reported previously in financial statements prepared in accordance with its old basis of accounting (UK GAAP). An explanation of how the transition from UK GAAP to FRS 101 has affected the Company's financial position, financial performance and cash flows is set out in the following tables and the notes that accompany the tables.

# **RARE LIMITED**

## **NOTES TO THE FINANCIAL STATEMENTS** Year ended 30 June 2016

### **16. EXPLANATION OF TRANSITION TO FRS 101 (continued)**

#### **Reconciliation of equity**

	Note	1 July 2014			30 June 2015		
		UK GAAP	Effect of transition to FRS 101	FRS 101	UK GAAP	Effect of transition to FRS 101	FRS 101
		£'000	£'000	£'000	£'000	£'000	£'000
<b>FIXED ASSETS</b>							
Tangible assets	9	2,544	-	2,544	2,733	-	2,733
		<u>2,544</u>	<u>-</u>	<u>2,544</u>	<u>2,733</u>	<u>-</u>	<u>2,733</u>
<b>CURRENT ASSETS</b>							
Debtors	10	15,422	-	15,422	14,356	-	14,356
Deferred tax asset	11	158	12	170	113	12	125
Corporation tax		-	-	-	191	-	191
Cash at bank and in hand		15	-	15	-	-	-
		<u>15,595</u>	<u>12</u>	<u>15,607</u>	<u>14,660</u>	<u>12</u>	<u>14,672</u>
<b>CREDITORS</b>							
Creditors: amounts falling due within one year	12	(2,114)	(60)	(2,174)	(2,313)	(60)	(2,373)
Corporation Tax		(14)	-	(14)	-	-	-
		<u>(2,128)</u>	<u>(60)</u>	<u>(2,188)</u>	<u>(2,313)</u>	<u>(60)</u>	<u>(2,373)</u>
<b>NET CURRENT ASSETS</b>		<u>13,467</u>	<u>(48)</u>	<u>13,419</u>	<u>12,347</u>	<u>(48)</u>	<u>12,299</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		<u>16,011</u>	<u>(48)</u>	<u>15,963</u>	<u>15,080</u>	<u>(48)</u>	<u>15,032</u>
<b>CREDITORS: amounts falling due in more than one year</b>							
Deferred tax liability	11	-	-	-	-	-	-
Provisions for liabilities		(128)	-	(128)	-	-	-
		<u>(128)</u>	<u>-</u>	<u>(128)</u>	<u>-</u>	<u>-</u>	<u>-</u>
<b>NET ASSETS</b>		<u>15,883</u>	<u>(48)</u>	<u>15,835</u>	<u>15,080</u>	<u>(48)</u>	<u>15,032</u>
<b>CAPITAL AND RESERVES</b>							
Called up share capital		14,767	-	14,767	14,767	-	14,767
Share premium account		8	-	8	8	-	8
Profit and loss account		1,108	(48)	1,060	305	(48)	257
		<u>15,883</u>	<u>(48)</u>	<u>15,835</u>	<u>15,080</u>	<u>(48)</u>	<u>15,032</u>
<b>SHAREHOLDERS' FUNDS</b>		<u>15,883</u>	<u>(48)</u>	<u>15,835</u>	<u>15,080</u>	<u>(48)</u>	<u>15,032</u>

#### **NOTES TO THE RECONCILIATION OF EQUITY**

In preparing its FRS 101 balance sheet, the Company has adjusted amounts relating to employee benefits in accordance with IAS19. An accrual for employee vacation has been, included at 30 June 2016 based on days earned but not taken. The tax has also been recalculated to take account of these adjustments.

**RARE LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS**  
**Year ended 30 June 2016**

**16. EXPLANATION OF TRANSITION TO FRS 101 (continued)**

**Reconciliation of loss for year ended 30 June 2015**

	Note	UK GAAP	2015 Effect of transition to FRS 101	FRS 101
		£'000	£'000	£'000
<b>TURNOVER</b>	2	12,081	-	12,081
<b>GROSS PROFIT</b>		12,081	-	12,081
Administrative expenses (net)		(11,870)	-	(11,870)
<b>OPERATING PROFIT</b>	4	211	-	211
Interest receivable and similar income	5	87	-	87
Interest payable and similar charges	6	(9)	-	(9)
<b>PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION</b>		289	-	289
Tax on profit on ordinary activities	7	(519)	-	(519)
<b>LOSS ON ORDINARY ACTIVITIES AFTER TAXATION</b>		(230)	-	(230)

**NOTES TO THE RECONCILIATION OF PROFIT AND LOSS**

In preparing its FRS 101 balance sheet, the Company has adjusted amounts relating to employee benefits in accordance with IAS19. An accrual for employee vacation has been included at 30 June 2016 based on days earned but not taken. The tax has also been recalculated to take account of this adjustment.