Registered number: 01905213

Hendrickson United Kingdom Limited

Annual report and financial statements for the year ended 31 December 2017

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Company Information

Directors

G Gerstenslager

M Page R Martin

H Jelinek (appointed 1 October 2017)

Company secretary

T Pateman

Registered number

01905213

Registered office

1-9 Booth Drive

Park Farm Industrial Estate

Wellingborough Northamptonshire

NN8 6GR

Independent auditor

Ernst & Young LLP

Bankers

HSBC plc

67 Harborough Road

Kingsthorpe Northampton NN2 7SH

Contents

	Page
Strategic report	1 - 2
Directors' report	3 - 4
Directors' responsibilities statement	5
Independent auditor's report	6 - 8
Profit and loss account	9
Statement of comprehensive income	10
Balance sheet	11
Statement of changes in equity	12 - 13
Statement of cash flows	14
Notes to the financial statements	15 - 35

Strategic report for the year ended 31 December 2017

Introduction

The directors present their strategic report for the year ended 31 December 2017.

Business review

The company's principal activity during the year continued to be the design, manufacture and supply of suspension and axle systems for commercial vehicles.

A dividend of £3,580,797 was paid during the year. (2016: nil)

Key financial and other performance indicators during the year were as follows:

	2017	2016	Change
	£000	£000	%
Turnover	24,570	24,022	2%
Operating Profit	2,823	4,468	-37%
Profit after tax	2,198	3,661	-40%
Equity Shareholders' funds	12,568	14,679	-14%
Current assets as a percentage of current liabilities	463%	423%	11%
Average number of employees	45	47	-4%

Sales revenue, at £24,570k was above 2016. The increase was due to an increase in the OE market in the second half of the year partially offset by a reduction in Aftermarket sales of conversions.

The business is reporting a strong balance sheet position at the end of 2017, with a positive cash position of £11,775,809 and no external short or long term debt.

Shareholders' funds have decreased by 14% due to the conversion of the intercompany receiveable loan to a dividend, partially offset by the profit for the 2017.

The company's quick ratio (current assets as a percentage of current liabilities) has improved due to an improvement in the overall cash position due to the profit generated in the year.

The company is committed to good environmental and Health and Safety practices, and the products manufactured and sold continue to have minimal environmental impact. We also continue to work on new lighter weight products that reduce the environmental burden of raw materials that we require.

We are also pleased to have achieved the recertification of our ISO:TS16949, OHSAS18001 & ISO14001 accreditations in the year and our excellent health and safety record was maintained.

Hence, for the 7th successive year, our parent company awarded us a VISION ZERO award for having no H&S reportable incidents during 2017.

We have also installed new waste management machinery in the year to ensure we now recycle all waste paper, plastics and wood packaging that is generated from our warehouse and assembly processes.

These achievements demonstrate the management teams' commitment to running a well organised, profitable and safe organisation with minimal impact to the environment.

The company will continue to monitor energy usage, disposable and non-recyclable packaging, and strive to reduce our environmental impacts still further.

Strategic report (continued) for the year ended 31 December 2017

Principal risks and uncertainties

The principal risks and uncertainties facing the company are as follows:

Legislative Risk

Compliance with 'Euro 6' emissions legislation, effective 2015, has focussed European truck manufacturers' technical development resources on engine, cooling and chassis packaging issues. The consequential weight and cost increases of these unavoidable modifications represents product development opportunities for weight compensating, lighter Hendrickson axle & suspension products as well as cost-down pressures for existing established system & component supply. Product development & commercial resources have been positioned to fully exploit these new product opportunities and to secure and extend existing contracts and long-term supply agreements.

Exposure to price, foreign exchange, credit and liquidity risk and cash-flow risk

Price risk could arise on financial instruments because of changes in steel prices. The company manages its price risk by including steel clauses in contracts with suppliers and customers.

Foreign exchange risk arises due to a high proportion of the receivables and operating expenses being denominated in non-Sterling currencies. The net exposure of each currency is monitored and managed "naturally hedging" currency transactions where possible so that revenue and asset exposures of one currency are matched by cost and liability exposures.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for that other party by failing to discharge an obligation. The company operates a local credit risk strategy in line with group policy aimed at minimising such losses where all customers with a credit account must be able to satisfy credit worthiness procedures.

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The company has a very strong balance sheet including a high cash balance and operating cash generation targets are applied throughout the group each year.

This report was approved by the board on

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- 2 JUL 2018

and signed on its behalf.

Director

M Page

Directors' report for the year ended 31 December 2017

The directors present their report and the financial statements for the year ended 31 December 2017.

The Company's business review, together with factors likely to affect its future development, its financial position, financial risk management objectives, details of its financial instruments and its exposure to price, credit, liquidity and cash flow risk are described in the strategic report.

Foreign Branches

The company continues to operate a distribution centre in Turkey to supply the Turkish truck manufacturers. This business is structured as a branch of the UK operation.

Future developments

The business will continue to design and develop lighter axle & suspension products for the commercial vehicle industry. Improved R & D resource capabilities has provided us with additional opportunities to either develop our axle and suspension systems for OEM's, or applications engineer an existing [H] product onto a specialist vehicle applications.

Going concern

Having reviewed the financial position of the Company and its operating forecast, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. They consider that the Company is adequately placed to manage any business or financial risk. The Directors accordingly continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Directors

The directors who served during the year were:

G Gerstenslager
M Page
R Martin
H Jelinek (appointed 1 October 2017)
W Kelleher (resigned 1 October 2017)

Disclosure of information to auditor

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that:

- so far as the director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the director has taken all the steps that ought to have been taken as a director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

Indemnity Provision to directors

The company has indemnified one or more directors of the company against liability in respect of proceedings brought by third parties, subject to the conditions set out in the Companies Act 2006. Such qualifying third party indemnity provisions are in force as at the date of approving the Directors' report.

Directors' report (continued) for the year ended 31 December 2017

Auditor

The auditor, Ernst & Young LLP, will be proposed for reappointment in accordance with section 485 of the Companies Act 2006.

This report was approved by the board on

-2 JUL 2018

and signed on its behalf.

M Page Director

Directors' responsibilities statement for the year ended 31 December 2017

The directors are responsible for preparing the Strategic report, the Directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Independent auditor's report to the shareholders of Hendrickson United Kingdom Limited

Opinion

We have audited the financial statements of Hendrickson United Kingdom Limited for the year ended 31 December 2017 which comprise Profit and Loss Account, the Statement of comprehensive income, the Balance Sheet, the Statement of changes in equity, the Statement of cash flows and the related notes 1 to 24, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2017 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted this audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report below. We are independent of the Company in accordance with the ethical requirements that are relevant to this audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may
 cast significant doubt about the Company's ability to continue to adopt the going concern basis of
 accounting for a period of at least twelve months from the date when the financial statements are
 authorised for issue.

Other information

The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in this report, we do not express any form of assurance conclusion thereon.

In connection with this audit of the financial statements, this responsibility is to read the other information and, in

Independent auditor's report to the shareholders of Hendrickson United Kingdom Limited (continued)

doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors

As explained more fully in the Directors' responsibilities statement on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Independent auditor's report to the shareholders of Hendrickson United Kingdom Limited (continued)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes this opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of this responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Ermt & Young LLP
Farzin Radfar (Senior statutory auditor)

for and on behalf of

Ernst & Young LLP, Statutory Auditor

Date: 3 July 2018

Profit and loss account for the year ended 31 December 2017

	Note	2017 £	2016 £
Turnover	4	24,570,047	24,021,893
Cost of sales		(18,947,475)	(17,612,899)
Gross profit		5,622,572	6,408,994
Distribution costs		(466,386)	(587,798)
Administrative expenses		(2,333,140)	(1,352,650)
Operating profit	5	2,823,046	4,468,546
Interest receivable and similar income	8	610	31,224
Profit before tax		2,823,656	4,499,770
Tax on profit	9	(625,440)	(838,664)
Profit for the financial year		2,198,216	3,661,106

Statement of comprehensive income for the year ended 31 December 2017

	Note	2017 £	2016 £
Profit for the financial year		2,198,216	3,661,106
Other comprehensive income			
Movement on deferred tax relating to pension gains		8,730	320,840
Remeasurement loss of defined pension scheme		(745,000)	(2,412,000)
Current tax impact on net pension contributions		107,608	102,600
Other comprehensive expense for the year		(628,662)	(1,988,560)
Total comprehensive income for the year		1,569,554	1,672,546

Hendrickson United Kingdom Limited Registered number:01905213

Balance sheet as at 31 December 2017

	Note		2017 £		2016 £
Fixed assets	Note		~		~
Tangible fixed assets	11		786,040		954,613
Fixed asset investments	12		425,623		425,623
			1,211,663		1,380,236
Current assets					
Stocks	13	3,269,868		3,909,067	
Debtors: amounts falling due within one year	14	3,984,201		7,477,689	
Cash at bank and in hand	15	11,775,809		9,319,518	
		19,029,878		20,706,274	
Creditors: amounts falling due within one year	16	(4,114,290)		(4,075,232)	
Net current assets			14,915,588		16,631,042
Total assets less current liabilities Provisions for liabilities			16,127,251		18,011,278
Provisions	18	(133,000)		(92,021)	
			(133,000)		(92,021)
Pension liability			(3,426,000)		(3,240,000)
Net assets			12,568,251		14,679,257
Capital and reserves					
Called up share capital	19		583,389		583,389
Share premium account	20		3,818,385		3,818,385
Capital contribution	20		249,807		249,807
Profit and loss account			7,916,670		10,027,676
			12,568,251		14,679,257

The financial statements were approved and authorised for issue by the board on were signed on its behalf by \nearrow

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M Page Director

Statement of changes in equity for the year ended 31 December 2017

	Called up share capital	Share premium account	Capital contribution	Profit and loss account	Total equity
	£	£	£	£	£
At 1 January 2017	583,389	3,818,385	249,807	10,027,676	14,679,257
Comprehensive income for the year					
Profit for the year	-	-	-	2,198,216	2,198,216
Other Comprehensive loss	•	-	-	(628,662)	(628,662)
Total comprehensive income for the year				1,569,554	1,569,554
Dividends: Equity capital	-	-	-	(3,680,560)	(3,680,560)
Total transactions with owners	-	-		(3,680,560)	(3,680,560)
At 31 December 2017	583,389	3,818,385	249,807	7,916,670	12,568,251

Statement of changes in equity for the year ended 31 December 2016

	Called up share capital			loss account	Total equity
	£	£	£	£	£
At 1 January 2016	583,389	3,818,385	249,807	8,355,130	13,006,711
Comprehensive income for the year					
Profit for the year	-	-	-	3,661,106	3,661,106
Other Comprehensive loss	-	-	-	(1,988,560)	(1,988,560)
Total comprehensive income for		·			
the year	-	-	-	1,672,546	1,672,546
Total transactions with owners	-	•	-	-	
At 31 December 2016	583,389	3,818,385	249,807	10,027,676	14,679,257

Statement of cash flows for the year ended 31 December 2017

	2017 £	2016 £
Cash flows from operating activities		
Profit for the financial year	2,198,216	3,661,106
Adjustments for:		
Depreciation of tangible assets	385,266	453,512
Loss on disposal of tangible assets	16,627	7,488
Difference between pension charge and cash contributions	(559,000)	(556,000)
Tax on profit	625,440	838,664
Decrease/(increase) in stocks	639,199	(1,046,496)
Decrease/(Increase) in debtors	3,511,430	(3,493,671)
Increase/(decrease) in creditors	38,538	(249,483)
Increase/(decrease) in provisions	40,979	(7,979)
Corporation tax (paid)	(527,287)	(647,237)
Dividend in specie	(3,680,560)	-
Net cash generated from operating activities	2,688,848	(1,040,096)
Cash flows from investing activities		
Receipt from sale of tangible fixed assets	9,166	18,888
Payments to acquire tangible fixed assets	(242,486)	(253, 178)
Interest received	763	1,755
Interest payable	-	(31,224)
Net cash from investing activities	(232,557)	(263,759)
Net increase/(decrease) in cash and cash equivalents	2,456,291	(1,303,855)
Cash and cash equivalents at beginning of year	9,319,518	10,623,373
Cash and cash equivalents at the end of year	11,775,809	9,319,518
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	11,775,809	9,319,518
		9,319,518

Notes to the financial statements for the year ended 31 December 2017

1. General information

(i) Statement of compliance

Hendrickson UK Limited is a private company incorporated in England. The registered office is 1-9 Booth Drive, Park Farm Industrial Estate Wellingborough, Northamptonshire, NN8 6GR.

The financial statements have been prepared in compliance with FRS102 as it applies to the statutory financial statements for the year ended 31 December 2017.

(ii) Basis of preparation and change in accounting policy

The financial statements are prepared under the historical cost convention and in accordance with applicable accounting standards.

(iii) Basis of consolidation

The Company is exempt from the requirement to prepare group financial statements by virtue of section 402 of the Companies Act 2006. The Company has taken this exemption as under section 405 all of its subsidiary undertakings could be excluded from consolidation in Companies Act group financial statements on the basis that they are not material for the purpose of giving a true and fair view. Both subsidiaries are dormant and all balances held are intercompany within the UK group.

As such the financial statements present information about the Company as an individual undertaking and not about its group.

2. Accounting policies

2.1 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Company and the revenue can be reliably measured. Revenue is measured as the fair value of the consideration received or receivable, excluding discounts, rebates, value added tax and other sales taxes. The following criteria must also be met before revenue is recognised:

Sale of goods

Revenue from the sale of goods is recognised when all of the following conditions are satisfied:

- the Company has transferred the significant risks and rewards of ownership to the buyer;
- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the transaction; and
- the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Rendering of services

Revenue from a contract to provide services is recognised in the period in which the services are provided in accordance with the stage of completion of the contract when all of the following conditions are satisfied:

- the amount of revenue can be measured reliably;
- it is probable that the Company will receive the consideration due under the contract;

Notes to the financial statements for the year ended 31 December 2017

2. Accounting policies (continued)

2.1 Revenue (continued)

- the stage of completion of the contract at the end of the reporting period can be measured reliably; and
- the costs incurred and the costs to complete the contract can be measured reliably.

2.2 Tangible fixed assets

Tangible fixed assets under the cost model are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation is charged so as to allocate the cost of assets less their residual value over their estimated useful lives, on a reducing balance basis.

Depreciation is provided on the following basis:

Leasehold improvements

- end of lease period

Plant and machinery

- 3 to 7 years

Fixtures, fittings and office

- 5 to 7 years

equipment

The assets' residual values, useful lives and depreciation methods are reviewed, and adjusted prospectively if appropriate, or if there is an indication of a significant change since the last reporting date.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount and are recognised in the Profit and loss account.

2.3 Valuation of investments

Investments in subsidiaries are measured at cost less accumulated impairment.

Investments in unlisted Company shares, whose market value can be reliably determined, are remeasured to market value at each balance sheet date. Gains and losses on remeasurement are recognised in the Profit and loss account for the period. Where market value cannot be reliably determined, such investments are stated at historic cost less impairment.

Investments in listed company shares are remeasured to market value at each Balance sheet date. Gains and losses on remeasurement are recognised in profit or loss for the period.

2.4 Stocks

Stocks are stated at the lower of cost and net realisable value, being the estimated selling price less costs to complete and sell. Cost is based on the cost of purchase on a first in, first out basis. Work in progress and finished goods include labour and attributable overheads.

At each balance sheet date, stocks are assessed for impairment. If stock is impaired, the carrying amount is reduced to its selling price less costs to complete and sell. The impairment loss is recognised immediately in profit or loss.

Notes to the financial statements for the year ended 31 December 2017

2. Accounting policies (continued)

2.5 Debtors

Short term debtors are measured at transaction price, less any impairment. Loans receivable are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method, less any impairment.

2.6 Cash and cash equivalents

Cash is represented by cash in hand and deposits with financial institutions repayable without penalty on notice of not more than 24 hours. Cash equivalents are highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

In the Statement of cash flows, cash and cash equivalents are shown net of bank overdrafts that are repayable on demand and form an integral part of the Company's cash management.

2.7 Financial instruments

The Company only enters into basic financial instruments transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in non-puttable ordinary shares.

Debt instruments (other than those wholly repayable or receivable within one year), including loans and other accounts receivable and payable, are initially measured at present value of the future cash flows and subsequently at amortised cost using the effective interest method. Debt instruments that are payable or receivable within one year, typically trade debtors and creditors, are measured, initially and subsequently, at the undiscounted amount of the cash or other consideration expected to be paid or received. However, if the arrangements of a short-term instrument constitute a financing transaction, like the payment of a trade debt deferred beyond normal business terms or financed at a rate of interest that is not a market rate or in case of an out-right short-term loan not at market rate, the financial asset or liability is measured, initially, at the present value of the future cash flow discounted at a market rate of interest for a similar debt instrument and subsequently at amortised cost.

Investments in non-convertible preference shares and in non-puttable ordinary and preference shares are measured:

- at fair value with changes recognised in the Profit and loss account if the shares are publicly traded or their fair value can otherwise be measured reliably;
- at cost less impairment for all other investments.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Profit and loss account.

For financial assets measured at amortised cost, the impairment loss is measured as the difference between an asset's carrying amount and the present value of estimated cash flows discounted at the asset's original effective interest rate. If a financial asset has a variable interest rate, the discount rate for measuring any impairment loss is the current effective interest rate determined under the contract.

For financial assets measured at cost less impairment, the impairment loss is measured as the difference between an asset's carrying amount and best estimate of the recoverable amount, which is

Notes to the financial statements for the year ended 31 December 2017

2. Accounting policies (continued)

2.7 Financial instruments (continued)

an approximation of the amount that the Company would receive for the asset if it were to be sold at the balance sheet date.

Financial assets and liabilities are offset and the net amount reported in the Balance sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or income as appropriate. The company does not currently apply hedge accounting for interest rate and foreign exchange derivatives.

2.8 Creditors

Short term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.9 Foreign currency translation

Functional and presentation currency

The Company's functional and presentational currency is GBP.

Transactions and balances

Foreign currency transactions are translated into the functional currency using the spot exchange rates at the dates of the transactions.

At each period end foreign currency monetary items are translated using the closing rate. Non-monetary items measured at historical cost are translated using the exchange rate at the date of the transaction and non-monetary items measured at fair value are measured using the exchange rate when fair value was determined.

Foreign exchange gains and losses resulting from the settlement of transactions and from the translation at period-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Profit and loss account except when deferred in other comprehensive income as qualifying cash flow hedges.

Foreign exchange gains and losses that relate to borrowings and cash and cash equivalents are presented in the Profit and loss account within 'finance income or costs'. All other foreign exchange gains and losses are presented in the Profit and loss account within 'other operating income'.

2.10 Dividends

Equity dividends are recognised when they become legally payable. Interim equity dividends are recognised when paid. Final equity dividends are recognised when approved by the shareholders at an annual general meeting. Dividends on shares recognised as liabilities are recognised as expenses and classified within interest payable.

Notes to the financial statements for the year ended 31 December 2017

2. Accounting policies (continued)

2.11 Operating leases

Rentals paid under operating leases are charged to the Profit and loss account on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

The Company has taken advantage of the optional exemption available on transition to FRS 102 which allows lease incentives on leases entered into before the date of transition to the standard 01 January 2016 to continue to be charged over the period to the first market rent review rather than the term of the lease.

2.12 Pensions

Defined contribution pension plan

The Company operates a defined contribution plan for its employees. A defined contribution plan is a pension plan under which the Company pays fixed contributions into a separate entity. Once the contributions have been paid the Company has no further payment obligations.

The contributions are recognised as an expense in the Profit and loss account when they fall due. Amounts not paid are shown in accruals as a liability in the Balance sheet. The assets of the plan are held separately from the Company in independently administered funds.

Defined benefit pension plan

The Company operates a defined benefit plan for certain employees. A defined benefit plan defines the pension benefit that the employee will receive on retirement, usually dependent upon several factors including but not limited to age, length of service and remuneration. A defined benefit plan is a pension plan that is not a defined contribution plan.

The liability recognised in the Balance sheet in respect of the defined benefit plan is the present value of the defined benefit obligation at the end of the balance sheet date less the fair value of plan assets at the balance sheet date (if any) out of which the obligations are to be settled.

The defined benefit obligation is calculated using the projected unit credit method. Annually the company engages independent actuaries to calculate the obligation. The present value is determined by discounting the estimated future payments using market yields on high quality corporate bonds that are denominated in sterling and that have terms approximating to the estimated period of the future payments ('discount rate').

The fair value of plan assets is measured in accordance with the FRS 102 fair value hierarchy and in accordance with the Company's policy for similarly held assets. This includes the use of appropriate valuation techniques.

Actuarial gains and losses arising from experience adjustments and changes in actuarial assumptions are charged or credited to other comprehensive income. These amounts together with the return on plan assets, less amounts included in net interest, are disclosed as 'Remeasurement of net defined benefit liability'.

The cost of the defined benefit plan, recognised in profit or loss as employee costs, except where

Notes to the financial statements for the year ended 31 December 2017

2. Accounting policies (continued)

2.12 Pensions (continued)

included in the cost of an asset, comprises:

- a) the increase in net pension benefit liability arising from employee service during the period; and
- b) the cost of plan introductions, benefit changes, curtailments and settlements.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is recognised in profit or loss as a 'finance expense'.

2.13 Interest income

Interest income is recognised in the Profit and loss account using the effective interest method.

2.14 Provisions for liabilities

Provisions are made where an event has taken place that gives the Company a legal or constructive obligation that probably requires settlement by a transfer of economic benefit, and a reliable estimate can be made of the amount of the obligation.

Provisions are charged as an expense to the Profit and loss account in the year that the Company becomes aware of the obligation, and are measured at the best estimate at the Balance sheet date of the expenditure required to settle the obligation, taking into account relevant risks and uncertainties.

When payments are eventually made, they are charged to the provision carried in the Balance sheet.

2.15 Current and deferred taxation

The tax expense for the year comprises current and deferred tax. Tax is recognised in the Profit and loss account, except that a charge attributable to an item of income and expense recognised as other comprehensive income or to an item recognised directly in equity is also recognised in other comprehensive income or directly in equity respectively.

The current income tax charge is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the balance sheet date in the countries where the Company operates and generates income.

Deferred tax balances are recognised in respect of all timing differences that have originated but not reversed by the Balance sheet date, except that:

- The recognition of deferred tax assets is limited to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits; and
- Any deferred tax balances are reversed if and when all conditions for retaining associated tax allowances have been met.

Deferred tax balances are not recognised in respect of permanent differences except in respect of business combinations, when deferred tax is recognised on the differences between the fair values of assets acquired and the future tax deductions available for them and the differences between the fair values of liabilities acquired and the amount that will be assessed for tax. Deferred tax is determined using tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Notes to the financial statements for the year ended 31 December 2017

3. Judgements in applying accounting policies and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported for assets and liabilities as at the balance sheet date and the amounts reported for revenues and expenses during the year. However, the nature of estimation means that actual outcomes could differ from those estimates.

Estimates and underlying assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are reasonable under the circumstances. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

Pension and other post-employment benefits

The cost of defined benefit pension plans and other post-employment medical benefits are determined using actuarial valuations. The actuarial valuation involves making assumptions about discount rates, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and the long term nature of these plans, such estimates are subject to significant uncertainty. The company engages suitably qualified actuaries to compile this information and engages investment managers to manage the assets of the scheme in the most effective manner.

Warranties and guarantees

The company offers warranty on its products to cover rectification costs and/or replacement parts. The provision in the accounts is estimated based on the likelihood of a claim using the company's experience over many years

Notes to the financial statements for the year ended 31 December 2017

4. Turnover

5.

Turnover comprises the invoiced value of goods and services supplied by the company exclusive of VAT.

Turnover is attributable to one continuing activity, the design, manufacture and supply of suspension and axle systems for commercial vehicles.

Design, manufacture & supply of suspension & axle systems 24,570,047 24,021,893 Analysis of turnover by country of destination: 2017 2016 £ £ United Kingdom 8,929,482 7,725,518 Rest of Europe 15,485,449 16,291,748 Rest of the world 155,116 4,627 4,627 4,627 24,570,047 24,021,893 24,021,893 2017 2016 £ </th <th></th> <th>2017 £</th> <th>2016 £</th>		2017 £	2016 £
United Kingdom 8,929,482 7,725,518 Rest of Europe 15,485,449 16,291,748 Rest of the world 155,116 4,627 Quanting profit The operating profit is stated after charging: 2017 2016 £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512	Design, manufacture & supply of suspension & axle systems	24,570,047	24,021,893
United Kingdom 8,929,482 7,725,518 Rest of Europe 15,485,449 16,291,748 Rest of the world 155,116 4,627 24,570,047 24,021,893 Operating profit The operating profit is stated after charging: 2017 2016 £ £ £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512	Analysis of turnover by country of destination:		
Rest of Europe 15,485,449 16,291,748 Rest of the world 155,116 4,627 24,570,047 24,021,893 Operating profit The operating profit is stated after charging: 2017 2016 £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512			
Rest of the world 155,116 4,627 24,570,047 24,021,893 Operating profit The operating profit is stated after charging: 2017 2016 £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512	United Kingdom	8,929,482	7,725,518
Operating profit The operating profit is stated after charging: 2017 2016 £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512	Rest of Europe	15,485,449	16,291,748
Operating profit The operating profit is stated after charging: 2017 2016 £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512	Rest of the world	155,116	4,627
The operating profit is stated after charging: 2017 2016 £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512		24,570,047	24,021,893
2017 2016 £ £ £ £ Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512	Operating profit		
Auditors remuneration - audit services 42,265 44,247 Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512	The operating profit is stated after charging:		
Auditors remuneration - non audit services 34,119 37,183 Depreciation of tangible fixed assets 385,266 453,512			
Depreciation of tangible fixed assets 385,266 453,512	Auditors remuneration - audit services	42,265	44,247
•	Auditors remuneration - non audit services	34,119	37,183
Defined contribution pension cost 77,775 164,472	Depreciation of tangible fixed assets	385,266	453,512
	Defined contribution pension cost	77,775	164,472

Notes to the financial statements for the year ended 31 December 2017

6.	Employees		
		2017 £	2016 £
	Wages and salaries	1,634,687	1,519,497
	Social security costs	151,532	150,600
	Cost of defined contribution scheme		
	Cost of defined contribution scheme	77,775	164,472
		1,863,994	1,834,569
	The average monthly number of employees, including the directors, during the	e year was as f	ollows:
		2017	2016
		No.	No.
	Adminstration	8	9
	Production	23	24
	Selling and distribution	14	14
		45	47
7.	Directors' remuneration	2017	2016
		£	£
	Directors' emoluments	139,673	137,081
	Directors pension costs	11,701	11,348
		151,374	148,429 ————
	During the year retirement benefits were accruing to 1 director (2016 contribution pension schemes.	- 1) in respec	ct of defined
8.	Interest receivable and similar income		
		2017 £	2016 £
	Interest income on pension scheme assets	364,763	464,000
	Interest on pension scheme liabilities	(446,000)	(507,000)
	Other interest income	81,847	74,224
		610	31,224

Notes to the financial statements for the year ended 31 December 2017

Taxation		
	2017 £	2016 £
Corporation tax		
Current tax on profits for the year	596,769	904,419
Adjustments in respect of previous periods	26,670	(52,426)
	623,439	851,993
Foreign tax		
Foreign tax on income for the year	11,211	19,313
	11,211	19,313
Total current tax	634,650	871,306
Deferred tax		
Origination and reversal of timing differences	66,944	(10,842)
Changes to tax rates	(68,000)	(30,523)
Adjustments to tax charge in respect of prior periods	(8,154)	8,723
Total deferred tax	(9,210)	(32,642)
Taxation on profit on ordinary activities	625,440	838,664

Notes to the financial statements for the year ended 31 December 2017

9. Taxation (continued)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2016 - lower than) the standard rate of corporation tax in the UK of 19.25% (2016 - 20%). The differences are explained below:

	2017 £	2016 £
Profit on ordinary activities before tax	2,823,656	4,499,770
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19.25% (2016 - 20%) Effects of:	543,554	899,954
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	15,032	15,463
Adjustment relating to previous period	18,151	(65,543)
Non-taxable income	(2,158)	-
Tax rate changes	(68,000)	(133, 123)
Effect of overseas tax rates	11,251	19,313
Roundings	2	_
Items charged elsewhere (equity/OCI)	107,608	102,600
Total tax charge for the year	625,440	838,664

Factors that may affect future tax charges

Finance Act 2016 has been enacted that the main rate of corporation tax would reduce to 17% from 1 April 2020 and consequently deferred tax has been recognised at this rate.

10. Dividends

2017 £	2016 £
3,680,560	-
3,680,560	-
	3,680,560 ————————————————————————————————————

The dividend was paid to the parent entity in the year which offset an existing loan. The loan of €4,000,000 was issued in January 2016 to Hendrickson Holdings NL Cooperatief U.A. with an accrued interest rate of 2.4%. The interest was accrued up to the date of this dividend transaction. The amount of loan with this related party is nil at the year end (2016: £3,484,128).

Notes to the financial statements for the year ended 31 December 2017

11. Tangible fixed assets

	Leasehold improvement £	Plant and machinery £	Fixtures, fittings and office equipment £	Total £
Cost or valuation				
At 1 January 2017	861,641	4,946,128	824,790	6,632,559
Additions	45,193	187,868	9,425	242,486
Disposals	-	(2,881,012)	(99)	(2,881,111)
At 31 December 2017	906,834	2,252,984	834,116	3,993,934
Depreciation				
At 1 January 2017	597,980	4,461,147	618,819	5,677,946
Charge for the year on owned assets	223,395	111,272	50,599	385,266
Disposals	-	(2,855,262)	(56)	(2,855,318)
At 31 December 2017	821,375	1,717,157	669,362	3,207,894
Net book value				
At 31 December 2017	85,459	535,827	164,754	786,040
At 31 December 2016	263,661	484,981	205,971	954,613

Notes to the financial statements for the year ended 31 December 2017

12. Investments

	Investments in subsidiary companies £
Cost or valuation	
At 1 January 2017	940,693
At 31 December 2017	940,693
Impairment	
At 1 January 2017	515,070
At 31 December 2017	515,070
Net book value	
At 31 December 2017	425,623
At 31 December 2016	425,623

Subsidiary undertakings

The company owns the entire issued ordinary share capital of Brooklands Aviation Limited, a company registered in England and Wales. Brooklands Aviation Limited is dormant.

Brooklands Aviation Limited owns the entire issued share capital of the following companies registered in England and Wales:

	Class of		Principal
Name	shares	Holding	activity
Brooklands Machining and Fabrication Limited	Ordinary	100 %	Dormant
Norde Suspensions Limited	Ordinary	100 %	Dormant

In the opinion of the directors, the market value of the investments at 31 December 2017 is not less than the balance sheet value.

Notes to the financial statements for the year ended 31 December 2017

13.	Stocks		
		2017 £	2016 £
	Materials and goods for resale	3,269,868	3,909,067
		3,269,868	3,909,067

The difference between purchase price or production cost of stocks and their replacement cost is not material. Stock recognised as an expense in the period was £16,307,066 (2016: £16,486,860). The movements of stock provision in the year were £116,007 (2016 -£129,883).

14. Debtors

	2017 £	2016 £
Trade debtors	3,272,708	3,349,870
Amounts owed by group undertakings (Note 23)	4,787	3,484,128
Prepayments and accrued income	148,451	103,378
Deferred taxation	558,255	540,313
	3,984,201	7,477,689
Cash and cash equivalents		
	2017 £	2016 £
Cash at bank and in hand	11,775,809	9,319,518
	11,775,809	9,319,518
	Amounts owed by group undertakings (Note 23) Prepayments and accrued income Deferred taxation Cash and cash equivalents	Trade debtors Amounts owed by group undertakings (Note 23) Arrepayments and accrued income Deferred taxation Cash and cash equivalents Cash at bank and in hand 13,272,708 4,787 148,451 558,255 3,984,201

Notes to the financial statements for the year ended 31 December 2017

16.	Creditors: Amounts falling due within one year		
		2017 £	2016 £
	Trade creditors	1,787,149	1,406,722
	Amounts owed to group undertakings (Note 23)	1,516,251	1,980,306
	Corporation tax	159,988	171,443
	Other taxation and social security	63,323	38,872
	Other creditors	61,787	64,435
	Accruals and deferred income	525,792	413,454
		4,114,290	4,075,232
17.	Deferred taxation		
			2017 £
	At beginning of year		540,313
	Charged to profit or loss		1,056
	Deferred tax charge in equity for the period		8,730
	Adjustment in respect of prior years		8,156
	At end of year	- -	558,255
	The deferred tax asset is made up as follows:		
			2017 £
	Short term timing differences		613,724
	Fixed asset timing differences		(55,469)
			558,255

Notes to the financial statements for the year ended 31 December 2017

18. Provisions

		· .	Product rectification costs £
	At 1 January 2017		92,021
	Charged to profit or loss		40,979
	At 31 December 2017		133,000
19.	Share capital		
		2017	2016
	Shares classified as equity	£	£
	Allotted, called up and fully paid		
	583,389 Ordinary shares of £1 each	583,389	583,389

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

20. Reserves

2017 £	2016 £
3,818,385	3,818,385
249,807	249,807
	3,818,385

Share premium account

This reserve records the amount above the nominal value received for shares sold, less transaction costs.

Capital contribution

Capital contributions are contributions and subsidies which were made by the shareholders of the company.

Notes to the financial statements for the year ended 31 December 2017

21. Pension commitments

Defined contribution scheme

The company operates a defined contribution pension scheme. Contributions are charged in the profit and loss account as they become payable in accordance with the rules of the scheme.

Defined benefit pension scheme

The company operates a Defined benefit pension scheme called Hendrickson Europe Limited Pension and Life Assurance Scheme.

The related costs of the scheme are assessed in accordance with the advice of independent, professionally qualified actuaries.

The active members of the scheme were made deferred members as of 1 April 2006. The defined benefit pension scheme has effectively been frozen since that date.

The valuation used has been based on the most recent actuarial valuation at 4 January 2017 and was updated by Barnett and Waddington, to take account of the requirements of FRS 102 in order to assess the liabilities of the schemes at 31 December 2017 and 31 December 2016. Scheme assets are stated at their market values at the respective balance sheet dates and overall expected rates of return are established by applying published brokers' forecasts to each category of scheme assets. The pension plans have not invested in any of the Group's own financial instruments nor in properties or other assets used by the Group.

Reconciliation of present value of plan liabilities:

	2017 £	2016 £
Reconciliation of present value of plan liabilities	٤	٤
At the beginning of the year	16,637,000	12,943,000
Interest on liabilities	446,000	507,000
Benefits paid	(1,410,000)	(539,000)
Change in secured pensioners value	81,000	584,000
Experience losses on defined benefit obligation	-	60,000
Losses/(gains) from changes to demographic assumptions	345,000	(78,000)
Losses from changes to financial assumptions	687,000	3,160,000
At the end of the year	16,786,000	16,637,000

Notes to the financial statements for the year ended 31 December 2017

21. Pension commitments (continued)

2017 2010 £	
- ·	Changes in fair value of plan assets
13,397,000 <i>11,602,000</i>	At the beginning of the year
364,000 464,000	Interest cost
726,000 660,000	Contributions
(1,410,000) (539,000	Benefits paid
(85,000) (104,000	Administration costs
81,000 584,000	Change in secured pensioners value
287,000 730,000	Return on scheme assets less interest
13,360,000	At the end of the year
2017 2016 £	
return) 6,236,000 <i>5,938,000</i>	Deposit administration contract (Target return)
3,326,000 <i>3,613,000</i>	Bonds & Gilts
3,798,000 <i>3,846,000</i>	Secured pensioners & cash
13,360,000 13,397,000	Total plan assets
2017 2016 £ £	
13,360,000 <i>13,397,000</i>	Fair value of plan assets
(16,786,000) (16,637,000	Present value of plan liabilities
(3,426,000) (3,240,000	Net pension scheme liability
s are as follows:	The amounts recognised in profit or loss are as follows:
2017 2016 £ £	
85,000 104,000	Administration costs
446,000 507,000	Interest on liabilities
(364,000) (464,000	Gains on curtailments and settlements
167,000 147,000	Total recognised in profit and loss account

Notes to the financial statements for the year ended 31 December 2017

21. Pension commitments (continued)

The company expects to contribute £726,000 to its Defined benefit pension scheme in 2018.

The amounts recognised in the Statement of comprehensive income for the year are analysed as follows:

	2017 £	2016 £
Remeasurement gains and losses -Loss on scheme assets and excess of interest Remeasurement gains and losses	(287,000)	(730,000)
-actuarial gains and losses	1,032,000	3,142,000
Remeasurement losses recognised in other comprehensive income	745,000 ==================================	2,412,000
Principal actuarial assumptions at the Balance sheet date (expressed as weig	hted averages)	:
	2017 %	2016 %
Discount rate	2.55	2.80
Rate of increases for pensions in payment	3.30	3.35
Retail Prices Index ("RPI") inflation Future pension increases	3.45	3.50
Consumer Prices Index ("CPI") inflation	2.45	2.50
Future life expectancy is as follows:		
Male currently aged 65	21.7	21.6
Male currently aged 45	23.0	22.9
Female currently aged 65	23.8	23.8
Female currently aged 45	25.3	25.2

Notes to the financial statements for the year ended 31 December 2017

22. Commitments under operating leases

	Land and buildings £	2017 Other £	Land and buildings	2016 Other £
Within one year	74,521	48,696	200,000	49,673
In two to five years	•	97,392	74,521	124,183
More than 5 years	-	-	-	-
	74,521	146,088	274,521	173,856

23. Related party transactions

Key management personnel

All directors who have authority and responsibility for planning, directing and controlling the activities of the company are considered to be key management personnel. Details of the remuneration is included in note 7.

During the year the company entered into transactions, in the ordinary course of business, with other related parties. Transactions entered into, and trading balances outstanding at 31 December, are as follows:

	Sales £	Purchases £	Due from £	Due to £
(A) The related parties				
Hendrickson Truck Suspension USA Hendrickson Trailer Commercial Vehicle	5,035	787,857	607	134,229
Systems Hendrickson Spring México, S. de R.L. de	-	105,755	-	9,075
C.V.	-	768,080	-	103,295
Hendrickson Mexicana, S. de R.L. de C.V.	-	281,689	-	53,448
Hendrickson Auxiliary Axle System USA	-	3,978	-	-
Hendrickson Australia Gmbh	30,723	158	607	-
Hendrickson International Corporation Hendrickson Commercial Vehicle Systems	81,769	438,152		36,959
Europe GmbH	•	-	9	-
Hendrickson Holdings NL Cooperatief U.A.	-	35,674	-	-
Watson & Chalin India Pvt. Ltd	-	4,650,868	-	694,394
Hendrickson France S.A.S	41,067	369,592	3,565	59,226
(B) Entities which have control				
Brooklands Aviation Ltd	-	-	-	425,623

All amounts shown under related parties fall due for payment/receipt within one year.

Notes to the financial statements for the year ended 31 December 2017

24. Controlling party

At 31 December 2017 the Company's immediate parent undertaking is Hendrickson Holdings NL Cooperatief U.A, which is incorporated in the Netherlands.

In the directors' opinion, the Company's ultimate parent undertaking and controlling party is The Boler Company, which is incorporated in the USA.

Hendrickson Ventures Corporation is the smallest group and the Boler Company is the largest group of which the Company is a member and for which group financial statements are prepared.