# DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 APRIL 2001

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# **Company Information**

**Directors** 

B Sill

L Silver L Silver

Secretary

Mrs H Naylor

**Company Number** 

1897706 (England & Wales)

**Registered Office** 

17 Gun Wharf

124 Wapping High Street

London E1W 2NJ

**Auditors** 

N Tree FCA Chartered Accountant & Registered Auditor 17 Gun Wharf, 124 Wapping High Street

London E1W 2NJ

# Contents

|   | Page    |
|---|---------|
| Directors' Report   | 1 - 2   |
| Auditors' Report  | 3       |
| Consolidated Profit and Loss Account                            | 4       |
| Consolidated Balance Sheet                                      | 5       |
| Company Balance Sheet   | 6       |
| Consolidated Cash Flow Statement                                | 7       |
| Consolidated Cash Flow Information                              | 8       |
| Notes to the Financial Statements                               | 9 - 19  |
| The following pages do not form part of the statutory accounts: |         |
| Trading and profit and loss account and summaries               | 20 - 22 |

#### DIRECTORS' REPORT FOR THE YEAR ENDED 30 APRIL 2001

The directors present their report and the financial statements for the year ended 30 April 2001.

#### Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and group and of the profit or loss of the company and group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and group to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### Results and dividends

The profit for the year after taxation, amounted to £216,734 (2000 - £292,565).

A dividend was paid in the year and Mr Silver had waived his entitlement to those dividends.

#### Principal activities and review of business

The group's principal activity during the period was tour operators specialising in package ski holidays in the French Alps. Subsidiary companies own property in France which is used for the purposes of the group's business.

The Group had another successful year of trading. Carter and Bailey Limited was acquired in the year. That company is a stadia operator and the directors believe that this acquisition will assist in raising the profile of the group.

#### **Directors**

The directors who served during the year and their beneficial interests in the company's issued share capital were :

|          | shares of £NIL each |      | Ordinary shares of £1 each |        |
|----------|---------------------|------|----------------------------|--------|
|          | 2001                | 2000 | 2001                       | 2000   |
| B Sill   | -                   | _    | 10,000                     | 10,000 |
| L Silver | -                   | -    | 40,000                     | 40,000 |

#### Year 2000 compliance

The Company has undertaken a review of the likely impact of the Year 2000 issue on the company's systems and business. Where necessary, appropriate work has been undertaken to upgrade systems and the director accordingly believes the Company is now Year 2000 compliant in relation to its own systems. We have not experianced any Y2K problems in the period 1 January 2000 to date of this report.

#### DIRECTORS' REPORT FOR THE YEAR ENDED 30 APRIL 2001

#### Euro

The company has many years of experience of dealing with foreign currency fluctuations given the business operations which are undertaken in France and consider that monetary union will not have any adverse cost implications for the company. Full monetary union including Great Britain would be beneficial.

#### **Auditors**

The auditors, N Tree FCA Chartered Accountant & Registered Auditor, will be proposed for reappointment in accordance with section 385 of the Companies Act 1985.

This report was approved by the board on 23 August 2001 and signed on its behalf.

Mrs H Naylor Secretary

#### AUDITORS' REPORT TO THE SHAREHOLDERS OF SILVER SKI HOLIDAYS LIMITED

We have audited the financial statements on pages 4 to 19 which have been prepared under the historical cost convention and the accounting policies set out on page 9.

#### Respective responsibilities of directors and auditors

As described on page 1 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion, the financial statements give a true and fair view of the state of affairs of the company and of the group as at 30 April 2001 and of the profit and cash flows of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

N Tree FCA Chartered Accountant & Registered Auditor

17 Gun Wharf, 124 Wapping High Street London E1W 2NJ

23 August 2001

# CONSOLIDATED PROFIT AND LOSS ACCOUNT For the year ended 30 April 2001

|   | Note | 2001<br>£   | 2000<br>£   |
|---|------|-------------|-------------|
| TURNOVER Existing                             | Note | 3,672,551   | 3,539,138   |
| Acquired                                      |      | 158,047     | -           |
| Total   | 1,2  | 3,830,598   | 3,539,138   |
| Cost of sales                                 |      | (2,624,088) | (2,534,889) |
| GROSS PROFIT                                  |      | 1,206,510   | 1,004,249   |
| Selling and distribution costs                |      | (202,169)   | (206,895)   |
| Administrative expenses                       |      | (674,696)   | (409,695)   |
| Other operating income                        |      | 40,324      | -           |
| Other operating charges                       |      | (9,243)     | 7,819       |
| OPERATING PROFIT Continuing operations        |      | 413,412     | 395,478     |
| Acquired operations                           | _    | (52,686)    | -           |
| OPERATING PROFIT                              | 3    | 360,726     | 395,478     |
| Loss on disposal of tangible fixed assets     |      | (2,712)     | (1,203)     |
|   |      | 358,014     | 394,275     |
| Amounts written off investments               |      | (21,586)    | -           |
| Interest receivable                           | 6    | 3,150       | 2,843       |
| Interest payable                              | 7    | (19,438)    | (10,784)    |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION |      | 320,140     | 386,334     |
| TAXATION ON PROFIT ON ORDINARY ACTIVITIES     | 8    | (103,406)   | (93,769)    |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION  |      | 216,734     | 292,565     |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION  | 10   | 216,734     | 292,565     |
| DIVIDENDS                                     | 9    | (17,500)    |             |
| RETAINED PROFIT FOR THE YEAR                  |      | 199,234     | 292,565     |
| RETAINED PROFIT BROUGHT FORWARD               |      | 1,408,465   | 1,115,900   |
| RETAINED PROFIT CARRIED FORWARD               |      | £ 1,607,699 | £ 1,408,465 |

All amounts relate to continuing operations. The analysis between existing operations and acquired operations is disclosed in Note 2.

There were no recognised gains and losses for 2001 or 2000 other than those included in the profit and loss account.

# CONSOLIDATED BALANCE SHEET As at 30 April 2001

|   | Note     | £                 | 2001<br>£                      | £                 | 2000<br>£                      |
|---|----------|-------------------|--------------------------------|-------------------|--------------------------------|
| FIXED ASSETS  Tangible fixed assets                                       | 11       |                   | 2,279,171                      |                   | 1,689,008                      |
| DEBTORS: due after more than one year                                     | 13       |                   | -                              |                   | -                              |
| CURRENT ASSETS Debtors Cash at bank and in hand                           | 14       | 111,969<br>76,782 |                                | 70,833<br>300,744 |                                |
|   |          | 188,751           |                                | 371,577           |                                |
| CREDITORS: amounts falling due within one year                            | 15       | (509,004)         |                                | (284,526)         |                                |
| NET CURRENT (LIABILITIES)/ASSETS  |          |                   | (320,253)                      |                   | 87,051                         |
| TOTAL ASSETS LESS CURRENT LIABILITIES                                     | 5        |                   | 1,958,918                      |                   | 1,776,059                      |
| CREDITORS: amounts falling due after more than one year                   | 16       |                   | (52,437)                       |                   | (68,812)                       |
| NET ASSETS  |          |                   | £ 1,906,481                    |                   | £ 1,707,247                    |
| CAPITAL AND RESERVES  |          |                   |                                |                   |                                |
| Called up share capital<br>Revaluation reserve<br>Profit and loss account | 17<br>18 |                   | 50,000<br>248,782<br>1,607,699 |                   | 50,000<br>248,782<br>1,408,465 |
| SHAREHOLDERS' FUNDS - All equity  | 19       |                   | £ 1,906,481                    |                   | £ 1,707,247                    |

The financial statements were approved by the board on 23 August 2001 and signed on its behalf

LG Silver

Director

# COMPANY BALANCE SHEET As at 30 April 2001

|  | Note     | £                    | 2001<br>£           | £                    |   | 2000<br>£         |
|--|----------|----------------------|---------------------|----------------------|---|-------------------|
| FIXED ASSETS  Tangible fixed assets Investments    | 11<br>12 |                      | 83,279<br>1,083,941 |                      |   | 89,274<br>391,605 |
| DEBTORS: due after more than one year              | 13       |                      | -                   |                      |   | -                 |
| CURRENT ASSETS Debtors 14 Cash at bank and in hand | 12       | 415,824<br>19,022    |                     | 409,858<br>297,810   |   |                   |
| CREDITORS: amounts falling due within one year     | 15       | 434,846<br>(542,062) |                     | 707,668<br>(316,962) |   |                   |
| NET CURRENT (LIABILITIES)/ASSETS                   |          |                      | (107,216)           |                      |   | 390,706           |
| TOTAL ASSETS LESS CURRENT LIABILITIES              | 3        |                      | £ 1,060,004         |                      | £ | 871,585           |
| CAPITAL AND RESERVES                               |          |                      |                     |                      |   |                   |
| Called up share capital<br>Profit and loss account | 17       |                      | 50,000<br>1,010,004 |                      |   | 50,000<br>821,585 |
| SHAREHOLDERS' FUNDS - all equity                   | 19       |                      | £ 1,060,004         |                      | £ | 871,585           |

The financial statements were approved by the board on 23 August 2001 and signed on its behalf

LG Silver

Director

# CONSOLIDATED CASH FLOW STATEMENT For the year ended 30 April 2001

|  |      | 200           | 14        | 2000          |          |
|--|------|---------------|-----------|---------------|----------|
|  | Note | £             | £         | £             | £        |
| Net cash inflow from operating activities (Page 8                  | 3)   |               | 308,406   |               | 424,063  |
| Returns on investments and servicing of finance                    | 20   |               | (16,288)  |               | (7,941)  |
| Taxation   |      |               | (102,747) |               | (66,787) |
| Capital expenditure and financial investment                       | 20   |               | (664,239) |               | (51,713) |
| Equity dividends paid  |      |               | (17,500)  |               | -        |
| Cash (outflow)/inflow before use of liquid resources and financing | i    | _             | (492,368) | <del></del>   | 297,622  |
| Financing:<br>Issue of shares<br>Decrease in debt                  | 20   | -<br>(19,325) |           | -<br>(49,979) |          |
| Decrease in debt   |      |               | (19,325)  |               | (49,979) |
| (Decrease)/increase in cash in the period                          |      | £             | (511,693) | £             | 247,643  |

# CONSOLIDATED CASH FLOW STATEMENT INFORMATION For the year ended 30 April 2001

|   |          | 200       | 01  | 2000    |   |
|---|----------|-----------|---|---------|---|
|   | Note     | £         | £   | £       | £                                       |
| RECONCILIATION OF OPERATING PROFIT TO NET CINFLOW FROM OPERATING ACTIVITIES                                 | ASH      |           |   |         |   |
| Operating profit Depreciation of tangible fixed assets Increase in debtors (Decrease)/increase in creditors |          |           | 360,726<br>49,778<br>(41,136)<br>(60,962) |         | 395,478<br>30,893<br>(49,517)<br>47,209 |
| Net cash inflow from operating activities   |          | £         | 308,406                                   | £       | 424,063                                 |
| RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET DEBT   | NT<br>21 |           |   |         |   |
| (Decrease)/increase in cash in the period   |          | (511,693) |   | 247,643 |   |
| Cash inflow from (decrease)/increase in debt and lease financing  | _        | 19,325    |   | 49,979  |   |
| Change in net debt resulting from cash flows  |          |           | (492,368)                                 |         | 297,622                                 |
| Net debt at 1 May 2000  |          | _         | 195,025                                   | _       | (102,597)                               |
| Net debt at 30 April 2001   |          | £         | (297,343)                                 | £       | 195,025                                 |

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 30 April 2001

#### 1. ACCOUNTING POLICIES

The financial statements have been prepared in accordance with applicable accounting standards in the United Kingdom.

#### 1.1 Basis of accounting

The financial statements have been prepared under the historical cost convention as modified by the revaluation of freehold land and buildings and include the results of the company's operations which are described in the Directors' Report and all of which are continuing.

#### 1.2 Basis of Consolidation

The group financial statements consolidate the financial statements of Silver Ski Holidays Limited and all its subsidiary undertakings drawn up to the 30 April 2001. Intra-group transactions are eliminated on consolidation and all figures relate to external transactions only. Foreign taxes borne by overseas subsidiaries are reported by financial year to the 31 December preceding the financial year end.

#### 1.3 Turnover

Turnover comprises the invoiced value of goods and services supplied by the group, exclusive of Value Added Tax and trade discounts.

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost or valuation less depreciation. Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

| Freehold buildings    | - | NIL% |                     |
|-----------------------|---|------|---------------------|
| Leasehold buildings   | _ | 1%   | based on lease term |
| Plant and machinery   | - | 25%  | reducing balance    |
| Motor vehicles        | - | 25%  | reducing balance    |
| Fixtures and fittings | - | 25%  | reducing balance    |
| Leashold improvements | - | 10%  | reducing balance    |

All the freehold properties owned by the group are holiday chalet properties situated in the French Alps, used in the tour operator business. Chalet Le Key was independently valued by Leon Collombe, Geometre Expert in April 1996, and Chalet Bon Coin was independently valued by C Mairouri, Atelier D'Architecture in June 1994. Chalet Champagne was valued on acquisition in the year ended 30 April 1995. Chalet Bon Neige was independently valued on acquisition in 1995. Chalet Topaz was independently valued on acquisition in 1999. All valuations are on an open market existing use basis and the directors consider that the valuations reflect the current values. Freehold properties are let on annual operating leases to Silver Ski Holidays Limited. No depreciation is provided on the freehold land and buildings owned by the Group, as it is the group's policy to maintain its properties in such condition that the value to the business of the property as a whole is not impaired by the passage of time. As a consequence, any element of depreciation would, in the opinion of the directors, be immaterial. The maintenance costs are charged to the profit and loss account in the year incurred. This accounting treatment, which is a departure from the statutory requirement is, in the opinion of the directors, necessary to provide a true and fair view.

#### 1.5 Goodwill

Goodwill arising on consolidation is written off to profit and loss account on acquisition.

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 30 April 2001

#### 1.6 Leasing and hire purchase

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets. Assets acquired by finance lease are depreciated over the shorter of the lease term and their useful lives. Assets acquired by hire purchase are depreciated over their useful lives. Finance leases are those where substantially all of the benefits and risks of ownership are assumed by the company. Obligations under such agreements are included in creditors net of the finance charge allocated to future periods. The finance element of the rental payment is charged to the profit and loss account so as to produce a constant periodic rate of charge on the net obligation outstanding in each period.

#### 1.7 Operating leases

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged to profit and loss account as incurred.

#### 1.8 Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate ruling on the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

#### 1.9 Deferred taxation

Provision is made for taxation deferred as a result of material timing differences between the incidence of income and expenditure for taxation and accounts purposes, using the liability method, only to the extent that, in the opinion of the directors, there is a reasonable probability that a liability or asset will crystallise in the near future.

### 2. SEGMENTAL ANALYSIS

All profit before tax arose within the United Kingdom

| An analysis of turnover by class of business is given below:                               | 2001<br>£            | 2000<br>£      |
|--|----------------------|----------------|
| Ski Tour operator - existing operations Race track / stadia operator - acquired operations | 3,672,551<br>158,047 | 3,539,138<br>- |
| Total  | £ 3,830,598          | £ 3,539,138    |
| A geographical analysis of turnover is as follows:   | 2001<br>£            | 2000<br>£      |
| United Kingdom<br>Europe   | 158,047<br>3,672,551 | 3,539,138      |
|  | £ 3,830,598          | £ 3,539,138    |
| An analysis of profit before tax by class of business is given below:                      | 2001<br>£            | 2000<br>£      |
| Tour operators- existing operations Stadia operators- acquired operations                  | 372,826<br>(52,686)  | 386,334<br>-   |
| Total  | £ 320,140            | £ 386,334      |

| 3. | OPERATING PROFIT   |   |  |
|----|--|---|--|
|    | The operating profit is stated after charging/(crediting):   | 2001<br>£   | 2000<br>£  |
|    | Depreciation of tangible fixed assets - owned by the company - held under finance leases and hire purchase contracts Audit fees Auditors' remuneration - non-audit services Write of of goodwill arising on consolidation Foreign exchange differences | 49,778<br>-<br>19,500<br>1,224<br>25,520<br>9,243 | 26,259<br>4,634<br>19,250<br>480<br>-<br>(7,788) |
| 4. | STAFF COSTS  Staff costs, including directors' remuneration, were as follows:  |   |  |
|    |  | 2001<br>£   | 2000<br>£  |
|    | Wages and salaries<br>Social security costs  | 322,636<br>14,209                                 | 278,117<br>10,484                                |
|    |  | £ 336,845   | £ 288,601  |
|    | The average monthly number of employees, including directors, du   | = :   |  |
|    | Office and administration Field Support Stadia management  | 2001<br>13<br>58<br>6                             | 2000<br>7<br>58<br>-                             |
|    |  | 77  | 65   |
| 5. | DIRECTORS' REMUNERATION  | 2001<br>£   | 2000<br>£  |
|    | Aggregate emoluments   | 38,231  | 28,284   |
|    |  | £ 38,231  | £ 28,284   |
| 6. | INTEREST RECEIVABLE  | 2001<br>£   | 2000<br>£  |
|    | Other interest receivable  | £ 3,150   | £ 2,843  |

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 30 April 2001

| 7. | INTEREST PAYABLE   | 2001<br>£                           | 2000<br>£                          |
|----|--|-------------------------------------|------------------------------------|
|    | On bank loans and overdrafts   | 19,438                              | 10,784                             |
|    |  | £ 19,438                            | £ 10,784                           |
| 8. | TAXATION   | 2001<br>£                           | 2000<br>£                          |
|    | Current year taxation UK Corporation Tax at 30% (2000 - 30%) Overseas taxation | 72,589<br>26,143<br>—————<br>98,732 | 76,614<br>10,863<br>————<br>87,477 |
|    | Prior years UK corporation tax   | 4,674                               | 6,292                              |
|    |  | £ 103,406                           | £ 93,769                           |

If provision had been made for deferred taxation on the basis of the full potential liability, the taxation charge would have been increased by £60,454 (2000 - £62,196) No deferred tax is provided on the difference between the revalued book value of freehold properties and original book cost, because there is a reasonable probability that no liability will crystalise in the near future. A contingent liability in respect of deferred tax not provided , assuming no rollover reliefs or other tax deferrals would exist in the amounts as follows £60,454 (2000 - £62,196):as follows:

|    | Property revaluations   | £ 60,454  | £ 62,196  |
|----|-------------------------|-----------|-----------|
| 9. | DIVIDENDS               | 2001<br>£ | 2000<br>£ |
|    | Ordinary - interim paid | 17,500    | -         |

#### 10. PROFIT FOR THE FINANCIAL YEAR

As permitted by Section 230 of the Companies Act 1985, the profit and loss of the company is not presented as part of these financial statements.

The consolidated profit for the financial year of £216,734 (2000 - £292,565) includes £205,919 (2000 - £170,714) which is dealt with in the financial statements of the company.

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 30 April 2001

#### 11. TANGIBLE FIXED ASSETS

| Group  | Land<br>&           | Plant &          | Fixtures &      | Mater La                     | ng Leasehold          |                                 |
|--|---------------------|------------------|-----------------|------------------------------|-----------------------|---------------------------------|
|  | Buildings<br>£      | Machinery<br>£   | Fittings<br>£   | Vehicles<br>£                | Property<br>£         | Total<br>£                      |
| Cost or valuation<br>At 1 May 2000<br>Additions<br>Disposals   | 1,599,734<br>-<br>- | 12,000<br>36,209 | 61,092<br>6,600 | 201,663<br>18,053<br>(4,900) | 7,341<br>581,791<br>- | 1,881,830<br>642,653<br>(4,900) |
| At 30 April 2001   | 1,599,734           | 48,209           | 67,692          | 214,816                      | 589,132               | 2,519,583                       |
| <b>Depreciation</b> At 1 May 2000 Charge for year On disposals | -                   | 3,000<br>9,793   | 45,854<br>5,459 | 136,627<br>20,087<br>(2,188) | 7,341<br>14,439<br>-  | 192,822<br>49,778<br>(2,188)    |
| At 30 April 2001   |                     | 12,793           | 51,313          | 154,526                      | 21,780                | 240,412                         |
| Net Book Value<br>At 30 April 2001                             | £ 1,599,734         | £ 35,416         | £ 16,379 £      | 369,342 £                    | 567,352 £             | 2,279,171                       |
| At 30 April 2000   | £ 1,599,734         | £9,000           | £ 15,238 £      | 65,036 £                     | 14,682 £              | 1,689,008                       |

Included in land and buildings is freehold land and buildings valued at £1,599,734 (2000 - £1,599,734) which is not depreciated.

Included above are assets held under finance leases or hire purchase contracts as follows:

|  | 200<br>£                     | )1              |   | 2000<br>£            |
|--|------------------------------|-----------------|---|----------------------|
| Motor vehicles   | £                            | -               | £ | 14,169               |
| On the historical cost basis, land and buildings would have be | peen included as<br>200<br>£ |                 |   | 2000<br>£            |
| Cost<br>Cumulative depreciation                                | •                            | 0,084<br>1,780) |   | 1,350,952<br>(7,341) |
| Net book amount  | £ 1,91                       | 8,304           | £ | 1,343,611            |

All the freehold properties owned by the group are holiday chalet properties situated in the French Alps, used in the tour operator business. Chalet Le Key was independently valued by Leon Collombe, Geometre Expert in April 1996, and Chalet Bon Coin was independently valued by C Mairouri, Atelier D'Architecture in June 1994. Chalet Champagne was valued on acquisition in the year ended 30 April 1995. Chalet Bon Neige was independently valued on acquisition in 1995. Chalet Topaz was independently valued on acquisition in 1999. All valuations are on an open market existing use basis and the directors consider that the valuations reflect the current values. Freehold properties are let on annual operating leases to Silver Ski Holidays Limited.

### NOTES TO THE FINANCIAL STATEMENTS For the year ended 30 April 2001

| Company  |   | hold Lan<br>uildings<br>£ | nd<br>Plant &<br>Machinery<br>£ | Fixture & Equipment | Motor<br>Vehicles<br>£       | £           |                | Total<br>£                   |
|--|---|---------------------------|---------------------------------|---------------------|------------------------------|-------------|----------------|------------------------------|
| Cost or valuation<br>At 1 May 2000<br>Additions<br>Disposals   |   | 7,341<br>-<br>-           | 12,000<br>-<br>-                | 61,092<br>6,600     | 201,663<br>17,875<br>(4,900) | -<br>-<br>- |                | 282,096<br>24,475<br>(4,900) |
| At 30 April 2001   |   | 7,341                     | 12,000                          | 67,692              | 214,638                      |             |                | 301,671                      |
| <b>Depreciation</b> At 1 May 2000 Charge for year On disposals |   | 7,341<br>-<br>-           | 3,000<br>2,250                  | 45,854<br>5,459     | 136,627<br>20,049<br>(2,188) | -           | - <del>-</del> | 192,822<br>27,758<br>(2,188) |
| At 30 April 2001   | _ | 7,341                     | 5,250                           | 51,313              | 154,488                      | -           | - <b>-</b>     | 218,392                      |
| Net Book Value<br>At 30 April 2001                             | £ | <u>-</u>                  | £ 6,750                         | £ 16,379 £          | € 60,150 £                   | <u>.</u>    | £              | 83,279                       |
| At 30 April 2000   | £ |                           | £ 9,000                         | £ 15,238 £          | £ 65,036 £                   | -           | £              | 89,274                       |

Included above are assets held under finance leases or hire purchase contracts as follows:

| 20 | 101     |                  | 2000               |
|----|---------|------------------|--------------------|
|    | ε       |                  | £                  |
| £  | -       | £                | 14,169             |
|    | 20<br>£ | 2001<br>£<br>£ - | 2001<br>£<br>£ - £ |

| Total<br>£  |
|-------------|
| ~           |
| 391,605     |
| 692,336     |
|             |
| 1,083,941   |
|             |
| £ 1,083,941 |
|             |
| £ 391,605   |
|             |

Investments include an investment in a subsidiary, Valsarock Limited, comprising a holding of 100% of its issued ordinary capital.

Investments include an investment in a subsidiary, SCI Topaz a company registered in France, comprising a holding of 100% of its issued ordinary capital.

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 30 April 2001

Investments include an investment in a subsidiary, SCI Bon Niege a company registered in France, comprising a holding of 100% of its issued ordinary capital.

Details of the investments, all of which are held by Silver Ski Holidays Limited or a wholly owned subsidiary, where the group holds more than 20% of the nominal value of any class of share capital are as follows:

| Name of company     | Country of incorporation | Holding            | Proporti<br>Held | on Nature of business  |
|---------------------|--------------------------|--------------------|------------------|------------------------|
| Valsarock Limited   | UK .                     | 100 ord. shares    | 100%             | property ownership     |
| SCI Bon Neige       | France                   | 209107 ord. shares | 100%             | property ownership     |
| SCI Topz            | France                   | 15000 ord. shares  | 100%             | property ownership     |
| Carter & Bailey Ltd | UK                       | 1000 ord. shares   | 100%             | track /stadia operator |

Carter and Bailey Limited was acquired on 14 July 2000 with effect from 1 July 2000. The purchase comprised 100% of the share capital of that company.

| Net assets at date of acquisition                                  | Deal                     | 4.P. (                      | 4                   | سو                          |
|--|--------------------------|-----------------------------|---------------------|-----------------------------|
|  | Book<br>value<br>£       | Adjustr<br>Revaluation<br>£ | nents<br>Other<br>£ | Fair value<br>to group<br>£ |
| Leasehold interests<br>Plant and machinery<br>Motor vehicles       | 282,051<br>20,766<br>178 | 197,005<br>-<br>-           | -                   | 479,056<br>20,766<br>178    |
| Net assets   | 302,995                  | 197,005                     | -                   | 500,000                     |
| Debts assumed  |                          |                             |                     | (325,000)                   |
|  |                          |                             |                     | £ 175,000                   |
| Discharged by:   |                          |                             |                     |                             |
| Cash price paid on completion                                      |                          |                             |                     | 175,000<br>£ 175,000        |
| Results prior to acquisition                                       |                          |                             |                     |                             |
| to the date of acquisition   |                          |                             |                     | £ -                         |
| Preceding financial year ended 30 June 2                           | 000                      |                             |                     | £ (24,754)                  |
| Results post acquisition From date of acquisition to 30 April 2001 |                          |                             |                     |                             |
| in the consolidated accounts                                       |                          |                             |                     | £ (52,686)                  |
| DEBTORS  |                          |                             |                     |                             |
| Due after more than one year                                       |                          |                             | 2001<br>£           | 2000<br>£                   |

13.

|      |  |   | 2001   |   | 2000   |
|------|--|---|--|---|--|
|      | Company  |   | £  |   | £  |
|      | Amounts owed by group undertakings   |   | 303,855  |   | ~<br>339,025   |
|      | Other debtors  | 4 | 20,000   |   | 20,000   |
|      |  | £ | 323,855  | £ | 359,025  |
| 14.  | DEBTORS  |   |  |   |  |
| 1.74 |  |   | 2001   |   | 2000   |
|      | Due within one year  |   | £  |   | £  |
|      | Group  |   |  |   |  |
|      | Other debtors  |   | 20,000   |   | 20,000   |
|      | Prepayments and accrued income   | _ | 91,969   | _ | 50,833   |
|      |  | £ | 111,969  | £ | 70,833<br>   |
|      |  |   |  |   |  |
|      |  |   | 2001   |   | 2000   |
|      | Company  |   | £  |   | £  |
|      | Prepayments and accrued income   |   | 91,969   |   | 50,833   |
|      |  | £ | 91,969   | £ | 50,833   |
|      |  | = |  | = |  |
|      |  |   |  |   |  |
| 15   | CREDITORS:   |   |  |   |  |
| 15.  | CREDITORS:   |   |  |   |  |
| 15.  | Amounts falling due within one year  |   | 2001   |   | 2000   |
| 15.  | Amounts falling due within one year <u>Group</u>   |   | £  |   | £  |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease  |   |  |   | £<br>33,957  |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts  |   | £<br>321,688<br>-  |   | £<br>33,957<br>2,950   |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax  |   | £ 321,688  - 38,333 77,273   |   | £<br>33,957<br>2,950<br>2,500<br>76,614  |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes  |   | £ 321,688 - 38,333 77,273 23,420   |   | £ 33,957 2,950 2,500 76,614 2,769  |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax  |   | £ 321,688  - 38,333 77,273   |   | £<br>33,957<br>2,950<br>2,500<br>76,614  |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors  | £ | £ 321,688 - 38,333 77,273 23,420 18,909  | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827   |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors  | £ | £ 321,688 - 38,333 77,273 23,420 18,909 29,381 509,004   | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526   |
| 15.  | Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  | £ | £ 321,688 - 38,333 77,273 23,420 18,909 29,381   | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827   |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors  | £ | £ 321,688 - 38,333 77,273 23,420 18,909 29,381 509,004   | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526   |
| 15.  | Amounts falling due within one year  Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  Company  Bank loans and overdrafts Net obligations under finance lease   | £ | £ 321,688 - 38,333 77,273 23,420 18,909 29,381 509,004 2001 £  | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526 2000 £  |
| 15.  | Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  | £ | £ 321,688 - 38,333 77,273 23,420 18,909 29,381 509,004 2001 £  | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526   |
| 15.  | Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  Company  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Amounts owed to group undertakings   | £ | £ 321,688  - 38,333 77,273 23,420 18,909 29,381  509,004  2001 £ 296,092  - 38,333 113,728                     | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526 2000 £ - 2,950 2,500 95,325                             |
| 15.  | Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  Company  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Amounts owed to group undertakings Corporation tax   | £ | £ 321,688  - 38,333 77,273 23,420 18,909 29,381  509,004  2001 £ 296,092  - 38,333 113,728 52,888              | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526 2000 £ - 2,950 2,500 95,325 52,455                      |
| 15.  | Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  Company  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Amounts owed to group undertakings Corporation tax Social security and other taxes                 | £ | £ 321,688  - 38,333 77,273 23,420 18,909 29,381  509,004  2001 £ 296,092  - 38,333 113,728 52,888 2,612        | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526 2000 £ - 2,950 2,500 95,325 52,455 2,769                |
| 15.  | Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  Company  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Amounts owed to group undertakings Corporation tax   | £ | £ 321,688  - 38,333 77,273 23,420 18,909 29,381  509,004  2001 £ 296,092  - 38,333 113,728 52,888              | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526 2000 £ - 2,950 2,500 95,325 52,455                      |
| 15.  | Group  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Corporation tax Social security and other taxes Other creditors Accruals and deferred income  Company  Bank loans and overdrafts Net obligations under finance lease and hire purchase contracts Trade creditors Amounts owed to group undertakings Corporation tax Social security and other taxes Other creditors | £ | £ 321,688  - 38,333 77,273 23,420 18,909 29,381  509,004  2001 £ 296,092  - 38,333 113,728 52,888 2,612 18,909 | £ | £ 33,957 2,950 2,500 76,614 2,769 18,909 146,827 284,526 2000 £ - 2,950 2,500 95,325 52,455 2,769 18,909 142,054 |

| Amounts falling due after more than one year 2001             | 2000           |
|---|----------------|
| 2001  | 2000           |
| <u>Group</u> £  | £              |
| Bank loans and overdrafts 52,437                              | 68,812         |
| £ 52,437 £  | 68,812         |
| 2001  | 2000           |
| <u>Group</u> £  | £              |
| Included within the above are amounts falling due as follows: |                |
| In 2 - 5 years: Loan instalments 52,437                       | 68,812         |
| 2001  | 2000           |
|   |                |
| 17. CALLED UP SHARE CAPITAL 2001                              | 2000           |
| £<br>Authorised   | £              |
| 50,000 ordinary shares of £1 each £ 50,000 £                  | 50,000         |
| Authorised, allotted, called up and fully paid                |                |
| 50,000 ordinary shares of £1 each £ 50,000 £                  | 50,000         |
| 18. RESERVES  |                |
| <u>Group</u>  | <u>Company</u> |
| £   | £              |
| Revaluation Reserve At 1 May 2000 248,782                     | -              |
| <u> </u>  |                |
| At 30 April 2001 £ 248,782 £                                  | <u>-</u>       |
| 19. RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS        |                |
| 2001<br>Group £   | 2000<br>£      |
| Profit for the year 216,734                                   | 292,565        |
| Dividends (17,500)  | -              |
| 199,234   | 292,565        |
| Opening shareholders' funds 1,707,247                         | 1,414,682      |
| Closing shareholders' funds £ 1,906,481 £                     | 1,707,247      |

|     |   |                       |                        | 2001                  | 2000                   |
|-----|---|-----------------------|------------------------|-----------------------|------------------------|
|     | Company   |                       |                        | £                     | £                      |
|     | Profit for the year                                       |                       |                        | 188,419               | 170,714                |
|     | Opening shareholders' funds                               | s                     |                        | 871,585               | 700,871                |
|     | Closing shareholders' funds                               |                       |                        | £ 1,060,004           | £ 871,585              |
| 20. | ANALYSIS OF CASH FLOWS                                    |                       |                        |                       |                        |
|     | NETTED IN THE GASITY EOV                                  | VOTATEMENT            |                        | 2001<br>£             | 2000<br>£              |
|     | Returns on investments a                                  | nd servicing of fi    | nance                  |                       |                        |
|     | Interest received<br>Interest paid                        |                       |                        | 3,150<br>(19,438)     | 2,843<br>(10,784)      |
|     | Net cash outflow for return servicing of finance          | ns on investment      | ts and                 | £ (16,288)            | £ (7,941)              |
|     | Capital expenditure and fire                              | nancial investme      | nt                     |                       |                        |
|     | Purchase of tangible fixed a<br>Loans made to group under |                       |                        | (642,653)<br>(21,586) | (51,713)<br>-          |
|     | Net cash outflow for capita                               | al expenditure        |                        | £ (664,239)           | £ (51,713)             |
|     | Financing   |                       |                        |                       |                        |
|     | Repayment of loans<br>Capital element of finance le       | ease rentals          |                        | (16,375)<br>(2,950)   | (43,154)<br>(6,825)    |
|     | Decrease in debt  |                       |                        | (19,325)              | (49,979)               |
|     | Net cash outflow from fina                                | ancing                |                        | £ (19,325)            | £ (49,979)             |
| 21. | ANALYSIS OF NET DEBT                                      |                       |                        |                       |                        |
|     |   | At<br>1 May 2000<br>£ | Cash flow<br>£         | Other<br>changes<br>£ | At<br>30 Apr 2001<br>£ |
|     | Net cash:   | 200 744               | (000,000)              |                       | 70 700                 |
|     | Cash at bank and in hand<br>Bank overdrafts               | 300,744<br>(33,957)   | (223,962)<br>(287,731) |                       | 76,782<br>(321,688)    |
|     |   | 266,787               | (511,693)              |                       | (244,906)              |
|     | Debt:   |                       |                        |                       |                        |
|     | Finance leases  | (2,950)               | 2,950                  | •                     | •                      |
|     | Debt due after 1 year                                     | (68,812)              | 16,375                 |                       | (52,437)               |
|     |   | (71,762)              | 19,325                 | -                     | (52,437)               |
|     | Net debt  | £ 195,025             | £ (492,368)            | £ -                   | £ (297,343)            |

#### NOTES TO THE FINANCIAL STATEMENTS For the year ended 30 April 2001

# 22. OTHER COMMITMENTS

At 30 April 2001 there were annual commitments under non-cancellable operating leases as follows:

|   | Land and buildings |              |  |
|---|--------------------|--------------|--|
|   | 2001 2000          |              |  |
| _   | £                  | £            |  |
| <u>Group</u>  |                    |              |  |
| Expiry date:<br>Within 1 year<br>In more than 5 years | 751,221<br>34,152  | 733,922<br>- |  |
| Company   |                    |              |  |
| Expiry date:<br>Within 1 year                         | 886,572            | 855,173      |  |

#### 23. TRANSACTIONS WITH DIRECTORS

Within creditors due within one year is £13,500 (2000-£13,500) due to Mr Silver. This has no specified terms of repayment and is non interest bearing.

#### 24. RELATED PARTIES

The Company rents properties from from subsidiary companies: Valsarock Limited and in the year ended 30 April 2001 the rent charged was £101,816 ( 2000-£109,043), SCI Bon Neige and in the year ended 30 April 2001 the rent charged was £11,868 ( 2000-£12,710), SCI Topaz and in the year ended 30 April 2001 the rent charged was £21,667 ( 2000-£29,498).

#### 25. ULTIMATE CONTROLLING PARTY

Mr Silver controls the company by virtue of his shareholding.