

## Austin Friars

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### Audited Group Financial Statements for the year ended 31 August 2018

Company Registration Number: 1894340  
Charity Number: 516289



# AUSTIN FRIARS



**SAINT & CO**  
CHARTERED ACCOUNTANTS

**Austin Friars**  
**Financial Statements**  
**Year Ended 31 August 2018**

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# **Austin Friars**

## **Company Information**

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<b>Registered charity name</b>	Austin Friars
<b>Charity number</b>	516289
<b>Company registration number</b>	1894340
<b>Registered office</b>	Etterby Scaur Carlisle Cumbria CA3 9PB
<b>Trustees</b>	Mrs E Bavidge Mr S Bolger Mr N Elsander Mrs J Graham Mr S Graham Mr M Higginbottom Mr J Little (Chairman) Dr P Tiplady Fr I Wilson Mrs S Dymond Mr M Walby
<b>Secretary</b>	Mr E Swinton
<b>Key management personnel</b>	Mr M Fielder Mr M Harris (Headmaster) Mr D Harte Mr S Parry Miss K Quinn Mr E Swinton (Bursar) Mrs J Thornborrow Mr C Marsh (from 01/01/18) Mr M Robinson (from 01/09/17 to 31/12/17)
<b>Auditor</b>	Saint & Co Chartered Accountants & Statutory Auditor 26 High Street Annan Dumfries & Galloway DG12 6AJ
<b>Bankers</b>	Clydesdale Bank Plc 239 Kingstown Road Kingstown Industrial Estate Carlisle CA3 0BQ
<b>Solicitors</b>	Burnetts Victoria House Wavell Drive Carlisle CA1 2ST

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# Austin Friars

## Trustees Annual Report

Year Ended 31 August 2018

The Trustees, who are also directors for the purposes of company law, present their report and the financial statements of the parent charity and its subsidiary undertakings for the year ended 31 August 2018.

### Reference and administrative details

Reference and administrative details are shown in the schedule of company information on page 1 of the financial statements.

### The Trustees

The Trustees who served the parent charity and its subsidiary undertakings during the period were as follows:

Trustee	Member of Committee				
	1	2	3	4	5
Mrs E Bavidge	✓	✓			
Mr S Bolger		✓		✓	
Mr N Elsander*	✓		✓		✓
Mrs J Graham*					
Mr S Graham	✓			✓	
Mr M Higginbottom		✓			
Mr J Little	✓	✓	✓		
Dr P Tiplady		✓		✓	
Fr. I Wilson					
Mrs S Dymond		✓			
Mr M Walby*	✓				

1. Finance and General Purposes Committee
2. Academic sub-committee
3. Bursary Committee
4. Remuneration Committee
5. Health and Safety sub-committee

\*Parent of a child or children attending the School

The day to day running of the School is delegated to the Headmaster and the Bursar, supported by members of the Senior Management Team. The Headmaster, the Bursar and the Deputy-Headmaster also attend the Trustees' meetings.

### Structure, governance and management

Austin Friars is a company limited by guarantee governed by its Memorandum and Articles of Association dated September 2015.

Austin Friars is registered as a charity with the Charity Commission - Charity Number 516289. The Trustees confirm that they have complied with section 17(5) of the 2011 Charities Act in having paid due regard to the Charities Commission guidance on public benefit.

Austin Friars has an established Board of Trustees. The Board of Trustees, as the Trustees of the parent charity and its subsidiary undertakings, are legally responsible for the overall management and control of the School and meet at least three times a year. They determine the strategic direction and the general policy of the School.

# **Austin Friars**

## **Trustees Annual Report *(continued)***

**Year Ended 31 August 2018**

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### **Recruitment and training of Trustees**

The Trustees recruit individuals to serve on the Board. Individuals whose skill sets would complement and enhance the existing members are invited to join for an initial three year term from the Annual General Meeting.

A copy of the Memorandum and Articles of Association is available for all new Trustees and all Trustees are encouraged to attend training days provided by the Association of Governing Bodies of Independent Schools (AGBIS) and other suitable training organisations.

### **Group structure and relationships**

The Charity has a close relationship with the Austin Friars St Monica's Development Fund which has similar objectives and beliefs. It is also connected to Austin Friars School Trading Limited which manages the School's vehicle fleet.

### **Remuneration of key management personnel**

Remuneration for the Senior Management Team is determined by the Remuneration sub-committee of the Trustees. This sub-committee reviews the terms and conditions on an annual basis. Due consideration is given to national benchmarking reports including periodic surveys by AGBIS to ensure that their total remuneration package is commensurate to similar roles within the sector.

### **Charitable objectives**

The Charitable Company's objective is the advancement of education by the carrying on of a Catholic School in the Carlisle area educating boys and girls in the Augustinian tradition.

Within this, the Charity assumes trusteeship of two unendowed trust funds held for special purposes which are the Pat Bailes Memorial Fund and the Graham Prizes for advanced mathematical study and advanced study in ICT.

### **Aims and intended impact**

Austin Friars is an inclusive community inspired by the Gospel and the works of St Augustine. It seeks to enable its pupils, staff and friends to develop in a spirit of generosity, enquiry and justice.

As the only independent day School for girls and boys aged 3 - 18 in the north of Cumbria and South West Scotland, Austin Friars is continuing to develop its strong reputation for meeting the individual needs of all its pupils.

The School aims to maintain its established tradition for outstanding academic achievement, sporting excellence and a high standard of pastoral care. The cultural life of the School is strong. Art, music and drama feature both in the curriculum and the wide-ranging extra-curricular programme. The Duke of Edinburgh award scheme is well supported by both pupils and staff.

### **Objectives for the year**

- (1) Austin Friars exists to provide excellent education inspired by our Augustinian values.
- (2) To be the first choice for any parents considering independent day education for 3-18 year olds in Cumbria and South West Scotland.
- (3) To marry excellent educational achievement with a continual emphasis on the personal development of every pupil.

## **Austin Friars**

### **Trustees Annual Report *(continued)***

#### **Year Ended 31 August 2018**

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(4) Work towards meeting the targets arising from the ISI inspection (December 2015).

- Share best practice in teaching, encouraging more independent thinking and more diverse learning, challenging especially the most able.
- Continue to develop close links between the Junior and Senior Schools, particularly in the co-ordination of curriculum and teaching.
- Continue to develop observational assessment in EYFS so that 'next steps' in development and learning can be planned to match needs and abilities.
- Develop an appropriate balance between teacher-led and child-initiated activities in EYFS to allow enough time for all children to explore in depth and think critically.

(5) To admit pupils who are likely to benefit from the all-round education it provides supported by parents who welcome and are in sympathy with the school's ethos, aims and policies

(6) To ensure that the teacher-pupil engagement is of the highest quality, that the features of effective teaching are evident in all lessons and that pupils are offered consistent academic challenge.

(7) To strengthen the profile of the school in the locality by effective marketing and so ensure and increase the numbers on roll.

(8) To have governance of the highest quality that is consistent with the Augustinian values of the school and ensures that the school's finances are actively managed to meet its short-term requirements as well as ensuring its long-term viability.

(9) To ensure that all statutory and regulatory requirements are met and that the school's Trustees and Senior Leaders maintain active oversight of these matters.

(10) To develop and enhance its resources and facilities to ensure an environment that is capable of meeting the school's educational ambitions.

(11) To promote and foster an active alumni community dedicated to supporting the continued development of the school through its fundraising and promotional events.

The practical strategies adopted to support this year's objectives have included the continuation of the refurbishment programme, which this year included works on the grounds and repairs to the fabric of buildings. The Headmaster and supporting staff have visited in excess of 60 primary Schools in the School hinterland to provide our offering in recent times.

#### **Principle activities for the year**

The parent charity and its subsidiary undertakings provides education for boys and girls from the ages of 3 -18. This year the senior School had a pupil role roll of 277 and The Junior School ended the year with a pupil role of 137.

In order to support the School's outstanding academic record, the School will strive to invest in a capital expenditure programme during the coming years.

# Austin Friars

## Trustees Annual Report *(continued)*

Year Ended 31 August 2018

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### Grant making policy

This year the School awarded Scholarships, Bursaries and other grants in the sum of £490,324 (2017: £510,681) out of unrestricted funds.

The Trustees' policy, in line with that of other independent Schools, is to widen access to Austin Friars School by making awards on the basis of the individual's educational potential as well as parental circumstances. This is facilitated by active bursary and scholarship schemes.

### Volunteers

The parents and friends of the School (PTA) have helped with School fundraising and cultural activities which has often involved many hours of voluntary service during the year. The Trustees greatly appreciate these efforts.

The PTA continued to play an important role in the life of the School during 2017/2018, and have supported numerous events and the funds raised have provided valuable support for both academic departments and the wider curricular life of the School.

### Public benefit

Austin Friars remains committed to the aim of providing public benefit in accordance with its founding principles.

The awarding of bursaries to assist with bringing students into the School who would ordinarily not be in a position to join the School is a measurable means of providing public benefit. These pupils who attended the School and who receive financial support contribute to the School community in a variety of ways, and so the benefit is not purely to these pupils but to the whole School and in some cases the wider community. This year the School awarded various bursaries and scholarships in the sum of £910,319 (2017: £910,645) (inclusive of staff discounts). This included a high proportion of means tested awards and in total represented 17.76 % of the Schools gross fee income.

In addition to bursaries, the School has engaged in many other activities that provide benefit to the public within the School's objectives. Indoor and outdoor facilities are made available to a number of clubs and groups within the local community. Recent examples include:

- Use of the School Astroturf by junior football clubs including disabled groups
- Use of the Chapel and music rooms by the City Choral Society and others
- Support of the local Fair Trade shop by regular sales in the Junior and Senior Schools
- Use of the cricket pitches and cricket nets by a local club
- Use of the School facilities for raising monies for various charities
- Use of the School gym and Astroturf by the city's adult and junior rugby and hockey clubs
- Use of the School lodge/bungalow for local and national election purposes
- School swing band visiting primary Schools in the city
- Specialist teaching days for local primary School students e.g. science and technology day

# **Austin Friars**

## **Trustees Annual Report *(continued)***

**Year Ended 31 August 2018**

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Annually through the School's charity committee and individual charitable events held throughout the year the whole School raises money which is donated to local, national and international charities. The School has strong links with a number of local maintained primary Schools and a local special needs School. Recent examples of charitable giving, other than cash include:

- Musical Performances in Carlisle Cathedral
- Provision of facilities for Carlisle Chess club
- Harvest festival gifts to the local community
- Boxes for the annual Christmas shoe box appeal
- Junior School TAG rugby competition
- Carlisle Junior Schools' Singing day
- Back Packs with supplies to Mary's Meals

The School is currently working with a local charity to offer free of charge three rooms in which to produce a service to the community.

### **Strategic Report**

#### **Achievements and performance**

There is a continuing increase in interest in the School, with numbers now having steadied. The year ended with 137 pupils in the Junior School and 277 in the Senior School for a total role of 414. Numbers are vibrant in the pre-School.

#### **Principal risks and uncertainties**

The Board of Trustees is responsible for the management of the risks faced by the School. The principal risks to which the School is exposed are analysed under the following headings:

Child Protection and Safeguarding

Finance *(which includes Credit Risk which is mitigated by the credit control procedures enforced by the bursar and Liquidity Risk which is mitigated by constant monitoring of cash flow forecasts)*

Operational *(which includes the risk of lower pupil numbers)*

Legal and Regulatory

Property

Health and Safety

The Trustees have reviewed the adequacy of the Charity's current internal controls and consider them adequate for the full operation of the trading operation of the entity.

#### **Objective vs performance / Key performance indicators**

The School is not narrowly selective and is justifiably proud of its very successful academic record and the achievement of its pupils in securing good university places.

The Trustees have been provided evidence of individual pupil performances, departmental reviews of these performances, overall standardised residuals (i.e. value added data) and an overview of the examination results separately.



# **Austin Friars**

## **Trustees Annual Report *(continued)***

**Year Ended 31 August 2018**

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At GCSE the provisional national headline statistic of A\*/A (9-7) grades was 20.5%; Austin Friars pupils achieved 47.2% (this will not be recorded in DFE tables since, in common with virtually all independent Schools, we take IGCSE courses in many subjects). 90% of Austin Friars pupils gained 5 A\*-C grades. The situation is complicated by the fact that some GCSEs were scored on a 9-1 point scale whilst other GCSE's were still A\*-G. The two scales only coincide in two places so direct comparison is problematic.

The national point score per entry at A\*/A level is 26.4: Austin Friars pupils achieved 26.0 with 96% of our pupils taking 3 A' Levels. The tension between pupil retention and academic ability for the 6th form remains, compounded by the fact that state funded schools stream their less able pupils into a post-16 vocational curriculum. Our pupil's progression to their universities of choice was again very good this year.

The School continues to consistently be one of the top Cumbrian co-educational providers. The strong academic performance is a key element in the continuing high interest in places at the School.

The Trustees continue to keep the School's activities under review, particularly with regard to any major risks. The Trustees monitor the risks to the School by a system of internal controls and other viable means.

The key controls used by the parent charity and its subsidiary undertakings include:

- Formal agendas for all Committees and Board activity;
- Detailed terms of reference for all Committees and Sub-Committees;
- Comprehensive strategic planning, budgeting and management accounting;
- Established organisational structure and lines of reporting;
- Formal written policies;
- Clear authorisation and approval levels; and
- Vetting procedures as required by law

The controls are periodically reviewed to ensure that they continue to meet the needs of the Charity and its' subsidiary.

### **Going concern**

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the charitable group has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements.

### **Financial review**

Total income for the Year was £4,938,478 (2017: £4,855,762), with the main funding source being tuition fees. The charitable group incurred Expenditure of £4,785,701 (2017: £4,770,558), with the main cost of providing education being staff costs. Finally the charity made a gain on investments of £4,553 which has resulted in a surplus for the year of £157,330 (2017: £92,763).

# **Austin Friars**

## **Trustees Annual Report *(continued)***

**Year Ended 31 August 2018**

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Great care continues to be exercised in the financial management of the School. Bank borrowing is being reduced and a repayment schedule has been formerly entered into with our bankers. However increases in the Bank of England Base Rate will affect the cost of the school's borrowings in future years.

### **Reserves policy**

The long term objective of the Trustees is to achieve a position of financial security.

It is the intention of the Trustees to return "free reserves" to a surplus position, after which they intend to reinvest operational surpluses generated into School improvements, and the level of reserves will continue to be monitored.

Total funds of the Group have increased from £5,405,542 to £5,562,872 in the year. Within total funds is £21,959 of restricted funds and £5,988,942 of funds which can only be realised by disposing of tangible fixed assets and settling the associated loans. This leaves the charity with free reserves in deficit of £(448,029).

### **Investment policy**

The Trustees hold monies in investments which have been set aside for various contingencies. In addition the Trustees also have some restricted funds in investments in order to obtain reasonable returns on monies held. The investments have performed in line with the Trustee's objectives.

### **Plans for future periods**

A comprehensive annual Development Plan is produced by the Schools' Senior Management Team (SMT) after consultation with the staff and the plan is then ratified by the Trustees.

The coming 12 months are set out in objective for the year and will see the School continuing to ensure that the resources and facilities are further enhanced to promote the educational objectives of the School.

### **Responsibilities of the Trustees**

The Trustees (who are also the directors of Austin Friars for the purposes of company law) are responsible for preparing the Trustees Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable group and the profit or loss of the charitable group for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

## Austin Friars

### Trustees Annual Report *(continued)*

**Year Ended 31 August 2018**

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The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware:

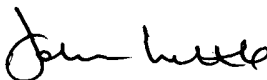
- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

#### **Auditor**

A resolution to re-appoint Saint & Co as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 487(2) of the Companies Act 2006.

Registered office:  
Etterby Scaur  
Carlisle  
Cumbria  
CA3 9PB

Signed on behalf of the Trustees



Mr J Little  
Chairman

26<sup>th</sup> April, 2019

## **Austin Friars**

### **Independent Auditor's Report to the Members of Austin Friars Year Ended 31 August 2018**

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#### **Opinion**

We have audited the financial statements of Austin Friars (the 'charitable group') for the year ended 31 August 2018 which comprise the consolidated statement of financial activities (including income and expenditure account), consolidated statement of financial position, company statement of financial position and consolidated statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group and the parent charitable company's affairs as at 31 August 2018 and of the group's incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### **Basis for opinion**

We conducted our audit in accordance with *International Standards on Auditing (UK) (ISAs (UK))* and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the charitable group's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

## **Austin Friars**

### **Independent Auditor's Report to the Members of Austin Friars (continued)**

**Year Ended 31 August 2018**

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#### **Other information**

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The Trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### **Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees report (incorporating the directors' and strategic reports) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees report (incorporating the directors' and strategic reports) has been prepared in accordance with applicable legal requirements.

#### **Matters on which we are required to report by exception**

In light of the knowledge and understanding of the charitable group and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees report (incorporating the directors' and strategic reports).

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and the returns; or
- certain disclosures of directors remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### **Responsibilities of Trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

**Austin Friars**  
**Independent Auditor's Report to the Members of**  
**Austin Friars**  
**Year Ended 31 August 2018**

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In preparing the financial statements, the Trustees are responsible for assessing the charitable group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable group or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our auditor's report.

**Use of Our Report**

This report is made solely to the charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable group and the charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

26 High Street  
Annan,  
Dumfries & Galloway  
DG12 6AJ

JENNIFER MCDAIRMANT (Senior Statutory  
Auditor)  
For and on behalf of  
SAINT & CO  
Chartered Accountants  
& Statutory Auditor

29<sup>th</sup> April ..... 2019

# Austin Friars

## Group Statement of Financial Activities (Incorporating the Income and Expenditure Account)

Year Ended 31 August 2018

	Note	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £	Total Funds 2017 £
<b>Income and endowments</b>					
Donations and legacies	4	13,766	11,254	25,020	23,782
Charitable activities	5	4,729,788	-	4,729,788	4,544,668
Other trading activities	6	150,376	-	150,376	180,365
Investment income	7	2,288	304	2,592	2,531
Other income	8	30,702	-	30,702	104,575
<b>Total income</b>		<b>4,926,920</b>	<b>11,558</b>	<b>4,938,478</b>	<b>4,855,921</b>
<b>Expenditure</b>					
Expenditure on raising funds:					
Costs of raising donations and legacies	9	-	(11,113)	(11,113)	(3,195)
Costs of other trading activities	10	(250,993)	-	(250,993)	(247,371)
Expenditure on charitable activities	11	(4,521,807)	(1,788)	(4,523,595)	(4,520,792)
<b>Total expenditure</b>		<b>(4,772,800)</b>	<b>(12,901)</b>	<b>(4,785,701)</b>	<b>(4,771,358)</b>
Net gains/(losses) on investments	13	4,428	125	4,553	7,589
<b>Net income /(expenditure)</b>	<b>15</b>	<b>158,548</b>	<b>(1,218)</b>	<b>157,330</b>	<b>92,152</b>
Gains/(losses) on revaluation of fixed assets		-	-	-	-
<b>Net movement in funds</b>		<b>158,548</b>	<b>(1,218)</b>	<b>157,330</b>	<b>92,152</b>
<b>Reconciliation of funds</b>					
Total funds brought forward		5,382,365	23,177	5,405,542	5,313,390
<b>Total funds carried forward</b>		<b>5,540,913</b>	<b>21,959</b>	<b>5,562,872</b>	<b>5,405,542</b>

The Group Statement of Financial Activities includes all gains and losses in the year and therefore a statement of total recognised gains and losses has not been prepared.

All of the above amounts relate to continuing activities.

The parent charity and its subsidiary undertaking has taken advantage of section 408 of the Companies Act 2006 not to publish its own Profit and Loss Account.

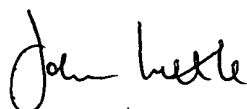
The notes on pages 16 to 36 form part of these financial statements.

# Austin Friars

## Group Statement of Financial Position As at 31 August 2018

	Note	2018 £	2017 £
<b>Fixed assets</b>			
Tangible fixed assets	20	8,339,208	8,438,351
Investments	21	93,644	89,091
		<u>8,432,852</u>	<u>8,527,442</u>
<b>Current assets</b>			
Stock	22	-	988
Debtors	23	327,420	351,899
Cash at bank and in hand		4,397	129,851
		<u>331,817</u>	<u>482,738</u>
<b>Creditors: amounts falling due within one year</b>	24	<u>(3,181,336)</u>	<u>(1,063,102)</u>
<b>Net current liabilities</b>		<u>(2,849,519)</u>	<u>(580,364)</u>
<b>Total assets less current liabilities</b>		<u>5,583,333</u>	<u>7,947,078</u>
<b>Creditors: amounts falling due after more than one year</b>	25	<u>(20,461)</u>	<u>(2,541,536)</u>
<b>Net assets</b>		<u><u>5,562,872</u></u>	<u><u>5,405,542</u></u>
<b>Funds of the charity</b>			
Restricted income funds	29	21,959	23,177
Unrestricted income funds	29		
Revaluation reserve		2,825,338	2,860,470
Other unrestricted income funds		2,715,575	2,521,895
<b>Total charity funds</b>		<u><u>5,562,872</u></u>	<u><u>5,405,542</u></u>

These financial statements were approved by the members of the committee on the 26<sup>th</sup> April, 2019  
and are signed on their behalf by:



Mr J Little (Chairman)



Mr S Graham

The notes on pages 16 to 36 form part of these financial statements.



# Austin Friars

## Company Statement of Financial Position

	Note	2018 £	2017 £
<b>Fixed assets</b>			
Tangible assets	20	8,339,208	8,438,351
Investments	21	93,644	89,091
		<u>8,432,852</u>	<u>8,527,442</u>
<b>Current assets</b>			
Stock	22	-	988
Debtors	23	327,238	352,085
Cash at bank and in hand		4,064	129,154
		<u>331,302</u>	<u>482,227</u>
<b>Creditors: amounts falling due within one year</b>	24	<u>(3,180,041)</u>	<u>(1,062,667)</u>
<b>Net current liabilities</b>		<u>(2,848,739)</u>	<u>(580,440)</u>
<b>Total assets less current liabilities</b>		<u>5,584,113</u>	<u>7,947,002</u>
<b>Creditors: amounts falling due after more than one year</b>	25	<u>(20,461)</u>	<u>(2,541,536)</u>
<b>Net assets</b>		<u><u>5,563,652</u></u>	<u><u>5,405,466</u></u>
<b>Funds of the charity</b>			
Restricted income funds	29	21,959	23,177
Unrestricted income funds	29		
Revaluation reserve		2,825,338	2,860,470
Other unrestricted income funds		2,716,355	2,521,819
<b>Total charity funds</b>		<u><u>5,563,652</u></u>	<u><u>5,405,466</u></u>

The profit for the financial year of the parent charitable company was £158,186 (2017: £92,763).

These financial statements were approved by the members of the committee on the 26<sup>th</sup> April 2019 and are signed on their behalf by:

  
Mr J Little (Chairman)

  
Mr S Graham

Company Registration Number: 01894340

The notes on pages 16 to 36 form part of these financial statements.

**Austin Friars**  
**Group Statement of Cash Flows**  
**Year Ended 31 August 2018**

	2018 £	2017 £
<b>Reconciliation of net income/(expenditure) to net cash flow from operating activities</b>		
Net income (as per the statement of financial activities)	157,330	92,152
Adjusted for:		
Depreciation	212,333	201,512
(Profit)/Loss on disposal of property, plant and equipment	2,490	-
Interest payable and similar charges	2,192	2,717
Other interest receivable and similar income	(2,591)	(2,526)
Net gains on investments	(4,553)	(7,589)
Changes in:		
Stocks	988	(988)
Trade and other debtors	24,479	(76,566)
Trade and other creditors	(30,687)	99,049
Cash generated from operating activities	361,981	307,761
Interest paid	(2,192)	(2,717)
Interest received	2,591	2,526
Net cash from operating activities	362,380	307,570
<b>Cash flow from investing activities</b>		
Purchase of tangible fixed assets	(115,681)	(15,428)
Net cash provided by/(used in) investing activities	(115,681)	(15,428)
<b>Cash flow from financing activities</b>		
Net repayments of hire purchase liabilities	(1,734)	(8,664)
Repayments of loan	(2,683,921)	(160,769)
Net cash (used in)/from financing activities	(2,685,655)	(169,433)
Net increase in cash and cash equivalents	(2,438,956)	122,709
Cash and cash equivalents at beginning of year	129,851	7,142
Cash and cash equivalents at end of the year	(2,309,105)	129,851
<b>Analysis cash and cash equivalents</b>		
Cash at bank and in hand	4,397	129,851
Overdrafts	(2,313,502)	-
	(2,309,105)	129,851

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year Ended 31 August 2018

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### 1. General information

The parent company is a charity which is a private company limited by guarantee, registered in England and Wales and a registered charity in England and Wales. The address of the registered office is Etterby Scaur, Carlisle, Cumbria, CA3 9PB.

### 2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

Austin Friars meets the definition of a public benefit entity under FRS102.

### 3. Accounting policies

#### Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through income or expenditure.

The financial statements are prepared in sterling, which is the functional currency of the entity.

#### Basis of consolidation

The consolidated financial statements incorporate the financial statements of the company charity and all group undertakings. As a consolidated profit and loss account/statement of financial activities is published, a separate statement of financial activities for the parent company is omitted from the group financial statements by virtue of section 408 of the Companies Act 2006.

#### Disclosure exemptions

The parent company satisfies the criteria of being a qualifying entity as defined in FRS102. As such, advantage has been taken of the following disclosure exemptions available under paragraph 1.12 of FRS102:

- (a) No cash flow statement has been presented for the company.
- (b) Disclosures in respect of financial instruments have not been presented.
- (c) No disclosure has been given for the aggregate remuneration of key management personnel.

#### Incoming resources

All incoming resources are included in the statement of financial activities when entitlement has passed to the school; it is probable that the economic benefits associated with the transaction will flow to the school and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from school fees represents fees earned in respect of tuition given during the year, less any discounts or bursaries applied, as shown in note 5. Fees received in respect of tuition to be given after the year end are included in creditors as fees in advance.

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year Ended 31 August 2018

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### 3. Accounting policies *(continued)*

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably.
- legacy income is recognised when receipt is probable and entitlement is established.
- income from contracts for the supply of services is recognised with the delivery of the contracted service. This is classified as unrestricted funds unless there is a contractual requirement for it to be spent on a particular purpose and returned if unspent, in which case it may be regarded as restricted.

#### Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities.
- expenditure on charitable activities includes all costs incurred by a school in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the school apportioned to charitable activities.
- other expenditure includes all expenditure that is neither related to raising funds for the school nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

#### VAT

The parent charity is not VAT registered, however the subsidiary undertaking is VAT registered therefore items may be stated VAT inclusive or exclusive where applicable.

#### Investments

Unlisted equity investments are initially recorded at cost, and subsequently measured at fair value. If fair value cannot be reliably measured, assets are measured at cost less impairment.

Listed investments are measured at fair value with changes in fair value being recognised in income or expenditure.

#### Tangible assets

Tangible assets are initially recorded at cost, except for land and buildings which are valued at market value, and subsequently stated at cost less any accumulated depreciation and impairment losses. Assets below £500 are not capitalised. Any tangible assets carried at revalued amounts are recorded at the fair value at the date of revaluation less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

An increase in the carrying amount of an asset as a result of a revaluation, is recognised in other recognised gains and losses, unless it reverses a charge for impairment that has previously been recognised as

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year Ended 31 August 2018

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### 3. Accounting policies *(continued)*

expenditure within the statement of financial activities. A decrease in the carrying amount of an asset as a result of revaluation, is recognised in other recognised gains and losses, except to which it offsets any previous revaluation gain, in which case the loss is shown within other recognised gains and losses on the statement of financial activities.

#### Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life of that asset as follows:

Freehold property	- land nil, buildings 2% straight line, finance costs 20% straight line
Computer equipment	- 33% reducing balance
Furniture, fittings and equipment	- 5-20% reducing balance, - 20% straight line
Nursery	- 10% straight line
Plant and machinery	- 25% reducing balance
Astroturf Pitch	- 20% reducing balance
	- Structure 2% straight line
	- carpeting 6.66% straight line

An impairment review is carried out by the Trustees on an annual basis.

#### Borrowing costs

Finance costs directly attributable to the construction of an asset have been capitalised as part of the cost of the asset. Depreciation at 20% straight line has been charged on this.

#### Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

#### Hire purchase agreements

Assets held under hire purchase agreements are capitalised and disclosed under tangible fixed assets at their fair value. The capital element of the future payments is treated as a liability and the interest is charged to the statement of financial activities on a straight line basis.

#### Operating lease agreements

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis

#### Financial Instruments

A financial asset or a financial liability is recognised only when the charity becomes a party to the contractual provisions of the instrument.

Basic financial instruments are initially recognised at the amount receivable or payable including any related transaction costs.

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year Ended 31 August 2018

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### 3. Accounting policies *(continued)*

Current assets and current liabilities are subsequently measured at the cash or other consideration expected to be paid or received and not discounted.

Debt instruments (i.e. bank loans and overdrafts) are subsequently measured at amortised cost.

Where investments in shares are publicly traded or their fair value can otherwise be measured reliably, the investment is subsequently measured at fair value with changes in fair value recognised in income and expenditure. All other such investments are subsequently measured at cost less impairment.

#### **Defined benefit schemes**

Retirement benefits for the School's teaching staff are provided by the Teachers' Pensions Scheme (TPS). This is a defined benefit scheme which is externally funded and contracted out of the State Earnings Related Pension Scheme. Contributions to the scheme are charged to the Statement of Financial Activities so as to spread the cost of the pensions over employee's working lives with the School in such a way that the pension cost is a substantially level percentage of present and future pensionable payroll. The contributions are determined by qualified actuaries on the basis of quinquennial valuations, using a prospective benefit method.

#### **Defined contribution schemes**

Other non-teaching staff are covered by a defined contribution scheme. Contributions to the defined contribution scheme are recognised as an expense in the period in which the related service is provided.

#### **Fund accounting**

The School has various types of funds for which it is responsible and which require separate disclosure. These are as follows:

Unrestricted funds; are expendable at the discretion of the Trustees in furtherance of the objects of the school. In addition to expenditure on tuition, such funds may be held in order to finance capital investment and working capital.

Restricted funds; donations and or legacies received which are earmarked by the donor for specific purposes. Such purposes are within the overall aims of the School.

Endowed funds; funds given to the School where the income may be used for general purposes, but the capital must be retained.

Designated funds; The School may at its discretion set aside funds for specific purposes, which would otherwise form part of the general reserves of the School.

#### **Judgements and key sources of estimation uncertainty**

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year ended 31 August 2018

### 3. Accounting policies *(continued)*

#### *Significant judgements*

The judgements (apart from those involving estimations) that management has made in the process of applying the entity's accounting policies and that have the most significant effect on the amounts recognised in the financial statements are as follows:

1. The Trustees are accounting for the teacher's pension scheme as a multi-employer defined contribution scheme as the school is unable to identify its share of the underlying assets and liabilities of the scheme.

#### *Key sources of estimation uncertainty*

Accounting estimates and assumptions are made concerning the future and, by their nature, will rarely equal the related actual outcome. The key assumptions and other sources of estimation uncertainty that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are as follows:

1. The Trustees have relied upon Jones Lang LaSalle Property Valuers to provide them with a reasonable estimate of the property valuation, the last valuation was performed in July 2015, and the Trustees are not aware of any material change in the value of the property. The carrying value of property at the 31 August 2018 was £7,525,613.
2. The Trustees have calculated an estimate of debts which may be irrecoverable in the future, this figure has been calculated based on previous recovery rates and detailed discussions about the status of larger debts. The carrying value of the bad debt provision at 31 August 2018 was £45,671.
3. The Trustees have estimated the average useful economic life of each class of fixed asset when setting applicable depreciation policies. These were based on the Trustees' knowledge and previous experience, they do not believe there have been any material changes to the average useful economic lives of the assets.

#### **Going concern**

There are no material uncertainties about the charity's ability to continue.

### 4. Donations and legacies

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £	Total Funds 2017 £
<b>Donations</b>				
Grants & donations	13,766	3,618	17,384	22,401
PTA Donations	-	7,636	7,636	1,381
	<u>13,766</u>	<u>11,254</u>	<u>25,020</u>	<u>23,782</u>

The income from voluntary income was £25,020 (2017: £23,782) of which £13,766 (2017: £20,387) was unrestricted and £11,254 (2017: £3,395) was restricted.

# Austin Friars

## Notes to the Financial Statements (continued)

Year ended 31 August 2018

### 5. Charitable activities

	Unrestricted Funds £	Total Funds 2018 £	Total Funds 2017 £
Tuition fees and learning support charges	5,211,914	5,211,914	5,124,609
Trip income	244,404	244,404	150,067
Nursery fees	66,023	66,023	57,429
After school club – Junior School	19,510	19,510	18,426
Registration fees	2,450	2,450	1,715
Sibling discounts	(61,980)	(61,980)	(66,866)
Staff discounts	(358,015)	(358,015)	(324,098)
Scholarships	(108,646)	(108,646)	(108,928)
Bursaries and grants	(381,678)	(381,678)	(401,753)
Music lessons	95,806	95,806	94,067
	<u>4,729,788</u>	<u>4,729,788</u>	<u>4,544,668</u>

The income from charitable activities was £4,729,788 (2017: £4,544,668) of which £4,729,788 (2017: £4,544,668) was unrestricted and £nil (2017: £nil) was restricted.

### 6. Other trading activities

	Unrestricted Funds £	Total Funds 2018 £	Total Funds 2017 £
Uniform Shop Income	13	13	56
Pupil account income	39,739	39,739	64,412
School transport income	107,972	107,972	113,435
Stationery shop income	2,652	2,652	2,462
	<u>150,376</u>	<u>150,376</u>	<u>180,365</u>

The income from other trading activities was £150,376 (2017: £180,365) of which £150,376 (2017: £180,365) was unrestricted and £nil (2017: £nil) was restricted.

### 7. Investment income

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £	Total Funds 2017 £
Bank interest receivable	35	-	35	11
Other interest receivable	-	-	-	4
Other investment income	2,253	304	2,557	2,516
	<u>2,288</u>	<u>304</u>	<u>2,592</u>	<u>2,531</u>

The income from investments was £2,592 (2017: £2,531) of which £2,288 (2017: £2,225) was unrestricted and £304 (2016: £306) was restricted.



# Austin Friars

## Notes to the Financial Statements (continued)

Year ended 31 August 2018

### 8. Other income

	Unrestricted Funds	Total Funds 2018	Total Funds 2017
	£	£	£
Lettings	13,581	13,581	13,283
Orange income	8,801	8,801	7,184
Interest on overdue accounts	5,388	5,388	3,459
Miscellaneous income	818	818	2,819
Old debt recovery	2,114	2,114	1,938
Insurance claim	-	-	75,892
	<u>30,702</u>	<u>30,702</u>	<u>104,575</u>

The income from other income was £30,702 (2017: £104,575) of which £30,702 (2017: £104,575) was unrestricted and £nil (2017: £nil) was restricted.

### 9. Costs of raising donations and legacies

	Restricted Funds	Total Funds 2018	Total Funds 2017
	£	£	£
PTA Donations – Relevant expenditure	7,495	7,495	1,381
Father Hannon donations – Relevant expenditure	3,618	3,618	1,814
	<u>11,113</u>	<u>11,113</u>	<u>3,195</u>

The cost of raising donations and legacies was £11,113 (2017: £3,195) of which £nil (2017: £nil) was unrestricted and £11,113 (2017: £3,195) was restricted.

### 10. Costs of other trading activities

	Unrestricted Funds	Total Funds 2018	Total Funds 2017
	£	£	£
Uniform shop - purchases	-	-	-
Pupil account expenditure	39,159	39,159	42,243
School transport costs	209,826	209,826	204,346
School stationery shop costs	2,008	2,008	782
	<u>250,993</u>	<u>250,993</u>	<u>247,371</u>

The cost of other trading activities was £250,993 (2017: £247,371) of which £250,993 (2017: £247,371) was unrestricted and £nil (2017: £nil) was restricted.

### 11. Expenditure on charitable activities by fund type

	Unrestricted Funds	Restricted Funds	Total Funds 2018	Total Funds 2017
	£	£	£	£
Providing education to children aged three to eighteen years	4,240,662	1,788	4,242,450	4,241,921
Support costs	281,145	-	281,145	278,871
	<u>4,521,807</u>	<u>1,788</u>	<u>4,523,595</u>	<u>4,520,792</u>

The expenditure on charitable activities was £4,523,595 (2017: £4,520,792) of which £4,521,807 (2017: £4,518,625) was unrestricted and £1,788 (2017: £2,167) was restricted.

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year ended 31 August 2018

### 12. Expenditure on charitable activities by activity type

	Activities undertaken directly £	Support costs £	Total funds 2018 £	Total fund 2017 £
Providing education to children aged three to eighteen years	4,242,450	240,904	4,483,354	4,490,664
Governance costs	-	40,241	40,241	30,128
	<u>4,242,450</u>	<u>281,145</u>	<u>4,523,595</u>	<u>4,520,792</u>

### 13. Analysis of support costs

	Total 2018 £	Total 2017 £
Premises	150,643	158,249
Finance costs	90,261	90,494
Governance costs	40,241	30,128
	<u>281,145</u>	<u>278,871</u>

### 14. Net gains on investments

	Unrestricted Funds £	Restricted Funds £	Total Funds 2018 £	Total Funds 2017 £
Unrealised gain/(loss) on investments	<u>4,428</u>	<u>125</u>	<u>4,553</u>	<u>7,589</u>

The net gain on investments was £4,553 (2017: £7,589) of which £4,428 (2017: £7,401) was unrestricted and £125 (2017: £188) was restricted.

### 15. Net income

This is stated after charging/(crediting):	2018 £	2017 £
Depreciation	212,333	201,512
Bad debts	6,579	4,417
Operating Leases	16,915	16,321
Interest on bank loans and overdrafts	88,933	88,641
Interest on hire purchase agreements	<u>2,157</u>	<u>2,717</u>

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year ended 31 August 2018

### 16. Auditors remuneration

	2018	2017
	£	£
Fees payable for the audit of the financial statements	<u>5,850</u>	<u>5,724</u>
Fees payable to the charity's auditor and its associates for other services:		
Other non-audit services	<u>3,908</u>	<u>4,449</u>

### 17. Fund transfers

A transfer for £35,132 has been made between the revaluation reserve and the general funds, this is equivalent to the additional depreciation charged as a result of the upwards revaluation of the property.

### 18. Staff costs

Total staff costs and employee benefits were as follows:	2018	2017
	£	£
Wages and salaries	2,556,955	2,554,178
Social security costs	230,495	233,324
Pension Costs	320,332	321,063
	<u>3,107,782</u>	<u>3,108,565</u>

The total contributions paid into the Teachers' Pension Scheme amounted to £307,463 (2017: £308,888), the creditor at the year-end was £40,473 (2017: £40,417). The number of teaching staff in the Teachers' Pension Scheme was 54 (2017: 52). The total contributions paid into other defined contributions schemes amounted to £12,913 (2017: £ 12,175), the creditor for other pensions was £2,345 (2017: £2,098).

## Austin Friars

### Notes to the Financial Statements *(continued)*

Year ended 31 August 2018

#### 18. Staff costs *(continued)*

##### Particulars of employees:

The average head count of employees during the year was 97 (2017: 93). The average number of full-time equivalent employees during the year is analysed as follows:

	2018	2017
	No	No
Teaching staff	48	47
Technician staff	8	8
Administrative staff	7	8
Maintenance staff	4	3
Nursery staff	1	1
Junior School staff	5	5
Domestic staff	6	5
	<u>79</u>	<u>77</u>

The number of employees whose remuneration for the year fell within the following bands, were:

	2018	2017
	No	No
£90,000 - £99,999	<u>1</u>	<u>1</u>

All other employees earned less than £60,000 in the year.

	2018	2017
	No	No
Accrued benefits under defined benefit pension schemes	<u>1</u>	<u>1</u>

##### Key Management Personnel

Key management personnel include all persons that have authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation (including Employer's national insurance contributions and Employer's pension contributions) paid to key management personnel for services provided to the charity was £596,864 (2017: £591,451).

#### 19. Trustee remuneration and expenses

During the current period and previous period the Trustees received no remuneration.

Austin Friars School have combined indemnity insurance against loss in the parent charity and its subsidiary undertakings from neglect or default of its Trustees, employees or agents. It also has insurance cover to indemnify the Trustees or officers against the consequences of neglect or default on their part. The cost of the insurance cover was £319 (2017: £314). The total cover provided was £2 million (2017: £2 million).

During the current period one Trustee received reimbursement of travel expenses totalling £270 (2017: 1 Trustee - £300).

# Austin Friars

## Notes to the Financial Statements (continued)

Year ended 31 August 2018

### 20. Tangible fixed assets

Company and Group	Freehold property £	Astroturf Hockey Pitch £	Plant and Machinery & Furniture, Fittings & Equipment £	Nursery £	Total £
<b>COST</b>					
At 1 September 2017	9,313,483	858,822	560,036	1,680	10,734,021
Additions	10,174	-	105,507	-	115,681
Disposals	-	-	(86,617)	-	(86,617)
<b>At 31 August 2018</b>	<b>9,323,657</b>	<b>858,822</b>	<b>578,926</b>	<b>1,680</b>	<b>10,763,085</b>
<b>DEPRECIATION</b>					
At 1 September 2017	1,647,401	186,219	460,430	1,620	2,295,670
Charge for the year	150,643	22,660	39,014	16	212,333
Disposals	-	-	(84,126)	-	(84,126)
<b>At 31 August 2018</b>	<b>1,798,044</b>	<b>208,879</b>	<b>415,318</b>	<b>1,636</b>	<b>2,423,877</b>
<b>NET BOOK VALUE</b>					
<b>At 31 August 2018</b>	<b>7,525,613</b>	<b>649,943</b>	<b>163,608</b>	<b>44</b>	<b>8,339,208</b>
At 31 August 2017	7,666,082	672,603	99,606	60	8,438,351

A valuation was performed by Jones Lang LaSalle, 29 King Street, London in July 2015. The buildings were valued using depreciated replacement cost at £6,229,000. The Trustees are not aware of any material change in value and therefore the valuation has not been updated. The property was gifted to the Charity by the Augustinian Order in 2003. The carrying amount that would be recognised had buildings remained under the cost model would be £4,316,098 (2017: £4,419,207).

Freehold land and Buildings include land approximately valued at £1,731,000 which has not been depreciated.

Included within Freehold property is £56,700 of finance costs relating directly to the construction of an asset. As at the year end this asset was fully depreciated, (2017: same).

#### Finance leases and hire purchase contracts

Included within the carrying value of tangible fixed assets are the following amounts relating to assets held under finance leases or hire purchase agreements:

	Plant and machinery £
<b>At 31 August 2018</b>	<b>23,412</b>
At 31 August 2017	29,115

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year ended 31 August 2018

### 21. Investments

#### Company and Group

Movement in market value	2018	2017
	£	£
Market value at 1 September 2017	89,091	90,521
Disposals	-	(9,019)
Net gains on revaluations in the year ended 31 August 2018	4,553	7,589
Market value at 31 August 2018	<u>93,644</u>	<u>89,091</u>
Historical cost at 31 August 2018	<u>48,815</u>	<u>48,815</u>

#### Analysis of investments at 31 August 2018 between funds

	Unrestricted Funds	Restricted Funds	Total Funds 2018	Total Funds 2017
	£	£	£	£
<b>Other investments</b>				
Barclays Wealth Units	26,327	-	26,327	25,531
CIOF Units	58,614	8,703	67,317	63,560
	<u>84,941</u>	<u>8,703</u>	<u>93,644</u>	<u>89,091</u>

The parent charity has one subsidiary undertaking; Austin Friars School Trading Limited (company registration number: 03091390) as the sole member, the subsidiary is included in the group accounts. The principal activity of Austin Friars School Trading Limited is the provision of transport services to Austin Friars School. This subsidiary company is limited by guarantee and incorporated in England & Wales. The address of the registered office is Etterby Scaur, Stanwix, Carlisle, CA3 9PB.

	2018	2017
	£	£
<b>Austin Friars School Trading Limited</b>		
Aggregate capital and reserves	(780)	76
Profit/(loss) for the year	(856)	(611)
Turnover	24,897	23,706
Expenditure	25,753	24,317
Gross assets at 31 <sup>st</sup> August	1,515	1,511
Gross Liabilities at 31 <sup>st</sup> August	2,295	1,435

### 22. Stocks

	2018	2017
	£	£
Goods for resale	<u>-</u>	<u>988</u>

# Austin Friars

## Notes to the Financial Statements *(continued)*

Year ended 31 August 2018

### 23. Debtors

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Trade debtors	207,827	177,266	207,827	177,266
Trading Company loan	-	-	1,000	1,000
Other debtors	9,506	73,045	8,324	72,231
Prepayments and accrued interest	110,087	101,588	110,087	101,588
	<u>327,420</u>	<u>351,899</u>	<u>327,238</u>	<u>352,085</u>

### 24. Creditors: Amounts falling due within one year

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Bank loans and overdrafts	2,313,502	166,418	2,313,502	166,418
Trade creditors	42,162	170,937	41,196	170,830
Taxation and social security	58,375	60,395	58,375	60,395
Pension control account	42,818	42,514	42,818	42,514
Fees paid in advance	541,560	459,091	541,560	459,091
Entrance deposits	103,000	103,250	103,000	103,250
Other creditors	37,852	29,929	37,852	29,929
Accruals	32,110	22,449	31,781	22,121
Hire purchase	9,957	8,119	9,957	8,119
	<u>3,181,336</u>	<u>1,063,102</u>	<u>3,180,041</u>	<u>1,062,667</u>

The following liabilities disclosed under creditors falling due within one year are secured by the parent charity and its subsidiary undertakings:

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Hire Purchases	9,957	8,119	9,957	8,119
Bank loans and overdrafts	2,313,502	166,418	2,313,502	166,418
	<u>2,323,459</u>	<u>174,537</u>	<u>2,323,459</u>	<u>174,537</u>

The Bank loan and bank overdraft are secured by a debenture, this contains a fixed charge and a floating charge over all the property of the group. The carrying value of all the assets of the group is noted on the group balance sheet.

Hire purchase loans are secured on the assets upon which they financed, the net book value of these assets is disclosed in note 20.

# Austin Friars

## Notes to the Financial Statements (continued)

Year ended 31 August 2018

### 25. Creditors: Amounts falling due after more than one year

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Bank loans and overdrafts	-	2,517,503	-	2,517,503
Hire Purchases	20,461	24,033	20,461	24,033
	<u>20,461</u>	<u>2,541,536</u>	<u>20,461</u>	<u>2,541,536</u>

Included within bank loans and overdrafts falling due after more than one year is an amount of £nil (2017: £1,782,550) in respect of liabilities payable by instalments which fall due for payment after more than five years from the reporting date.

The following liabilities disclosed under creditors falling due after more than one year are secured by the parent charity and its subsidiary undertakings:

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Bank loans	-	2,517,503	-	2,517,503
Hire Purchases	20,461	24,033	20,461	24,033
	<u>20,461</u>	<u>2,541,536</u>	<u>20,461</u>	<u>2,541,536</u>

The bank loan agreement lapsed on 28<sup>th</sup> August 2018 and the subsequent agreement for the £2.54million loan wasn't agreed until 23<sup>rd</sup> September 2018. The new loan agreement is for a term of 5 years and has an interest rate of LIBOR plus 2.45% and repayments are made monthly.

The Bank loan is secured by a debenture, this contains a fixed charge and a floating charge over all the property of the group. The carrying value of all the assets of the group is noted on the group balance sheet.

Hire purchase loans are secured on the assets upon which they financed, the net book value of these assets is disclosed in note 20.

### 26. Finance leases and hire purchase contracts

The total future minimum lease payments under finance leases and hire purchase contracts are as follows:

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
Not later than 1 year	11,511	10,128	11,511	10,128
Later than 1 year and not later than 5 years	21,703	26,625	21,703	26,625
	<u>33,214</u>	<u>36,753</u>	<u>33,214</u>	<u>36,753</u>
Less: future finance charges	(2,796)	(4,601)	(2,796)	(4,601)
Present value of minimum lease payments	<u>30,418</u>	<u>32,152</u>	<u>30,418</u>	<u>32,152</u>



# Austin Friars

## Notes to the Financial Statements *(continued)*

### Year Ended 31 August 2018

#### 27. Deferred income

	Group		Company	
	2018	2017	2018	2017
	£	£	£	£
At 1 September 2017	558,277	544,399	558,277	544,399
Amount released to income from charitable activities	(471,527)	(452,399)	(471,527)	(452,399)
Amount deferred in the year	557,810	466,277	557,810	466,277
Balance as at 31 August 2018	<u>644,560</u>	<u>558,227</u>	<u>644,560</u>	<u>558,227</u>

Deferred income comprises tuition fees paid in advance and entrance deposits held.

#### 28. Pension Scheme

##### Teachers' Pension Scheme

The School's teaching staff belong to one principal pension scheme, the Teachers' Pension Scheme England and Wales (TPS) which is a defined benefit scheme.

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations 2010, and the Teachers' Pension Scheme Regulations 2014. These regulations apply to teachers in schools and other educational establishments, including academies, in England and Wales that are maintained by local authorities. In addition, teachers in many independent and voluntary-aided schools and teachers and lecturers in some establishments of further and higher education may be eligible for membership. Membership is automatic for full-time teachers and lecturers and, from 1 January 2007, automatic too for teachers and lecturers in part-time employment following appointment or a change of contract. Teachers and lecturers are able to opt out of the TPS.

##### The Teachers' pension budgeting and valuation account

Although members may be employed by various bodies, their retirement and other pension benefits are set out in regulations made under the Superannuation Act 1972 and are paid by public funds provided by Parliament. The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis – these contributions, along with those made by employers, are credited to the Exchequer under arrangements governed by the above Act.

The Teachers' Pensions Regulations 2010 require an annual account, the Teachers' Pension Budgeting and Valuation Account, to be kept of receipts and expenditure (including the cost of pension increases). From 1 April 2001, the Account has been credited with a real rate of return, which is equivalent to assuming that the balance in the Account is invested in notional investments that produce that real rate of return.

##### Valuation of the Teachers' Pension Scheme

The latest actuarial review of the TPS was carried out as at 31 March 2012 and in accordance with The Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014.

## Austin Friars

### Notes to the Financial Statements *(continued)*

#### Year Ended 31 August 2018

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##### **28. Pension Scheme (continued)**

The valuation report was published by the Department on 9 June 2014. The key results of the valuation are:

- employer contribution rates were set at 16.4% of pensionable pay; in line with current regulations, not including the additional 0.08% employers pay for the cost of Scheme administration;
- total scheme liabilities for service to the effective date of £191.5 billion, and notional assets of £176.6 billion, giving a notional past service deficit of £15.0 billion;
- an employer cost cap of 10.9% of pensionable pay.
- Actuarial assessments are undertaken in intervening years between formal valuations for financial reporting purposes, using updated membership data.

The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to increase to 23.6% and will be payable from September 2019.

A full copy of the valuation report and supporting documentation can be found on the Teachers' Pension Scheme website at the following location:

<https://www.teacherspensions.co.uk/news/employers/2014/06/publication-of-the-valuationreport.aspx>

##### **Scheme Changes**

Lord Hutton, who chaired the Independent Public Service Pensions Commission, published his final report in March 2011 and made recommendations about how pensions can be made sustainable and affordable, whilst remaining fair to the workforce and the taxpayer. The Government accepted Lord Hutton's recommendations as the basis for consultation and Ministers engaged in extensive discussions with trade unions and other representative bodies on reform of the TPS. Those discussions concluded on 9 March 2012, and the Department published a Proposed Final Agreement, setting out the design for a reformed TPS to be implemented from 1 April 2015.

The key provisions of the reformed scheme include: a pension based on career average earnings; an accrual rate of 1/57th; and a Normal Pension Age equal to State Pension Age, but with options to enable members to retire earlier or later than their Normal Pension Age. Importantly, pension benefits built up before 1 April 2015 will be fully protected.

In addition, the Proposed Final Agreement includes a Government commitment that those within 10 years of Normal Pension Age on 1 April 2012 will see no change to the age at which they can retire, and no decrease in the amount of pension they receive when they retire. There will also be further transitional protection, tapered over a three and a half year period, for people who would fall up to three and a half years outside of the 10 year protection.

In his interim report of October 2010, Lord Hutton recommended that short-term savings were also required, and that the only realistic way of achieving these was to increase member contributions. At the Spending Review 2010 the Government announced an average increase of 3.2 percentage points on the contribution rates by 2014-15. The increases have been phased in since April 2012.

The arrangements for a reformed Teachers' Pension Scheme, in line with the remainder of the recommendations made by Lord Hutton, have now been implemented. The Career Average Revalued Earnings (CARE) scheme was implemented from 1 April 2015, whereby benefits will accrue on a career average basis and there is a normal pension age aligned to the state pension age.

# Austin Friars

## Notes to the Financial Statements (continued)

Year Ended 31 August 2018

### 29. Analysis of charitable funds

#### Restricted funds - Company and Group

	Balance at 1 Sep 2017 £	Incoming resources £	Outgoing resources £	Gains and losses £	Balance at 31 Aug 2018 £
Pat Bailes Memorial Fund	9,936	279	(125)	125	10,215
S Graham prizes for maths and ICT	5,198	25	(100)	-	5,123
Bavidge Memorial Cup	275	-	-	-	275
Restricted Assets – Organ	7,768	-	(1,422)	-	6,346
Restricted PTA Donation	-	7,636	(7,636)	-	-
Restricted – Father Hannon	-	3,618	(3,618)	-	-
	<u>23,177</u>	<u>11,558</u>	<u>(12,901)</u>	<u>125</u>	<u>21,959</u>

#### Restricted funds - Company and Group – prior year

	Balance at 1 Sep 2016 £	Incoming resources £	Outgoing resources £	Gains and losses £	Balance at 31 Aug 2017 £
Pat Bailes Memorial Fund	9,555	293	(100)	188	9,936
S Graham prizes for maths and ICT	5,285	13	(100)	-	5,198
Bavidge Memorial Cup	100	200	(25)	-	275
Restricted Assets – Organ	9,710	-	(1,942)	-	7,768
Restricted PTA Donation	-	1,381	(1,381)	-	-
Restricted – Father Hannon	-	1,814	(1,814)	-	-
	<u>24,650</u>	<u>3,701</u>	<u>(5,362)</u>	<u>188</u>	<u>23,177</u>

Name of restricted fund	Description, nature and purpose of fund
Pat Bailes Memorial Fund	This fund is held in investments, each year an amount is provided for student prizes.
S Graham prizes for maths & ICT	This is moneys held for the purposes of prize giving.
Bavidge Memorial Cup	This is moneys held for the purposes of prize giving.
Restricted assets – Organ	This is an organ which was purchased using a donation from the Father Hannon Trust.
Restricted PTA Donation	The PTA provides funding each year for approved items requested by teachers and pupils.
Restricted – Father Hannon	This is funding provided by the Father Hannon Trust for music related expenditure.

# Austin Friars

## Notes to the Financial Statements (continued)

Year Ended 31 August 2018

### 29. Analysis of charitable funds (continued)

#### Unrestricted funds - Group

	Balance at 1 Sep 2017 £	Incoming resources £	Outgoing resources £	Transfers £	Gains and losses £	Balance at 31 Aug 2018 £
General Funds – excluding revaluation reserve	2,521,896	4,926,920	(4,772,800)	35,132	4,428	2,715,576
Revaluation Reserve	2,860,469	-	-	(35,132)	-	2,825,337
	<u>5,382,365</u>	<u>4,926,920</u>	<u>(4,772,800)</u>	<u>-</u>	<u>4,428</u>	<u>5,540,913</u>

#### Unrestricted funds – Group – prior year

	Balance at 1 Sep 2016 £	Incoming resources £	Outgoing resources £	Transfers £	Gains and losses £	Balance at 31 Aug 2017 £
General Funds – excluding revaluation reserve	2,393,138	4,852,220	(4,765,996)	35,133	7,401	2,521,896
Revaluation Reserve	2,895,602	-	-	(35,133)	-	2,860,469
	<u>5,288,740</u>	<u>4,852,220</u>	<u>(4,765,996)</u>	<u>-</u>	<u>7,401</u>	<u>5,382,365</u>

Name of restricted fund	Description, nature and purpose of fund
General funds	The 'free' reserves after allowing for all designated funds.
Revaluation reserve	This is the excess of the latest revaluation of the property less depreciated replacement cost.

#### Unrestricted funds - Company

	Balance at 1 Sep 2017 £	Incoming resources £	Outgoing resources £	Transfers £	Gains and losses £	Balance at 31 Aug 2018 £
General Funds – excluding revaluation reserve	2,521,820	4,926,729	(4,771,753)	35,132	4,428	2,716,356
Revaluation Reserve	2,860,469	-	-	(35,132)	-	2,825,337
	<u>5,382,289</u>	<u>4,926,729</u>	<u>(4,771,753)</u>	<u>-</u>	<u>4,428</u>	<u>5,541,693</u>

# Austin Friars

## Notes to the Financial Statements (continued)

Year Ended 31 August 2018

### 29. Analysis of charitable funds (continued)

#### Unrestricted funds – Company – prior year

	Balance at 1 Sep 2016 £	Incoming resources £	Outgoing resources £	Transfers £	Gains and losses £	Balance at 31 Aug 2017 £
General Funds – excluding revaluation reserve	2,392,451	4,852,063	(4,765,228)	35,133	7,401	2,521,820
Revaluation Reserve	2,895,602	-	-	(35,133)	-	2,860,469
	<u>5,288,053</u>	<u>4,852,063</u>	<u>(4,765,228)</u>	<u>-</u>	<u>7,401</u>	<u>5,382,289</u>

### 30. Analysis of net assets between funds

#### Group

	Tangible Fixed Assets £	Investments £	Current Assets £	Current Liabilities £	Long Term Liabilities £	Total £
<b>Restricted Income Funds:</b>						
Pat Bailes Memorial fund	-	8,703	1,512	-	-	10,215
S Graham Prizes for maths & ICT	-	-	5,123	-	-	5,123
Bavidge Memorial Cup	-	-	275	-	-	275
Restricted Fixed Assets – Organ	6,346	-	-	-	-	6,346
Restricted PTA Donation	-	-	428	(428)	-	-
Restricted – Father Hannon	-	-	3,354	(3,354)	-	-
	<u>6,346</u>	<u>8,703</u>	<u>10,692</u>	<u>(3,782)</u>	<u>-</u>	<u>21,959</u>
<b>Unrestricted Income Funds</b>	<u>8,332,862</u>	<u>84,941</u>	<u>321,125</u>	<u>(3,177,554)</u>	<u>(20,461)</u>	<u>5,540,913</u>
<b>Total Funds</b>	<u><u>8,339,208</u></u>	<u><u>93,644</u></u>	<u><u>331,817</u></u>	<u><u>(3,181,336)</u></u>	<u><u>(20,461)</u></u>	<u><u>5,562,872</u></u>

#### Company

	Tangible Fixed Assets £	Investments £	Current Assets £	Current Liabilities £	Long Term Liabilities £	Total £
<b>Restricted Income Funds:</b>						
Pat Bailes Memorial fund	-	8,703	1,512	-	-	10,215
S Graham Prizes for maths & ICT	-	-	5,123	-	-	5,123
Bavidge Memorial Cup	-	-	275	-	-	275
Restricted Fixed Assets – Organ	6,346	-	-	-	-	6,346
Restricted PTA Donation	-	-	428	(428)	-	-
Restricted – Father Hannon	-	-	3,354	(3,354)	-	-
	<u>6,346</u>	<u>8,703</u>	<u>10,692</u>	<u>(3,782)</u>	<u>-</u>	<u>21,959</u>
<b>Unrestricted Income Funds</b>	<u>8,332,862</u>	<u>84,941</u>	<u>320,610</u>	<u>(3,176,259)</u>	<u>(20,461)</u>	<u>5,541,693</u>
<b>Total Funds</b>	<u><u>8,339,208</u></u>	<u><u>93,644</u></u>	<u><u>331,302</u></u>	<u><u>(3,180,041)</u></u>	<u><u>(20,461)</u></u>	<u><u>5,563,652</u></u>

# Austin Friars

## Notes to the Financial Statements (continued)

Year Ended 31 August 2018

### 30. Analysis of net assets between funds

#### Analysis of net assets between funds – Prior Year Group

	Tangible Fixed Assets	Investments	Current Assets	Current Liabilities	Long Term Liabilities	Total
	£	£	£	£	£	£
<b>Restricted Income Funds:</b>						
Pat Bailes Memorial fund	-	8,577	1,359	-	-	9,936
S Graham Prizes for maths & ICT	-	-	5,198	-	-	5,198
Bavidge Memorial Cup	-	-	275	-	-	275
Restricted Fixed Assets – Organ	7,768	-	-	-	-	7,768
	<u>7,768</u>	<u>8,577</u>	<u>6,832</u>	<u>-</u>	<u>-</u>	<u>23,177</u>
<b>Unrestricted Income Funds</b>	<u>8,430,583</u>	<u>80,514</u>	<u>475,906</u>	<u>(1,063,102)</u>	<u>(2,541,536)</u>	<u>5,382,365</u>
<b>Total Funds</b>	<u><u>8,438,351</u></u>	<u><u>89,091</u></u>	<u><u>482,738</u></u>	<u><u>(1,063,102)</u></u>	<u><u>(2,541,536)</u></u>	<u><u>5,405,542</u></u>

#### Company

	Tangible Fixed Assets	Investments	Current Assets	Current Liabilities	Long Term Liabilities	Total
	£	£	£	£	£	£
<b>Restricted Income Funds:</b>						
Pat Bailes Memorial fund	-	8,577	1,359	-	-	9,936
S Graham Prizes for maths & ICT	-	-	5,198	-	-	5,198
Bavidge Memorial Cup	-	-	275	-	-	275
Restricted Fixed Assets – Organ	7,768	-	-	-	-	7,768
	<u>7,768</u>	<u>8,577</u>	<u>6,832</u>	<u>-</u>	<u>-</u>	<u>23,177</u>
<b>Unrestricted Income Funds</b>	<u>8,430,583</u>	<u>80,514</u>	<u>475,395</u>	<u>(1,062,667)</u>	<u>(2,541,536)</u>	<u>5,382,289</u>
<b>Total Funds</b>	<u><u>8,438,351</u></u>	<u><u>89,091</u></u>	<u><u>482,227</u></u>	<u><u>(1,062,667)</u></u>	<u><u>(2,541,536)</u></u>	<u><u>5,405,466</u></u>

# Austin Friars

## Notes to the Financial Statements (continued)

Year Ended 31 August 2018

### 31. Financial Instruments

The carrying amount for each category of financial instrument is as follows:

	2018 £	2017 £
<b>Financial assets measured at fair value through income and expenditure</b>		
Listed investments	<u>93,644</u>	<u>89,091</u>
<b>Financial assets that are debt instruments measured at amortised cost</b>		
Trade debtors	207,827	177,266
Other debtors	<u>93,760</u>	<u>144,911</u>
	<u>301,587</u>	<u>322,177</u>
<b>Financial liabilities measured at amortised cost</b>		
Bank loans & Overdrafts	2,313,502	2,683,921
Trade Creditors	42,163	170,937
Other Creditors & Accruals	<u>69,961</u>	<u>92,914</u>
	<u>2,425,626</u>	<u>2,947,772</u>

### 32. Operating lease commitments

At 31 August 2018 the total future minimum lease payments under non-cancellable operating leases for the parent charity and its subsidiary are as follows:

	Assets other than Land and buildings			
	GROUP		COMPANY	
	2018 £	2017 £	2018 £	2017 £
Not later than 1 year	16,362	15,122	6,263	5,023
Later than 1 year and not later than 5 years	21,168	30,960	10,677	10,370
	<u>37,530</u>	<u>46,082</u>	<u>16,940</u>	<u>15,393</u>

# Austin Friars

## Notes to the Financial Statements *(continued)*

### Year Ended 31 August 2018

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#### **33. Related parties**

In addition to the related party transactions listed in notes 18 and 19, the following transactions occurred:- Austin Friars Development Fund, a connected charity, during the year they gave grants to Austin Friars School totalling £12,674 (2017: £19,950).

Austin Friars St Monica's School Parent Teacher Association, a connected charity, during the year they donated £7,636 (2017: £1,381) to Austin Friars School to use on certain items/ projects.

Three of the Trustees (Three in 2017), Mrs J Graham, Mr M Walby and Mr N Elsander and five members of Key Management Personnel, Mr M Harris, Mr D Harte, Mr M Robinson, Mr S Parry and Miss K Quinn had children attending the school during the year. All transactions were on normal commercial terms and no preferential rates or terms were received by the Trustees, key management personnel received discounts on fees on the same basis as all other members of staff.

During the year Integrated Risk Management Ltd, a company in which Mr N Elsander (a Trustee of the school) was a director, invoiced the company for services totalling £97 (2017: £nil). In addition CTS Statutory Inspections Limited, another company of which Mr N Elsander is a director, invoiced the school £782 during the year (2017: £222).

During the year Burnetts Solicitors, a company in which Mr M Walby (a Trustee of the school) was a partner, invoiced the company for services totalling £19,630 (2017: £2,103).

During the year Burge Halston Limited, a company in which Mrs J Graham (a Trustee of the school) was a director, invoiced the company for services totalling £3,719 (2017: £3,446) relating to the leavers ball.

During the year Vale Royal Abbey Limited, a company in which Mr S Graham (a Trustee of the school) was a director, invoiced the company for services totalling £nil (2017: £420) relating to a dinner held during the year.