ADMINSTORE LIMITED FINANCIAL STATEMENTS 28 SEPTEMBER 2002

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FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

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OFFICERS AND PROFESSIONAL ADVISERS

Directors N M Patel

J M Patel M M Patel

Company secretary A G Patel

Registered office Europa House

Europa House Northolt Industrial Estate

Rowdell Road Northolt Middlesex UB5 6AG

Auditors Blick Rothenberg

Chartered Accountants Registered Auditors

12 York Gate Regent's Park

London NW1 4QS

Principal bankers Barclays Bank

London Corporate Banking Group

1st Floor

54 Lombard Street

London EC3V 9EX

DIRECTORS' REPORT

52 WEEKS ENDED 28 SEPTEMBER 2002

The directors have pleasure in presenting their report and the financial statements of the group for the 52 weeks ended 28 September 2002.

Principal activity and business review

The principal activity of the group is that of retailers and wholesalers of groceries, including franchising.

The results for the period and the financial position at the period end were considered satisfactory by the directors who expect growth in the foreseeable future.

Results and dividends

The results for the 52 weeks and the group's financial position at the end of the 52 weeks are shown in the attached financial statements.

The directors have recommended the following dividends:

| | 2002 £ | 2001 £ |
|--------------------------------------|-----------|-----------|
| Proposed dividend on ordinary shares | 30,000 | 30,000 |

It is proposed to transfer the profit for the 52 weeks of £1,247,168 to reserves.

The directors and their interests

The directors who held office at the end of the 52 weeks together with their interests in the shares of the company were as follows:

| | Class of share | At 28 September 2002 | At 29 September 2001 |
|-----------|----------------------|-------------------------|-------------------------|
| N M Patel | 1p Ordinary A shares | 125,000 | 125,000 |
| J M Patel | 1p Ordinary B shares | 583,333 | 583,333 |
| M M Patel | 1p Ordinary A shares | 125,000 | 125,000 |

Fixed assets

The movements in fixed assets are set out in the notes to the financial statements.

DIRECTORS' REPORT (continued)

52 WEEKS ENDED 28 SEPTEMBER 2002

Market value of land and buildings

The group's investment properties are shown at their open market value, based on directors' valuation.

In respect of the group's other properties, the directors are of the opinion that the market values are in excess of the values shown in the financial statements, but they do not consider that the cost of a professional valuation would be justified at present.

Employee involvement

Within the bounds of commercial confidentiality, information is disseminated to all members of staff about matters that affect the progress of the group and are of interest and concern to them as employees.

Disabled persons

Disabled persons are employed by the group where they appear to be suited to a particular position. The aptitude and abilities of disabled persons are more easily met in certain aspects of the group's business and every effort is made to ensure they are given full and fair consideration.

Donations

Charitable donations amounting to £63,512 (2001: £194,089) were payable during the period.

Directors' responsibilities

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and of the group at the end of the 52 weeks and of the group's profit or loss for the 52 weeks then ended.

In preparing those financial statements, the directors are required to:

select suitable accounting policies and then apply them consistently;

make judgements and estimates that are reasonable and prudent;

state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and

prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the group and to enable them to ensure that the financial statements comply with the Companies Act 1985. The directors are also responsible for safeguarding the assets of the group and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

DIRECTORS' REPORT (continued)

52 WEEKS ENDED 28 SEPTEMBER 2002

Auditors

A resolution to re-appoint Blick Rothenberg as auditors for the ensuing year will be proposed at the annual general meeting in accordance with section 385 of the Companies Act 1985.

Signed by order of the directors

A G PATEL

Company secretary

28/01/03

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF ADMINSTORE LIMITED

52 WEEKS ENDED 28 SEPTEMBER 2002

We have audited the financial statements on pages 7 to 29 which have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and the accounting policies set out on pages 11 and 12.

This report is made solely to the company's members, as a body, in accordance with Section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of the directors and the auditors

As described on page 3 the company's directors are responsible for the preparation of the financial statements in accordance with applicable law and United Kingdom Accounting Standards.

It is our responsibility to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company is not disclosed.

We read the directors' report and consider the implications for our report if we become aware of any apparent misstatements within it.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the group's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Fundamental uncertainty relating to investment balance

In forming our opinion, we have considered the adequacy of the disclosures made in note 15 concerning the circumstances surrounding the group's current asset investment of £487,126. The resolution of those matters could affect the recoverability of the investment. It is not possible to quantify the effects, if any, of the resolution of this uncertainty. Our opinion is not qualified in this respect.

INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF ADMINSTORE LIMITED

52 WEEKS ENDED 28 SEPTEMBER 2002

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and of the group at 28 September 2002 and of the group's profit for the 52 week period ended on that date and have been properly prepared in accordance with the Companies Act 1985.

12 York Gate Regent's Park London NW1 4QS BLICK ROTHENBERG
Chartered Accountants
Registered Auditors
28 January 2003

GROUP PROFIT AND LOSS ACCOUNT 52 WEEKS ENDED 28 SEPTEMBER 2002

| | | 2002 | 2001 |
|---|------|---------------------------|----------------------------|
| | Note | £ | £ |
| Turnover: Continuing operations Acquisitions | | 69,662,971 3,093,933 | 71,574,300 |
| | 2 | 72,756,904 | 71,574,300 |
| Net operating expenses | 3 | (70,084,664) | (68,240,191) |
| Operating profit | 3,5 | 2,672,240 | 3,334,109 |
| Profit on disposal of fixed assets | | - | 169,513 |
| Discontinued operation Loss on disposal of Adminstore Group Employee Trust and subsidiary undertaking | | - 2,672,240 | (5,722,351) (2,218,729) |
| Interest payable and similar charges (net) | 6 | (576,995) | (452,055) |
| Profit/(loss) on ordinary activities before taxation | n | 2,095,245 | (2,670,784) |
| Tax on profit /(loss) on ordinary activities | 7 | (818,077) | (749,597) |
| Profit/(loss) on ordinary activities after taxation | 8 | 1,277,168 | (3,420,381) |
| Dividends | 9 | (30,000) | (30,000) |
| Retained profit/(loss) for the 52 weeks | 24 | 1,247,168 | (3,450,381) |

Details of activities relating to acquired and discontinued operations are disclosed in note 3.

The group has no other recognised gains and losses other than the results for the 52 weeks as set out above.

GROUP BALANCE SHEET

28 SEPTEMBER 2002

| Note | 20 | 02 | 20 | 01 |
|----------------------|--|--|---|---|
| 10 11 12 | £ | £ 5,193,586 12,152,879 21,362 17,367,827 | £ | £ 5,167,819 12,788,312 60,798 18,016,929 |
| 13 14 15 | 3,806,413 3,754,512 624,435 2,426,140 10,611,500 | | 3,759,708 3,518,838 639,513 1,377,207 9,295,266 | |
| 16 | (14,230,545) | | (15,409,181) | |
| | | (3,619,045) | | (6,113,915) |
| | | 13,748,782 | | 11,903,014 |
| 17 | | (5,206,042) 8,542,740 | | (4,607,442) 7,295,572 |
| 23 24 24 25 | | 50,000 1,950,000 6,542,740 8,542,740 | | 50,000 1,950,000 5,295,572 7,295,572 |
| | 10 11 12 13 14 15 16 | 10 11 12 13 | £ £ 10 | £ £ £ £ 10 |

These financial statements were approved by the directors on 🕱 January 2003 and are signed on their behalf by:

J M PATEL Director M M PATEL Director

BALANCE SHEET

28 SEPTEMBER 2002

| | Note | 20 | 02 | 200 | 01 |
|--|----------------|---|--|---|--|
| Fixed assets Tangible assets Investments | 11 12 | £ | £ 1,073,521 11,125,139 12,198,660 | £ | £ 1,166,755 11,125,139 12,291,894 |
| Current assets Stocks Debtors Investments Cash at bank | 13 14 15 | 105,493 2,887,463 616,226 340,612 3,949,794 | | 104,214 5,973,829 628,113 481,866 7,188,022 | |
| Creditors: Amounts falling due within one year | 16 | (2,341,829) | | (7,872,507) | |
| Net current assets/(liabilities) | | | 1,607,965 | | (684,485) |
| Total assets less current liabilities | | | 13,806,625 | | 11,607,409 |
| Creditors: Amounts falling due after more than one year | 17 | | (2,422,379) 1 <u>1,384,246</u> | | (1,446,663) 10,160,746 |
| Capital and reserves Called up equity share capital Other reserves Profit and loss account Shareholders' funds | 23 24 24 | | 50,000 1,950,000 9,384,246 11,384,246 | | 50,000 1,950,000 8,160,746 10,160,746 |

These financial statements were approved by the directors on 38. January 2003 and are signed on their behalf by:

J M PATEL Director

M M PATEL Director

GROUP CASHFLOW STATEMENT

52 WEEKS ENDED 28 SEPTEMBER 2002

| Note | 200 |)2 | 200 | 01 |
|---|-------------------------------|-----------|---------------------------------|-------------|
| | £ | £ | £ | £ |
| Net cash inflow from operating activities 26 | | 4,359,533 | | 3,259,611 |
| Returns on investments and servicing of finance Interest received Interest paid Interest element of finance lease rental payments | 33,181 (610,176) - | | 215,299 (661,622) (5,732) | |
| Net cash outflow from returns on investments and servicing of finance | | (576,995) | (0,1.02) | (452,055) |
| Acquisitions and disposals Payments to acquire unincorporated business 29 Sale of subsidiary undertaking and repayment of intercompany loan on disposal Net cash disposed of with Administore | (755,000) - | | - 750,000 | |
| Group Employee Trust and subsidiary undertaking | <u> </u> | | (811,847) | |
| Net cash outflow from acquisitions and disposals | | (755,000) | | (61,847) |
| Taxation | | (849,754) | | (573,850) |
| Capital expenditure Payments to acquire tangible fixed assets Receipts from sale of tangible fixed assets Receipts from sale of fixed asset investments | (738,780) 32,726 55,000 | | (3,343,420) 447,349 | |
| Payments to acquire fixed asset investments | (7,850) | | - | |
| Net cash outflow from capital expenditure | | (658,904) | | (2,896,071) |
| Equity dividends paid | | (30,000) | | (30,000) |
| Management of liquid resources | | 21,000 | | (426,464) |
| Cash inflow/(outflow) before financing | | 1,509,880 | | (1,180,676) |
| Financing Repayment of secured bank loans New secured loan | (2,961,818) 2,275,442 | | (2,289,704) 975,000 | |
| Net cash outflow from financing | | (686,376) | | (1,314,704) |
| Increase/(decrease) in cash 28 | | 823,504 | | (2,495,380) |

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

1. Accounting policies

1.1 Basis of accounting

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain fixed assets, and in accordance with applicable accounting standards.

1,2 Basis of consolidation

The consolidated accounts incorporate the accounts of the company and all group undertakings. These are adjusted, where appropriate, to conform to group accounting policies. Acquisitions are accounted for under the acquisition method and goodwill on consolidation is capitalised and written off over its estimated useful economic life. The results of undertakings acquired or disposed of are included in the profit and loss account after or up to the date that control passes respectively. As a consolidated profit and loss account is published, a separate profit and loss account for the parent company is omitted from the group accounts by virtue of section 230 of the Companies Act 1985.

1.3 Turnover

Turnover represents amounts receivable for goods and services, net of value added tax.

1.4 Intangible fixed assets: Corporate brand name

The acquired corporate brand name is initially recorded at a valuation based on the amount paid and the incremental earnings expected to arise from the ownership of that name, and it is amortised on a straight line basis over its estimated useful economic life up to a maximum of twenty years.

1.5 Intangible fixed assets: Goodwill

Goodwill is written off to the profit and loss account in equal annual instalments over its estimated useful economic life of ten or twenty years.

1.6 Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the estimated useful economic life of that asset as follows:

Freehold buildings Fixtures, fittings and equipment

Motor vehicles

Short leasehold properties

2% straight line 15 - 25% straight line 25% straight line

Over the period of the lease

Freehold land is not depreciated.

1.7 Stocks

Stocks in stores have been valued by professional stocktakers at retail prices adjusted to the lower of cost and net realisable value. Warehouse stocks have been valued at the lower of cost and net realisable value. Cost includes all direct costs incurred in bringing stocks to their existing location and condition.

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

1. Accounting policies (continued)

1.8 Leases

Operating lease rentals are charged to the profit and loss account in equal instalments over the lease term.

1.9 Pension costs

The pension cost charge represents the contributions payable by the group to the employees' personal pension schemes.

1.10 Deferred taxation

Deferred tax is provided in full on timing differences which result in an obligation at the balance sheet date to pay more tax, or a right to pay less tax, at a future date, at rates expected to apply when they crystallise based on current tax rates and law. Timing differences arise from the inclusion of items of income and expenditure in taxation computations in periods different from those in which they are included in financial statements. Deferred tax is not provided on timing differences arising from the revaluation of fixed assets where there is no commitment to sell the asset, or on unremitted earnings of subsidiaries and associates where there is no commitment to remit these earnings. Deferred tax assets are recognised to the extent that it is regarded as more likely than not that they will be recovered. Deferred tax assets and liabilities are not discounted.

1.11 Investment properties

Investment properties are shown at their open market value. Any surplus or deficit arising from the annual revaluation will be transferred to a revaluation reserve unless a deficit, or its reversal, on an individual investment property is expected to be permanent, in which case it will be recognised in the profit and loss account for the year.

This is in accordance with SSAP 19 "Accounting for Investment Properties" which, unlike Schedule 4 to the Companies Act 1985, does not require depreciation of investment properties. Investment properties are held for their investment potential and not for use by the company and so their current value is of prime importance. This departure from the provisions of the Act is required in order to give a true and fair view.

1.12 Current asset investments

Current asset investments are included in the financial statements at the lower of cost and estimated net realisable value. In the case of quoted investments, net realisable value is based on market value.

1.13 Fixed asset investments

Fixed asset investments are stated at cost less provision for diminution in value.

1.14 Foreign exchange

Monetary assets and liabilities denominated in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. All differences are taken to the profit and loss account.

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

2. Turnover

The turnover and profit before tax is attributable to the principal activity of the group.

An analysis of turnover is given below:

| | 2002 £ | 2001 £ |
|----------------|------------|------------|
| United Kingdom | 72,756,904 | 71,574,300 |

3. Net operating expenses

| | 2002 | 2001 |
|---|-------------|---|
| | £ | £ |
| Change in stocks of finished goods | (46,705) | (181,844) |
| Other external charges | 43,888,508 | 43,483,811 |
| Staff costs | 12,865,087 | 12,840,354 |
| Depreciation, amortisation and profit on disp | posal of | , |
| fixed assets | 2,053,893 | 1,921,001 |
| Other operating charges | 13,067,797 | 12,199,249 |
| Other operating income | (1,743,916) | (2,022,380) |
| | 70,084,664 | 68,240,191 |
| | | |

Details of activities relating to acquisitions in 2002

It is not practicable to determine the net operating expenses and operating profit attributable to acquisitions as the acquired stores have been fully integrated with existing stores. Many costs are incurred on a central, group wide basis, and, as such, the requisite analysis is unobtainable.

Details of activities relating to the discontinued operation in 2001 are as follows:

| | 2002 £ | 2001 £ |
|----------------------|-----------|-----------|
| Turnover | <u>-</u> | •• |
| Net operating income | • | (5,258) |
| Operating profit | - | 5,258 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS 52 WEEKS ENDED 28 SEPTEMBER 2002

4. Particulars of employees

The average number of staff employed, including the directors, by the group during the 52 weeks was:

| | 2002 Number | 2001 Number |
|--|---|---|
| Administration Shop assistants and warehouse staff | 112 909 | 110 965 |
| | 1,021 | 1,075 |
| The aggregate payroll costs of the above were: | 2002 £ | 2001 £ |
| Wages and salaries Social security costs Other pension costs | 11,935,501 892,813 36,773 12,865,087 | 11,899,548 907,451 33,355 12,840,354 |
| 5. Operating profit | | |
| Operating profit is stated after charging/(crediting) | : 2002 | 2001 |
| | £ | £ |
| Amortisation Depreciation Provision against investment property Profit on diaposal of fixed assets | 599,233 1,358,306 113,181 (16,827) | 536,734 1,515,406 - (3,754) |
| Profit on disposal of fixed assets Auditors' remuneration: - as auditors - for other services | 75,000 63,750 | 71,000 35,494 |
| Operating lease costs: - Land and buildings - Plant and equipment Rents receivable | 5,261,843 135,097 (831,619) | 4,799,151 167,793 (806,670) |
| 6. Interest payable and similar charges (net) | | |
| | 2002 £ | 2001 £ |
| Interest payable on bank borrowing Finance charges | 610,176 - | 661,622 5,732 |
| Interest receivable | (33,181) 576,995 | (215,299) 452,055 |

7.

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

| Tax on profit/(loss) on ordinary activities | | |
|--|-----------|-----------|
| | 2002 £ | 2001 £ |
| Corporation tax based on the results for the 52 weeks at 30% (2001: 30%) | 815,642 | 810,575 |
| Adjustment in respect of previous years: | | |
| Corporation tax | 2,435 | (60,978) |
| | 818,077 | 749,597 |

Factors affecting tax charge

The tax assessed on the profits for the year is higher than the standard rate of tax in the United Kingdom of 30% (2001: 30%).

| | 2002 | 2001 |
|--|-----------|-------------|
| | £ | £ |
| Profit/(loss) on ordinary activities before taxation | 2,095,245 | (2,670,784) |
| Profit/(loss) on ordinary activities at the standard rate of tax in the United Kingdom of 30% (2001: | | |
| 30%) | 628,574 | (801,235) |
| Expenses not deductible for tax purposes and other permanent differences | 168,524 | 1,743,976 |
| Accounting depreciation/goodwill amortisation in excess of capital allowances and other timing differences | 198,377 | 235,450 |
| Adjustments in relation to prior years | 2,435 | (60,978) |
| Utilisation of capital losses and losses from prior years | (160,429) | (347,396) |
| Differences due to corporation tax rates | (5,596) | (4,668) |
| ACT previously written off | (13,808) | (15,552) |
| Tax charge for the current year | 818,077 | 749,597 |

There is a potential deferred tax asset amounting to approximately £900,000 which has not been provided for in the financial statements due to the uncertainty concerning the timescale for such assets to be realised.

8. Profit attributable to members of the parent company

The profit dealt with in the accounts of the parent company was £1,223,500 (2001: £1,945,599).

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

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|---|--------------|-------------|------------|------------|-------------|---------------|-------|

| 9. | Dividends | | | | | |
|-----|--|-----------------------------------|---------------------------------|-----------------------------------|--|--|
| | The following dividends have been proposed in respect of the 52 weeks: | | | | | |
| | | 200 | 2 | 2001 | | |
| | | ; | £ | £ | | |
| | Proposed dividends on equity shares | 30,00 | <u>o</u> | 30,000 | | |
| 10. | Intangible fixed assets | | | | | |
| | Group | Goodwill £ | Corporate brand name £ | Total £ | | |
| | Cost At 30 September 2001 Additions (see note 29) | 4,137,506 625,000 | 5,346,266 - | 9,483,772 625,000 | | |
| | At 28 September 2002 | 4,762,506 | 5,346,266 | 10,108,772 | | |
| | Amortisation At 30 September 2001 Charge for the year At 28 September 2002 | 3,415,953 299,233 3,715,186 | 900,000 300,000 1,200,000 | 4,315,953 599,233 4,915,186 | | |
| | At 20 deptember 2002 | 0,7 10,100 | 1,200,000 | 4,513,100 | | |
| | Net book value At 28 September 2002 | 1,047,320 | 4,146,266 | 5,193,586 | | |
| | At 29 September 2001 | 721,553 | 4,446,266 | 5,167,819 | | |

The corporate brand name comprises that part of the purchase price of Cullen's Holdings Limited and subsidiaries, acquired in 1997, which the directors attributed to the separable corporate brand name. The asset has been valued in accordance with the accounting policy.

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

| 11. | Tangible fixed assets | | | | |
|-----|---|--|--|--|--|
| | Group | Land and buildings £ | Fixtures, fittings and equipment £ | Motor vehicles £ | Total £ |
| | Cost or valuation At 30 September 2001 Additions Disposals | 15,556,575 139,799 (518,816) | 9,963,755 641,038 (937,106) | 342,494 87,943 (71,859) | 25,862,824 868,780 (1,527,781) |
| | At 28 September 2002 | 15,177,558 | 9,667,687 | 358,578 | 25,203,823 |
| | Depreciation At 30 September 2001 Charge for the 52 weeks On disposals At 29 September 2001 | 5,068,398 409,162 (518,816) 4,958,744 | 7,859,064 980,040 (937,106) 7,901,998 | 147,050 82,285 (39,133) 190,202 | 13,074,512 1,471,487 (1,495,055) 13,050,944 |
| | At 29 September 2001 | 4,530,744 | 7,901,990 | | 13,050,944 |
| | Net book value At 28 September 2002 | 10,218,814 | 1,765,689 | 168,376 | 12,152,879 |
| | At 29 September 2001 | 10,488,177 | 2,104,691 | 195,444 | 12,788,312 |
| | The net book value of land and | buildings is ana | lysed as follows | : | |
| | | | | 2002 | 2001 |
| | | | | £ | £ |
| | Freehold properties Short leasehold properties Investment properties | | | 5,711,167 926,599 3,581,048 | 6,218,978 1,001,932 3,267,267 |
| | | | | 10,218,814 | 10,488,177 |

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

11. Tangible fixed assets (continued)

Freehold and short leasehold properties are stated at cost less depreciation. Investment properties are stated at open market value as at 28 September 2002, as estimated by the directors. As at 28 September 2002 these are estimated by the directors to be equivalent to their previous carrying values.

| Land and | Fixtures, fittings and | |
|------------------|---|--|
| buildings £ | equipment £ | Total £ |
| | _ | _ |
| 1,310,312 | 632,424 | 1,942,736 |
| - | 8,970 | 8,970 |
| | | <u> </u> |
| 1,310,312 | 641,394 | 1,951,706 |
| | | |
| 351,182 | 424,799 | 775,981 |
| 27,484 | 74,720 | 102,204 |
| 378,666 | 499,519 | 878,185 |
| | | |
| 931,646 | 141,875 | 1,073,521 |
| 959,130 | 207,625 | 1,166,755 |
| | | |
| llysed as follow | rs: | |
| | 2002 | 2001 |
| | £ | £ |
| | 587,469 | 595,861 |
| | 60,140 | 79,232 |
| | 284,037 | 284,037 |
| | 351,182 27,484 378,666 931,646 | Land and buildings equipment £ 1,310,312 632,424 8,970 1,310,312 641,394 351,182 424,799 74,720 378,666 499,519 931,646 141,875 959,130 207,625 allysed as follows: 2002 £ 587,469 60,140 |

Freehold and short leasehold properties are stated at cost less depreciation. Investment properties are stated at open market value as at 28 September 2002, as estimated by the directors. As at 28 September 2002 these are estimated by the directors to be equivalent to their previous carrying values.

931,646

959,130

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

12. Investments

| Group | Unlisted investments |
|---|-----------------------------|
| | £ |
| Cost At 30 September 2001 Additions Disposals | 60,798 7,850 (47,286) |
| At 28 September 2002 | 21,362 |
| Net book value At 28 September 2002 | 21,362 |
| At 29 September 2001 | 60,798 |

The directors are of the opinion that the current market value of unlisted investments is not less than cost.

| Company | Total |
|---|------------|
| | £ |
| Cost At 29 September 2001 and 28 September 2002 | 11,125,139 |
| | |
| Net book value | |
| At 29 September 2001 and 28 September 2002 | 11,125,139 |

The directors are of the opinion that the aggregate value of the company's investment in subsidiary undertakings is not less than cost.

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

12. Investments (continued)

Details of the principal subsidiary undertakings at the year end are as follows:

| Subsidiary undertakings | Country of incorporation | Proportion of voting rights and shares held (%) | Nature of business |
|--|--------------------------|---|-------------------------------------|
| Europa Foods Limited | England | 100 | Retail grocers |
| The Country Market Limited | England | 100 | Retail grocers |
| Limeport Limited | England | 100 | Retail grocers |
| Salecastle Limited | England | 100 | Wholesalers of fruit and vegetables |
| La Boucherie Limited | England | 100 | Wholesalers of meat and poultry |
| Harts The Grocers (E.C.R) Limited | England | 100 | Retail grocers |
| Harts The Grocers (Queensway) Limited | England | 100 | Retail grocers |
| Harts The Grocers (Fulham Road) Limited | England | 100 | Retail grocers |
| Harts The Grocers (Gloucester Road) Limited | England | 100 | Retail grocers |
| Harts The Grocers (TCR) Limited | England | 100 | Retail grocers |
| Harts The Grocers (Russell Square) Limited | England | 100 | Retail grocers |
| Cullen's Holdings Limited | England | 100 | Holding company |
| Food and Wine Lovers Limited | England | 100 | Holding company |

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

| 12. Investments | (continued) |
|-----------------|-------------|
|-----------------|-------------|

| 1117 0 0 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 | | | |
|---|--------------------------|---|--------------------|
| Subsidiary undertakings | Country of incorporation | Proportion of voting rights and shares held (%) | Nature of business |
| Indirect principal subsidiary (| ındertakings of Admin | store Limited | |
| London & Home Counties Superstores Limited | England | 100 | Retail grocers |
| Cullen's Stores Limited | England | 100 | Retail grocers |
| Europa Food (Belsize Park) Limited | England | 100 | Retail grocers |
| Europa Warehouse Limited | England | 100 | Wholesale grocers |

All the shares held are £1 ordinary shares, except Cullen's Holdings Limited, which are 10p ordinary shares.

13. Stocks

| | | Gro | up | Comp | oany |
|-----|-------------------------------------|-----------|-----------|-----------|-----------|
| | | 2002 £ | 2001 £ | 2002 £ | 2001 £ |
| | Finished goods and goods for resale | 3,806,413 | 3,759,708 | 105,493 | 104,214 |
| 14. | Debtors | | | | |
| | | Gro | up | Comp | oanv |
| | | 2002 | 2001 | 2002 | 2001 |
| | | £ | £ | £ | £ |
| | Trade debtors Amounts owed by group | 736,607 | 895,692 | - | - |
| | undertakings | - | - | 1,704,548 | 5,799,488 |
| | Other debtors | 759,081 | 658,981 | 1,182,915 | 174,341 |
| | Prepayments and accrued income | 2,258,824 | 1,964,165 | | |
| | | 3,754,512 | 3,518,838 | 2,887,463 | 5,973,829 |
| | | | | ÷ | |

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

15. Investments

| | Group | | Company | |
|-------------------|-----------|-----------|-----------|-----------|
| | 2002 £ | 2001 £ | 2002 £ | 2001 £ |
| Other investments | 624,435 | 639,513 | 616,226 | 628,113 |

Listed investments

Investments having a net book value of £129,809 (2001: £144,370) are listed on a recognised stock exchange and had an aggregate market value of £133,412 at the end of the 52 weeks (2001: £154,373).

Included within investments is an amount of £487,126. The directors are unable to form a view as to whether this investment will be realised in full. The investment managers, who are currently under investigation by regulatory authorities, have assured the directors that the investment will be realised. In view of this the directors consider that no provision is required against the carrying value of the investment.

16. Creditors: Amounts falling due within one year

| | Group | | Comp | oany |
|---------------------------------------|------------|------------|-----------|-----------|
| | 2002 £ | 2001 £ | 2002 £ | 2001 £ |
| Bank loans and overdrafts | 4,557,941 | 5,617,488 | 696,063 | 809,557 |
| Trade creditors Amounts owed to group | 4,114,355 | 4,534,881 | - | _ |
| undertakings | - | - | 498,744 | 6,191,534 |
| Corporation tax | 313,935 | 345,612 | 92,923 | 4,177 |
| Taxation and social security | 570,142 | 214,968 | - | - |
| Proposed dividend | 60,000 | 60,000 | 60,000 | 60,000 |
| Other creditors | 1,532,789 | 1,360,270 | 994,099 | 807,239 |
| Accruals and deferred income | 3,081,383 | 3,275,962 | - | - |
| | 14,230,545 | 15,409,181 | 2,341,829 | 7,872,507 |

The bank loans and overdrafts are secured by fixed and floating charges over the group's assets and cross guarantees of group undertakings.

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

17. Creditors: Amounts falling due after more than one year

| | Group | | Group Cor | | Com | oany |
|---------------------------|-----------|-----------|-----------|-----------|-----|------|
| | 2002 £ | 2001 £ | 2002 £ | 2001 £ | | |
| Bank loans and overdrafts | 5,206,042 | 4,607,442 | 2,422,379 | 1,446,663 | | |

The bank loans repayable by instalments are at interest rates between 1.65% and 2.5% over LIBOR, 2% over base rate and 7.13% fixed rate. They are due for repayment between September 2008 and June 2019.

The bank loans are secured by fixed and floating charges over the group's assets and cross guarantees of group undertakings.

18. Loan maturity analysis

| | Gro 2002 £ | up 2001 £ | Comp 2002 £ | 2001 £ |
|--|------------------|-----------------|-------------------|---------------|
| Repayable by instalments wholly or partly in more than five years: | | | | |
| Bank loans | 3,902,511 | 2,843,155 | 1,832,742 | 160,963 |
| Repayable other than by instalments in more than five years: | | | | |
| Bank loan at variable rate due for repayment by April 2015 | - | 378,246 | - | - |
| Wholly repayable within five years | 2,616,822 | 3,984,310 | 1,285,700 | 1,928,560 |
| | 6,519,333 | 7,205,711 | 3,118,442 | 2,089,523 |
| Due within one year | (1,313,291) | (2,598,269) | (696,063) | (642,860) |
| | 5,206,042 | 4,607,442 | 2,422,379 | 1,446,663 |
| Maturity of debt | | | | |
| Between one and two years | 1,339,578 | 1,120,086 | 698,923 | 642,859 |
| Between two and five years | 2,059,544 | 2,160,370 | 187,122 | 642,840 |
| In five years or more | 1,806,920 | 1,326,986 | 1,536,334 | 160,964 |
| | 5,206,042 | 4,607,442 | 2,422,379 | 1,446,663 |

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

19. Commitments under operating leases

At 28 September 2002 the group and company had annual commitments under non-cancellable operating leases as set out below.

| Group | G | ro | u | D |
|-------|---|----|---|---|
|-------|---|----|---|---|

| | Land and buildings | | Other items | |
|---|--------------------|-----------|-------------|---------|
| | 2002 | 2001 | 2002 | 2001 |
| | £ | £ | £ | £ |
| Operating leases which expire: Within one year | 192,250 | _ | 18,911 | 12,575 |
| Within two to five years | 1,210,875 | 1,494,119 | 103,016 | 109,141 |
| After more than five years | 4,076,832 | 3,861,056 | | - |
| | 5,479,957 | 5,355,175 | 121,927 | 121,716 |
| Company | | | | |

| | Land and buildings | | |
|--------------------------------|--------------------|---------|--|
| | 2002 | 2001 | |
| | £ | £ | |
| Operating leases which expire: | | | |
| Within two to five years | - | 112,000 | |
| After more than five years | 260,350 | 135,850 | |
| | 260,350 | 247,850 | |
| | | | |

20. Capital commitments

As at 28 September 2002 the group had authorised and contracted for future capital expenditure in the sum of £nil (2001: £755,000).

21. Contingencies

The company has guaranteed bank overdrafts and loans of group undertakings amounting to £2,750,897 (2001: £5,027,547) at 28 September 2002.

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

22. Related party disclosures

The following table details the material transactions which took place during the 52 weeks with related parties and the balances outstanding at the period end.

| Name of related party | Operating costs | Turnover | Debtor due within one year | Creditor due within one year |
|---|-----------------|-----------|----------------------------------|------------------------------------|
| 2002 | £ | £ | £ | £ |
| Crispins Food and Wine (J M Patel) | - | 1,544,938 | 162,598 | - |
| J M Patel | 488,000 | - | - | 200,000 |
| Olivers Food and Wine (J M Patel, M M Patel) | - | 2,361,594 | 205,549 | - |
| Colorama Associates (N M Patel, M M Patel) | 404,000 | - | - | 200,000 |
| 2001 Crispins Food and Wine (J M Patel) | - | 1,638,700 | 202,575 | - |
| J M Patel | 588,000 | - | - | 200,000 |
| Olivers Food and Wine (J M Patel, M M Patel) | - | 2,512,558 | 256,570 | - |
| Colorama Associates (N M Patel, M M Patel) | 504,000 | - | - | 200,000 |
| Adminstore Group Employee Trust | 500,000 | - | - | 500,000 |

In addition to the above, rent receivable from Kwik Foto Limited in the year ended 28 September 2002 amounted to £62,876 (2001: £37,876).

The above parties are related by virtue of the fact that the company or the stated directors or their immediate families control (or have an interest) in them.

In addition to the above, as at 28 September 2002, the company and the group had loans of £65,000 (2001: £65,000) and £291,615 (2001: £291,615) respectively, owing from an entity of which J M Patel and M M Patel are directors. Neither J M nor M M Patel hold any interest in this entity. Interest receivable from these loans amounted to £11,161 in the year ended 28 September 2002 (2001: £12,000).

Included in other creditors is a balance of £475,367 (2001: £305,572), being a loan from the directors to the company.

In the opinion of the directors, there is no controlling party within the meaning of Financial Reporting Standard No 8.

NOTES TO THE FINANCIAL STATEMENTS 52 WEEKS ENDED 28 SEPTEMBER 2002

| 23. | Share capital | | | | |
|-----|---|---------------|------------------|--------------------|--------------------|
| | Authorised share capital: | | 2222 | | |
| | | | 2002 | | 2001 |
| | | | £ | | £ |
| | 1,500,000 Ordinary shares of 1p each 1,750,000 Ordinary shares of 1p each | | 15,000 17,500 | | 15,000 |
| | 1,750,000 Ordinary shares of 1p each 1,750,000 Ordinary shares of 1p each 195,000,000 9% Participating cumulati | – class C | 17,500 | | 17,500 17,500 |
| | redeemable shares of 1p each | | 1,950,000 | | 1,950,000 |
| | | | 2,000,000 | | 2,000,000 |
| | Allotted, called up and fully paid: | 200 | 10 | | 2004 |
| | | 200 Number | £ | Numbei | 2001 - £ |
| | Ordinary shares of 1p each – class A | | | | |
| | fully paid Ordinary shares of 1p each – class B | 1,500,000 | 15,000 | 1,500,000 | 15,000 |
| | fully paid Ordinary shares of 1p each – class C | 1,750,000 | 17,500 | 1,750,000 | 17,500 |
| | fully paid | 1,750,000 | 17,500 | 1,750,000 | 17,500 |
| | | 5,000,000 | 50,000 | 5,000,000 | 50,000 |
| | All shares rank pari passu. | | | | |
| 24. | Reserves | | | | |
| | Group | | Pi | ofit and | Capital |
| | | | ; | loss account | redemption reserve |
| | | | | £ | £ |
| | At 30 September 2001 Profit for the 52 weeks | | | 295,572 247,168 | 1,950,000 - |
| | At 28 September 2002 | | | 542,740 | 1,950,000 |
| | | | _ | | <u> </u> |
| | Company | | Pr | ofit and | Capital |
| | | | á | loss account | redemption reserve |
| | | | | c | £ |
| | | | | £ | L |
| | At 30 September 2001 | | | 160,746 | 1,950,000 |
| | At 30 September 2001 Profit for the 52 weeks At 28 September 2002 | | 1, | | |

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

| 25. | Reconciliation of movements in shareholders | s' funds | |
|-----|---|--|---|
| | | 2002 | 2001 |
| | | £ | £ |
| | Profit/(loss) for the financial 52 weeks Dividends | 1,277,168 (30,000) | (3,420,381) (30,000) |
| | Net addition/(reduction) to funds Opening shareholders' equity funds | 1,247,168 7,295,572 | (3,450,381) 10,745,953 |
| | Closing shareholders' equity funds | 8,542,740 | 7,295,572 |
| 26. | Reconciliation of operating profit to net cash inflow from operating activities | 2002 | 2001 |
| | Operating profit Amortisation Depreciation Provision against investment property Profit on disposal of fixed asset investments Provision against current asset investments Increase in stocks Increase in debtors Decrease in creditors | £ 2,672,240 599,233 1,358,306 113,181 (16,827) 3,191 (46,705) (235,674) (87,412) | £ 3,334,109 536,734 1,515,406 (3,754) (193,735) (818,630) (1,110,519) |
| | Net cash inflow from operating activities | 4,359,533 | 3,259,611 |

NOTES TO THE FINANCIAL STATEMENTS 52 WEEKS ENDED 28 SEPTEMBER 2002

27. Reconciliation of net cash flow to movement in net debt

| | 2002 | | 200 | 1 |
|---|----------|--------|-------------|-------------|
| | £ | £ | £ | £ |
| Increase/(decrease) in cash in the period Net cash outflow from decrease in | 823,504 | (| 2,495,380) | |
| debt and lease financing Net cash (inflow)/outflow from (decrease)/increase in liquid | 686,376 | | 1,314,704 | |
| resources | (21,000) | | 426,464 | |
| Change in net debt Profit on sale of current asset | 1,488 | 3,880 | | (754,212) |
| investments Disposal of Adminstore Group | | 5,922 | | ~ |
| Employee Trust | | - | | (3,080,868) |
| | 1,494 | 1,802 | | (3,835,080) |
| Net debt at 30 September 2001 | (8,208 | 3,210) | | (4,373,130) |
| Net debt at 29 September 2002 | (6,713 | 3,408) | | (8,208,210) |

Liquid resources comprise current asset investments.

28. Analysis of changes in net debt

| ,, e.e. e. | At 30 Sep 2001 | Cash flows ad | Non-cash justments | At 28 Sep 2002 |
|---------------------------|-------------------|---------------|-----------------------|-------------------|
| | £ | £ | £ | £ |
| Cash in hand and at bank | 1,377,207 | 1,048,933 | - | 2,426,140 |
| Overdrafts | (3,019,219) | (225,429) | - | (3,244,648) |
| | (1,642,012) | 823,504 | - | (818,508) |
| Debt due after one year | (4,607,442) | (598,600) | - | (5,206,042) |
| Debt due within one year | (2,598,269) | 1,284,976 | - | (1,313,293) |
| Current asset investments | 639,513 | (21,000) | 5,922 | 624,435 |
| | (6,566,198) | 665,376 | 5,922 | (5,894,900) |
| Net debt | (8,208,210) | 1,488,880 | 5,922 | (6,713,408) |
| | | | | |

NOTES TO THE FINANCIAL STATEMENTS

52 WEEKS ENDED 28 SEPTEMBER 2002

29. Acquisition of unincorporated business

On 24 October 2001 Europa Foods Limited, a subsidiary of Adminstore Limited, acquired the assets and trade of an unincorporated business for a consideration of £755,000. Details of the assets acquired are as follows:

| | 2002 £ |
|--|--------------------|
| Fixed assets Goodwill arising on acquisition | 130,000 625,000 |
| | 755,000 |
| Satisfied by: Cash | 755,000 |

The book value of net assets before acquisition was £130,000 and there were no fair value adjustments arising on the acquisition. The goodwill on acquisition is being amortised in accordance with the group's accounting policies.

30. Pensions

A subsidiary of the group operated a funded pension scheme providing benefits based on final pensionable pay. The assets of the scheme are held separately from those of the group. The scheme was closed to new members several years ago and no contributions have been payable.

The most recent actuarial valuation was carried out at 25 February 1995. No subsequent valuation has been carried out because all liabilities (and assets covering those liabilities) were secured with an insurance company. The directors have been informed that the Trustees of the scheme are not aware of any further liabilities and the Trustees are in the process of winding up the scheme.