(Registered No. 1879848)

DIRECTORS' REPORT AND FINANCIAL STATEMENTS
FOR THE 15 MONTH PERIOD ENDED 31 DECEMBER 1997



#### REPORT OF THE DIRECTORS

for the 15 month period ended 31 December 1997

The directors present their annual report and the audited financial statements for the period ended 31 December 1997.

#### 1. Principal activity

The principal activities of the Company are the development and operation of care homes and private hospitals.

#### 2. Review of the business

The directors consider the development of the Company during the period to be satisfactory, and do not foresee any significant changes in the forthcoming year. The results for the financial period have been adversely affected by fixed asset valuations made at 31 December 1997.

#### 3. Change in accounting reference date

Following the acquisition of Goldsborough Healthcare PLC by BUPA Finance PLC the accounting reference date of the Company was changed to 31 December.

#### 4. Results and dividends

The loss for the period, after taxation, amounted to £4,536,000 (1996 - loss £113,000) No dividend is proposed for 1997 (1996 - £1,050,000).

#### 5. Directors and directors' interests

The names of persons who were directors at any time during the period are as follows:

G Smith

I Fozard

D R Morris

J P Davies

(appointed 29/10/97)

F A Kee

(appointed 29/10/97)

J G Wheaton

(appointed 29/10/97)

D Sabourn

(resigned 16/10/97)

G R Stevens

(resigned 31/10/97)

There were no directors' interests in the shares of the Company at 31 December 1997 or at any time during the period. Details of share options granted to G Smith and I Fozard in BUPA Care Services Limited (formerly Goldsborough Healthcare PLC) are set out in the financial statements of that company. Details of share options granted to D R Morris in BUPA Care Services Limited are set out in the financial statements of Goldsborough Limited.

#### 6. Fixed assets

The movements in fixed assets during the period are set out in note 9 to the financial statements.

#### REPORT OF THE DIRECTORS

for the 15 month period ended 31 December 1997 - continued

#### 7. Employees and employees remuneration

Details of the number of persons employed and gross remunerations are contained in Note 3 to the financial statements.

Every effort is made by the directors and management to inform, consult and encourage the full involvement of staff on matters concerning them as employees and affecting the Company's performance.

The Company continues to pursue its stated policy of giving every consideration to the employment of disabled persons. Employees who are registered disabled persons are, to the greatest possible extent, treated on the same basis as all other employees and given every opportunity to develop their full working potential within the Company, through training, career development and promotion. Where employees have become disabled whilst in the service of the Company, every effort is made to rehabilitate them in their former occupation or some suitable alternative.

#### 8. Auditors

Pursuant to a shareholders' resolution, the Company is not obliged to reappoint its auditors annually and KPMG Audit Plc will therefore continue in office.

Registered Office:

By Order of the Board

DavelMos

Bridge House Outwood Lane Horsforth

Leeds

LS18 4UP

D R Morris

Secretary

12 March 1998

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

The following statement, which should be read in conjunction with the auditors' report set out on page 4, is made for the purpose of clarifying the respective responsibilities of the directors and the auditors in the preparation of the financial statements.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### REPORT OF THE AUDITORS

#### TO THE MEMBERS OF GOLDSBOROUGH DEVELOPMENTS LIMITED

We have audited the financial statements set out on pages 5 to 18.

#### Respective responsibilities of directors and auditors

As described on page 3, the Company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### **Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion, the financial statements give a true and fair view of the state of the Company's affairs at 31 December 1997 and of its loss for the period then ended and have been properly prepared in accordance with the Companies Act 1985.

Leeds

12 March 1998

KPMG Audit Plc

Chartered Accountants

Koma And Mkg

Registered Auditors

### PROFIT AND LOSS ACCOUNT

for the 15 month period ended 31 December 1997	Note	15 months to 31 December 1997 £000	Year to 29 September 1996 £000
Turnover Total operating expenses Operating expenses Exceptional items Operating (Loss)/profit	4	21,928 (23,124) (19,075) (4,049) (1,196)	11,049 (9,839) (9,839) - 1,210
Interest payable and similar charges	5	(2,610)	(1,443)
Loss on ordinary activities before taxation Tax on loss on ordinary activities  Loss for the financial period	6 7	(3,806) (730) (4,536)	(233) 120 (113)
Dividends	8	(4,330)	(1,050)
Retained loss for the financial period		(4,536)	(1,163)

The operating loss is all derived from continuing operations.

There were no material differences between reported profit and losses and historical profit and losses on ordinary activities before and after taxation.

Creditors: amounts falling due after more than one year

Provisions for liabilities and charges

Capital and reserves
Called up share capital

Revaluation reserve

Profit and loss account

Equity shareholders' funds

**BALANCE SHEET** 

as at 31 December 1997		31 December	29 September
	Note	1997	1996
		£000	£000
Fixed assets			
Tangible assets	9	30,420	30,814
Current assets			
Consumable stocks		1,301	3,115
Debtors		112,064	6,628
Debtors due within one year	10	1,649	2,168
Debtors due after more than one year	10	110,415	4,460
Cash at bank and in hand		262	1,484
		113,627	11,227
Creditors: amounts falling due within one year	11	(5,143)	(2,663)
Net current assets		108,484	8,564
Total assets less current liabilities	•	138.904	39.378

These financial statements were approved by the Board of Directors on 12 March 1998 and were signed on its behalf by

Director

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(137,608)

(364)

932

2,000

3,468

(4,536)

932

(37,378)

2,000

2,000

2,000

The accounting policies and notes on pages 8 to 18 form part of these financial statements.

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES for the 15 month period ended 31 December 1997

	15 months to 31 December 1997 £000	Year to 29 September 1996 £000
Loss for the financial period Unrealised surplus on revaluation of properties	(4,536) 3,468	(113)
omedised surplus on revaluation of properties	5,400	-
Total recognised gains and losses relating to the financial period	(1,068)	(113)
for the 15 month period ended 31 December 1997	15 months to 31 December 1997 £000	Year to 29 September 1996 £000
Loss for the financial period	(4,536)	(113)
Dividends	-	(1,050)
Goodwill	(4.52()	(334)
Other recognised gains and losses relating to the period	(4,536) 3,468	(1,497)
Net reduction in shareholders' funds	(1,068)	(1,497)
Opening shareholders' funds	2,000	3,497
Closing shareholders' funds	932	2,000

### NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

#### 1. STATEMENT OF ACCOUNTING POLICIES

#### (a) Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting convention modified to include the revaluation of land and buildings and on a going concern basis.

As the Company is a wholly owned subsidiary undertaking it is exempt from the requirements of Financial Reporting Standard No.8 to disclose details of transactions with other members of the BUPA group of companies.

#### (b) Cash flow statement

The Company is exempt from the requirement of Financial Reporting Standard No 1 (Revised 1996) to prepare a cash flow statement as it is a wholly-owned subsidiary undertaking of The British United Provident Association Limited, and its cash flows are included within the consolidated cash flow statement of that company.

#### (c) Turnover

Turnover represents the amounts derived from the provision of private care services in the UK excluding value added tax.

#### (d) Fixed assets and depreciation

Freehold and leasehold properties including hospital properties are stated at valuation; other tangible assets are stated at cost. No depreciation is provided on freehold land or properties under construction. Other tangible assets are depreciated so as to write off the cost or valuation by equal instalments over their estimated economic lives, as follows:

Freehold buildings - 50 years

Leasehold land and buildings - term of the lease

Plant and machinery - 3 - 10 years

Fixtures, fittings & equipment - 3 - 10 years

#### (e) Taxation

The charge for taxation is based on the result for the period and takes into account taxation deferred due to timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred taxation only to the extent that it is probable that a liability will crystallise. It is expected that trading losses surrendered will be made on a full payment basis.

### NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

#### 1. STATEMENT OF ACCOUNTING POLICIES - continued

#### (f) Stocks and work in progress

Stocks are stated at the lower of cost and net realisable value.

Cost means purchase price, less trade discounts, calculated on a average basis. Net realisable value means estimated selling price, less trade discounts, and less all costs to be incurred in marketing, selling and distribution.

#### (g) Operating leases

Operating lease rentals are charged to the profit and loss account in the period in which they are incurred.

Assets leased to other group undertakings under operating leases are included in tangible fixed assets and are stated at valuation. Revenue is recognised on an accruals basis.

#### (h) Finance leases

Assets acquired under finance leases are capitalised and the outstanding future lease obligations are shown in creditors.

The interest element of the rental obligation is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of the capital repayments outstanding.

#### (i) Post-retirement benefits

Contributions to defined contribution schemes are charged to the profit and loss in the accounting period in which they occur.

#### 2. ULTIMATE HOLDING COMPANY

The Company is a wholly owned subsidiary of Goldsborough Limited which is registered in England and Wales.

The ultimate holding company is The British United Provident Association Limited (BUPA), in whose accounts these financial statements are consolidated. A copy of BUPA's consolidated financial statements are available to the public from The Registrar of Companies, Cardiff, CF4 3UZ.

## NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

#### 3. STAFF COSTS AND DIRECTORS' REMUNERATION

#### a) Employees

The average number of persons employed by the Company (including directors) during the period, analysed by category, was as follows:

analysed by category, was as follows.	Number of employ	
	15 months to	Year to
	31 December	29 September
	1997	1996
Private care activities	357	149
Administration	4	4
	361	153
The aggregate payroll costs of these persons were as follows:		
	15 months to	Year to
	31 December	29 September
	1997	1996
	£000	£000
Wages and salaries	5,226	1,751
Social security costs	368	135
Other pension costs	71	13
	5,665	1,899

Directors' emoluments for services to the Company during the period and the prior year were borne by Goldsborough Limited.

4.	EXCEPTIONAL ITEMS	15 months to	Year to
		31 December	29 September
		1997	1996
		£000	£000
	Write down of equipment	(1,455)	-
	Permanent diminution in value of land and buildings	(2,594)	-
		(4,049)	-

# NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

5. INTEREST PAYABLE AND SIMILAR CHARGES	15 months to 31 December	Year to 29 September
	1997	1996
	£000	£000
Bank overdrafts	-	27
Bank loan	-	1,416
Loan from group undertaking (repayable after five years)	2,601	-
Finance charges payable in respect of finance leases	9	-
	2,610	1,443
6. LOSS ON ORDINARY ACTIVITIES BEFORE TAXATI		
	15 months to	Year to
	31 December	29 September
	1997	1996
	£000	£000
Loss on ordinary activities is stated after charging/(crediting	g) :	
Depreciation and other amounts written off tangible fixed assets:	<b>"</b>	
Owned	1,651	616
Leased	23	52
Hire of plant and machinery - rentals payable	182	-
Hire of other assets - rentals payable under operating leases	79	30
Rentals receivable under operating leases	(551)	(441)

The remuneration of the Company's auditors is borne by a fellow subsidiary undertaking.

# NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

7.	TAX ON LOSS ON ORDINARY ACTIVITIES	15 months to	Year to
		31 December	29 September
		1997	1996
		£000	£000
	The taxation charge/(credit) is based on the result for the p	period:	
	UK corporation tax at 31.8% ( 1996 : 33% )	302	-
	Deferred taxation	(366)	-
		(64)	
	Taxation under/(over) provided in previous years:		
	Corporation tax	64	(120)
	Deferred taxation	730	-
		730	(120)
8.	DIVIDENDS	15 months to	Year to
		31 December	29 September
		1997	1996
	Final	-	1,050

# NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

#### 9. TANGIBLE FIXED ASSETS

•		Freehold		Fixtures, fittings & vehicles	Total
	Cost or valuation	property £000	property £000	£000	£000
	At 30 September 1996	16,748	10,883	5,568	33,199
	Additions	1,128	-	756	1,884
	Disposals	· <u>-</u>	-	(2,947)	(2,947)
	Revaluations	(1,021)	994	<u>.</u>	(27)
	At 31 December 1997	16,855	11,877	3,377	32,109
	<b>Depreciation</b>				
	At 30 September 1996	296	195	1,894	2,385
	Charge for the period	381	267	1,026	1,674
	On disposals	-	_	(1,469)	(1,469)
	On revaluations	(543)	(358)	-	(901)
	At 31 December 1997	134	104	1,451	1,689
	Net Book Value				
	At 31 December 1997	16,721	11,773	1,926	30,420
	At 29 September 1996	16,452	10,688	3,674	30,814
	Depreciable amount	14.100	11.440	0.055	
	At 31 December 1997	14,180	11,442	3,377	28,999
	At 29 September 1996	13,723	9,918	5,568	29,209

### NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

#### 9. TANGIBLE FIXED ASSETS - continued

Particulars relating to revalued assets are given below:

			Lor	ıg
	Freehold property		Leasehold	l property
	199 <b>7</b>	1996	1997	1996
	£000	£000	£000	£000
Land and buildings	-			
At 1997 open market value	16,855	-	11,877	-
At cost	-	16,748	-	10,883
Aggregate depreciation thereon	(134)	(296)	(104)	(195)
	16,721	16,452	11,773	10,688
·			1997	1996
			£000	£000
Historical cost of revalued assets	•		28,759	27,631
Aggregate depreciation based on historic	al cost		(1,117)	(491)
Historical cost net book value			27,642	27,140

Included in the total net book value of assets is £7,780,000 (1996: £8,026,000) in respect of assets held for use in operating leases. Depreciation for the period on these assets was £179,000 (1996: £139,000).

Included in the total net book value of assets is £103,000 (1996: £nil) in respect of assets held under finance leases. Depreciation for the period on these assets was £23,000 (1996: £nil).

The freehold and leasehold interests in hospital properties were valued at 5 August 1997 by the directors based on independent valuations performed as at 31 December 1997 by Knight Frank, Chartered Surveyors on the basis of open market value for existing use as fully operational concerns. The valuations were carried out in accordance with the Appraisal and Valuation Manual issued by the Royal Institution of Chartered Surveyors.

# NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

Obligations under finance leases

Other creditors

Amounts owed to Group undertakings

10. DEBTORS	31 December 1997 £000	29 September 1996 £000
Amounts falling due within one year:		
Trade debtors	1,427	1,648
Other debtors	48	520
Prepayments and accrued income	174	-
	1,649	2,168
Amounts falling due after more than one year:		
Prepayments and accrued income		
Amounts owed by parent undertaking	5,100	2,906
Amounts owed by group undertakings	105,315	1,554
	110,415	4,460
11. CREDITORS - amounts falling due within one year :	31 December 1997	29 September 1996
	£000	£000
Trade creditors	672	1,863
Obligations under finance lease	124	119
<u> </u>	147	
Corporation tax	146	175
Corporation tax  Taxation and social security		
Corporation tax Taxation and social security Other creditors	146	
Taxation and social security	146 51	175 -
Taxation and social security Other creditors	146 51 25	175 - 108
Taxation and social security Other creditors Accruals and deferred income	146 51 25 3,269	175 - 108
Taxation and social security Other creditors Accruals and deferred income	146 51 25 3,269 856	175 - 108 398 -
Taxation and social security Other creditors Accruals and deferred income	146 51 25 3,269 856 5,143	175 - 108 398 -
Taxation and social security Other creditors Accruals and deferred income VAT	146 51 25 3,269 856 5,143 year:	175 - 108 398 - 2,663  29 September
Taxation and social security Other creditors Accruals and deferred income VAT	146 51 25 3,269 856 5,143 year:	175 - 108 398 - 2,663

70

269

37,039

37,378

191

137,417

137,608

# NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

13. OBLIGATIONS UNDER FINANCE LE			31 December 1997 £000	29 \$	September 1996 £000
The net mance lease communents are as	ionows .				
Within one year Between two and five years Over five years			124 191 -		119 70
Over five years			315	-	189
14. PROVISIONS FOR LIABILITIES AN	D CHARGES	S		•	Deferred
					taxation £000
At 30 September 1996					_
Charge for the period					364
At 31 December 1997				•	364
The amounts provided for deferred taxation	on and the amo	ounts no	t provided are set	t out belo	w :
	Provi	ded		Not	provided
	1997 £000	1996 £000		1997 £000	1996 £000
Accelerated capital allowances	364	-		-	-
15. SHARE CAPITAL			31 December 1997 £000	29	September 1996 £000
Authorised					
2,000,000 ordinary shares of £1 each			2,000		2,000
Allotted, called-up and fully paid 2,000,000 ordinary shares of £1 each			2,000		2,000

## NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

#### 16. RESERVES

		Profit
	Revaluation	and loss
	reserve	account
	£000	£000
At 30 September 1996	-	-
Retained loss	-	(4,536)
Revaluation surplus arising in the financial period	3,468	-
At 31 December 1997	3,468	(4,536)
	<del></del>	

#### 17. PENSIONS AND SIMILAR OBLIGATIONS

The Company contributes to a money purchase scheme for certain employees. Payment arrangement are variable with contributions made both by the Company and employees. In addition the Company contributes towards a number of personal pension schemes. The total pension cost to the Company in the period amounted to £71,000 (1996: £13,000).

# NOTES TO THE FINANCIAL STATEMENTS for the 15 month period ended 31 December 1997

#### 18. COMMITMENTS

#### **Operating leases**

At 31 December 1997 the Company had annual commitments under non-cancellable operating leases as set out below.

leases as set out below.					
	Land and buildings			Other	
	1997	1996		1997	1996
	£000	£000		£000	£000
Operating leases which expire:					
Within one year	-	-		-	-
Between two and five years	-	-		64	-
Over five years	30	30		-	
,	30	30		64	-
			<del></del>		
Capital commitments			31 December	29 September	
•			1997		1996
			£000		£000
Capital expenditure that has been contracted for but has not been provided for in the financial statements			550		4,149

#### 19. CONTINGENT LIABILITIES

The Company has given a guarantee and other undertakings, as part of the Group banking arrangements, in respect of the loans and overdrafts of certain other Group undertakings. Under a group registration the Company is jointly and severally liable for value added tax due by certain other group companies.