SKI BOUND LIMITED
1873956
DIRECTORS' REPORT
AND
GROUP FINANCIAL STATEMINTS

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Year ended 30 APRIL 1990

HILTON SHARP & CLARKE Chartered Accountants 30 New Road BRIGHTON BN1 1BN

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- DIRECTORS: J. Bowden
- T. Wantoch
- M. Bole
- A. Lay
- S. Thompson
- P. Lower

DIRECTORS' REPORT

The directors submit their report and the financial statements for the year ended 30 April 1990

PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The principal activity of the company during the year was that of a tour operator

The result for the year is shown on page 3 of the financial statements.

The year's trading has proved to be a satisfactory one in terms of bookings for both the Winter and Summer programmes.

However, substantial currency losses were incurred amounting to £341,000 as a result of the dramatic decline in the value of sterling in the Autumn of 1989. Steps have been taken to secure the Company's currency requirements to avoid a similar loss in 1991.

DIVIDENDS AND APPROPRIATIONS

The directors do not recommend payment of a dividend, and propose to transfer the profit for the financial year to reserves.

FIXED ASSETS

Details of additions to fixed assets are shown in note 6 to the financial statements.

DIRECTORS AND INTEREST IN SHARES

The directors throughout the year were as stated at the head of this report. The number of shares in the company in which they had an interest, as defined by the Companies Act 1985, were as follows:

~ ,		At 30, 4.90 and 30, 4.89
		£
J.	Bowden	20,400
М.	Bole	4,000
s.	Thompson	4,000
	Wantoch	4,000
Α.	Lay	•
	Lower	-

AUDITORS

Mesers Hilton Sharp & Clarke have indicated their willingness to be re-appointed as auditors of the company.

By order of The Board

J. BOWDEN Director

Registered office:

31 August 1990

Blenheim House, 120 Church Street, BRIGHTON, BN1 1WH

We have audited the financial statements on pages 3 to 14 in accordance with Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 30 April 1990 and of the profit and source and application of funds for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

HILTON SEARP & CLARKE Chartered Accountants 30 New Road BRIGHTON BN1 1BN

31 August 1990

CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 30 AFRIL 1990

	Note	1990 £	1989 £
TURNOVER	3	9,277,647	8,089,590
Direct costs		7.835.536	6,636,423
GROSS PROFIT		1,442,111	1,453,167
Net interest receivable	2	418,297	287,842
		1,860 408	1,741.009
Administrative expenses		1,384,801	1,139,961
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	3	475,607	601.048
Taxation	4	201,525	213.024
PROFIT FOR THE FINANCIAL YEAR		£274,082	£388,024

The notes on pages 7 to 14 form part of these financial statements.

CONSOLIDATED BALANCE SHEET At 30 APRIL 1990

	Note	£	1990 £	£	1989 £
FIXED ASSETS					
Tangible assets	6		765,800		679,253
CURRENT ASSETS					
Investments Stocks	8	3,396 5,875		1,475 23,968	
Debtors and prepayments Cash at bank and in hand	9	578,079 3,239,753		495,953 3,198,752	
		3.827.103		3,720,148	
CREDITORS: amounts falling due within one year	11	3,585,627		3.670.433	
NET CURRENT ASSETS			241,476		49,715
TOTAL ASSETS LESS CURRENT L	IABIL	ities	£1,007,276		£728,968
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	12 13		36,200 971,076		36,200 692,768
			£1,007,276		£728.968

Approved by the Board on: 31 August 1990

J. BOWDEN

Directors

P. LOWER

The notes on pages 7 to 14 form part of these financial statements.

BALANCE SHEET At 30 APRIL 1990

FIXED ASSETS	Note	£	1990 £	3	1989 £
Tangible assets Investment in subsidiary	6 7		422,544 4,926		382,232 4,926
CURRENT ASSETS					
Investments Debtors and prepayments Cash at bank and in hand	8 9	3.396 605,203 3.227,110		1.475 633.532 3.193.790	
CREDITORS: amounts falling due within one year	11	3,835,709		3,828,797 3,473,435	
NET CURRENT ASSETS			598,042	***************************************	355.362
TOTAL ASSETS LESS CURRENT L	IABIL:	ITIES	£1.025.512		£742,520
CAPITAL AND RESERVES					
Called up share capital Profit and loss account	12 13		36,200 989,312		36,200 706,320
			£1,025,512		£742,520

Approved by the Board on: 31 August 1990

J. BOWDEN -

Directors

P. LOWER

The notes on pages 7 to 14 form part of these financial statements.

COMSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS Year ended 30 APRIL 1990 $\,$

	£	1990 £	£	1989 £	
SOURCE OF FUNDS		,-	_		
Profit before taxation		475,607		601.048	
Adjustment for items not involving the movement of funds:	•				
Depreciation Exchange differences	192,366 (43,013)		146,474		
Loss on disposal of fixed assets	10.679		30,123		
	*	160,032		176,597	
TOTAL GENERATED BY OPERATIONS		635,639		777,645	
FUNDS FROM OTHER SOURCES					
Sale of tangible fixed assets		52,720		5,449	
		688,359		783,094	
APPLICATION OF FUNDS					
Purchase of investments Decrease in subordinated loan	1.921		259,000		
Purchase of tangible fixed assets Hire purchase repaid	295,073		649,270		
Tax paid	219,150		3,658 173,386		
		516,144		(1.085,314)	
		172,215		(302,220)	
MOVEMENTS IN WORKING CAPITAL				(5000)	
Decrease/(Increase) in stocks (Increase) in debtors	18,093		(23,968)		
and prepayments Increase in deposits received	(82,126) 13,654		(226,480) 100,032		
(Decrease)/Increase in other creditors and accruals	(18,426)		164,388		
	****	(68,805)	THE PERSON NAME AND ADDRESS OF	12 073	
				13.972	
		£103,410		£(288,248)	
Represented by:					
MOVEMENT IN NET LIQUID FUNDS					
Increase/(decrease) in cash and bank balances		£103,410		£(288,248)	
		######################################		nadadam (2001240)	

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 APRIL 1990

1. ACCOUNTING POLICIES

a) Accounting convention

The accounts have been prepared under the historical cost convention.

b) Basis of consolidation

The consolidated profit and loss account and balance sheet comprises the accounts of the company and its subsidiary company made up to 30 April 1990.

c) Deferred expenditure

Certain items of advertising, promotional and other expenditure are carried forward as prepaid expenses in order that they may be matched against the corresponding seasonal revenue.

d) Depreciation of tangible fixed assets

Depreciation is provided on tangible fixed assets so as to write off the reducing balance over their anticipated useful economic lives at the following annual rates:

Short Leasehold Property

Motor Vehicles

Furniture and equipment

Computer

Period of the lease
25%
20%
33 1/3%

Provision is being made to write off the cost of the hotel property owned by the subsidiary company over a period of ten years subject to review by the directors.

The anticipated useful life of skis and equipment is reviewed by the directors at each balance sheet date, taking into account the wear and tear during the year, and depreciation is provided accordingly. Due to the perishable nature of these items, skis and equipment that are purchased under finance leases are not capitalised but the leasing charges are charged directly to the profit and loss account in the year in which they are incurred.

e) Foreign currencies

Income and expenditure in foreign currencies is translated at the appropriate brochure rate set at the beginning of the season. Assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date, or in the case of liabilities matched by forward contracts, at rates specified in those contracts. All differences so arising are taken to the profit and loss account.

Translation differences arising from the application of closing rates of exchange to the opening net assets of the overseas subsidiary are taken directly to reserves.

f) Pension fund

Premiums payable to The Ski Bound Ltd Pension Scheme are charged to the profit and loss account in the year in which they are due and payable.

NOTES TO THE FINANCIAL STATEMENTS (Continued) Year ended 30 APRIL 1990

2. NET INTEREST RECEIVABLE

			1990		1 9 89
		£	£	£	£
Intere	st receivable		462,827		368,809
Sundry	income		-		50
			462,827		368,859
Less:	Subordinated loan		• •		
	interest	17,000		74,250	
	Mire purchase interest	-		227	
	Other interest payable	27,530		6,540	

			44,530		81,017
			£418,297		£287,842
			*****		222222

3. TURNOVER AND PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

- a) Turnover represents the invoiced amounts to groups travelling with the company during the 1989 summer programme, the 1989/90 winter season and groups travelling with the 1990 summer programme who departed prior to 30 April 1990.
- b) The profit on group ordinary activities has been arrived at after charging:

	1990	1989
	£	£
Directors' remuneration	199,400	124,000
Directors' pension scheme contributions	75,000	100,000
Depreciation of owned assets	192,366	146.474
Auditors' remuneration	10,500	9.500

c) Pursuant to S.228 of the Companies Act 1985 a profit and loss account for the holding company is not presented.

The group profit after taxation includes £282,992 (1989: £401,576; dealt with in the accounts of the holding company.

4. TAXATION

	3	3
U.K. Corporation tax based on the profit for the year	176,000	195,000
Prior year under-provision	19,012	12,886
	~~~~~~	
	195,012	207,886
Overseas taxation	6,513	5.138
	£201,525	£213,024
		angunna

NOTES TO THE PINANCIAL STATEMENTS (Continueu) Year ended 30 APRIL 1990

#### 5. a) DIRECTOR'S EMOLUMENTS

	1990	1989
	£	£
Ecoluments of the chairman	£55,000	£46,000
	252223	=====

The number of directors whose emoluments, excluding pension contributions and chargeable benefits, were within the following ranges were:

£ 5,001	-	£10,000		1	1
£10,001	-	£15.000	u	1	1
£15,001		£20,000	•	-	3
£30,001	-	£35,000		1	_
£40,001	***	£45.000		1	-
£45,001	-	£50,000		1	1
£50,001	-	£55,000		1	***

#### 5. b) EMPLOYEE INFORMATION

The average number of persons employed by the company during the year was as follows:

	1990 No.	1989 No.
Selling Administration	19 22	19 20
	41	39
	***	==

Staff costs, excluding directors' remuneration and overseas salaries, comprise the following:

	**	+
Wages and salaries	382,100	241,226
Social Security costs	35.072	19,779
	يمث هناه الخرجين وها حاله خان	
	£417,172	£261,005
	<b>萨内坎坦斯群岛</b>	*****

#### 5 c) DIRECTORS INTEREXT IN TRANSACTIONS

- i) Mr. Bowden has a material interest in a company which leases skis to Ski Bound Ltd on a commercial arms length basis.
- 11) The company has paid Mr. Bowden interest on the loan which he made to the company under the subordinated loan agreement referred to in note 14.
- 111) Mr. Bowden is a director and shareholder of Blenheim Studios Ltd which supplies Ski Bound Ltd with the services of graphic design on a commercial arms length basis.

SKI BOUND LIMITED

NOTES TO THE FINANCIAL STATEMENTS (Continued) Year ended 30 APRIL 1990

6. TANGIBLE FIXED ASSETS

Total February	903.250 51.430 295.073 (121.381)	£1,128,372	223.997 4,191 192,366 (57,982)	£362,572 ====== E765,890	£679,253
t Coaputer £	63,122 62,77 ⁴ (45,000)	£80,896 £	31,238 31,553 (32,000)	E50,105	£31,884
Sk1s and Equipment £	45,970	£133,992	8,773	£40,077 ===== £93,915	£37,197
Overseas Furniture and Equipment	245,458 16,607 48,516 (21,962)	£288,619	42,094 877 37,450	£80,421 ====== £208,198 =======	£203,364 ======
UK Furniture and 'Auipment	64,795 15,783 (5,358)	£75,220	18,081	£29,509 ======= £45,711 =======	£46,714
Motor Vehicles	264,948 62,478 (49,061)	£278,365 -=====	102,374 50,986 (25,982)	£127,978 ======= £150,387 =======	2161,974
Short Leasehold Property	17,500	£17,500	1,750	£1,750 ===== £15,750 ======	€ II - II - G-4
Hotel Property	218,957 34,823	£253,780	20,837 3,314 27,895	£52,046 ====== £201,734 =======	£198,120 ======
a) Group	Cost: At 1.5.89 Exchange adjustments Additions Disposals	At 30.4.90	Depreciation: At 1.5.89 Exchange adjustments Charge for the year On disposals	At 30.4.90 Net book value: At 30.4.90	At 1.5.89

SKI BOUND LIMITED

NOTES TO THE FINANCIAL STATEMENTS (Continued) Year ended 30 APRIL 1990

6. TANGIRLE FIXED ASSETS (Continued)

b) Company

			711.	(				
	Short Leasehold Property	Motor Vehicles £	Un Furniture and Equipment	Uverseas Furniture and Equipment	Skis and Equipment	. Computer	Potol	
Cost: At 1.5.89 Additions Disposals	17,500	264,948 62,478 (49,061)	64,795 15,783 (5,358)	141,046 843 (21,962)	45,970 88,022	63,122 62,774 (45,000)	579,831 247,405 (121,381)	
AC 50.4.90	£17,500 ======	£278,365 ******	£75,220 =====	£119,927 =======	£133,992 £	£ 80,896	2705,900	
Depreciation: At 1.5.89 Charge for the year Elininated on disposals	1,750	102.974 50.986 (25,982)	18,081 11,428	36,583 16,668	8,773 31,304	31,238 31,553 (32,000)	197,649 143,649 157,982	
At 30.4.90	£1,750	£127,978 =====	£29,509	£53,251	£40,077	£30,791	£283,356	
Net book value: At 30.4.90	£15,750 =====	£150,387	£45,711	£66,676 ======	£93,915 *=====	250,105	£422,544 ===================================	
At 1.5.89	다 () 다	£161,974	£46,713	£104,463 =======	£37,197 ¥	231,884	£382,232 *********	

NOTES TO THE FINANCIAL STATEMENTS (Continued) Year ended 30 APRIL 1990

#### 7. INVESTMENT IN SUBSIDIARY

	1992	1989
	£	£
Investment in subsidiary at cost	£4,926	£4,926
	***	ಷ ಚ

This represents the cost of 100% of the issued share capital of Ski Bound SARL, a company which is incorporated in France and which owns and manages hotels in France for the exclusive use of groups travelling with the company.

#### 8. INVESTMENTS

		listed securities	U.K. listed
£1,475	£3,396	rket value: £4,710)	(Market v
***	***		

#### 9. DEBTORS AND PREPAYMENTS

	(	Group		Company
	1990 £	1989 £	1990 £	1989 \$
Deferred expenditure (note 10) Balance due from subsidiary Other debtors Trade debtors Prepayments and accrued income	310,018 	239,172 193,059 13,414 50,308	310.018 121.193 34,608 7.384 132.000	239.172 308.790 23.711 13.414 48.445
	£578,079	£495,953	£605,203	£633.532

#### 1C. DEFERRED EXPENDITURE

Certain payments were made for expenses which relate to the 1990/91 winter season and the 1990 summer season. These have been dealt with as prepaid expenses and consist of:

	1990	1989
	£	£
Deposits and payments in advance for hotel		
and other accommodation	158,737	1.94.963
Brochures - 1990 summer season	3,995	20,309
- 1990/91 winter season	15,818	18,386
Flights and other transport	131,468	5,514
	top one out tot you an	مياه الله بيم الله الله الله الله الله
	£310,018	£239,172

NOTES TO THE FINANCIAL STATEMENTS (Continued) Year ended 30 APRL: 1990

#### 11. CREDITURS: amounts falling due within one year

		Group		Company
	1990	1989		1989
	£	£	£	£
Subordinated loan (note 14)	116,000	116,000	116,000	116,000
Directors' current account	82,378	27,999	82,378	27.999
Bank overdrafts	1,067,429	1,129,838	830,914	
Other creditors	7,358	27,887	6,130	27,837
U.K. Corporation tax	176,000	195.000	175,000	195,000
Other taxation and Social				
Security	56,205	40.419	31,895	35,260
Hire purchase commitments	•••	-	-	
Trade preditors	392,669			
Accruals and deferred income	460,123	253,383	410,623	253,383
		~~~~~~		
	2,358,162	2,456,622	2,010,202	2,259,624
Deposits received for				
holiday departures after		_		
30 April 1990	1,227,465	1,213,811	1,227,465	1,213,811
	£3,585,627	£3,670,433	£3,237,667	£3,473,435
	****	=========	22222222	========
ALLED IN ALLED GARTER				
CALLED UP SHARE CAPITAL				
Authorised:				
100.000 Ordinary shares of £1	each		£100,000	£100,000

12.

Authorised: 100.000 Ordinary shares of £1 each	£160,000	£100,000
Alinated and fully paid: 36.200 Ordinary shares of El each	£36,200	£36,200

The company may be required to issue and allot 3,800 additional £1 Ordinary shares arising out of a rights issue made in an earlier period.

13. RESERVES

	Group £	Company £
At beginning of year Exchange difference on net investment	692,768	706.320
in overseas subsidiary	4,226	
Retained profit for the year	696,994 274,082	706,320 282,992
At end of year	£971,076	1989.312

SKI BOUND LIMITED

NOTES TO THE FINANCIAL STATEMENTS (Continued) Year ended 30 APHIL 1990

14. COMMITMENTS

- a) The company has entered into an agreement for the lease of skis and equipment as referred to in note 5(c)(i).
- b) The company has entered into a number of agreements with appropriate guarantees to lease hotel and other accommodation overseas for future trading periods at commercial rates.

15. SUBORDINATED LOANS

Mr. Bowden has given an undertaking to both the company and the Civil Aviation Authority that the subordinated loan will not be repaid without the consent of the Civil Aviation Authority or until all claims of other creditors incurred during the period the company held an A.T.O.L. have been satisfied.

16. TOUR OPERATORS EONDS

Bonds have been lodged with the Association of British Travel Agents Limited for a total sum of £910,000 (1989: £1,084,000). Of this, £310,000 (1989: £259,000) is supported by deposits with the company's bankers.

17. PENSION FUND

Premiums payable to the Ski Bound Limited Pension Scheme amounted to £75.000 during the year. The scheme is a money purchase scheme for certain senior executives of Ski Bound Limited.