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HOUSE OF FRASER HOLDINGS plc

DIRECTORS' REPORT AND ACCOUNTS

2ND MAY, 1987

PEAT MARWICK McLINTOCK
1 Puddle Dock, Blackfriars, London EC4V 3PD.





DIRECTORS' REPORT

The directors present their report and the audited accounts for the financial year ended 2nd May, 1987.

BUSINESS REVIEW

The business is that of an investment holding company and it is intended to continue this business for the foreseeable future.

1986/87 was a year of considerable managerial and organisational change for House of Fraser plc, the most important change being the appointment of Mr. B.L. Walsh as Chief Executive.

For a variety of reasons, the profits of House of Fraser plc did not reach our best expectations. However, with the new structure now established and the start to 1987/88 ahead of the corresponding period in 1986/87, the directors view the future with confidence.

Subsequent to the year end the company entered into a number of transactions which had as their effect the conversion of part of the company's syndicated bank loan from a floating rate to a fixed rate of interest.

On the 9th April, 1987 the Secretary of State for Trade and Industry (pursuant to S.432(2), Companies Act 1985) appointed inspectors in connection with the affairs of the company.

DIRECTORS AND DIRECTORS' INTERESTS

The directors who served during the period were:

M. Al-Fayed

S. Fayed

A. Fayed

W.A. Craddock

S.W. Frith

M. Marsh

A.J.B. Mawdsley

(appointed 14th August, 1986)

B.L. Walsh

(appointed 14th August, 1986)

Messrs. M. Al-Fayed, S. Fayed and A. Fayed are the registered and beneficial owners of the whole of the issued share capital of the company's holding company, Alfayed Investment and Trust S.A.

None of the directors held any direct beneficial interests in the shares of the company during the period up to the date of this report.

DIRECTORS' REPORT

RESULTS AND DIVIDENDS

The results for the financial year are shown in the profit and loss account on page 4. No profits are available for distribution.

CHARITABLE DONATIONS

The company made charitable donations of £851,663 during the year.

AUDITORS

At the company's last Annual General Meeting, Peat, Marwick, Mitchell & Co. were appointed as auditors of the company. They are now practising under the name of Peat Marwick McLintock and accordingly they have signed the audit report in their new name. A resolution concerning their reappointment as auditors will be proposed at the forthcoming Annual General Meeting.

By order of the board

Secretary

14 South Street, London 19th August, 1987

AUDITORS' REPORT TO THE MEMBERS OF HOUSE OF FRASER HOLDINGS plc

We have audited the group accounts which comprise the accounts of the company on pages 4 to 14 and the annexed consolidated accounts of House of Fraser plc, in accordance with approved Auditing Standards.

In our opinion the accounts give a true and fair view of the state of the affairs of the company and of the group at 2nd May, 1987 and of the results and source and application of funds of the company and of the group for the financial year then ended and have been properly prepared in accordance with the Companies Act 1985.

Reat morrid melintock

London 19th August, 1987

Chartered Accountants

PROFIT AND LOSS ACCOUNT FOR THE FINANCIAL YEAR ENDED 2ND MAY, 1987

	Note	Financial year ended 2nd May, 1987 £m	Financial year anded 3rd May, 1986 £m
Income from shares in group company Other income Administrative expenses Interest receivable Interest payable and similar charges	4	20.8 0.0 (5.1) 1.0 (52.0)	19.2 0.9 (1.7) 0.9 (56.7)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION	5	(35.3)	(37.4)
Tax on loss on ordinary activities	6	16.7	17.4
LOSS ON ORDINARY ACTIVITIES AFTER TAXATION		(18.6)	(20.0)
Statement of accumulated losses: Losses brought forward Loss for the financial year.		(21.8) (18.6)	(1.8) (20.0)
Losses carried forward		(40.4)	$(\overline{21.8})$

The notes on pages 7 to 14 form part of these accounts.

BALANCE SHEET AT 2ND MAY, 1987

	Note	2nd May, 1987	3rd May, 1986	
		£m £m	£m £m	
FIXED ASSETS Investment in House of Fraser plc Other investments Tangible assets	7 8 9	671.2 0.7 0.7 672.6	609.1 0.0 0.6 609.7	
CURRENT ASSETS				
Debtors	10	23.2	17.9	
Cash at bank and in hand		0.0	44.7	
		23.2	62.6	
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	11	(63.2)	(83.2)	
NET CURRENT LIABILITIES		(40.0)	(20.6)	
TOTAL ASSETS LESS CURRENT LIABILITIES		632.6	589.1	
CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR				
Bank loans	12	425.0	425.0	
Subordinated loan	13	100.0 525.0	525.0	
CAPITAL AND RESERVES				
Called up share capital	14	50.0	50.0	
Revaluation reserve	7	98.0	35.9	
Profit and loss account		(40.4) 107.6	(21.8) 64.1	
		632.6	589.1	

These accounts were approved by the board of directors on 19th August, 1987.

) Directors

The notes on pages 7 to 14 form part of these accounts.



STATEMENT OF SOURCE AND APPLICATION OF FUNDS FOR THE FINANCIAL YEAR ENDED 2ND MAY, 1987

Financial year ended 2nd May, 1987 £m £m	Financial year ended 3rd May, 1986 £m £m
Net advances on current account	*
from holding company - Guaranteed variable rate loan notes at par -	40.5 26.9
Bank loans -	51.8
Syndicated bank loan	425.0
Disposal of other investments 0.6	143.7
0.6	687.9

ADDITOARTON OF FUNDS	
APPLICATION OF FUNDS Net repayment on current account	
to holding company 23.5	4
Investment in House of Fraser plc - Purchase of other investments 1.3	61.9 143.6
Purchase of tangible fixed assets 0.2	0.7
Guaranteed loan notes repaid 4.1	1.4
Bank loans repaid	399.5
Operations: Loss on ordinary activities	
after taxation 18.6	20.0
Depreciation (0.1) Add: Profit on sale of other investments 0.0	(0.1) 0.1
Add: Profit on safe of other investments	20.0
Increase (decrease) in working capital	
(excluding holding company): Debtors 5.3	15.0
Debtors 5.3 Other creditors and accruals (8.0)	1.9
(2.7)	16.9
44.9	644.0
Increase (decrease) in net liquid funds:	
Cash at bank and in hand (44.7)	44.7
Bank overdrafts 0.4 (44.3)	<u>(0.8)</u> 43.9
0.6	687.9

NOTES TO THE ACCOUNTS

1. PRINCIPAL ACCOUNTING POLICIES

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's accounts:

(a) Basis of accounting

The accounts have been prepared under the historical cost accounting convention.

(b) Group accounts

The group accounts comprise the accounts of House of Fraser Holdings plc together with the separate accounts of House of Fraser plc for the 52 weeks ended 2nd May, 1987 (included following page 14).

This method of presentation has been chosen in preference to consolidated accounts because, in the opinion of the directors, it provides better information for the users of the accounts and better reflects the fact that the company's creditors are not guaranteed by nor secured on the assets of House of Fraser plc.

Information on a dormant subsidiary is given in note 8 on page 10 and is not material in relation to the group's affairs.

(c) Fixed asset investments

The company accounts for its fixed asset investments in subsidiary companies by the equity method whereby the book value of such investments reflects changes in the underlying net assets. Surpluses are credited to a non-distributable revaluation reserve.

(d) Depreciation

Depreciation is provided on tangible fixed assets by equal annual instalments over their estimated useful lives as follows:

Motor vehicles - 5 years

Furniture, fixtures, fittings

and equipment - 10 years
Computer equipment - 5 years

Leasehold - over the remaining period of the lease

NOTES TO THE ACCOUNTS

2. STAFF NUMBERS AND COSTS

The average number of persons (including directors) employed by the company during the year was 37 (1985:18).

The aggregate payroll costs of these persons, all of whom were employed in an administrative capacity, were as follows:

	Financial	Finan ial
	year ended 2nd May, 1987	year ended 3rd Mey, 1986
	£'000	£'000
Salaries	742	337
Social security costs	57	29
Other pension costs	65	30
	864	396

3. EMOLUMENTS OF DIRECTORS AND HIGHER PAID EMPLOYEES

Excluding pension contributions, the emoluments of the chairman were £nil (1986:£nil) and those of the highest paid director were £66,952 (1986:£46,270). The emoluments of the other directors in respect of the company fell within the following ranges:

			Financial year ended 2nd May, 1987 No.	Financial year ended 3rd May, 1986 No.
£0		£ 5,000	3	3
£15,001	-	£20,000	••	1
£25,001		£30,000	1	-
£50,001		£55,000	1	-
£60,001		£65,000	1	-
			AND ADDRESS OF THE PARTY OF THE	====

The number of employees whose emoluments, excluding pension contributions, fell within the following ranges were:

		Financial	Financia1
		year	year
		ended 2nd	ended 3rd
		May, 1987	
		No.	No.
£30,001	 £35,000	1	1
	£40,000	-	1
£40,001	£45,000	1	-
£45,001	£50,000	1	-
,	•		====

NOTES TO THE ACCOUNTS

4. INTEREST PAYABLE AND SIMILAR CHARGES

	Financial year ended 2nd May, 1987 £m	Financial year ended 3rd May, 1986 £m
On bank loans, overdrafts and other Loans: Repayable within 5 years Repayable in more than 5 years	15.0 37.0	48.1 8.6
	52.0	56.7

5. LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION

The loss on ordinary activities before taxation is stated after charging the following:

the following.	Financial year ended 2nd May, 1987	Financial year ended 3rd May, 1986 £'000
Depreciation Auditors' remuneration and expenses Directors' emoluments Hire of equipment Other operating leases	101 8 286 1 81	56 8 70 1 49

6 TAXATION

6.	TAXATION		
		Financial year ended 2nd May, 1987 £m	Financial year ended 3rd May, 1986 £m
Group	relief receivable	16.7	17.4

NOTES TO THE ACCOUNTS

7. INVESTMENT IN HOUSE OF FRASER plc

The investment in House of Fraser plc at 2nd May, 1987 represented 100% (1986:100%) of the issued ordinary and deferred ordinary share capital, and is made up as follows:

	Cost of shares	Revaluation reserve £m	Total £m
At 4th May, 1986 Changes in underlying net assets	573.2 -	35.9 62.1	609.1 62.1
At 2nd May, 1987	573.2	98.0	671.2
8. OTHER INVESTMENTS	Shares in group companies	Other listed investments £m	Total £m
At 4th May, 1986 Additions at cost Disposals	0.0 - -	1.3 (0.6)	0.0 1.3 (0.6)
At 2nd May, 1987	0.0	0.7	0.7

The market value of the listed investments held at 2nd May, 1987 was £774,800.

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The investment in Alfayed Investment Holdings plc, the company's only subsidiary other than House of Fraser plc, is shown at cost of £12,500 and represents 100% of the issued ordinary shares of £1 each, 25p paid.

represents 100% of the issued ordinary shares of £1 each, 25p paid.

The balance sheet of the subsidiary at 2nd May, 1987 and 3rd May, 1986 is given below:

	£ 000
Amounts owed by holding company	12.5
Share capital	12.5

A separate profit and loss account has not been presented as the subsidiary had not commenced to trade as at 2nd May, 1987.

NOTES TO THE ACCOUNTS

1 9. TANGIBLE FIXED ASSETS

	Motor vehicles £'000	Furniture, fixtures, fittings and equipment	Short leasehold	Total £'000
Cost:	149	200	358	707
At 4th May, 1986	102	130	2	234
Additions Disposals	(54)	(8)	-	(62)
At 2nd May, 1987	197	322	360	879
		, 		
Depreciation:				
At 4th May, 1986	32	26		58
Charged in period	40	40	21	101
Disposals	(6)	(1)	-	(7)
At 2nd May, 1987	66	65	21	152
· ·		<u>,</u>	********	
Net book value:		0.8.3	220	707
At 2nd May, 1987	131	257	339	727
•			250	649
At 3rd May, 1986	117	174	358	049
	======		====	

DEBTORS

10. DEBTORS		
	2nd May, 1987	3rd May, 1986
	£m	£m
Amount due from House of Fraser plc	23.0	17.4
	0.1	0.1
. Prepayments . Other debtors	0.1	0.4
} <i>,</i>	23.2	17.9
, (27.000	

NOTES TO THE ACCOUNTS

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2nd May, 1987	3rd May, 1986
	£m	£m
Guaranteed variable rate loan notes at par Amount due to holding company Amount due to subsidiary	28.0 24.8 0.0	32.1 48.3 0.0
Other creditors Accruals:	0.1	0.3
Interest secured on assets of the company Other	8.9 0.9	0.4 1.3
Taxation and social security Bank overdrafts	0.1 0.4	0.0 0.8
	63.2	83.2

The loan notes, which are guaranteed by Swiss Bank Corporation, are repayable at par together with accrued interest (less U.K. income tax) at the option of the loan note holders on any interest payment date with not less than 30 days notice in writing.

Any loan notes not thus repaid or purchased by the company will be repayable in full at par on 31st July, 1991 together with accrued interest (less U.K. income tax), or (at the option of the company) on 31st July, 1989 if this date falls on or after the fifth anniversary of appropriation of shares to an approved profit—sharing scheme (the release date under Section 54(6) of the Finance Act 1978 (as amended)).

Interest is payable on the loan notes at the six months London Inter-Bank Offered Rate.

NOTES TO THE ACCOUNTS

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2nd May, 1987 £m	3rd May, 1986 £m
Repayable after more than one year and secured on		
assets of the company:		
Syndicated bank loan	425.0	425.0
		=====
The syndicated bank loan is repayable as follows:		
Between two and five years	100.0	50.0
After more than five years	325.0	375.0
	425.0	425.0

The amount repayable after more than five years is payable on 31st January,

Interest is payable at rates varying with the London Inter-Bank Offered Rate.

13. SUBORDINATED LOAN

The subordinated loan comprises an unsecured interest free loan of £100 million from Alfayed Investment and Trust S.A. repayable on 30th April, 1995 which may not be repaid earlier than this date. The loan is expressed to be subordinated to the payment of all other liabilities of the company arising before that date.

14. SHARE CAPITAL

2nd May, 1987	3rd May, 1986
£m	£m
50.0	50.0

NOTES TO THE ACCOUNTS

15. FINANCIAL COMMITMENTS

At 2nd May, 1987 the company had entered into operating lease contracts with commitments payable in the next year of £81,200. The commitments expire as

	Land and buildings	Other £000	Total
Within one year Between two years and five years After five years	80.6	0.6 - -	0.6 - 80.6
	80.6	0.6	81.2

16. ULTIMATE HOLDING COMPANY

The ultimate holding company is Alfayed Investment and Trust S.A. (AITSA), a company incorporated in Liechtenstein. The registered and beneficial owners of the whole of the issued share capital of that company are Messrs. M. Al-Fayed, S. Fayed and A. Fayed.

AITSA has agreed to lend £50 million to the company on the company's demand. No sums have been drawn down under that agreement. The company's rights under that agreement have been assigned to a syndicate of banks.

HOUSE OF FRASER PLC

Directors' Report and Accounts 1987

House of Fraser plc

DIRECTORS AND OFFICERS

Directors

A. Fayed, Chairman

M. Al-Fayed

B. L. Walsh, Chief Executive

G. Willoughby, C.A.

M. M. McMaster

W. A. Craddock, L.V.O.

S. W. Frith, M.B.A., A.C.I.S.

M. J. Ellis-Jones

M. Bliss

P. B. Livesey

N. M. Hogben, F.R.I.C.S.

Secretary

R. J. Scott, F.C.A.

Registered Office

69 Buchanan Street, Glasgow, G1 3LE Registered in Scotland No.21928

Executive Office 1 Howick Place, London, SW1P 1BH

Registrars and Transfer Office Clydesdale Bank PLC, Stock Exchange Services Department, 30 St. Vincent Place, Glasgow, G1 2HL

DIRECTORS' REPORT

The Directors present their Report and the audited Group Accounts of House of Fraser plc for the period of 52 weeks ended 2nd May, 1987.

DIRECTORS

The names of the present Directors are listed on page 1. Directors also serving during the period were Mr D.C.Mair (retired 31st May 1986), Professor R.Smith (resigned 1st June 1986), Mr W.G.Crossan (retired 28th July 1986), Mr E.H.Sharp (resigned 28th July 1986), Mr A.J.B.Mawdsley (resigned 28th July 1986), Mr B.J.Gladwin (resigned 30th September, 1986), Mr L.F.Drewitt (retired 30th November, 1986) and Mr P.K.Brimacombe (resigned 13th February, 1987).

Mr M. J. Ellis-Jones was appointed a Director on 23rd March, 1987. Mr M. Bliss and Mr P. B. Livesey were appointed Directors on 23rd April, 1987. Mr N. M. Hogben was appointed a Director on 13th July, 1987.

The appointments of Mr M. J. Ellis-Jones, Mr M. Bliss, Mr P. B. Livesey and Nr N. M. Hogben fall to be confirmed by re-election at the Annual General Meeting.

The Directors who retire by rotation are Mr M. Al-Fayed and Mr W. A. Craddock, who, being eligible, offer themselves for re-election.

PRINCIPAL ACTIVITIES

There has been no significant change in the activities of the Company and its subsidiaries which continue to be the operation of well known groups of department stores, and other ancillaries, which make up the "House of Frase.".

REVIEW OF BUSINESS

The year has seen a continuation of the store expansion and refurbishment programme, including the opening of new "House of Fraser" stores in the Metro Centre, Gateshead, and in the Barkers Centre, Kensington, London. The Epsom store which traded as Army and Navy has been transferred to Dickins and Jones and refurbished as a fashion store. Harrods has embarked on a major departmental refurbishment programme and the first of these, the new Leather room, opened in May.

The Funeral businesses of Ingall Industries plc and Wylie and Lochhead (Funerals) Limited, and a construction company John Barker (Construction and Development) Limited, have been sold during the year.

RESULTS AND DIVIDENDS

Profits before taxation for the period amounted to £45.7 million (66 weeks to 3rd May 1986 £50.5 million). A 1st interim dividend of 5.0p per share was paid to Ordinary Shareholders on 29th September 1986 and a 2nd interim dividend of 5.0p per share was paid to Ordinary Shareholders on 30th January 1987. The Directors propose that a 3rd interim dividend of 3.5p on the Ordinary Shares be paid in respect of the period ended 2nd May 1987. The Directors propose that the balance of £20.3 million after the payment of Dividends on Preference and Ordinary Shares be transferred to Reserves.

CHANGES IN FIXED ASSETS

The changes are set out in Notes 11 and 12 in the Accounts. During the period, the Group's direct investment in tangible Fixed Assets, amounted to £74.4 million. Freehold and Leasehold Properties with a book value of £8.1 million were disposed of during the period.

Directors' Report (Continued)

REVALUATION OF PROPERTIES

A revaluation of Freehold and Long Leasehold properties as at 2nd May, 1987 based on sample valuations carried out by Conrad Ritblat between May 1986 and April 1987, has been adopted by the Directors. This revaluation showed a surplus of £30.9 million which has been added to the Revaluation Reserve and is shown in note 21 in the accounts.

SHAREHOLDINGS AND OTHER INTERESTS OF DIRECTORS

Beneficial Interests	At 2nd Hay Deferred Shares of 25p	1987 Preference Shares of £1	At 3rd May Deferred Shares of 25p	1986 Preference Shares of £1
G. Willoughby	-	•••	-	250
M. M. McMaster	-	-	-	250
Non-Beneficial Interests A. Fayed	1,000	_	1,000	-
M. Al-Fayed	1,000	-	1,000	-
B. L. Walsh	1,000	-	_	-
G. Willoughby	1,000	-	134,830	-
M. M. McMaster	1,000	-	1,000	-
W. A. Craddock	1,000	-	1,000	-
S. W. Frith	1,000	-	-	-
M. J. Ellis-Jones	1,000	-	-	-
M. Bliss	1,000	-	-	-
P. B. Livesey	1,000	-	_	-

Since the date of his appointment on 13th July, 1987 Mr N. M. Hogben has been allotted 1,000 Deferred Shares by way of Directors' qualification holdings, these being held as a non-beneficial interest.

In addition to their interests disclosed above, Mr. A. Fayed and Mr M. Al-Fayed are interested in the shareholding of House of Fraser Holdings plc., referred to below for the purposes of the Companies Act 1985.

No other Director has any interests in any category of the Company's shares, loan stocks or debentures nor in any of the Company's subsidiaries.

No Director has had a material interest, directly or indirectly, at any time during the period in any contract significant to the business of the Company. During the year a leasehold flat was sold to Mr P. K. Brimacombe for the sum of £130,000 having been valued at this sum prior to the sale by an independent professional firm of Surveyors.

Directors' Report (Continued)

MAJOR SHAREHOLDING

At the date of this Report, House of Fraser (Holdings) plc owned directly or indirectly 100 percent of the assued Ordinary Share Capital.

PREFERENCE SHARES

On 15th April 1987, the whole of the issued preference share capital totalling £757,967 was repaid at par.

HEALTH AND SAFETY

In accordance with the provisions of the Health & Safety at Work etc. Act 1974, the Company has issued a written statement of its general policy with respect to the health, safety and welfare at work of its employees and the organisation and arrangements for carrying out that policy. This statement has been brought to the notice of all employees of the Company.

DISABLED PEOPLE

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It is the policy of the Company to give full and fair consideration to applications for employment from disabled people, to continue wherever possible the employment of members of staff who may become disabled and to ensure that suitable training, career development and promotion is afforded to such persons.

EMPLOYEE INVOLVEMENT

Information is provided regularly to employees by means of normal management communication channels using written materials, face to face meetings and video presentations.

Consultation with employees takes place through elected staff committees, health and safety committees and through normal recognised trades union channels. A general awareness of the Company's performance is maintained through regular weekly half-hour training sessions for all staff and, through individual performance appraisals, employees are made aware of their individual contribution to the Company.

DONATIONS

The charitable donations made by the Group and charged in the Accounts were £151,850.

AUDITORS

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Price Waterhouse have expressed their willingness to continue in office as Auditors and a resolution to re-appoint them will be proposed at the Annual General Meeting.

CLOSE COMPANY

As at 2nd May, 1987 the Company was a Close Company within the meaning of the Income and Corporation Taxes Act 1970.

By Order of the Board

R. J. Scott

Company Secretary Glasgow, 28th July 1987

NUNTING POLICIES

s of Accounts. The accounts have been ared under the historical cost convention fied to include revaluation of the Group's perties.

s of Consolidation. The consolidated accs include the accounts of the company and subsidiaries and the share of the results related companies.

assets of companies acquired are incorted at their fair value at the date of isition. The premium arising on the acquism of subsidiaries is charged against ributable reserves.

k. Stock is stated at the lower of cost and realisable value, which is generally uted on the basis of selling price less opriate trading margin.

eciation of Fixed Tangible Assets. Depation is provided by the Group in order to e down to estimated residual value (if the cost or valuation of fixed assets their estimated useful lives by equal al instalments, mainly on the following s:-

hold and long leasehold buildings including lords' plant estimated useful life (15-100 years)

t Leaseholds remaining period of lease

ures & Fittings 3-10 years

cles & equipment 4-7 years

eciation arising on the revaluation surplus roperties is charged to profit and loss unt and then transferred to the revaluation bye.

ed Assets. Assets acquired under finance es are capitalised so as to reflect the value of the asset acquired, and depred at a rate which is appropriate given the s of the lease and life of the asset. The rest element of rental charge is taken to it and loss account in proportion to the tal element outstanding.

5 / 191 - Sale

Property Development. In the case of major property development projects the interest on the capital borrowed to finance the project is, where separately identifiable and to the extent that it accrues during the period of development, capitalised as part of the cost of the asset.

Property Sales. Surpluses realised on the sale of properties and fixed asset investments, less the reorganisation and closure costs which precede and relate directly to the sale of properties, and similar costs incurred in preparing a property for development, are reported as extraordinary items as these transactions are not considered to be part of the ordinary activities of the Group.

Deferred Taxation. Deferred taxation is provided in respect of differences arising from the inclusion of income and expenditure in taxation computations in periods different from those in which they are included in the accounts except where the tax reduction is expected to continue for the future.

Credit Sales. Profit is taken on goods sold on credit when the sale is effected, except that a deferral is made in respect of the service charge on extended credit sales which are subject to an interest free option. The service charge on other credit sales is taken to profit as it accrues.

Pensions. Retirement benefits to the present employees of the Group are funded by contributions from the Group and employees. Payments are made to pension trusts, which are financially separate from the Group, in accordance with calculations made periodically by consulting actuaries. The cost of the contributions and of providing pensions to some former employees is charged against the profits of the period.

Foreign Currency. All items in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Exchange differences arising from the translation of the opening net investments in a subsidiary or a related company at the closing rate are recorded as a movement on revaluation reserve. Realised gains and losses are dealt with in the profit and loss account.

HOUSE OF FRASER plc CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE 52 WEEKS ENDED 2ND MF / 1987

		52 Weeks To 2/5/87	66 Weeks To 3/5/86
NOTE		£m	£rn
, ,	TOTAL TURNOVER Less Value added tax	1,256.3 155.7	1,465.9 175.7
1	Turnover	1,130.6	1,290.2
2 3 4	OPERATING PROFIT Interest Other operating income Share of profits of related companies	73.4 (29.7) 2.0	68.4 (20.9) 2.4 0.6
1	PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	45.7	50.5
· 5	Taxation (charge)/credit	(16.9)	2.5
6	PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION Extraordinary items	28.8	53.0 (11.8)
7 8	PROFIT FOR THE FINANCIAL PERIOD Dividends	41.1 (20.8)	41.2 (19.2)
	PROFIT RETAINED	20.3	22.0
	Whereof: Retained in related companies Retained in Group	20.3	0.3
* '		20.3	22.0
8 9	Dividends per ordinary share Earnings per ordinary share	13.5p 18.6p	12.5p 34.5p

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		Consolidated		Company	
		1987	1986	1987	1986
NOTE		£m	£m	£m	£m
	FIXED ASSETS				
11	Tangible assets Investments	683.1 0.3	614.6	72.7 140.7	51.3 139.8
		683.4	614.9	213.4	191.1
	CURRENT ASSETS				
13 14 15 16	Stocks Debtors Listed investments Cash and bank balances	186.0 298.7 5.2 25.9	186.7 238.3 5.4 15.1	344.3 - 22.5	292.3 14.3
10	cash and bank barances	515.8	445.5	366.8	306.6
		313.6	445.5	300.0	
17 17	current LIABILITIES - CREDITORS amounts falling due within one year Trade creditors Debentures, loans and overdrafts Other liabilities	70.3 18.4 64.9	80.5 160.3 67.9	- 3.0 47.5	167.2 32.8
		153.6	308.7	50.5	200.0
	NET CURRENT ASSETS	362.2	136.8	316.3	106.6
	TOTAL ASSETS LESS CURRENT LIABILITIES	1,045.6	751.7	529.7	297.7
17	CREDITORS: amounts falling due after more than one year PROVISIONS FOR LIABILITIES AND CHARGES	(360.5)	(128.4)	(337.7)	(111.4)
18	Deferred taxation	(13.9)	(13.5)	(1.2)	(1.5)
		671.2	609.8	190.8	184.8
	CAPITAL AND RESERVES				
19 20 21 21	Called up share capital Share premium account Revaluation reserve Profit and loss account	39.9 25.1 331.1 275.1	40.7 25.1 302.1 241.9	39.9 25.1 22.9 102.9	40.7 25.1 19.1 99.9
		671.2	609.8	190.8	184.8

Approved by the Board on 28th July, 1987

B. L. Walsh Director G. Willoughby Director

1.

HOUSE OF FRASER plc

CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS For the 52 weeks ended 2nd May 1987

	52 Weeks To 2/5/87	66 Weeks To 3/5/86
SOURCE OF FUNDS	£m	£m
Profit on ordinary activities before taxation Adjustments for items not involving the movement o	45.7	50.5
vepreciation	24.6	27.4
Profit retained in related companies	-	(0.3)
	and while had been been	~~~~
Total generated from operations	70.3	77.6
Proceeds of sale of fixed tangible assets	16.5	8.6
Increase in trade and sundry creditors Loan capital received	-	0.5
Currency translation differences	234.1	44.7
Decrease in stocks	0.1 0.7	~
Decrease in current asset investments	0.2	-
Extraordinary items	10.0	
Premium released on sale of business	9,2	-
Decrease in investment in related company	-	8.4
	**	** == *** ***
	341.1	139.8
APPLICATION OF FUNDS	an est (77) ha est	10 to 10 to 10.
Expenditure on fixed tangible assets	74.4	118.1
Premium on acquisition	0.3	19.5
Tax - Group relief paid	17.4	~
Tax paid Dividends paid	1.9	9.0
Extraordinary charges	15.4	24.6 9.4
Increase in stocks	-	62.1
Increase in debtors	60.4	29.3
Increase in current asset investments	-	1.4
Decrease in trade and sundry creditors	17.8	~
Preference share capital repaid	0.8	
	188.4	273.4
	** * * * *	10 et au 10 fg
Increase/(decrease) in net liquid funds	152.7 ====	(133.6) =====

Net liquid funds comprise bank overdrafts and other short term loans less cash and bank balances

		52 Weeks To 2/5/87 £m	66 Weeks To 3/5/86
1.	TURNOVER is the amount receivable for goods and services supplied to customers and includes the sales of concession departments Geographical area:	in i	£m
	United Kingdom Rest of Europe	1,042.1 88.5	1,234.3 55.9
		1,130.6	1,290.2
2.	OPERATING PROFIT is arrived at as follows:		
	Turnover Cost of sales	1,130.6 709.5	1,290.2 832.2
	Gross profit Distribution and store costs Administrative and central expenses	421.1 303.7 44.0	458.0 342.8 46.8
		73.4	68.4
	Included in distribution costs and administrates expenses are:		3,241
	Depreciation of fixed tangible assets Depreciation on assets held under finance leases	22.7	26.8
	Auditors' fees and expenses Hire of plant and machinery	1.9 0.7 0.9	0.6 0.7 1.3
3.	INTEREST	======	=====
	Payable: Bank loans and overdrafts Loans and deposits repayable within 5 years Loans not repayable within 5 years Finance leases Other	26.8 1.4 1.8 0.6 0.7	20.6 1.1 1.6 0.1
	Less: Receivable	31.3 1.6	23.4
		29.7	20.9
4.	OTHER OPERATING INCOME Rental income Investment income:	1.5	1.6
	<pre>Income from fixed asset investments - unlisted</pre>	-	0.1
	Income from current asset investments - listed	0.5	0.7
		2.0	2.4

5.	TAXATION (CHARGE)/CREDIT	52 Weeks To 2/5/87 £m	66 Weeks To 3/5/86 £m
	Taxation based on the profits of the period Corporation tax Foreign taxation Deferred tax Provision for deferred tax no longer required Adjustment for earlier periods Corporation tax Foreign Taxation Deferred tax Related companies	(16.1) (0.5) (1.6) - 0.2 0.1 1.0 - (16.9)	(20.3) (1.0) (1.9) 25.0 1.2 (0.1) (0.4) 2.5 ====
	Corporation tax is provided at the rate of 35.00% (40.33%)		
6.	EXTRAORDINARY ITEMS		
	Surplus/(loss) on disposal of businesses and properties Reorganisation and store closure costs Cost of Government enquiries and bid expenses	15.5 (1.9) - 13.6	(4.1) (8.0) (2.3) (14.4)
	Taxation	(1.3)	2.6
	Extraordinary surplus/(loss)	12.3	(11.8)

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		52 Weeks To 2/5/87	66 Weeks To 3/5/86
		Em	£m
7.	PROFIT FOR THE FINANCIAL PERIOD		
	As permitted by Section 228(7) of the Companies Act 1985 the profit and loss account of House of Fraser plc is not presented as part of these accounts.		
	The profit/(loss) attributable to House of Fraser plc for the period after taxation and extraordinary items dealt with in the accounts of the		
	company is:	23.8 ====	(7.8)
8.	DIVIDENDS		
	On ordinary shares - 1st Interim (Paid) - 2nd Interim (Paid) - 3rd Interim (Proposed)	7.7 7.7 5.4	10.0 9 2
		20.8	19.2
	On Preference Shares - £38,000 (1986 £32,000)	10	-
		20.8	19.2

9. EARNINGS PER ORDINARY SHARE

The earnings per ordinary share calculations are based on earnings (after deducting preference dividends of £38,000) after taxation and before extraordinary items – of £28.7m (£52.9m). The respective average number of shares in issue in 1986/87 and 1985/86 were 153,679,045 new ordinary shares.

HOILS	on the necounts	52 Weeks To 2/5/87	66 Weeks To 3/5/86
10.	INFORMATION REGARDING DIRECTORS AND EMPLOYEES	£'000	£*000
	Directors Directors' remuneration		
	Fees Other emoluments including pension	_	1
	contributions Pension to former directors and to widow	860	1,266
	of director Compensation paid to directors for loss of office	8 542	, 33
		1,410	1,300
	Emoluments of the chairman 4.5.86 - 1.6.86	36	120
	1.6.86 - 2.5.87 Emoluments of highest paid director	105	120
	The range of directors and higher paid employees emoluments and the number within each range were:		NUMBER
	The information for 1986 has been presented on an annual basis to make it more readily comparable		HOROCK
	Directors		
	£ 0 - £ 5,000 £ 15,001 - £ 20,000	. 6	5
	£ 20,001 - £ 25,000 £ 25,001 - £ 30,000	2	-
	£ 30,001 - £ 35,000 £ 35,001 - £ 40,000	ī	1
	£ 40,001 - £ 45,000 £ 55,001 - £ 60,000	ī	1 -
	£ 60,001 - £ 65,000 £ 65,001 - £ 70,000	1	1
	£ 20,001 - £ 25,000 £ 25,001 - £ 30,000 £ 30,001 - £ 35,000 £ 35,001 - £ 40,000 £ 40,001 - £ 45,000 £ 55,001 - £ 60,000 £ 60,001 - £ 65,000 £ 65,001 - £ 70,000 £ 70,001 - £ 75,000 £ 80,001 - £ 85,000 £ 85,001 - £ 90,000	1 :	į
	£ 90,001 - £ 95,000	1	1 3
	£ 100,001 - £ 105,000 £ 105,001 - £ 110,000	1 -	ī
	Employees £ 30,001 - £ 35,000	26	20
	£ 35,001 - £ 40,000	36 35 5	38 23 9
	£ 40,001 - £ 45,000 £ 45,001 - £ 50,000 £ 50,001 - £ 55,000	5 1	8
	£ 55,001 - £ 60,000 £ 60,001 - £ 65,000	5 3	6 4 2
	£ 65,001 - £ 70,000 £ 75,001 - £ 80,000	1	2 1
	£ 80,001 - £ 85,000	-	1
	Employee Costs for 52 weeks (66 weeks)	£m	£m
	Wages and salaries Social security costs	171.7 12.7	196.6 14.1
	Other pension costs	1.2	9.0 219.7
	Askungisl uslushiss of the Bessian	=====	2222
	Actuarial valuations of the Pension Funds were received during the year. Based on the consulting actuaries' advice the Directors have improved benefits and suspended the company's contributions to two of the Funds. The position will be reviewed again in 1988.		
	The average weekly number of employees during the period was made up as follows:-		AR 663
	UK Rest of Europe	23,599 1,666	25,837 1,753
	·	25,265	27,590

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11 FIXED ASSETS - Tangible assets

CONSOLIDATED	Total £m	Freeholds	Long Leaseholds	Short Leaseholds	Fixtures Fittings Vehicles & Equipment
	Lii	£m	£in	£m	£m
Cost and valuation at 3rd May 1986 Exchange adjustments Additions Cisposals Revaluation Surplus	678.5 2.1 74.4 (27.0) 28.6	402.4 1.9 27.1 (3.7) 29.7	8.1 (3.5) (1.1)	6.6 0.3 (1.0)	162.2 0.2 38.9 (18.8)
Cost and valuation at 2nd May 1987	756.6	457.4	110.8	5.9	182.5
Aggregate depreciation to 3rd May 1986 Exchange adjustments Charge for period Disposals Revaluation surplus	63.9 0.1 24.6 (12.8) (2.3)	0.8 (0.8)	1.5	0.4 (0.1)	62.3 0.1 21.9 (12.7)
Aggregate depreciation to 2nd May 1987	73.5	-	-	1.3	71.6
Net Book Value at 2nd M. 37	683.1	457.4	110.8	4.0	110.9
Net Book Value at 3rd May 1986		=====	=====	22222	22222
nes sook fulle at 514 May 1966	614.6 =====	402.4	107.3	5.0	99.9
Cost and valuation 1981 valuation 1987 valuation Cost	3.8 568.2 184.6	457.4	110.8	3.8	182.5
	756.6	457.4	110.8	5.9	182.5
	=====	=====	=====	12 ##F	*****
Historical cost to 3rd May 1986	370.4	134.0	67.8	6.4	162.2
Depreciation on historical cost to 3rd May 1986	63.5	-	-	1.2	62.3
Net historical cost at 3rd May 1986	306.9	134.0	67.8	5.2	99.9
	=====	****	=====	5E #421	22222
Historical cost to 2nd May 1987 Depreciation on historical cost	420.3	152.9	79.3	5.6	182.5
to 2nd May 1987	73.0	-	-	1.4	71.6
Net historical cost at 2nd May 1987	347.3	152.9	79.3	4.2	110.9
	=====	=====	22222		22222

Freehold and long leasehold properties have been revalued on 2nd May 1987 by the directors, having taken appropriate independent professional advice on an open market existing use basis.

The net book value of fixed tangible assets includes an amount of £6.9m (1986 - £8.2m) in respect of assets held under finance leases. Since the year end the Group has entered into finance leases in respect of certain of the above assets with a value of £25.0m.

Included in the cost of the fixed tangible assets is £10.0m of capitalised interest of which £3.2m was incurred during the period. The taxation charge has been reduced by £1.1m in respect of this interest.

11 FIXED ASSETS - Tangible Assets

COMP(TY	Total	Freeholds	Long Leaseholds	Short Leaseholds	Fixtures Fittings Yehicles (Equipment
	£m	Em	£m	£n	£r _k
Cost and valuation at 3rd May 1986 Additions Disposals	56.4 20.7	36.9 18.0	0.1	0.1	19.3 2.7
Group Transfers Revaluation surplus	(1.8) 2.3 3.8	0.6 3.8	(0.1)	•	(1.7) 1.7
Cost and valuation at 2nd May 1987	81.4	59.3	-	0.1	22.0
Aggregate depreciation to 3rd May 1986 Charge for period Disposals Group Transfers	5.1 4.0 (1.1) 0.7	-	:	:	5.1 4.0 (1.1) 0.7
Aggregate depreciation to 2nd May 1987	8.7	-		-	8.7
Net Book value at 2nd May 1987	72.7	59.3	-	0.1	13.3
Net book value at 3rd May 1986	51.3 ===#	36.9 ====	0.1	0.1	14.2
Cost and valuation 1987 valuation Cost	59.3 22.1	59.3	:	0.1	22.0
	81.4	59.3	-	0.1	22.0
Historical cost to 3rd May 1986 Depreciation on historical cost to	48.5	28.6	0.1	0.6	19.2
3rd May 1986	5.1	<u> </u>	50	0.1	5.0
Net historical cost at 3rd May 1985	43.4	28.6	0.1	0.5	14.2
Historical cost to 2nd May 1987 Gepreciation on historical cost to	69.8	47.2	-	0.6	22.0
2nd May 1987	8.8	-	-	0.1	8.7
Net historical cost at 2nd May 1987	61.0	47.2	-	0.5	13.3

Freehold and long leasehold properties have been revalued on 2nd May 1987 by the directors, having taken appropriate independent professional advice, on an open market existing use basis.

The net book value of the fixed tangible assets includes an amount of £6.9m (1986 - £8.2m) in respect of assets held under finance leases. Since the year end the Group has entered into finance leases in respect of certain of the above assets with a value of £0.75m.

Included in the cost of fixed tangible assets is £8.1 of capitalised interest of which £2.7m was incurred during the period. The taxation charge has been reduced by £0.9m in respect of this interest.

		Consolidated		Company	
		1987	1986	1987	1986
		£m	£m	£m	Em
14.	DEBTORS				
	Amounts due within one year Trade debtors Amounts owed by subsidiaries Other debtors Amount due from	144.8	148.4 - 4.9	4.0 315.8 0.8	1.0 287.8 0.3
	sale of Funerals business Prepayments Taxation	29.6 11.6 1.9	9.7 1.7	16.8 5.5 1.4	1.0
		194.4	164.7	344.3	291.2
	Amounts due after more than one yea Trade debtors Amounts owed by subsidiaries Other debtors Advance Corporation Tax	104.0 - 0.3	71.5 - 0.9 1.2	- - -	- - 1.1
		104.3	73.6	**	1.7
		298.7	238.3	344.3	292.3
15.	LISTED INVESTMENTS				
	Cost to 3rd May 1986 Additions Disposals	5.4 0.6 (0.8)	4.0 2.7 (1.3)	- - -	-
	Cost to 2nd May 1987	5.2	5.4	-	-
	Market value at 2nd May 1987	5.4 =====	5.7 ====	##=== -	=====
16.	CASH AND BANK BALANCES				
	Money at call and short notice in licenced deposit-taking subsidiary Deposits Other cash and bank balances	3.1 18.8 4.0	4.2 8.1 2.8	16.6 5.9	6.6 7.7
		25.9	15.1	22.5	14.3

		Consolidated		Company	
		1987	1986	1987	1986
		£m	£m	£m	£m
17.	CREDITORS Amounts falling due within one year Bank overdrafts Bank loans Other loans	14.5 3.0 0.9	20.9 138.5 0.9	3.0	33.2 134.0
	Debentures, loans and overdrafts	18.4	160.3	3.0	167.2
	Amounts due to subsidiaries Amounts due to parent company Current corporation tax	17.6 2.2	17.4 4.3	16.7 17.6 0.1	6.7 17.4 0.1
Other taxes and social security costs Other creditors Accruals Proposed dividend	7.1 13.1 19.5 5.4	5.9 16.7 23.6	- 4 - 2 3 - 5 5 - 4	6.0 2.6	
	Other liabilities	64.9	67.9	47.5	32.8
	Amounts falling due after more than one year				
	Debentures and loan stock Bank loans Other loans	6.5 340.1 8.5	6.6 105.2 9.2	6.5 325.0 0.9	6.5 97.1 1.3
	Other creditors	355.1 5.4 360.5	121.0 7.4 128.4	332.4 5.3 337.7	104.9 6.5
	Included in other creditors are obligations under finance leases repayable as follows:				
	Under one year Between two and five years	1.8 5.2	1.5 6.5	1.8 5.2	1.5 6.5
		7.0	8.0	7.0	8.0

		Consc	lidated	Comp	any
17.	CREDITORS - continued	1987 £m	1986 £m	1987 £m	1986
(a)	Unsecured 6% unsecured loan stock 1993/98 8 1/4% unsecured loan stock 1993/98 8% unsecured loan stock 1986/91 Unsecured loan notes 1990 (variable rate) Unsecured loan notes 1990 (1% below inter bank rate) Bank loans repayable within	1 6	1.5 4.4 0.1 1.3 2.2	1.5 4.4 - 0.9 -	2m 1.5 4.4 - 1.3
	Bank loans repayable 1987/88 Bank loans repayable 1988/89 Bank loans repayable 1989/90 Bank loans repayable 1991/92 Bank loans repayable 1992/93 Bank overdraft	150.0 4.5 178.4 7.3 12.1 363.9	13.0 46.0 11.0 - 35.3 18.9	150.0 175.0 - - - 334.8	134.0 13.0 46.0 10.0 28.1 33.2 271.5
(b)	Secured (on certain Freehold and Long Leasehold properties) 8% loan repayable after 6 months in Danish Kroner Mortgages: At 7% annual repayments in Danish Kroner of approximately £156,000 At 7% annual repayments in Danish Kroner of approximately £06,000	0.6	0.5 2.5	-	-
		1.1 1.9 0.5 0.6 2.4 373.5	1.1 1.9 0.5 0.6 2.0 281.3	0.6 - 335.4	0.6

		Cons	solidated	Con	pāny
17.	CREDITORS - continued	1987	1986	1987	1986
		£m	£m	£m	£m
	whereof: Debentures and Loan Stock Repayable between two and fi	ve			
	years Repayable in five or more	0.6	5 0.7	0.6	0.6
years .	5.9	5.9	5.9	5.9	
	6.5	6.6	6.5	6.5	
	Bank Loans and Overdrafts Repayable within one year or	on			
	demand Repayable between one and tw	17.5	159.4	3.0	167.2
	years Repayable between two and fi	154.5	13.0	150.0	13.0
years Repayable in five or more years	178.4	56.9	175.0	56.0	
	7.2	35.3	-	28.1	
		357.6	264.6	328.0	∜ 264.3
	Other Loans				-
	Repayable within one year or demand Repayable between one and tw	0.9	0.9	-	-
	years Repayable between two and fi	0.3	0.2	-	-
	years Repayable in five or more	5.1	5.1	0.9	1.3
	years	3.1	3.9	-	-
		9.4	10.1	0.9	1.3
		373.5		335.4	272.1
	Other Loans Total repayable by instalmen	ts 6.0		- 	
	Instalments due after five y	ears 2.7		- ======	-

18.	PROVISIONS FOR LIABILITIES	Consol		Compa	เกร
	AND CHARGES	1987 £m	1986 Em	1987 £m	1986 £m
	ed taxation - Excess I Allowances				
Acquis Dispos	als ted)/charged in taxation	13.5 (0.2) 0.6	34.5 2.0 - (23.0)	1.5	1.3
	e at 2nd May 1987	13.9	13.5	1.2	1.5
provid there liabil	ition to the amount ed for deferred taxation are potential ities in respect of on deferred in relation				
(1) Ex	cess capital allowances	25.0	25.0	-	- ,
ga	rporation tax on capital	15.3	11.9	•	.
(3) Re	valuation of properties	67.5	80.9	3.7	2.5
		107.8	117.8	3.7	2.5

In the opinion of the directors the liabilities arising from the reversal of capital allowances and capital gains are unlikely to arise since capital expenditure is expected to remain at a substantial level for the foreseeable future and the majority of the properties will be retained for use in the business and the availability of roll-over relief would eliminate any liability which could otherwise result from disposals.

		Consoli	dated	Company	•
19.	CALLED UP SHARE CAPITAL	1987	1986	1987	1986
	Allotted and Sully make	£m	£m	£m	£m
	Allotted and fully paid 3.15% Cumulative Preference Shares of £1 3.85% Cumulative Preference	-	0.4	-	0.4
	shares of £1 5.25% Cumulative Preference	-	-	•	**
	Shares of £1 Deferred ordinary shares of	-	0.4	-	0.4
	25 pence New ordinary shares of 1 pence	38.4 1.5	38.4 1.5	38.4 1.5	38.4 1.5
	Unissued Capital	39.9 10.1	40.7	39.9 10.1	40.7 9.3
	Authorised Capital	50.0 ====	50.0 ====	50.0	50.0
20.	SHARE PREMIUM ACCOUNT Balance at 3rd May 1986 Capitalisation for share issue	25.1	26.6 (1.5)	25.1	26.6 (1.5)
	Balance at 2nd May 1987	25.1	25.1	25.1	25.1
21.	RESERVES	Consolid	lated	Com	pany
		Revaluation Reserve	Profit & Loss Account	Revaluatio Reserve	n Profit & Loss Account
		£m	£m	£m	£m
	Balance at 3rd May 1986 Currency translation	302.1	241.9	19.1	99.9
	differences	2.1	-	-	•
	Profit retained for period Premiums realised	-	20.3	-	3.0
	on disposals Premiums on acquisitions	mb	9.2		-
written off Revaluation surplus Transfers to profit & loss account - Amount equivalent	30.9	(0.3)	3.8	<u>.</u>	
	to depreciation on revaluation surplus - Revaluation surplus realised on disposals	(1.1)	1.1	-	-
	Balance at 2nd May 1987	331.1	275.1	22.9	102.9

		Consol	idated	Compa	any
22.	CAPITAL COMMITMENTS	1987	1986	1987	1986
		£m	£m	£m	£m
	Contracted for but not yet provided Authorised by Directors but not	28.5	75.9	19.1	34.3
	yet contracted for	2.1	55,1	-	4.9
		30.6	131.0	19.1	39,2
23.	CONTINGENT LIABILITIES				
	There are contingent liabilities for guarantees of:	22255 	**	1 7. 7 ·	6.2

There is a balance of purchase consideration on an acquisition amounting to £1,583,333 which may become payable depending on the results of the company acquired exceeding certain targets for the two remaining years to 31st December 1988.

As was the case last year, a subsidiary is in receipt of a legal claim in the United States of America for US\$ 19,000,000. The directors are strenuously resisting the claim and believe that no material liability will arise.

Since the year end House of Fraser plc has entered into guarantees for its subsidiary companies' financial obligations under leasing arrangements with Mercantile Credit Company Limited for the sum of £25,000,000.

24. LEASING COMMITMENTS

Group commitments during the year to 30th April 1988 in respect of operating leases of land and buildings are:

Leases expiring	£m
within one year between two and five years over five years	0.2 0.2 12.6
	13.0
	====

Payments under leases totalled £11.8m in the 52 weeks to 2nd May 1987.

25. ULTIMATE HOLDING COMPANY

The ultimate holding company is Alfayed Investment and Irust S.A., a company incorporated in Liechtenstein. The registered and beneficial owners of the whole of the issued share capital of that company are Messrs. M. Al-Fayed, A. Fayed and S. Fayed.

HOUSE OF FRASER PTC

PRINCIPAL SUBSIDIARY COMPANIES Operating at 2nd May 1987

DEPARTMENT STORES
Registered and operating in Scotland
House of Fraser (Stores) Limited
(also operating in England and Wales)

Registered and operating in England and Wales Harrods Limited

Registered and operating in the Republic of Ireland Switzer & Company Limited Cash & Company Limited Wm. Todd & Company Limited Alexander Moon Limited

Registered and operating in Denmark A C Illum A/S

Registered and operating in Guernsey

Registered and operating in Canada

OTHER ACTIVITIES

House of Fraser (Finance) Limited Retail & General Finance Limited

Astral Sports & Leisure (Retail) Limited Harrods (Insurance) Limited Harrods Trust Limited Benjamin Simon & Sons Limited

Chanelle Limited
Chanelle Limited
Chanelle Limited
Fraser Insurance Services Limited
Carvela Shoes Limited
Kurt Geiger Limited
Turnbull & Asser Limited
Jermyn Street Shirtmakers Limited
Hawes & Curtis Limited
Hawes & Curtis (Tailors) Limited

Harrods (Ireland) Limited

Finance Company Finance Company

Sports Goods Retailers

Insurance Brokers
Licenced Deposit-taking
Institution
Clothing Manufacturers
Fashion Retailers
Insurance Consultants
Footwear Retailers
Footwear Retailers
Shirtmakers & Clothiers
Shirtmakers & Clothiers
Shirtmakers & Clothiers
Civil & Military Tailors

Investment Company

Stag Insurance Company Limited

Turnbull & Asser (Ontario) Limited

Insurance Underwriting

Clothiers

The entire share capital of all classes of stock of the above companies is owned directly or indirectly by House of Fraser plc.

AUDITORS' REPORT TO THE MEMBERS OF HOUSE OF FRASER PLC

We have audited the financial statements on pages 1 to 23 in accordance with approved Auditing Standards.

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group at 2nd May 1987 and of the profit and source and application of funds of the group for the period of 52 weeks then ended and comply with the Companies Act 1985.

Price Waterhouse Chartered Accountants 28th July 1987