Registered number: 01842188

# UDS (NO 10) (an unlimited company)

# ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019



#### **COMPANY INFORMATION**

**Directors** N Benning-Prince

N Benning-Prince R C Dowley E A Gretton Dr C M Wendt

Company secretary W F Rogers

Registered number 01842188

Registered office Hanson House

14 Castle Hill Maidenhead SL6 4JJ

Independent auditor Ernst & Young LLP The Paragon

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#### STRATEGIC REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

#### **Business review**

The Company is a group investment holding company.

During the year the Company was assigned a receivable of £3,000,000,000 due from Hanson Limited by Hanson Building Materials Limited to fully settle its liability to the Company. Subsequently the Company assigned the £3,000,000,000 due from Hanson Limited to its subsidiary, Hanson Quarry Products Europe Limited to partially settle an amount of £42,961,013,000 owed by the Company to Hanson Quarry Products Europe Limited.

On 20 December 2019 the Company received a dividend of £32,000,000,000 from Hanson Quarry Products Europe Limited following a reduction of capital. The dividend was satisfied in full by the set off of £32,000,000,000 against the remaining amount of £39,961,013,000 owed by the Company to Hanson Quarry Products Europe Limited. As a result the Company impaired its investment in Hanson Quarry Products Europe Limited by £30,688,000,000. This has been treated as an exceptional item.

This is part of a wider plan to simplify the group structure in the UK.

#### Principal risks and uncertainties

Wendy F Rogio

The Company's results arise from transactions with fellow group undertakings in the group headed by HeidelbergCement AG. The Directors are therefore of the opinion that, the Company is not directly exposed to significant risks and uncertainties, however, by the very nature of its activities the Company is indirectly exposed to similar risks and uncertainties to those faced by other group undertakings. Details of the principal risks and uncertainties facing the group headed by HeidelbergCement AG are disclosed in the financial statements of that Company.

This report was approved by the board on 10 September 2020 and signed on its behalf.

W F Rogers Secretary

#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors present their report and the financial statements for the year ended 31 December 2019.

#### Results and dividends

The profit for the year, after taxation, amounted to £1,312,000,000 (2018 - £27,416,000).

The Directors do not recommend the payment of a final dividend (2018 - £nil).

#### **Future developments**

The Directors anticipate that the Company will continue as a group investment holding company for the foreseeable future.

The impact of COVID-19 on UK businesses is changing on a daily basis and the measures being adopted by the UK Government could have a significant adverse impact on trade in the foreseeable future. The business is monitoring and managing the impact of this on a frequent basis.

#### Going concern

The Company has limited activity and has limited cash flows outside of the HeidelbergCement AG ("HCAG") group. The recoverability of its assets is dependent on the financial position of the HCAG group. The Directors believe the carrying value of assets are expected to be fully realised.

The impact of COVID-19 on global economic development is currently unpredictable, however HCAG has adopted COPE ('Covid-19 Contingency Plan Execution'), which is focussed on cost savings and has significant liquidity headroom as a result of actions already taken during its refinancing strategy. The Directors, having assessed the responses of the management of HCAG to their enquiries, have no reason to believe that a material uncertainty exists that may cast significant doubt on the ability of the HCAG group to continue as a going concern.

On the basis of their assessment of the Company's financial position and relevant enquiries, the Directors have a reasonable expectation that the Company will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

#### **Engagement with employees**

The Company takes a number of measures to ensure proactive and meaningful engagement with its workforce - this applies to all employees and all companies within Hanson UK.

Hanson UK values engagement with its workforce, as a key stakeholder. The engagement takes place on many different levels, using a variety of formal and informal measures, which facilitates two-way dialogue to ensure employees have a direct voice to the executive team.

An employee forum has been established, with 11 employee representatives representing the various business lines and staff functions. In general, the forum meet at least once a year, although additional meetings are held at the request of either the employee representatives or management. Four members of the forum also sit on our parent company's European Works Council, which the Directors believe represents a positive opportunity for the UK workforce to make its voice heard directly at the level of our ultimate parent company.

The employee forum acts as a key information and discussion channel between employees and executive management. At the September 2019 meeting, Hanson UK's chief executive officer (CEO), together with business line managing directors, provided detailed updates on health and safety progress and related improvement plans, on sustainability and our commitment to achieving carbon neutrality, on business performance and market outlook, as well as on the core objectives of our strategy.

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### **Engagement with employees (continued)**

Employee representatives raised numerous points of discussion during the meeting, with employees invited to anonymously submit questions in advance. These processes lead to a combination of management commitments, reviews and explanations on a wide range of safety, environmental, operational and commercial matters. Minutes are taken which are published on the Hanson UK intranet, together with the questions and answers. The Directors believe that the employee forum provides a positive and transparent means of engaging with the workforce as a key stakeholder, in the interests of the long term sustainability of the Company and its operations.

In addition to the employee forum, the CEO delivers a national leadership communication roadshow each year. These take the form of informal town hall talks, with the CEO providing detailed updates to staff regarding business performance, strategy and the priorities for the year ahead, as well as giving the workforce the opportunity to put questions directly to the senior management in attendance.

Other measures to facilitate effective engagement with our employees include the use of quarterly business update videos by executive management, as well as the quarterly publication of Hanson UK's Team magazine, which is sent to every employee's home address and includes regular updates through the year on business performance and strategy. Team magazine also communicates to employees the many positive measures Hanson UK takes to support our local communities as key stakeholders in the context of the long-term sustainability of our operations.

We also value the consultations we undertake with trade unions, setting out detailed business performance updates when meeting with them. Driver forums have also been established, allowing focused engagement and briefings with the personnel in our supply chain. The head of human resources supervises all of these processes and as a member of the Hanson UK executive team reports back on a monthly basis on feedback received from employees and on how the Hanson UK's values and culture are embedded within the workforce. Employee surveys have also been carried out periodically as a further means of monitoring the culture and values within our workforce, leading to the development of plans for managers to address feedback received.

Hanson UK values the importance of visible felt leadership in managing all its operations. This involves executive management regularly attending site, to lead by example and engage with staff with regard to the vision, values and culture of Hanson UK, in order to ensure the health and safety of our employees and to monitor the degree to which our values are embedded within our operations.

A further component of our engagement with employees is our annual Hanson UK safety week, which in 2019 was held in September with all employees focussing on the coordination of safety management to ensure the prioritisation of clean and safe sites, supported by video messages to staff from Hanson UK's CEO. A similar exercise is carried out on the first working day of the New Year, with a Back to Work safety day before the year's operations commence, in order to ensure a zero-harm environment. A formal Safety Stand Down was also carried out during July with a focus in 2019 on mobile plant, with operations being suspended in order to allow employees to pause and engage on ensuring staff safety.

A health and wellbeing steering group, chaired by a managing director, has also been established. The group supervises Hanson UK's health and wellbeing campaign with a range of themed activities taking place throughout 2019. The health and wellbeing of employees are priorities which impact the success of our business. The steering group advocates mental and physical wellness for everyone at Hanson UK and encourages employees from all operations to become involved. Specialist Start the Conversation training is provided to line managers and supervisors and Hanson UK works closely with the charity Mates in Mind to raise awareness of mental health issues among staff and provide mental health first aid training, so that managers feel able to recognise warning signs and ensure support.

Employees are also provided with an occupational health program that includes annual and biennial medicals depending on job profile. An Employee Assistance Programme (EAP) provides employees with immediate access to confidential 24-hour telephone counselling and support. The helpline is available to support all Hanson UK employees and provides support through work and life issues and problems arising, ranging from legal to medical, stress and general health, fitness and wellbeing advice. The EAP is completely confidential, with high level statistical information relating to usage level being passed to management for periodic review.

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

#### **Engagement with employees (continued)**

Hanson UK's values are also underpinned by a broad range of policies ranging from management responsibilities and matters of legal compliance, to dignity at work and ensuring fairness, inclusion and respect in the workplace at all times. Where employees do not feel able to express concerns within the structure of reporting lines, an online reporting platform has been established to provide employees with an opportunity to address any compliance related concerns and matters of potential policy transgression, within a safe and protected process; issues raised are reviewed and investigated, with reporting back to the executive team.

The various measures described in this report are reviewed annually by executive team and the Company believes that collectively they allow for a strong level of communication and engagement with employees.

#### **Directors**

The Directors who served during the year were:

N Benning-Prince R C Dowley E A Gretton Dr C M Wendt

#### **Directors' indemnity**

A fellow group undertaking has indemnified, by means of directors' and officers' liability insurance, one or more Directors of the Company against liability in respect of proceedings brought by third parties, subject to the conditions set out in section 234 of the Companies Act. Such qualifying third party indemnity provision was in force during the year and is in force as at the date of approving the Directors' Report.

The articles of association also provide for the Directors to be indemnified by the Company subject to the provisions of the Companies Act.

#### Disclosure of information to auditor

Each of the persons who are Directors at the time when this Directors' Report is approved has confirmed that:

- so far as the Director is aware, there is no relevant audit information of which the Company's auditor is unaware, and
- the Director has taken all the steps that ought to have been taken as a Director in order to be aware of any relevant audit information and to establish that the Company's auditor is aware of that information.

#### Post balance sheet events

The developments surrounding COVID-19 represent a non-adjusting post balance sheet event and are not reflected in the fair value of the investments shown in the financial statements. If the pandemic continues for a long period of time, there may be changes in the investment value. These would be reflected in the financial statements for the year ended 31 December 2020.

On 24 March 2020 the Company assigned an inter-company receivable of £479,672,000 owed by Houserate Limited to partially settle its liability to Hanson Quarry Products Europe Limited.

On 16 June 2020 Hanson Finance Limited assigned an inter-company receivable of £652,961,000 owed by Hanson Limited to the Company to fully settle its liability to the Company. The Company subsequently assigned the receivable of £652,961,000 due from Hanson Limited to partially settle its liability to Hanson Quarry Products Europe Limited.

This is part of a wider plan to simplify the group structure in the UK.

### DIRECTORS' REPORT (CONTINUED) FOR THE YEAR ENDED 31 DECEMBER 2019

Wendy F Roges

#### **Auditor**

Ernst & Young LLP were appointed as auditors of the Company for the year ended 31 December 2019. Due to the introduction of EU Regulations regarding audit rotation, Ernst & Young LLP are not seeking re-appointment as auditors for the next reporting period.

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This report was approved by the board on 10 September 2020 and signed on its behalf.

W F Rogers Secretary

### DIRECTORS' RESPONSIBILITIES STATEMENT FOR THE YEAR ENDED 31 DECEMBER 2019

The Directors are responsible for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period.

In preparing these financial statements, the Directors are required to:

- select suitable accounting policies for the Company's financial statements and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF UDS (NO 10)

#### **Opinion**

We have audited the financial statements of UDS (No 10) (the 'Company') for the year ended 31 December 2019, which comprise the Statement of Comprehensive Income, the Balance sheet, the Statement of Changes in Equity and the related notes 1 to 15, including a summary of significant accounting policies and Appendix I. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Company's affairs as at 31 December 2019 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Emphasis of matter - Effects of COVID-19**

We draw attention to Note 2.3 and Note 14 of the financial statements, which describes the economic and social consequences the company is facing as a result of COVID-19 which is impacting the entities ability to continue as a going concern. Our opinion is not modified in respect of this matter.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Directors have not disclosed in the financial statements any identified material uncertainties that may
  cast significant doubt about the Company's ability to continue to adopt the going concern basis of
  accounting for a period of at least twelve months from the date when the financial statements are
  authorised for issue.

#### Other information

The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. The Directors are responsible for the other information.

Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF UDS (NO 10) (CONTINUED)

#### Other information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

#### Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Strategic report and the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic report and the Directors' report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic report or the Directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Directors' responsibilities statement on page 6, the Directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

#### INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF UDS (NO 10) (CONTINUED)

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditor's report.

#### Use of our report

This report is made solely to the Company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an Auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Paul Mapleton (Senior Statutory Auditor)

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for and on behalf of Ernst & Young LLP, Statutory Auditor

The Paragon Counterslip Bristol BS1 6BX

Date: 14 / 9 / 20

**UDS (NO 10)** 

#### STATEMENT OF COMPREHENSIVE INCOME FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	2019 £000	2018 £000
Exceptional items	8	(30,688,000)	(1,105,217)
Operating loss		(30,688,000)	(1,105,217)
Income from shares in group undertakings	6	32,000,000	1,132,633
Profit on ordinary activities before taxation		1,312,000	27,416
Tax on profit on ordinary activities	7	-	-
Profit for the financial year		1,312,000	27,416
Total comprehensive income for the year		1,312,000	27,416

All amounts relate to continuing operations.

The notes on pages 13 to 20 and Appendix I form part of these financial statements.

#### UDS (NO 10) REGISTERED NUMBER:01842188

#### BALANCE SHEET AS AT 31 DECEMBER 2019

	Note		2019 £000		2018 £000
Fixed assets					
Investments	9		8,167,799		38,855,799
Current assets					
Debtors: amounts falling due within one year	10	1,132,632		4,132,632	
Creditors: amounts falling due within one year	11	(7,961,013)		(42,961,013)	
Net current liabilities			(6,828,381)		(38,828,381)
Net assets			1,339,418		27,418
Capital and reserves					
Called up share capital	12		-		-
Profit and loss account			1,339,418		27,418
Shareholders' funds			1,339,418		27,418

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The financial statements were approved and authorised for issue by the board and were signed on its behalf on

10 September 2020

R C Dowley Director

The notes on pages 13 to 20 and Appendix I form part of these financial statements.

**UDS (NO 10)** 

#### STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 DECEMBER 2019

	Called up share capital £000	Profit and loss account £000	Total equity £000
At 1 January 2018	-	2	2
Comprehensive income for the year Profit for the year	-	27,416	27,416
At 1 January 2019	-	27,418	27,418
Comprehensive income for the year Profit for the year	-	1,312,000	1,312,000
At 31 December 2019	-	1,339,418	1,339,418

The notes on pages 13 to 20 and Appendix I form part of these financial statements.

#### 1. General information

UDS (No 10) ("the Company") is an unlimited company incorporated and domiciled in the United Kingdom. The address of its registered office and principal place of business is disclosed in the Company Information.

#### 2. Accounting policies

#### 2.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with Financial Reporting Standard 102 (FRS102), the Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland and the Companies Act 2006.

The Company's financial statements are presented in Sterling, which is also the Company's functional currency, and all values are rounded to the nearest thousand pounds (£'000) except where otherwise indicated.

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have, unless otherwise stated, been consistently applied to all periods presented.

The Company is itself a subsidiary company and is exempt from the requirement to prepare group accounts by virtue of section 400 of the Companies Act 2006. These financial statements therefore present information about the Company as an individual undertaking and not about its group.

#### 2.2 Financial reporting standard 102 - reduced disclosure exemptions

The Company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by the FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland":

- the requirements of Section 7 Statement of Cash Flows;
- the requirements of Section 3 Financial Statement Presentation paragraph 3.17(d);
- the requirements of Section 11 Financial Instruments paragraphs 11.42, 11.44 to 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b) and 11.48(c);
- the requirements of Section 12 Other Financial Instruments paragraphs 12.26 to 12.27, 12.29(a), 12.29(b) and 12.29A;
- the requirements of Section 33 Related Party Disclosures paragraph 33.7.

This information is included in the consolidated financial statements of HeidelbergCement AG as at 31 December 2019 and these financial statements may be obtained from Berliner Strasse 6, D 69120 Heidelberg, Germany.

#### 2.3 Going concern

The financial statements have been prepared on a going concern basis as the Company's ultimate parent undertaking, which indirectly owns the Company's entire share capital, has committed to continue to support the Company for the foreseeable future, in order that it can meet its liabilities as they fall due. The Company has limited activity and has limited cash flows outside of the HeidelbergCement AG ("HCAG") group. The recoverability of its assets is dependent on the financial position of the HCAG group. The Directors believe the carrying value of assets are expected to be fully realised.

#### 2. Accounting policies (continued)

#### 2.3 Going concern (continued)

The impact of COVID-19 on global economic development is currently unpredictable, however HCAG has adopted COPE ('Covid-19 Contingency Plan Execution'), which is focussed on cost savings and has significant liquidity headroom as a result of actions already taken during its refinancing strategy. The Directors, having assessed the responses of the management of HCAG to their enquiries, have no reason to believe that a material uncertainty exists that may cast significant doubt on the ability of the HCAG group to continue as a going concern.

On the basis of their assessment of the Company's financial position and relevant enquiries, the Directors have a reasonable expectation that the Company will be able to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

#### 2.4 Exceptional items

The Company presents as exceptional items those material items of income and expense which, because of their nature and expected infrequency of the events giving rise to them, merit separate presentation to allow shareholders to understand better the elements of financial performance in the year, so as to facilitate comparison with prior periods and to assess better trends in financial performance.

#### 2.5 Investments

Investments held as fixed assets are shown at cost less provision for impairment.

#### 2.6 Financial instruments

The Company only enters into basic financial instrument transactions that result in the recognition of financial assets and liabilities like trade and other debtors and creditors, loans from banks and other third parties, loans to related parties and investments in ordinary shares.

Financial assets that are measured at cost and amortised cost are assessed at the end of each reporting period for objective evidence of impairment. If objective evidence of impairment is found, an impairment loss is recognised in the Statement of Comprehensive Income.

Financial assets and liabilities are offset and the net amount reported in the Balance Sheet when there is an enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### 2.7 Current and deferred tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on tax rates and laws that are enacted or substantively enacted by the balance sheet date.

Deferred income tax is recognised on all temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements, with the following exception:

- When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

#### 2. Accounting policies (continued)

#### 2.7 Current and deferred tax (continued)

However, for taxable temporary differences associated with investment in subsidiaries, branches and associates, and interests in joint ventures, a deferred tax liability shall be recognised.

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Deferred income tax assets are recognised only to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, carried forward tax credits or tax losses can be utilised.

Deferred income tax assets and liabilities are measured on an undiscounted basis at the tax rates that are expected to apply when the related asset is realised or liability is settled, based on tax rates and laws enacted or substantively enacted at the balance sheet date.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date. Deferred income tax assets and liabilities are offset, only if a legally enforcement right exists to set off current tax assets against current tax liabilities, the deferred income taxes relate to the same taxation authority and that authority permits the company to make a single net payment.

Income tax is charged or credited to other comprehensive income if it relates to items that are charged or credited to other comprehensive income. Similarly, income tax is charged or credited directly to equity if it relates to items that are credited or charged directly to equity. Otherwise income tax is recognised in the Statement of Comprehensive Income.

#### 3. Judgments in applying accounting policies and key sources of estimation uncertainty

#### Impairment of investments

The Company reviews investments in subsidiaries and other investments for impairment if there are any indications that the carrying values may not be recoverable. The carrying value of the investment is compared to the recoverable amount and where a deficiency exists, an impairment charge is considered by management.

The recoverable amount represents the net assets of the investment at the time of the review or where applicable is represented by an estimate of future cash flows expected to arise from the investment. A suitable discount rate is applied to the future cash flows in order to calculate the present value.

Reversals of impairments are recognised where there is a favourable change in the economic assumptions in the period since the provision was made.

#### Recoverability of amounts owed by group undertakings

The Company reviews the recoverability of amounts owed by group undertakings by reviewing the net assets of the counterparty. If the counterparty has net liabilities a provision is made by management for the amount considered irrecoverable.

#### 4. Auditors' remuneration

Fees for audit and non-audit services provided to the Company have been borne by other group undertakings. It is not practicable to ascertain what proportion of such fees relates to the Company.

#### 5. Staff costs

The Directors of the Company are also directors of a number of the group's fellow subsidiaries. The Directors received total remuneration of £876,000 (2018 - £843,000), which was paid by various fellow subsidiaries. The Directors do not believe that it is practicable to apportion this amount between their services as Directors of the Company and their services as directors of fellow subsidiary companies.

#### 6. Income from investments

	2019 £000	2018 £000
Income from shares in group undertakings	32,000,000	1,132,633

On 20 December 2019 the Company received a dividend of £32,000,000,000 from Hanson Quarry Products Europe Limited. This is part of a wider plan to simplify the group structure in the UK.

During the prior year the Company received dividends in specie of £1,132,633,000 from Astravance Corp.

#### 7. Taxation

	2019 £000	2018 £000
Current income tax		
Current UK corporation tax on profit for the year	-	-
Total current income tax	-	
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#### 7. Taxation (continued)

#### Factors affecting tax charge for the year

The tax assessed for the year is lower than (2018 - lower than) the standard rate of corporation tax in the UK of 19% (2018 - 19%). The differences are explained below:

	2019 £000	2018 £000
Profit on ordinary activities before tax	1,312,000	27,416
Profit on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2018 -19%)  Effects of:	249,280	5,209
Non-tax deductible amortisation of goodwill and impairment	5,830,720	209,991
Dividends from companies	(6,080,000)	(215,200)
Group relief	58,354	102,570
Transfer pricing adjustments	(58,354)	(102,570)
Total tax charge for the year		-

#### Factors that may affect future tax charges

As at the balance sheet date, there was an enacted reduction in the main rate of corporation tax from 19% to 17% from 1 April 2020. On 11 March 2020, the Chancellor of the Exchequer announced that the main rate of corporation tax would remain at 19% and this change has since been substantively enacted.

#### 8. Exceptional items

	2019 £000	2018 £000
Impairment of fixed asset investments	30,688,000	1,105,217

During the year an impairment charge has been made against the Company's investment in Hanson Quarry Products Europe Limited (2018 - Astravance Corp.) to bring the carrying value of the investment in line with the underlying net assets.

#### 9. Fixed asset investments

	Investments in subsidiary company £000	Other investment £000	Total £000
Cost or valuation			
At 1 January 2019 and 31 December 2019	38,855,689	1,105,327	39,961,016
Impairment		<del> </del>	
At 1 January 2019	-	1,105,217	1,105,217
Charge for the period	30,688,000	-	30,688,000
At 31 December 2019	30,688,000	1,105,217	31,793,217
Net book value			
At 31 December 2019	8,167,689	110	8,167,799
At 31 December 2018	38,855,689	110	38,855,799

#### Subsidiary undertaking and other investment

The investments in which the Company directly held any class of share capital are as follows:

Name Hanson Quarry Products Europe Limited	Country of incorporation England and Wales	Class of shares Ordinary	Holding 100%	Principal activity Supply of materials to construction industry
Astravance Corp. *	Panama	Ordinary	3%	Group finance company

<sup>\*</sup> Registered as a UK Establishment.

The registered office of Hanson Quarry Products Europe Limited is Hanson House, 14 Castle Hill, Maidenhead, SL6 4JJ.

The registered office of Astravance Corp. is PH ARIFA, 9th and 10th Floors, West Boulevard, Santa Maria Business District, Panama-City, Republic of Panama.

A full listing of indirectly held investments is presented within Appendix I.

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

#### 10. Debtors

	2019 £000	2018 £000
Amounts due within one year		
Amounts owed by group undertakings	1,132,632	4,132,632

Amounts owed by group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

#### 11. Creditors: Amounts falling due within one year

	2019 £000	2018 £000
Amounts owed to group undertakings	7,961,013	42,961,013

Amounts owed to group undertakings are unsecured, interest free, have no fixed date of repayment and are repayable on demand.

#### 12. Share capital

	2019	2018 £
Allotted, called up and fully paid	~	-
3 (2018 - 3) ordinary shares of £1 each	3	3

#### 13. Related party transactions

The Company has taken advantage of the exemption under paragraph 33.1A of FRS102 not to disclose transactions with wholly owned subsidiaries in the group headed by HeidelbergCement AG. Balances outstanding at 31 December with related parties, are as follows:

	2019 £000	2018 £000
Amounts owed by fellow subsidiary undertakings Amounts owed to subsidiary undertakings	1,132,632 (7,961,013)	4,132,632 (42,961,013)
	(6,828,381)	(38,828,381)

#### 14. Post balance sheet events

The developments surrounding COVID-19 represent a non-adjusting post balance sheet event and are not reflected in the fair value of the investments shown in the financial statements. If the pandemic continues for a long period of time, there may be changes in the investment value. These would be reflected in the financial statements for the year ended 31 December 2020.

On 24 March 2020 the Company assigned an inter-company receivable of £479,672,000 owed by Houserate Limited to partially settle its liability to Hanson Quarry Products Europe Limited.

On 16 June 2020 Hanson Finance Limited assigned an inter-company receivable of £652,961,000 owed by Hanson Limited to the Company to fully settle its liability to the Company. The Company subsequently assigned the receivable of £652,961,000 due from Hanson Limited to partially settle its liability to Hanson Quarry Products Europe Limited.

This is part of a wider plan to simplify the group structure in the UK.

#### 15. Ultimate parent undertaking and controlling party

The Company's immediate parent undertaking is Hanson Holdings (3) Limited, a company registered in England and Wales. The Company's ultimate parent undertaking is HeidelbergCement AG, a company registered in Germany. The largest and smallest group in which the results of the Company are consolidated is that headed by HeidelbergCement AG. Copies of the consolidated financial statements of HeidelbergCement AG may be obtained from Berliner Strasse 6, D 69120 Heidelberg, Germany.

## APPENDIX I – LISTING OF INDIRECT SUBSIDIARIES AND ASSOCIATED UNDERTAKINGS AT 31 DECEMBER 2019

Name	Country of incorporation	Group ownership	Registered office
A.R.C. (Western) Limited	England and		
A.K.C. (western) Limited	Wales	100	*
ARC Concrete (Anglia) Limited	England and Wales	100	*
ARC South Wales Limited	England and		
	Wales	100	*
ARC South Wales Mortar Limited	England and Wales	100	*
ARC South Wales Quarries	England and	100	
Limited	Wales	100	*
ARC South Wales Surfacing	England and		
Limited	Wales	100	*
C. & G. Concrete Limited (in	England and		Central Square 8th Floor, 29
liquidation)	Wales	23	Wellington Street, Leeds, West Yorkshire, LS1 4DL, England
Claughton Manor Brick	England and	20	TORGINIC, EOT 4DE, England
Limited (The)	Wales	100	*
Cumbrian Industrials Limited	England and		*
F.C. Descent Consents	Wales	100	*
F.C. Precast Concrete Limited	England and Wales	100	*
H.H. & D.E. Drew Limited	England and	100	Caird Avenue, New Milton,
	Wales	49	Hampshire, BH25 5PX, England
Habfield Limited	England and Wales	100	*
Hanson Aggregates Holding	The Netherlands		Amerikahavenweg 11,
Nederland B.V. (in			Amsterdam, 1045AA, The
liquidation)	Fastda-d	100	Netherlands
Hanson Aggregates Marine Limited	England and Wales	100	*
Hanson Aggregates South	England and		
Wales Holdings Limited	Wales	100	*
Hanson Aggregates South	England and	400	*
Wales Limited Hanson Bath and Portland	Wales England and	100	
Stone Limited	Wales	100	*
Hanson Blocks North Limited	England and		
	Wales	100	*
Hanson Building Materials	England and	400	*
Europe Limited Hanson Building Products	Wales England and	100	
(2003) Limited	Wales	100	*
Hanson Concrete Products	England and		The second secon
Limited	Wales	100	*
Hanson Crewing Services	England and	100	*
Limited Hanson Facing Bricks	Wales England and	100	
Limited	Wales	. 100	*
Hanson Marine Holdings	England and		
Limited	Wales	100	*
Hanson Marine Limited	England and	100	*
	Wales	100	

### APPENDIX I – LISTING OF INDIRECT SUBSIDIARIES AND ASSOCIATED UNDERTAKINGS AT 31 DECEMBER 2019

Name	Country of incorporation	Group ownership %	Registered office
Hanson Quarry Products	England and		
Holdings Limited	Wales	100	*
Hanson Quarry Products	England and		
Trade Finance Limited	Wales	100	*
Hanson Quarry Products	England and		
Ventures Limited	Wales	100	*
Holme Sand & Ballast LLP	England and Wales	25	Caird Avenue, New Milton, Hampshire, BH25 5PX, England
Humber Sand and Gravel	England and		CEMEX House, Evreux Way,
Limited	Wales		Rugby, Warwickshire, CV21
		50	2DT, England
Kingston Minerals Limited	England and		
•	Wales	100	*
Marples Ridgway Limited	England and		
1 3 3	Wales	100	*
Mendip Rail Limited	England and		Bardon Hall, Copt Oak Road,
	Wales		Markfield, Leicestershire, LE67
		50	9PJ, England
Midland Quarry Products	England and		,
Limited	Wales	100	*
Milton Hall (Southend) Brick	England and		
Company Limited (The)	Wales	100	*
National Brick Company	England and		······································
Limited	Wales	100	*
National Star Limited	England and		
	Wales	100	*
New Milton Concrete Limited	England and		Caird Avenue, New Milton,
	Wales	49	Hampshire, BH25 5PX, England
North Tyne Roadstone	England and		Portland House, Bickenhill Lane,
Limited	Wales		Solihull, Birmingham, B37 7BQ,
		50	England
Pencrete Limited	England and		
	Wales	100	*
Purfleet Aggregates Limited	England and		
00 0	Wales	100	*
Samuel Wilkinson & Sons	England and		
Limited	Wales	100	*
Seagoe Concrete Products	England and		
Limited	Wales	100	*
Small Lots (Mix-It) Limited	England and		
	Wales	100	*
Smiths Concrete Limited	England and		Enslow, Kidlington, Oxford,
	Wales	49	Oxfordshire, OX5 3AY, England
Solent Industrial Estates	England and		Caird Avenue, New Milton,
Limited	Wales	42	Hampshire, BH25 5PX, England
The Purfleet Ship to Shore	England and		
Conveyor Company Limited	Wales	50	*
W.G. Hibbs & Co. Limited	England and	<del></del>	Caird Avenue, New Milton,
The state of the s	Wales	49	Hampshire, BH25 5PX, England
			,

### APPENDIX I – LISTING OF INDIRECT SUBSIDIARIES AND ASSOCIATED UNDERTAKINGS AT 31 DECEMBER 2019

On 21 January 2020, Hanson Aggregates Holding Nederland B.V. (in liquidation) was dissolved.

\* The registered office of these investments is Hanson House, 14 Castle Hill, Maidenhead, SL6 4JJ.