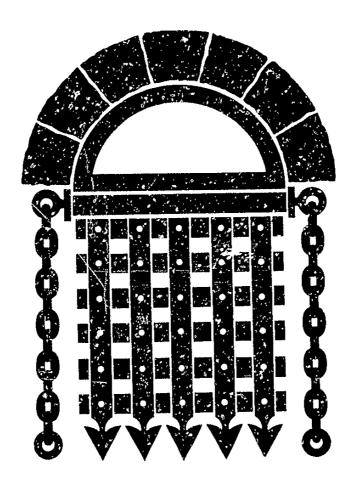
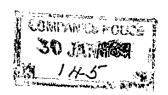
Ackrill Carr plc





(Member of FIMBRA)

Report and Accounts

30th June, 1988

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Notice of Annual General Meeting

Notice is hereby given that the Fourth Annual General Meeting of Ackrill Carr pic will be held at Tricorn House, Five Ways, Hagley Road, Edgbaston, Birmingham, B16 8TP on 30th December, 1988 at 10.00 a.m. for the following purposes:

- 1. To receive the Report of the Directors and Auditors and the Accounts for the year ended 30th June, 1988. (Resolution No. 1).
- To re-elect Mr. M. B. Duffy as a Director who retires by rotation in accordance with the Articles of Association. (Resolution No. 2).
- 3. To re-appoint the Auditors and to authorise the Directors to fix their remuneration.
 (Resolution No. 3).
- 4. To transact any other business of an Annual General Meeting.

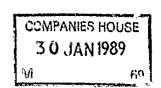
By Order of the Board R. N. Cooke Secretary

Tricorn House, Five Ways, Hagley Road, Edgbaston, BIRMINGHAM, B16 8TP.

5th December, 1988

Notes:

- (i) A member entitled to attend and vote at the meeting is entitled to appoint one or more proxies to attend and, on a poll, vote in his stead. A proxy need not be a member of the company. The instrument appointing a proxy shall be received at the Transfer Office not less than 48 hours before the time fixed for the meeting.
- (ii) Copies of directors' contracts of service and statements of transactions by directors in the share capital of the company will be available for inspection at the company's registered office during normal business hours from the date of this notice until the date of the Annual General Meeting when they will also be available.



Directors and Officers

Directors:	J. Rubins (Chairman) K. L. Billings (Managing) R. Allsop M. B. Duffy
Secretary:	R. N. Cooke
Group Headquarters and Registered Office:	Tricorn House, Five Way, Hagley Road, Edgbaston, Birmingham, B16 8TP.
Auditors:	Kidsons, Chartered Accountants, Bank House, 8 Cherry Street, Birmingham, B2 5AD.
Registrars and Transfer Office:	FPG Registrars and Secretaries Limited 1 Fredericks Place, Old Jewry, London, EC2R 8HR.
Main Bankers:	Lloyds Bank Plc, P.O. Box 44, 125 Colmore Row, Birmingham, B3 3AD.
Solicitors:	Wragge & Co., Bank House, 8 Cherry Street, Birmingham, B2 5JY.

Chairman's Statement

During the year progress was made in bringing down Group overheads and, despite turnover remaining virtually static, this resulted in a small trading profit.

However, due to the deficit on the holding company's balance sheet it will not be possible to recommend payment of a dividend.

The Board continues to examine ways of increasing earnings per share by the expansion of its existing activities and by considering acquisitions of a complementary nature. A number of prospective acquisitions have been examined but none measured up to our exacting standards.

During the year permission was granted by the International Stock Exchange allowing bargains in our shares to be matched through its members under Rule 535(2).

I should like to express thanks on behalf of all shareholders to our dedicated team for their endeavours throughout another difficult year.

Jejjiey Lubins Chairman

Report of the Directors

The Directors present their Report and the audited Financial Statements of the Group for the year ended 30th June, 1988.

PRINCIPAL ACTIVITIES

Ackrill Carr plc is the holding company of a group of companies whose principal activities are the provision of lease broking and investment and general financial advisory and corporate financial services.

RESULTS AND DIVIDENDS

The results are shown in the Consolidated Profit and Loss Account on page 7. The Directors do not recommend the payment of a dividend.

The Directors recommend that the retained loss of £72,270 be transferred to reserves.

REVIEW OF THE BUSINESS

The Group Balance Sheet is detailed on page 8.

DIRECTORS

Thus, already are Directors of the Company and served throughout the year except as shown:

Mr. J. Rubins (Chairman) - Appointed 28th August, 1987

Mr. K. L. Billings (Managing Director)

Mr. R. Allsop (Executive) - Appointed 28th August, 1987

Mr. M. B. Duffy (Non-Executive)

The Director retiring by rotation is $Mr.\ M.\ B.\ Duffy$ who, being eligible, offers himself for re-election.

Mr. R. J. B. Seldon resigned as a Director on 28th August, 1987.

DIRECTORS' SHAREHOLDINGS

The beneficial interests of the Directors in the share capital of the Company are set out below:

Ordinary Shares of 25p each

	30th J	une,
Director	<u> 1988</u>	1987
Mr. K. L. Billings	252,000	2,000
Mr. J. Rubins	375,000	· -
Mr. R. Allsop	375,000	-
Mr. M. B. Duffy	, <u> </u>	-

Mr. K. L. Billings purchased the additional $250~\rm GeV$ shares from Mr. R. J. B. Seldon on $28 \rm th$ August, 1987.

On 22nd August, 1988 Mr. K. L. Billings disposed of 166,000 shares.

Messrs. R. Allsop and J. Rubins each purchased their shareholdings of 375,000 ordinary shares from Mr. R. J. B. Seldon on 28th August, 1987.

Report of the Directors (Continued)

SECRETARY

Mr. K. D. McNally resigned as Secretary on 31st May, 1988 and Mr. R. N. Cooke was appointed in his place.

FIXED ASSETS

Changes in fixed assets during the period are set out in the notes to the financial statements.

CLOSE COMPANY PROVISIONS

The Company is a close company within the meaning of the Income and Corporation Taxes Act 1988.

AUDITORS

The Auditors, Messrs. Kidsons, Chartered Accountants, have intimated their willingness to continue in office, subject to the approval of the members in general meeting.

Registered Office:

Tricorn House, Five Ways, Hagley Road, Edgbaston, Birmingham, B16 8TP. By Order of the Board

R. N. Cooke

Secretary

14th November, 1988

Report of the Auditors

to the Members of Ackrill Carr plc

We have audited the financial statements set out on pages 7 to 22 in accordance with approved Auditing Standards.

In our opinion the financial statements, which have been prepared under the historical cost convention, give a true and fair view of the state of affairs of the Group and of the Company as at 30th June, 1988 and of the results and source and application of funds for the Group for the year ended on that date and comply with the Companies Act 1985.

BIRMINGHAM

KIDSONS

14th November, 1988

Chartered Accountants

Consolidated Profit and Loss Account

		Year ended 30th June, 1988		Year ended 30th June, 1988			ended ine, 1987
	Note	£	£	£	£		
TURNOVER	2		353,114		347,073		
Operating charges			(355,520)		(421,121)		
OPERATING LOSS			(2,406)		(74,048)		
Interest Payable	3	(2,024)		(7,106)			
Interest receivable	3	7,397	5,373	449	(6,657)		
PROFIT (LOSS) BEFORE WRITING OFF EXCEPTIONAL ITEM			2,967		(80,705)		
Compensation for loss of office			(25,000)		***		
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION	4		(22,033)		(80,705)		
Taxation	7		_				
LOSS ON ORDINARY ACTIVITIES AFTER TAXATION			(22,033)		(80,705)		
Extraordinary item	8		(50,237)				
LOSS FOR THE PERIOD	19		(72,270)		(80,705)		
RETAINED BY:							
Ackrill Carr plc Subsidiaries			(52,443) (19,827)		48,616 (129,321)		
			(72,270)		(80,705)		
LOSS PER ORDINARY SHARE	9		(0.87 pence)		(3.19 pence)		

Notes on financial statements - pages 11 to 22

Auditors' Report - page 6

Consolidated Balance Sheet

	Note	30th June £	1988 £	30th June £	1987 £
FIXED ASSETS					
Intengible assets Tangible assets	10 11		60,000 20,003		60,000 43,653
CURRENT ASSETS					
Debtors Investments Cash at bank and in hand Client monies held	13 14	33,450 45,687 57,957		140,769 2,276 60,842 6,963	
		137,094		210,850	
CREDITORS - Amounts falling due within one year		201,000		,	
Client monies held Other creditors	15	(68,727)		(6,963) (76,866)	
NET CURRENT ASSETS			68,367		127,021
TOTAL ASSETS LECS CURRENT LIABILITIES			148,370		230,674
CREDITORS - Amounts falling due after morc an one year	16		(2,998) ———————————————————————————————————		(7,032) 223,642
CARMAI AND DECERVED					
CAPITAL AND RESERVES	10		632,250		632,250
Called up share capital Share premium account	18 19		-		-
Profit and loss account	19		(480,878)		(408,608)
			145,372		223,642
These financial statements	were an	proved by			

These financial statements were approved by the Board of Directors on 14th November, 1988

J. Rubins K. L. Billings

Directors

Notes on financial statements - pages 11 to 22

Auditors' Report - page 6

Holding Company Balance Sheet

	Note	30th June	≥, 1988 £	30th June £	e, 1987 £
FIXED ASSETS					
Investment in subsidiaries	12		251,120		501,120
CURRENT ASSETS					
Debtors Other investments Cash at bank	13 14	250,126 45,687 50,001		362,739 2,276 2,631	
		345,814		367,646	
CREDITORS - Amounts falling due within one year					
Other creditors	15	(42,117)		(5,506)	
NET CURRENT ASSETS			303,697		362,140
TOTAL ASSETS LESS CURRENT LIABILITIES			554,817		863,260
CAPITAL AND RESERVES					
Called up share capital	18		632,250		632,250
Share premium Capital reserve Profit and loss account	19 19 19		251,341 (328,774)		251,341 (20,331)
			554,817		863,260

These financial statements were approved by the Board of Directors on 14th November, 1988

J. Rubins) Directors K. L. Billings)

Notes on financial statements - pages 11 to 22

Auditors' Report - page 6

Consolidated Source and Application of Funds Statement

	Year ended 30th June, 1988 £	Year ended 30th June, 1987 £
SOURCE OF FUNDS	~	~
Loss on ordinary activities before taxation and extraordinary items Extraordinary item Costs set against reserves	(22,033) (50,237) (6,000)	(80,705) - - -
Adjustment for items not involving the movement of funds:	(78,270)	(80,705)
Depreciation	20,398	28,760
Amortisation of deferred revenue expenditure Profit on sale of fixed assets	50,237 (289)	16,745 (2,555)
Total funds absorbed by operations	(7,924)	(37,755)
OTHER SOURCES		
Finance from hire purchase (net) Sale proceeds from fixed assets Tax refunded	5,595 -	33,992 39,916 9,184
Total funás (absorbed) generated	(2,329)	45,337
APPLICATION OF FUNDS		
Purchase of fixed assets Hire purchase finance paid (net)	2,054 25,003	56,534 22,425
Decrease in working capital	(29,386)	(33,622)
REPRESENTED BY Decrease in debtors	(57,082)	(14,175)
Increase (decrease) in investments (Increase) decrease in creditors	43,411 (3,227)	(97,957) 14,989
	(16,898)	(97,143)
Movement in net liquid funds:		
(Decrease) increase in cash and bank balances	(12,488)	63,521
	(29,386)	(33,622)

Notes on Financial Statements

30th June, 1988

1. ACCOUNTING POLICIES

(a) Basis of accounting

The financial statements have been prepared under the historical cost convention.

(b) Basis of consolidation

The consolidated financial statements include the audited financial statements of all subsidiaries for the year to 30th June, 1988. A separate profit and loss account for the holding company has not been presented.

(c) Turnover

Turnover represents commissions, fees and lease income receivable from customers, excluding value added tax.

(d) Depreciation or amortisation

Depreciation is calculated to write off the cost of all fixed assets over their expected useful lives at the following annual rates:

Equipment - 20-25% straight line Motor vehicles - 25% straight line Furniture - 10% straight line

(e) Goodwill

In previous years the accounting policy for goodwill was for it to be written off over its useful economic life which the Directors considered to be ten years and which resulted in an annual write off against profits of £34,918.

The Directors have decided to change the accounting policy, as part of a scheme to reorganise the Group's share premium and reserves, so that goodwill is now to be written off directly against reserves.

The effects of the change in policy are that certain figures previously shown in the 1987 accounts have been adjusted, as follows:

- (i) The amortisation charge in the profit and loss account of £34,918 has been eliminated.
- (ii) The unamortised goodwill of £251,341 has been eliminated from the balance sheet and has been deducted from reserves.

Notes on Financial Statements (Continued)

30th June, 1988

(f) Share premium account and goodwill

At an Extraordinary General Meeting held on 29th June, 1988 α special resolution was passed in order that confirmation of the Court could be sought for the following arrangements:

- (i) The share premium account, which at 30th June, 1987 amounted to £281,041, should be cancelled.
- (ii) A capital reserve of £251,341 should be created against which goodwill arising on consolidation of £251,341 should be written off.
- (iii) The remaining balance of £29,700 should be utilised in reducing the adverse balance on profit and loss account.

Confirmation of the above arrangements was accordingly given by the Court on 14th November, 1988.

(g) Deferred revenue expenditure

The Company incurred expenditure on a New Issues share register in the period ended 30th June, 1985, the benefits of which were expected to accrue over a period of five years. The balance of expenditure carried forward at 30th June, 1987 has now been written off as an extraordinary item. The charge against trading profit in the year ended 30th June, 1987 was £16,745.

(h) Leasing

The Group has no material assets purchased under finance leases. Rentals payable under operating leases are charged to profit and loss account on a straight line basis over the term of the lease. It has always been the policy to capitalise assets acquired under hire and lease purchase agreements.

2. ANALYSIS OF TURNOVER AND PRE-TAX PROFITS

The turnover and pre-tax loss arose in the United Kingdom and are attributable to the principal activities, being the provision of lease broking and investment and general financial advisory and corporate financial services.

Notes on Financial Statements (Continued)

30th June, 1988

3. INTEREST

114 1 23			
		1988	1987
		£	£
(a)	interest payable:		
	Bank overdraft	597	1,643
	Lease and hire purchase agreements	1,427	5,463
		2,024	7,106
(b)	Interest receivable from bank and		440
	short term deposits	7,397	449
	S ON ORDINARY ACTIVITIES ORE TAXATION	1988	1987
		£	£
Loss is s	on ordinary activities before taxation stuted after charging (crediting):		
Dep	reciation *	20,398	28,760
	it on sale of fixed assets	(289)	(2,555)
	itors' remuneration	4,500	4,550
Dire	ectors' remuneration (note 5)	85,112	62,806
Ope.	rating lease rentals and short term hire:	2,634	(568)
ьq Loss	uipment and vehicles s (profit) on disposal of investments	298	(31,907)

^{*} The depreciation charge of £20,398 (1987 £28,760) includes an amount of £7,249 (1987 £11,682) in respect of assets held under lease and hire purchase contracts.

Notes on Financial Statements (Continued)

30th June, 1988

5.	DIRE	CTORS' EMOLUMENTS		
			1988	1987
			£	£
	Fees	nanagement pensation for loss of office	41,946 18,166 25,000	62,806 - -
			85,112	62,806
	Emo	luments of the Chairman:		
		riod to 28th August, 1987 (1987 whole year coluding compensation	9,069	32,469
	Peri	od after 28th August, 1987	8,333	
	High	est paid Director	32,877	
	Othe	er Directors:	Nos.	Nos.
	£	0-£ 5,000	1	1
	£ 5, £30,	001-£10,000 001-£35,000	<u>1</u> -	1
6.	STA	FF COSTS		
			1988	1987
	(a)	The average number of persons, including Directors, employed during the period was:	<u>Nos</u> .	<u>Nos</u> .
		Süles staff Management and administration	2 8	2 11 —
			10	13
				-
	(b)	The aggregate costs of employment were as follows:	£	£
		Salaries Social security costs	166,705 12,494	154,045 15,475
			179,199	169,520

Notes on Financial Statements (Continued)

30th June, 1988

7. TAXATION

There is no taxation charge for the year due to the incidence of taxation losses.

8.	EXTRAORDINARY ITEM	1938	1987
		£	£
	Deferred revenue expenditure now written off	50,237	-

9. LOSS PER SHARE

The calculation of loss per share is based upon losses after taxation (but before taking into account extraordinary items) of £22,033 (1987 £80,705) and 2,529,000 ordinary shares of 25p in issue throughout the year ended 30 June, 1988.

10. INTANGIBLE FIXED ASSETS

- (a) The amount shown in the balance sheet represents a valuation of renewal commission in a subsidiary based on three years purchase of commission due on individual and group life assurance schemes. The valuation was performed prior to acquisition of the subsidiary; a current valuation on a similar basis would be in excess of the balance sheet amount.
- (b) Goodwill arising on consolidation was previously stated in the 1987 accounts at a cost of £349,177 less amortisation to date of £97,836 giving a net book amount of £251,341. The latter amount has been written out of the 1987 accounts as a prior year adjustment.

Notes on Financial Statements (Continued)

30th June, 1988

11. TANGIBLE FIXED ASSETS

Group:

Equipment, vehicles and furniture

Cost:	
30th June, 1987 Additions Disposals	213,791 2,054 (24,282)
30th June, 1988	191,563
Depreciation:	
30th June, 1987 On disposals Charge for the year	170,138 (18,976) 20,398
30th June, 1988	171,560
Net book value:	
30th June, 1988	20,003
30th June, 1987	43,653

The net book value of fixed assets of £20,003 (1987 £43,653) includes an amount of £15,222 (1987 £27,315) in respect of assets held under hire and lease purchase contracts.

Notes on Financial Statements (Continued)

30th June, 1988

12. INVESTMENT IN SUBSIDIARY COMPANIES

		1988	1987
		£	£
(a)	The amount shown in the balance sheet comprises:		
	Shares at cost Less Provisions	501,120 250,000	501,120
		251,120	501,120
			

(b) The following were subsidiaries of the Company at 30th June, 1988:

Ackrill, Carr & Partners Limited		
A. C. Leasing Limited	*	
Ackrill Carr Venture Capital Limited	*	**
Capital Equipment Facilities Limited	*	**
Ackrill Carr Finance Corporation Limited		**
Tricorn Financ Corporation Limited		**

^{*} Denotes subsidiary of Ackrill, Carr & Partners Limited.

(c) All of the subsidiary companies are wholly owned and are incorporated in England.

13. DEBTORS

	Group		Holding	Company
	1988	1987	1988	1987
	£	£	£	£
Trade debtors	30,942	57,485	5,501	1,575
Amounts owed by group companies	-	-	243,811	310,927
Other debtors	-	23,625	· •	-
Deferred revenue expenditure	-	50,237	*	50,237
Prepayments and accrued income	2,508	9,422	1,14	-
	•••		400	
	33,450	140,769	250,126	362,739

^{**} Indicates no trading transactions during the year.

Notes on Financial Statements (Continued)

30th June, 1988

14. INVESTMENTS

	<u>Group</u>		Holding Compa	
	1988	1987	1988	1987
	£	£	£	£
Unlisted investments at cost* Other investments at valuation	44,187	2,276	44,187	2,276
less than cost	1,500	-	1,500	_
	45,687	2,276	45,687	2,276

Included in unlisted investments are 38,100 20p ordinary shares in Better Tasting Snack Foods plc, a company which has an issued share capital of 251,590 ordinary shares.

15. OTHER CREDITORS

	Group		Holding Company	
	1988	1987	1988	1987
	£	£	£	£
Amounts falling due within one year:				
Bank overdraft Trade creditors Amounts owed to Group companies Other taxes and social security Lease and hire purchase creditors Accruals and deferred income	9,603 15,290 - 11,205 4,034 28,595	29,824 11,692 25,003 10,347	9,603 4,846 2,005 5,305 - 20,358	2,005 2 3,499
	68,727	76,866	42,117	5,506
				

Notes on Financial Statements (Continued)

30th June, 1988

16. CREDITORS

	Group		Holding Company	
	1988 1987		1988 1987 1988	
	£	£	£	£
Amounts falling due after more than one year:				
Lease and hire purchase creditors payable within five years	2,998	7,032	-	-

17. DEFERRED TAX

There is no deferred tax liability for either the Group or the Holding Company (1987 £Nil).

18. CALLED UP SHARE CAPITAL

	Ordinary Shares of 25p each	£
Authorised (1988 and 1987)	12,000,000	3,000,000
Issued and fully paid (1988 and 1987)	2,529,000	632,250

Notes on Financial Statements (Continued)

30th June, 1988

19. RESERVES

	Share <u>Premium</u>	Capital Reserve	Profit and Loss Account	<u>Total</u>
Group:	£	£	£	£
Balance at 30th June, 1987:				
As previously reported Prior year adjustments (note)	281,041	-	(438,308)	(157, 267)
Share premium cancellation Goodwill write off	(281,041)	251,341 (251,341)	29,700	(251,341)
As restated	-	_	(408,608)	(408,608)
Retained loss for the year	-	-	(72,270)	(72, 270)
Costs attributable to share premium cancellation	-		(6,000)	(6,000)
Balance at 30th June, 1988	-	-	(486,878)	(486,878)
Holding Company:				
Balance at 30th June, 1987:				
As previously reported Prior year adjustment	281,041 (281,041)	251,341	(50,031) 29,700	231,010
As restated	-	251,341	(20,331)	231,010
Retained loss for the year	-	-	(302,443)	(302,443)
Costs attributable to share premium cancellation	-	_	(6,000)	(6,000)
Balance at 30th June, 1988	-	251,341	(328,774)	(77,433)
				

Note: Opening reserves have been restated so as to reflect the changes resulting from cancellation of share premium account and writing off of goodwill arising on consolidation as described in the Accounting Policies Notes 1(e) and 1(f) on pages 11 and 12.

Notes on Financial Statements (Continued)

30th June, 1988

20. OBLIGATIONS UNDER LEASE AND HIRE PURCHASE CONTRACTS

(a) The future minimum lease and hire purchase payments to which the Group is committed as at 30th June, 1988 under lease purchase and hire purchase contracts is as follows:

nire purchase contracts is as joilows:	1988	1987
	£	£
Year ending 30th June, 1989 1990 1991	5,025 3,615 -	26,430 5,025 3,615
Less: Finance charges allocated	8,640	35,070
to future periods	(1,608)	(3,035)
	7,032	32,035

(b) Payments due in 1989 under operating leases, analysed by date of lease expiry, are as follows:

Group Company

	Group	Company
Date of lease expiry:	£	£
1989 1990 to 1993	958 3,005	3,005
Total payable in 1989	3,963	3,005

21. TRANSACTIONS INVOLVING DIRECTORS

Directors' interests in contracts:

No director has had any beneficial interest in any material contract to which the company was a party.

22. CAPITAL COMMITMENTS

There were no capital commitments for either the Holding Company or the Group at 30th June, 1988 (1987 £Nil).

Notes on Financial Statements (Continued)

30th June, 1988

23. CONTINGENT LIABILITIES

The company is a party to a group registration for value added tax purposes. The contingent liability in respect thereof at 30th June, 1988 was £5,900 (1987 £6,923).

24. PROCEEDINGS AGAINST FORMER CHAIRMAN

These proceedings continue and it seems likely the case will be heard in the Chancery Division of the High Court towards the middle of 1989.