

## Company Information

**Directors** Deborah Garvey

Kai Hsiung Jordan Scott Luke Scott

Secretary RWL Registrars Limited

Company number 01761486

Registered office 42-44 Beak Street

London United Kingdom W1F 9RH

Auditor Moore Kingston Smith LLP

Charlotte Building 17 Gresse Street

London W1T 1QL

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### Strategic Report

For the year ended 30 September 2019

The directors present the strategic report for the year ended 30 September 2019.

#### Fair review of the business

The results for the year and financial position of the company are in the annexed financial statements.

RSA Films is a global, award winning advertising and entertainment production company specialising in live action and stills photography.

The year ending 30 September 2019 was a challenging year for the advertising industry and the country. The endless uncertainty surrounding Brexit, the onset of the Covid-19 pandemic and the continuing disruption created by mobile and streaming platforms has resulted in a down turn in client spend.

#### Principal risks and uncertainties

Covid 19 has had a significant impact on our business. Social Distancing, Travel Restrictions and the Government Lock down has made it challenging for any production to happen. Fortunately the business was in good financial health, with a healthy pipeline of productions shooting when Pandemic hit the UK. We were able to adapt and finish the productions that had commenced. This ensured that we had revenue post lockdown. By utilising the Government Furlough Scheme, historical prudent management of our fixed costs and adapting quickly to the challenges we faced we are able to ensure that we can ride out the down turn for the short to medium term. Given recent events, Governments relaxing of the lockdown, and guidance on shooting safely we are seeing brands and agencies contacting us and have secured work that will see income for the next 3-4 months. We anticipate that this will allow us to continue to trade and adjust to the new market post covid-19.

Management has made some further changes to the company and are in the process of executing a new strategic plan with the focus on growing new areas of the business and developing our global reach.

#### **Development and performance**

We have maintained a similar level of output. We have also continued to invest in nurturing new talent and developing Black Dog, our music video division whilst exploring other opportunities.

## Key performance indicators

The Directors review KPIs throughout the year as part of the normal management process. Whilst our turnover has increased by £387,156, the margins are increasingly difficult to maintain in the challenging environment. The net current asset position of the group still remains in a very strong position at £2,681,305. The directors were also satisfied with net asset position at the year end.

On behalf of the board

Kai Hsiung **Director** 30 July 2020

## Directors' Report

For the year ended 30 September 2019

The directors present their annual report and financial statements for the year ended 30 September 2019.

### Principal activities

The principal activity of the company continued to be that of film production.

#### Directors

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

Deborah Garvey Kai Hsiung Jordan Scott Luke Scott

### Results and dividends

The results for the year are set out on page 7.

No ordinary dividends were paid. The directors do not recommend payment of a final dividend.

#### Audito

The auditor, Moore Kingston Smith LLP, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

## Statement of disclosure to auditor

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditor is unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditor is aware of that information.

On behalf of the board

Kai Hsiung **Director** 30 July 2020

**Directors' Responsibilities Statement** 

For the year ended 30 September 2019

The directors are responsible for preparing the annual report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures
  disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Independent Auditor's Report

#### To the Members of RSA Films Limited

#### Opinion

We have audited the financial statements of RSA Films Limited (the 'company') for the year ended 30 September 2019 which comprise the Statement of Comprehensive Income, the Balance Sheet, the Statement of Changes in Equity, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 30 September 2019 and of its loss for the vear then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

#### Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Independent Auditor's Report (Continued)

To the Members of RSA Films Limited

### Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Strategic Report and the Directors' Report have been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Strategic Report and the Directors' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Independent Auditor's Report (Continued)

To the Members of RSA Films Limited

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken for no purpose other than to draw to the attention of the company's members those matters we are required to include in an auditor's report addressed to them. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the company and the company's members as a body, for our work, for this report, or for the opinions we have formed.

Joanna Cosgrove (Senior Statutory Auditor) for and on behalf of Moore Kingston Smith LLP

Chartered Accountants Statutory Auditor 20 August 2020

Charlotte Building 17 Gresse Street London W1T 1QL

## Statement of Comprehensive Income

For the year ended 30 September 2019

		2019	2018
	Notes	£	£
Turnover	3	20,252,886	19,865,730
Cost of sales		(18,057,898)	(17,585,292)
Gross profit		2,194,988	2,280,438
Administrative expenses		(2,684,361)	(2,794,307)
Other operating income		233,731	246,136
Operating loss	4	(255,642)	(267,733)
Interest receivable and similar income	7	5,875	2,975
Interest payable and similar expenses	8	-	(5)
Loss before taxation		(249,767)	(264,763)
Taxation	9	43,264	2,446
Loss for the financial year		(206,503)	(262,317)

The Profit And Loss Account has been prepared on the basis that all operations are continuing operations.

**Balance Sheet** 

As at 30 September 2019

		20 <sup>-</sup>	19	201	8
	Notes	£	£	£	£
Fixed assets					
Tangible assets	10		23,764		23,107
Current assets					
Work in progress	11	231,189		57,963	
Debtors	12	4,636,042		4,800,893	
Investments	13	500		500	
Cash at bank and in hand		1,151,051		3,168,913	
		6,018,782		8,028,269	
Creditors: amounts falling due within					
one year	14	(3,337,477)		(5,140,421)	
Net current assets			2,681,305		2,887,848
Total assets less current liabilities			2,705,069		2,910,955
Provisions for liabilities	15		(617)		-
Net assets			2,704,452		2,910,955
Capital and reserves					
Called up share capital	18		12		12
Profit and loss reserves			2,704,440		2,910,943
Total equity			2,704,452		2,910,955

The financial statements were approved by the board of directors and authorised for issue on 30 July 2020 and are signed on its behalf by:

Kai Hsiung

Director

Company Registration No. 01761486

# Statement of Changes in Equity

	Share capital Io	Profit and ss reserves	Total
	£	£	£
Balance at 1 October 2017	12	3,173,260	3,173,272
Year ended 30 September 2018: Loss and total comprehensive income for the year		(262,317)	(262,317)
Balance at 30 September 2018	12	2,910,943	2,910,955
Year ended 30 September 2019: Loss and total comprehensive income for the year		(206,503)	(206,503)
Balance at 30 September 2019	12	2,704,440	2,704,452

## Statement of Cash Flows

		20-	19	201	8
	Notes	£	£	£	£
Cash flows from operating activities					
Cash (absorbed by)/generated from operations	22		(2,009,750)		139,304
Interest paid Income taxes paid			(294)		(5) (48,140)
Net cash (outflow)/inflow from operating a	ctivities		(2,010,044)		91,159
Investing activities Purchase of tangible fixed assets Interest received		(13,693) 5,875		(18,414) 2,975	
Net cash used in investing activities			(7,818)		(15,439)
Net cash used in financing activities					
Net (decrease)/increase in cash and cash equivalents			(2,017,862)		75,720
Cash and cash equivalents at beginning of ye	ear		3,168,913		3,093,193
Cash and cash equivalents at end of year			1,151,051		3,168,913

#### Notes to the Financial Statements

For the year ended 30 September 2019

### 1 Accounting policies

#### Company information

RSA Films Limited is a private company limited by shares incorporated in England and Wales. The registered office is 42-44 Beak Street, London, United Kingdom, W1F 9RH.

### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary a mounts in these financial statements are rounded to the nearest pound.

The financial statements have been prepared under the historical cost convention, which include certain financial instruments at fair value. The principal accounting policies adopted are set out below.

#### 1.2 Going concern

The directors have considered the potential impact of the coronavirus, and the various measures taken to contain it, on the operations of the company in the near future. Film Production stopped during lockdown but has now restarted and opportunities from both the UK and overseas are now arising. This together with the strong financial position of the group pre-coronavirus means the directors view the future with optimism, the company will have sufficient funds to settle all of its liabilities as they fall due for at least 12 months from signing the financial statements. In the event of further disruption to the business in the future and sales are impacted then the company will consider cost cutting measures in order to ensure the long term viability of the business.

## 1.3 Turnover / Revenue

Revenue is recognised at the fair value of the consideration received or receivable for production services provided in the normal course of business, and is shown net of VAT and other sales related taxes.

Revenue from production contracts is recognised by reference to the stage of completion, when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is measured by shoot days. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

## 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Leasehold land and buildings33% straight linePlant and equipment20% straight lineFixtures and fittings33% straight line

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

#### 1 Accounting policies

(Continued)

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is credited or charged to profit or loss.

#### 1.5 Impairment of fixed assets

At each reporting period end date, the company reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.6 Work in progress

Work in progress represents costs incurred on productions which are shot post year end and is valued at the lower of cost and net realisable value.

#### 1.7 Cash at bank and in hand

Cash at bank and in hand are basic financial assets and include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

## 1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's balance sheet when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

#### 1 Accounting policies

(Continued)

#### Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. If an asset is impaired, the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

If there is a decrease in the impairment loss arising from an event occurring after the impairment was recognised, the impairment is reversed. The reversal is such that the current carrying amount does not exceed what the carrying amount would have been, had the impairment not previously been recognised. The impairment reversal is recognised in profit or loss.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire or are settled, or when the company transfers the financial asset and substantially all the risks and rewards of ownership to another entity, or if some significant risks and rewards of ownership are retained but control of the asset has transferred to another party that is able to sell the asset in its entirety to an unrelated third party.

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

### Basic financial liabilities

Basic financial liabilities, including creditors, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

### Derecognition of financial liabilities

Financial liabilities are derecognised when the company's contractual obligations expire or are discharged or cancelled.

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

#### 1 Accounting policies

(Continued)

#### 1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

## 1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.11 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

## 1.12 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

### 1.13 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

#### 1 Accounting policies

(Continued)

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on a straight line basis over the lease term.

#### 1.14 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation are included in the profit and loss account for the period.

#### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

### Critical judgements

The following judgements (apart from those involving estimates) have had the most significant effect on amounts recognised in the financial statements.

#### Revenue recognition

Significant management judgement is required in determining the point at which revenue should be recognised. Revenue is recognised in respect of each production from the point at which the company has obtained the right to consideration in return for performance. This is considered to be when all necessary approvals during the process of pre-production have been obtained from the commissioning agency and normally equates to the date at which shooting commences. No profit element is recognised until the company is able to estimate the profit on the production reliably. In arriving at this point of recognition, management have considered the liabilities and amounts that would be due if, at different points of the contract, the project would were to be pulled.

#### Key sources of estimation uncertainty

The estimates and assumptions which have a significant risk of causing a material adjustment to the carrying amount of assets and liabilities are as follows.

#### Depreciation

The annual depreciation charge for property, plant and equipment is sensitive to changes in the estimated useful economic lives and residual values of the assets. The useful economic lives and residual values are re-assessed annually. They are amended when necessary to reflect current estimates, based on technological advancement, future investments, economic utilisation and the physical condition of the assets. See note 10 for the carrying amount of the property, plant and equipment.

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

3	Turnover and other revenue		
		2019	2018
	Turnover analysed by class of business	£	£
	Production services	20,252,886	19,865,730
		2019	2018
		£	£
	Other significant revenue		
	Interest income	5,875	2,975
		2019	2018
	Turney are analyzed by assessment and another	£	£
	Turnover analysed by geographical market United Kingdom	11,700,789	11,019,557
	Europe	5,386,179	7,464,449
	USA	1,624,509	1,233,418
	Rest of the World	1,541,409	148,306
		20,252,886	19,865,730
4	Operating loss		
		2019	2018
	Operating loss for the year is stated after charging/(crediting):	£	£
	Exchange gains	(48,904)	(242,078)
	Fees payable to the company's auditor for the audit of the company's financial		
	statements	14,750	18,250
	Depreciation of owned tangible fixed assets	13,036	13,924
	Operating lease charges	280,000	280,000

## 5 Employees

The average monthly number of persons (including directors) employed by the company during the year was:

	2019 Number	2018 Number
Management and administration Production	9 23	9 20
	32	29

Notes to the Financial Statements (Continued)

5	Employees		(Continued)
	Their aggregate remuneration comprised:	2019 £	2018 £
	Wages and salaries Social security costs Pension costs	2,343,117 278,902 24,007	1,913,403 226,553 19,677
		2,646,026	2,159,633
6	Directors' remuneration	2019 £	2018 £
	Remuneration for qualifying services  Company pension contributions to defined contribution schemes	401,958 2,105	396,777 2,478
		404,063	399,255
	The number of directors for whom retirement benefits are accruing under defined con amounted to 2 (2018 - 2).	ntribution sche	mes
	Remuneration disclosed above include the following amounts paid to the highest pair		
		2019 £	2018 £
	Remuneration for qualifying services  Company pension contributions to defined contribution schemes	240,000 1,053	254,720 1,239
7	Interest receivable and similar income	2019 £	2018 £
	Interest income Interest on bank deposits Other interest income	5,581 294	2,9 <b>7</b> 5 -
	Total income	5,875	2,975

Notes to the Financial Statements (Continued)

8	Interest payable and similar expenses		
		2019 £	2018 £
	Interest on financial liabilities measured at amortised cost:	~	~
	Interest on bank overdrafts and loans	-	5
}	Taxation		
		2019	2018
		£	£
	Current tax		
	Adjustments in respect of prior periods	(44,127)	
	Deferred tax		
	Origination and reversal of timing differences	863	(2,446)
	Total tax credit	(43,264)	(2,446
	The actual credit for the year can be reconciled to the expected credit for the year	based on the profi	t or loss
	The actual credit for the year can be reconciled to the expected credit for the year and the standard rate of tax as follows:	based on the profi	t or loss
	· · · · · · · · · · · · · · · · · · ·	based on the profi 2019	t or loss
	· · · · · · · · · · · · · · · · · · ·	·	
	· · · · · · · · · · · · · · · · · · ·	2019 £	2018 £
	and the standard rate of tax as follows:	2019	2018
	and the standard rate of tax as follows:  Loss before taxation	2019 £	2018 £
	and the standard rate of tax as follows:	2019 £	2018 £
	and the standard rate of tax as follows:  Loss before taxation  Expected tax credit based on the standard rate of corporation tax in the UK of	2019 £ (249,767)	2018 £ (264,763)
	and the standard rate of tax as follows:  Loss before taxation  Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)	2019 £ (249,767) ———————————————————————————————————	2018 £ (264,763) — (50,305)
	and the standard rate of tax as follows:  Loss before taxation  Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit	2019 £ (249,767) ———————————————————————————————————	2018 £ (264,763) (50,305) 9,183
	and the standard rate of tax as follows:  Loss before taxation  Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Unutilised tax losses carried forward Adjustments in respect of prior years Group relief	2019 £ (249,767) (47,456) 11,799 36,696 (44,127) 2,297	2018 £ (264,763) (50,305) 9,183
	and the standard rate of tax as follows:  Loss before taxation  Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Unutilised tax losses carried forward Adjustments in respect of prior years	2019 £ (249,767) ———————————————————————————————————	2018 £ (264,763) (50,305) 9,183
	and the standard rate of tax as follows:  Loss before taxation  Expected tax credit based on the standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)  Tax effect of expenses that are not deductible in determining taxable profit Unutilised tax losses carried forward Adjustments in respect of prior years Group relief	2019 £ (249,767) (47,456) 11,799 36,696 (44,127) 2,297	2018 £ (264,763) (50,305) 9,183 42,999

Notes to the Financial Statements (Continued)

10	Tangible fixed assets				
		Leasehold land and buildings	Plant and equipment	Fixtures and fittings	Total
		£	£	£	£
	Cost				
	At 1 October 2018	17,057	140,191	187,818	345,066
	Additions	-	-	13,693	13,693
	At 30 September 2019	17,057	140,191	201,511	358,759
	Depreciation and impairment				
	At 1 October 2018	17,057	140,191	164,711	321,959
	Depreciation charged in the year	-	-	13,036	13,036
	At 30 September 2019	17,057	140,191	177,747	334,995
	Carrying amount				
	At 30 September 2019	-	-	23,764	23,764
	At 30 September 2018	<del></del>		23,107	23,107
11	Work in Progress				
				2019 £	2018 £
	Mode in progress			224 420	E7 000
	Work in progress			231,189	57,963

Notes to the Financial Statements (Continued)

12	Debtors		2040	2049
	Amounts falling due within one year:		2019 £	2018 £
	Trade debtors		1,785,142	2,308,800
	Corporation tax recoverable		44,421	-
	Amounts due from group undertakings Other debtors		30,000 2,117,861	- 439,154
	Prepayments and accrued income		658,618	2,052,693
			4,636,042	4,800,647
	Amounts falling due after more than one year:		2019 £	2018 £
	Deferred tax asset (note 16)		_	246
	,			
	Total debtors		4,636,042	4,800,893
13	Current asset investments			
13	Current asset investments		2019	2018
			£	£
	Unlisted investments		500	500
44	Candidaya, amayınta falliya dıya yıldığın anayyan			
14	Creditors: amounts falling due within one year		2019	2018
			£	£
	Trade creditors		444,744	1,050,394
	Amounts due to group undertakings		-	84,000
	Other taxation and social security Other creditors		144,100 967,270	497,804 718,847
	Accruals and deferred income		1,781,363	2,789,376
			3,337,477	5,140,421
15	Provisions for liabilities			
13	Provisions for haplitues		2019	2018
		Notes	£	£
	Deferred tax liabilities	16	617	

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

### 16 Deferred taxation

The following are the major deferred tax liabilities and assets recognised by the company and movements thereon:

	Liabilities 2019	Liabilities 2018	Assets 2019	Assets 2018
Balances:	£	£	£	£
Accelerated capital allowances	617	-	-	246
				2019
Movements in the year:				£
Liability/(Asset) at 1 October 2018				(246)
Charge to profit or loss				863
Liability at 30 September 2019				617

The deferred tax liability set out above is expected to reverse within 12 months and relates to accelerated capital allowances that are expected to mature within the same period.

### 17 Retirement benefit schemes

Defined contribution schemes	2019 £	2018 £
Charge to profit or loss in respect of defined contribution schemes	24,007	19,677

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

## 18 Share capital

•	2019 £	2018 £
Ordinary share capital Issued and fully paid	-	2
12 Ordinary shares of £1 each	12	12
	12	12

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

## 19 Operating lease commitments

### Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2019 £	2018 £
Within one year	163,333	280,000
Between two and five years	-	163,333
	163,333	443,333

### Lessor

The company sublets surplus office space in its business premises.

At the reporting end date the company had contracted with tenants for the following minimum lease payments:

	2019 £	2018 £
Within one year Between two and five years	110,706 -	189,781 110,706
	110,706	300,487

Notes to the Financial Statements (Continued)

For the year ended 30 September 2019

### 20 Related party transactions

RSA Films Limited has taken the exemption to disclose related party transactions under the same 100% control in accordance with FRS102 - Section 33 "Related Party Disclosures" paragraph 33.7.

During the year RSA Films Limited made sales of £605,488 (2018: £72,179) to RSA Films, Inc, a company incorporated in the United States of America and a related party by virtues of common ownership. RSA Films, Inc. also made sales of £nil (2018: £14,616) to RSA Films Limited. During the year RSA Films Limited recharged costs of £1,275,886 (2018: £522,533) to RSA Films, Inc. and RSA Films, Inc. recharged costs of £103,560 (2018: £157,514) to RSA Films Limited. At the year end a balance of £1,578,798 (2018: £305,403) was owed from RSA Films, Inc.

During the year RSA Films Limited made sales of £76,799 (2018: £121,952) to Scott Free Films Limited, a related party by virtue of common directorship. Scott Free Films Limited also made sales of £54,511 (2018: £50,270) to RSA Films Limited. During the year RSA Films Limited also charged a license fee of £17,500 (2018: £17,500) to Scott Free Films Limited. At the year end a balance of £27,737 was owed to Scott Free Films Limited (2018: £16,510 owed from the company).

During the year RSA Films Limited made sales of £nil (2018: £nil) to Road Film Productions Limited, a related party by virtue of common directorship. Road Film Productions Limited made sales of £nil (2018: £445) to RSA Films Limited. At the year end a balance of £nil (2018: £53) was owed from Road Film Productions Limited.

At the year end a balance of £11,038 (2018: £11,038) was owed from Black Dog Films Limited, a related party by virtue of common directorship. There were no transactions with Black Dog Films Limited during the year.

During the year RSA Films Limited recharged costs of £363,762 (2018: £nil) to Ridley Scott Creative BV, a related party by virtue of common directorship. At the year end a balance of £363,762 (2018: £nil) was owed from Ridley Scott Creative BV.

During the year Jordan Scott, a director of the group, received director fees of £10,000 (2018: £nil), and received profit share payments of £nil (2018: £41,065). At the year end there was an outstanding balance included within other creditors of £13,721 (2018: £13,721) owed to Jordan Scott.

During the year Luke Scott, a director of the group, received profit share payments of £nil (2018: £25,000). At the year end there was an outstanding balance included within other creditors of £1,917 (2018: £1,917) owed to Luke Scott.

During the year Jake Scott, a related party by virtue of being a sibling of the groups director's, received director fees of £135,000 (2018: £60,000), and received profit share payments of £43,483 (2018: £47,754) through Knockdown Ginger. At the year end there was an outstanding balance included within other creditors of £16,255 owed from Jake Scott (2018: £65,226 owed to Jake Scott). At the year end there were accrued director fees of £nil (2018: £60,000) included within accruals and deferred income

## 21 Controlling party

The company is controlled by RSA Films (Holdings) Limited, its immediate and ultimate parent company.

A copy of the group's consolidated financial statements can be obtained from the registered office of RSA Films (Holdings) Limited: 42-44 Beak Street, London, W1F 9RH.

There is no ultimate controlling party.

Notes to the Financial Statements (Continued)

Cash generated from operations		
•	2019	2018
	£	£
Loss for the year after tax	(206,503)	(262,317)
Adjustments for:		
Taxation credited	(43,264)	(2,446)
Finance costs	-	5
Investment income	(5,875)	(2,975)
Depreciation and impairment of tangible fixed assets	13,036	13,924
Movements in working capital:		
(Increase)/decrease in work in progress	(173,226)	(30,194)
Decrease/(increase) in debtors	246,076	(1,609,532)
(Decrease)/increase in creditors	(1,839,994)	2,032,839
Cash (absorbed by)/generated from operations	(2,009,750)	139,304

This document was delivered using electronic communications and authenticated in accordance with the registrar's rules relating to electronic form, authentication and manner of delivery under section 1072 of the Companies Act 2006.