Registration number: 1757157

CPM United Kingdom Limited

Annual Report and Unaudited Financial Statements

for the Year Ended 31 December 2022

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Contents

Strategic Report	ذ l to
Directors' Report	4
Statement of Directors' Responsibilities in respect of the annual report and the financial statements	5
Profit and Loss Account	6
Balance Sheet	7
Statement of Changes in Equity	8
Notes to the Financial Statements	9 to 23

Strategic Report for the year ended 31 December 2022

The directors present their strategic report for the year ended 31 December 2022.

The purpose of this strategic report is to inform members of the company and help them assess how the directors have performed their duty under section 172 of the Companies Act 2006 (duty to promote the success of the company).

Fair review of the business

Despite economic and political uncertainties driven by inflationary pressure, a challenging recruitment market and supply chain disruption, we continue to see client spend increase and win new customers.

We continue to focus on the digitisation of our processes, products and services, to ensure that we can provide differentiated, value add solutions within the most efficient operating structure. The development of our Liquid proposition and innovation in terms of Shopt, predictive analytics, photo recognition Flex field solutions and experiential offering has ensured that we continue to lead the market.

Similarly, our Investment in our Client Audit Process, ensures we gain valuable insights into our customers' requirements, allowing us to focus on key deliverables and demonstrate ROI.

The key indicators that we focus on are turnover, gross profit, operating profit and the operating margin of the business. Year on year turnover has decreased by 3.7% following the strategic decision to relocate the operation of core telebusiness clients to Slovakia; allowing for this, field marketing turnover has grown 0.9% on a like for like basis. Operating profit has increased due to the prior year CPM funding of furlough payments rather than using Government grants from the Coronavirus Job Retention Scheme and continuing to deliver efficiencies within our cost base.

We measure operating expenses in two distinct cost categories: staff costs and office and administrative expenses. Staff costs are primarily comprised of salaries, social security and employer pension contributions.

Office and administrative expenses are primarily comprised of rent and occupancy costs, technology related costs and depreciation. As a service business, costs are monitored on a percentage of revenue basis. Details regarding these costs are provided in notes 3 and 5 of these accounts.

Our net assets have decreased to £10,151,881 (2021: £15,481,630) mainly due to an impairment in our fixed asset investments as described in Note 11. However our Balance Sheet continues to be strong, recognizing the value of investments we have made to grow the Group.

Given this, and the strength of our relationships with the Omnicom Group, we are confident in the company's financial position and future.

Details of the company's key financial and other performance indicators during the year:

	Unit	2022	2021
Turnover	£'000	57,699	59,917
Operating Profit/(Loss)	£'000	1,053	(5,701)

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Strategic Report for the year ended 31 December 2022

People

We communicate regularly and transparently so our people understand the decisions we are making to support them and our clients.

We continue to provide additional resources and guidance to support people development and motivate our people to enable them to reach their full potential by harnessing their talent, creativity and diversity.

We are committed to being a place where people love to work.

Suppliers

In partnership with our suppliers we look to improve quality, innovation and sustainability throughout our supply chain.

Community

In the local community, we provide good employment opportunities, supporting local and national charities and initiating community initiatives.

Section 172 (1) statement

When making decisions, the directors of the company must act in the way they consider, in good faith, would be most likely to promote the success of the company for the benefit of its members as a whole, and in doing so have regard (amongst other matters) to:

- (a) the likely consequences of any decision in the long term;
- (b) the interests of the Company's employees;
- (c) the need to foster the Company's business relationships with suppliers, customers and others;
- (d) the impact of the Company's operations on the community and the environment;
- (e) the desirability of the Company maintaining a reputation for high standards of business conduct; and
- (f) the need to act fairly as between members of the company.

In discharging their duties in respect of s.172(1) the directors have had regard to the factors set out above.

As a part of the DAS group of companies, a member of the Omnicom Speciality Marketing Group practice area, and a wholly owned subsidiary of wider Omnicom global network, decisions taken by the directors are made with a view to the long term and in collaboration with these networks - whether at practice area level, DAS global level or Omnicom level.

All employees of the group are required to adhere to the Omnicom code of business conduct, ensuring we maintain high standards of business conduct at all times.

Strategic Report for the year ended 31 December 2022

Principal risks and uncertainties

Global economic challenges, including the impact of the war in Ukraine, the COVID-19 pandemic, rising inflation, rising interest rates and supply chain disruptions could cause economic uncertainty and volatility. The impact of these issues will vary and we believe that our business prospects continue to be good but remain dependent on a stable UK and global economy. We have a diverse client portfolio mix which continues to mitigate risk in the macro-economic environment and continue to review the impact on the business as economic conditions change.

The industry in which we operate is highly competitive. Key competitive considerations for keeping existing business and winning new business include our ability to develop flexible, cost effective creative solutions that meet client needs, the quality and effectiveness of the services we offer, and our ability to efficiently serve clients. While many of our client relationships are long-standing, a good number of these are in fast moving industries, which drive such clients to regularly review the scope and level of services which we provide. Providing an outstanding service to our clients and investing in market leading digital solutions continues to help us mitigate this risk.

Our ability to retain key personnel is also a risk for the business. Our employees are our most important assets and our ability to retain key personnel is a key aspect of our competitiveness. Our continued focus on digitisation of our processes and the development of digital products serves to reduce our heavy reliance on people in the future.

Approved by the Board on 6 June 2023 and signed on its behalf by:

R Worker

R. Worker Director

Directors' Report for the year ended 31 December 2022

The directors present their report and the financial statements for the year ended 31 December 2022.

Principal activity

The principal activity of the company is the provision of client acquisition and retention services via physical and digital resources.

Dividende

On 21 November 2022 the company distributed by way of dividend in specie its entire holdings in Counter Products Marketing (Ireland) Limited at new book value of £176,486 making total dividends paid of £176,486 (2021: £nil).

Directors of the company

The directors who held office during the year were as follows:

- A. Buck
- A. Georgiou-Finch (ceased 15 February 2022)
- P. Vaughan (ceased 22 February 2022)
- M. Ridler (appointed 18 February 2022 and ceased 5 December 2022)
- L. Butler (appointed 18 February 2022)
- R. Worker (appointed 5 December 2022)

Political and charitable donations

During the year the Company made political donations of £nil (2021: £nil). Donations to charity amounted to £57.095 (2021: £45,615).

Employment of disabled persons

The Company's policy in respect of disabled people is to offer them suitable positions where possible, and to help any employees who became disabled by making, where possible, reasonable adjustments to their employment or working conditions which they consider would assist them in the performance of their duties.

Engagement with suppliers, customers and other relationships

Delivering our strategy requires strong mutually beneficial relationships with suppliers, clients and others. The directors continuously seek to act with regard to building and maintaining such relationships. The effects on resulting engagements and long term relationships with these parties are key considerations in focus as the directors reach decisions.

Approved by the Board on 6 June 2023 and signed on its behalf by:

R Worker	
R. Worker	
Director	

Bankside 3 90 - 100 Southwark Street London SEI 0SW

Statement of Directors' Responsibilities in respect of the annual report and the financial statements

The directors acknowledge their responsibilities for preparing the Strategic Report, the Directors' Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with UK accounting standards and applicable law (UK Generally Accepted Accounting Practice), including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland.

Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- · select suitable accounting policies and apply them consistently;
- · make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- assess the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern; and
- use the going concern basis of accounting unless they either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

Profit and Loss Account for the year ended 31 December 2022

	Note	2022 £	2021 £
Turnover	2	57,698,804	59,917.291
Direct costs		(42,464,986)	(45,867,358)
Gross profit		15,233.818	14,049,933
Administrative expenses		(15,068,566)	(20,298.140)
Other operating income		888,012	547,429
Operating profit/(loss)	3	1,053,264	(5,700.778)
Provision for impairment of investments		(5,927,153)	3,495,084
Other interest receivable and similar income	6	49,490	-
Interest payable and similar expenses	7	(29,000)	(66,130)
Loss before taxation		(4,853,399)	(2,271,824)
Income tax (charge)/credit	8	(299,864)	1,018,869
Profit/(loss) for the financial year		(5,153.263)	(1,252.955)

The results shown above are derived wholly from continuing operations.

The company has no recognised gains or losses for the year other than the results above. Consequently, a statement of comprehensive income has not been prepared.

(Registration number: 1757157) Balance Sheet as at 31 December 2022

	Note	2022 £	2021 ₤
Fixed assets			
Intangible assets	9	6,025	173,814
Tangible assets	10	3,962,780	4,153,486
Investments	11	7,573,009	13,676,648
		11,541,814	18,003,948
Current assets			
Debtors (including £549,065 (2021: £897,769) due after more			
than one year)	12	21,755,733	24,476,498
Cash at bank and in hand			200
		21,755,805	24,476,698
Creditors: Amounts falling due within one year	13	(22,819.621)	(26,647,933)
Net current liabilities		(1,063,816)	(2,171,235)
Total assets less current liabilities		10,477,998	15,832,713
Creditors: Amounts falling due after more than one year	13	(326,117)	(351,083)
Net assets		10,151,881	15,481,630
Capital and reserves			
Called up share capital	14	167,301	167,301
Capital contribution reserve		-	14,677,965
Retained earnings		9,984,580	636,364
Total equity		10,151,881	15,481,630

For the year ending 31 December 2022 the company was entitled to exemption from audit under section 479A of the Companies Act 2006 relating to subsidiary companies.

Directors' responsibilities:

- the members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- the directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

Approved by the Board on 6 June 2023 and signed on its behalf by:

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R.	W	orke	r			
Di	rec	tor				

Statement of Changes in Equity for the year ended 31 December 2022

	Share capital £	Capital contribution reserve	Retained earnings £	Total £
At 1 January 2022	167,301	14,677,965	636,364	15,481,630
Loss for the year		<u> </u>	(5,153,263)	(5,153,263)
Total comprehensive income	-	-	(5,153,263)	(5,153,263)
Dividends	-	-	(176,486)	(176,486)
Capital reduction	-	(14,677,965)	-	(14,677,965)
Other reserve movements			14,677,965	14,677,965
At 31 December 2022	167,301	<u> </u>	9,984,580	10,151,881

On 7 November 2022, the company issued $14,677,965 \pm 1$ B Ordinary Shares with an associated reduction in the Capital Contribution reserve of £14,677,965. On 14 November 2022, the Company cancelled 14,677,965 £1 B Ordinary Shares and transferred the resulting balance to Retained Earnings.

	Share capital £	Capital Contribution reserve £	Retained earnings £	Total £
At 1 January 2021	167,301	14,677,965	1,889,319	16,734,585
Loss for the year	-		(1,252,955)	(1,252,955)
Total comprehensive income			(1,252,955)	(1,252,955)
At 31 December 2021	167,301	14,677,965	636,364	15,481,630

Notes to the Financial Statements for the year ended 31 December 2022

1 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

These financial statements were prepared in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'. The following accounting policies have been applied consistently in dealing with items which are considered to be material in relation to the Company's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards and under the historical cost accounting rules.

The company is a private company limited by share capital incorporated, domiciled and registered in England in the United Kingdom.

The financial statements are presented in sterling the Company's functional currency.

The Company is exempt by virtue of s400 of the Companies Act 2006 from the requirement to prepare group accounts as the Company is included in the consolidated accounts of a larger group headed by DAS EMEA Investments Limited, a parent undertaking established under the law of the United Kingdom. These financial statements present information about the Company as an individual undertaking and not about its group.

Summary of disclosure exemptions

In these financial statements, the company is considered to be a qualifying entity (for the purposes of this FRS) and has applied the exemptions available under FRS 102 in respect of the following disclosures:

- Reconciliation of the number of shares outstanding from the beginning to end of the period;
- · Cash Flow Statement and related notes; and
- Key Management Personnel compensation.

As the consolidated financial statements of Omnicom Group Inc. include the equivalent disclosures, the Company has also taken the exemptions under FRS 102 available in respect of the following disclosures:

- Certain disclosures required by FRS 102.26 Share Based Payments; and,
- The disclosures required by FRS 102.11 Basic Financial Instruments and FRS 102.12 Other Financial Instrument Issues in respect of financial instruments not falling within the fair value accounting rules of Paragraph 36(4) of Schedule 1.

Related party transactions: As a 100% owned subsidiary of Omnicom Group Inc. the Company has taken advantage of the exemption available under FRS 102 Section 33. 1A: Related Party Disclosures, which enable it to exclude disclosure of transactions with Omnicom Group Inc., and its wholly owned subsidiaries.

Notes to the Financial Statements for the year ended 31 December 2022

Going concern

The Company has net current liabilities of £1,063,816 at 31 December 2022 (2021: £2,171,235). The financial statements have been prepared on a going concern basis which the directors consider to be appropriate as the directors consider that the Company will have access to sufficient funding to meet its needs for the reasons set out below.

The Company participates in a cash concentration arrangement with its fellow subsidiaries, Omnicom Finance Limited/Omnicom Financial Services Limited, the group's UK treasury operation, under which bank balances are cleared to zero on a daily basis either by the Company depositing cash with Omnicom Finance Limited/Omnicom Financial Services Limited or by Omnicom Finance Limited/Omnicom Financial Services Limited depositing cash with the Company. The Company's access to borrowings under the cash concentration arrangement is not limited as long as these borrowings are required in the normal course of business and are made in accordance with the Omnicom Group Inc Grant of Authority and includes a period of at least 12 months from the date of approval of these financial statements.

Omnicom Finance Limited, is able to make this commitment because Omnicom Finance Limited is a co-borrower with Omnicom Finance Inc. and Omnicom Capital Inc. under certain group bank facilities which are more fully described in the Omnicom Group Inc. financial statements filed on Form 10-K and available at www.OmnicomGroup.com.

The directors consider the combination of the group facilities and expected funding requirements of the Omnicom Group Inc. and its subsidiaries provides sufficient access to funding to ensure that the Company is able to meet its liabilities as they fall due for the foreseeable future. As with any company placing reliance on other group entities for financial support, the directors acknowledge that there can be no certainty that this support will continue although, at the date of approval of these financial statements, they have no reason to that it will not do so. Accordingly, the directors have prepared the financial statements as a going concern.

Key sources of estimation uncertainty

Impairment reviews of the company's investments set out in Note 11 are carried out by determining the net recoverable value using the Omnicom discounted cash flow mode, with which future cash flows have been projected over a 5 year period and include a terminal value to incorporate expected growth thereafter. The projected cash flows have been discounted by the group's pre-tax WACC rate of 11.5%.

Gross Billings

Gross billings are recognised when the service is performed, in accordance with the terms and conditions of the contractual arrangement and when collection is reasonably assured.

Gross billings comprises the gross amounts billed to clients in respect of commission based income together with the total of other fees earned and amounts recharged to clients for rebillable costs.

Rehillable costs

Rebillable costs comprise media payments and third party production costs for those services that the Company is arranging for its clients in its capacity as an intermediary. The Company contracts directly with suppliers and is responsible for their payment, recharging its clients for all costs incurred. Although the Company bears credit risk in respect of these activities, the arrangements with its clients are such that, in effect it acts as an intermediary on behalf of its client.

Notes to the Financial Statements for the year ended 31 December 2022

Turnover

Consequently, turnover comprises fees, and commissions earned in respect of gross billings and direct costs, which meet the Companies Act definition of turnover. Turnover is recognised when services are performed, in accordance with the terms of arrangements reached with each client. Gross billings and turnover are stated exclusive of VAT, sales taxes and trade discounts.

Foreign currency transactions and balances

Transactions in foreign currencies are recorded using the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

Tax

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the profit and loss account except to the extent that it relates to items recognised directly in equity or other comprehensive income, in which case it is recognised directly in equity or other comprehensive income.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on timing differences which arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements. The following timing differences are not provided for: differences between accumulated depreciation and tax allowances for the cost of a fixed asset if and when all conditions for retaining the tax allowances have been met; and differences relating to investments in subsidiaries to the extent that it is not probable that they will reverse in the foreseeable future and the reporting entity is able to control the reversal of the timing difference.

Deferred tax is measured at the tax rate that is expected to apply to the reversal of the related difference, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax balances are not discounted.

Fixed assets and depreciation

Tangible fixed assets are stated at cost/deemed cost less accumulated depreciation and accumulated impairment losses. Depreciation is charged so as to write off the cost of assets, other than land and properties under construction over their estimated useful lives, as follows:

Asset class

Land and Buildings

Leasehold improvements

Office equipment

Furniture, fittings and equipment

Depreciation method and rate
2% per annum
10-33% per annum
10-33% per annum
10-33% per annum
10-33% per annum

Intangible assets

Separately acquired concessions, patents, licences, trademarks and similar rights are stated in the balance sheet at cost less accumulated amortisation and impairment.

Amortisation

Amortisation is provided on intangible assets so as to write off the cost, less any estimated residual value, over their useful life as follows:

Asset class

Amortisation method and rate
Patents, trademarks, licences, concessions and similar

4-10 Years

Notes to the Financial Statements for the year ended 31 December 2022

Investments in Group Undertakings

Fixed asset investments in the parent company financial statements are stated at historical cost less provision for impairment. Where the directors consider that a previous impairment provision is no longer appropriate, the impairment is reversed.

Leases

Assets acquired under finance leases are capitalised and the outstanding future lease obligations are shown in creditors. Operating lease rentals are charged to the profit and loss account on a straight-line basis over the period of the lease.

Assets held under finance leases, which are leases where substantially all of the risks and rewards of ownership of the asset have passed to the company, are capitalised on the balance sheet as tangible fixed assets and are depreciated over the shorter of the lease term and their useful lives. The capital element of future obligations are included as liabilities in the balance sheet. The interest of the rental obligation is charged to the profit and loss account over the period of the lease and represents a constant proportion of the balance of the capital repayment.

Dividends

Dividend distribution to the company's shareholders is recognised as a liability in the financial statements in the reporting period in which the dividends are declared.

Dividend income is recognised in the profit and loss account on the date the company's right to receive payment is established.

Defined contribution pension obligation

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Company in an independently administered fund. The amount charged to the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

Trade and other debtors

Trade and other debtors are amounts due from customers for services performed in the ordinary course of business.

Trade and other debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade and other debtors is established when there is objective evidence that the Company will not be able to collect all amounts due according to the original terms of the receivables.

Trade and other creditors

Trade and other creditors are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities.

Trade and other creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest method.

Share capital

Ordinary shares are classified as equity. Equity instruments are measured at the fair value of the cash or other resources received or receivable, net of the direct costs of issuing the equity instruments. If payment is deferred and the time value of money is material, the initial measurement is on a present value basis.

Notes to the Financial Statements for the year ended 31 December 2022

2 Turnover

3

The whole of the Company's turnover and operating profit for the year related to its principal activity. The analysis of the Company's turnover by geographic destination and segment is as follows:

	2022	2021
	£	£
UK	57,367,299	58,786,216
Europe	331,505	950,704
Americas	-	104,840
Rest of the World	-	75,531
Total	57,698,804	59,917,291
	2022	2021
	£	£
Field Marketing	54,813,364	54,301,952
Telemarketing	2,884,940	5,615,339
Total	57,698,804	59,917,291
Operating profit		
Arrived at after charging/(crediting)		
	2022 £	2021 £
Depreciation and other amounts written off tangible fixed assets: owned	442,527	451,474
Amortisation of concessions	175,444	214,534
Foreign exchange gains/losses	2,734	76,416
Hire of plant and machinery - rentals payable	40,779	61,768
Operating lease expense - property	-	106,447
Rental income	(105,000)	(52,500)

Notes to the Financial Statements for the year ended 31 December 2022

4	Directors' remuneration		
		2022	2021
		£	£
	Directors' emoluments	686,618	797,820
	Company contributions to money purchase pension schemes	81,245	94,474
		767,863	892,294
	During the year the number of directors who were receiving benefits and sh	nare incentives was a	s follows:
		2022	2021
	Accruing benefits under money purchase pension scheme	No. 5	No. 4
	In respect of the highest paid director		
		2022	2021
	_	£	£
	Remuneration	263,757 27,825	260,838 29,539
	Company contributions to money purchase pension schemes	27.023	29.339
5	Staff costs		
	The aggregate payroll costs (including directors' remuneration) were as follows:	lows:	
		2022 £	2021 £
	Wages and salaries	11,496,265	11,703,907
	Share related awards	2,111	-
	Social security costs	1,320,825	1,328,837
	Pension and other post-employment benefit costs	745,124	809.805
	Severance/loss of office	576	2,920,318
		13,564,901	16,762.867
	The average number of persons employed by the company (including dicategory was as follows:	irectors) during the	year, analysed by
	· .	2022	2021
		No.	No.
	Administration and support	380_	439
6	Other interest receivable and similar income		
		2022	2021
	Description of the Control of the Co	£ 49.490	£
	Receivable from group undertakings	49.490	

Notes to the Financial Statements for the year ended 31 December 2022

7 Interest payable and similar expenses

. ,	2022 £	2021 £
Payable to group undertakings	-	37,071
Other interest payable	-	123
Finance charges payable in respect of finance leases and hire purchase contracts	29,000	28,936
	29,000	66,130
8 Taxation		
Tax charged in the profit and loss account		
	2022 £	2021 £
Current taxation		
Current tax on income for the period	(24,215)	(333,790)
Adjustments in respect of previous periods	(24,626)	7,800
	(48.841)	(325,990)
Deferred taxation		
Origination and reversal of timing differences	262,695	(731,556)
Effect of increased/decreased tax rate on opening liability	12,424	(47,489)
Adjustment in respect of previous periods	73,586	86,166
Total deferred taxation	348,705	(692,879)
Tax expense/(income) in the profit and loss account	299,864	(1,018,869)

Notes to the Financial Statements for the year ended 31 December 2022

The tax on profit before tax for the year is higher than the standard rate of corporation tax in the UK (2021 - lower than the standard rate of corporation tax in the UK) of 19% (2021 - 19%).

The differences are reconciled below:

	2022 £	2021 £
Loss before tax	(4,853,399)	(2,271,824)
Corporation tax at standard rate	(922.146)	(431,647)
Effect of expense not deductible in determining taxable profit (tax loss)	1,160,626	(633,700)
Deferred tax expense/(credit) relating to changes in tax rates or laws	12,424	(47.489)
Deferred tax expense from unrecognised temporary difference from a prior period	73,586	86,167
(Decrease)/increase in UK and foreign current tax from adjustment for		
prior periods	(24,626)	7,800
Total tax charge/(credit)	299,864	(1,018,869)

A UK corporation tax rate of 25% (effective 1 April 2023) was substantively enacted on 24 May 2021. This will increase the company's future current tax charge accordingly. The deferred tax asset at 31 December 2022 has been calculated at 25% (2021: 19%).

Deferred tax

Deferred tax assets and liabilities

2022	Asset £
Difference between accumulated depreciation and amortisation and capital allowances	173,864
Other timing differences	375,201
	549,065
2021	Asset £
Difference between accumulated depreciation and amortisation and capital allowances	235,467
Other timing differences	662,302

Notes to the Financial Statements for the year ended 31 December 2022

9 Intangible assets

	Concessions, patents, licenses, trademarks and similar rights and assets	Total £
Cost or valuation		
At 1 January 2022	3,122,216	3,122,216
Additions	7,655	7,655
At 31 December 2022	3,129,871	3,129,871
Amortisation		
At 1 January 2022	2,948,402	2,948,402
Amortisation charge	175,444	175,444
At 31 December 2022	3,123,846	3,123,846
Carrying amount		
At 31 December 2022	6,025	6,025
At 31 December 2021	173,814	173,814

CPM United Kingdom Limited

Notes to the Financial Statements for the year ended 31 December 2022

10 Tangible fixed assets

			Furniture,		
	Land and buildings £	Leasehold improvements £	fittings and equipment £	Office equipment £	Total £
Cost or valuation					
At 1 January 2022	7,112,935	17,034	1,254,158	684,703	9,068,830
Additions	•	1	225,937	25,884	251,821
Disposals	1	(17,034)			(17,034)
At 31 December 2022	7,112,935		1,480,095	710,587	9,303,617
Depreciation					
At 1 January 2022	3,807,511	17,034	629,077	461,722	4,915,344
Charge for the year	151,183	•	254,077	37,267	442,527
Disposal		(17,034)	1	•	(17,034)
At 31 December 2022	3,958,694	1	883,154	498,989	5,340,837
Carrying amount					
At 31 December 2022	3,154,241	1	596,941	211,598	3,962,780
At 31 December 2021	3.305.424	•	625.081	222.981	4,153,486

Page 18

Notes to the Financial Statements for the year ended 31 December 2022

Assets held under finance leases and hire purchase contracts

The net carrying amount of tangible assets includes the following amounts in respect of assets held under finance leases and hire purchase contracts:

Furniture, fittings and equipment	2022 2021 £ £ 536,306 542,417
11 Fixed Asset Investments	Shares in group undertakings Total £ £
Cost At 1 January 2022 Disposals	16,577,275 16,577,275 (176,486) (176,486)
At 31 December 2022	16,400,789 16,400,789
Provision At I January 2022 Provided in the year	2,900,627 2,900,627 5,927,153 5,927,153
At 31 December 2022	8,827,780 8,827,780
Carrying amount	
At 31 December 2022	7,573,009 7,573,009
At 31 December 2021	13,676,648 13,676,648

During the year management performed an impairment review of fixed asset investments by comparing the carry value of the investments to the net present value of the discounted cash flows, using the Omnicom Discounted Cash Flow Model, using a pre-tax WACC rate of 11.5% (2021: 10%). The cash flow projections are based on conditions as at 31 December 2022 and are estimated based on the plan for 2023 and for the years 2024-2027 assume a growth rate for each year of 2.5% which reflects management's conservative estimate of the medium term operating performance. The terminal value is calculated using a perpetuity model which assumes a long term growth rate of 2.0% which reflects the long term GDP growth forecasts for the region and industry. This demonstrated that an impairment charge of £5,927,153 was required.

Details of the investments in which the Company holds 20% or more of the nominal shares of any class of share capital are shown in the note at the end of these financial statements.

On 21 November 2022, the Company disposed of its investment in Counter Products Marketing (Ireland) Limited via a dividend in specie at net book value of £176,486.

Notes to the Financial Statements for the year ended 31 December 2022

12 Debtors

	Note	2022 £	2021 £
Trade and other debtors		12,926,393	6,658,034
Amounts owed by group undertakings - trading balances		601,400	3,333,286
Amounts owed by group undertakings - loans and advances		1,722.580	8,814,250
Other debtors		415,253	322,586
Deferred tax assets	8	549,065	897,769
Prepayments and accrued income		5,541,042	4,450,573
		21,755,733	24,476,498

The Company participates in a cash concentration arrangement with its fellow subsidiaries, Omnicom Finance Limited/Omnicom Financial Services Limited, Omnicom Europe Limited group's UK treasury operation, under which bank balances are cleared to zero on a daily basis either by the Company depositing cash with Omnicom Finance Limited/Omnicom Financial Services Limited or by Omnicom Finance Limited/Omnicom Financial Services Limited depositing cash with the Company. Included in the amounts owed by group undertakings loans and advances is £1,722,580 (2021:£8,814,250) representing amounts owed to the company under these arrangements.

13 Creditors

	2022 £	2021 £
Due within one year		
Obligations under finance lease and hire purchase contracts	226,510	203,602
Trade and other creditors	1,161.109	1,416,716
Amounts owed to group undertakings - trading balances	6,220.136	4,574,583
Amounts owed to group undertakings - loans and advances	25,631	3,657
Taxation and social security	1,717.373	2,219,685
Accruals and deferred income	13,468,862	18,229,690
	22,819,621	26,647,933
Due after one year		
Obligations under finance lease and hire purchase contracts	326,117	351,083

Notes to the Financial Statements for the year ended 31 December 2022

14 Share capital

Allotted, called up and fully paid shares

	2022		20	2021	
	No.	£	No.	£	
Ordinary Shares of £0.05 each	3,346,020	167,301	3,346,020	167,301	

On 7 November 2022, the company issued 14,677,965 £1 B Ordinary Shares with an associated reduction in the Capital Contribution reserve of £14,677,965. On 14 November 2022, the Company cancelled 14,677,965 £1 B Ordinary Shares and transferred the resulting balance to Retained Earnings.

15 Pension and other schemes

Defined contribution pension scheme

The company operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the company to the scheme and amounted to £745,124 (2021 - £809,805).

16 Commitments

Operating leases

The total future minimum lease commitment is as follows:

	2022	2021
	£	£
Not later than one year	58,091	137,433
Later than one year and not later than five years	541,017	695,848
	599,108	833,281

17 Related party transactions

Summary of transactions with subsidiaries

At 31 December 2022, the Company's ultimate parent undertaking was Omnicom Group Inc. The shareholders of the Company have interest directly or indirectly in certain other companies which are considered to give rise to related party disclosures under FRS 102 Section 33.

As a 100% owned indirect subsidiary of Omnicom Group Inc, the Company has taken advantage of the exemption under FRS102 Section 33.1A: Related Party Disclosures, which enable it to exclude disclosure of transactions with Omnicom Group Inc and its wholly owned subsidiaries.

Notes to the Financial Statements for the year ended 31 December 2022

18 Parent and ultimate parent undertaking

The Company is a subsidiary undertaking of Omnicom Group Inc. incorporated in the United States of America and is the largest group in which the results are consolidated.

These Financial Statements are available upon request from Omnicom Group Inc.'s registered address, 280 Park Avenue, New York, NY 10017, United States.

The Company is consolidated into DAS EMEA Investments Limited and these accounts may be obtained from Companies House, Crown Way, Cardiff, CF14 3UZ, Wales.

Notes to the Financial Statements for the year ended 31 December 2022

19 Details of undertaking

Details of the investments in which the company holds 20% or more directly or indirectly of the nominal value of any class of share capital are as follows:

Proportion of voting Country of rights and Principal incorporation Holding shares held activity

Registered address Principal Company number Undertaking

Subsidiary undertakings

2361809

TRO Group Limited (*)

100 Experimental Bankside 3, 90-100 Southwark Street, London, SE1 0SW, and marketing England communications Ordinary England

(*) Direct subsidiaries of CPM United Kingdom Limited