Report and Financial Statements For the year ended 31 December 2004

**REGISTERED NUMBER: 1728893** 



# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2004

The Directors present their report together with the financial statements for the year ended 31 December 2004.

### Review of business

The Company has not traded during the year or the previous year and has not incurred any liabilities. The Company has made neither profit nor loss, nor any other recognised gain or loss. Therefore, neither a profit and loss account nor a statement of total recognised gains and losses has been prepared.

The Company is expected to remain dormant during 2005.

No dividend has been paid or proposed (2003: nil).

### **Directors**

The Directors of the Company, who served during the year, together with their dates of appointment and resignation, where appropriate, are as shown below:

GS Atack Resigned 29 December 2004

Barcosec Limited
Barometers Limited

DJ Bird

M Blackburn
BJ Blakemore

ED Bommensath

Resigned 1 July 2004

S Bowry

JL Bradley

Resigned 13 August 2004

M Brown

C Burtenshaw

Appointed 13 August 2004

M Caskey PA Clackson

OJ Clarke

CI Coles

JEM Corswarem

Appointed 13 August 2004 Resigned 29 December 2004

JGG Couret SR Coussens

Appointed 11 February 2004

P Cunningham

B de Vitry d'Avaucourt

MT Dearlove

J Del Missier

Resigned 13 April 2004; Re-appointed 29 June 2005

NS Dhillon

RE Diamond Jr N Donnelly

CJ Elliott

P Emney PA Exall

Appointed 13 August 2004

# **DIRECTORS' REPORT**

# FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

PDE Fenner

S Filippi

Appointed 13 August 2004

RE Goldstein

P Goodson

PR Goshawk PM Griesbach Resigned 13 August 2004 Resigned 30 December 2004

D Hackett

**EIG Harkness** 

JM Hastings K Hatton Resigned 13 August 2004 Appointed 29 December 2004

SS Haworth

SAG Henderson

Resigned 30 December 2004 Resigned 13 August 2004

DJ Hodge

JC Hitt

ADH Hodge

L Humphries

Appointed 13 August 2004

BI Hurrell

AM Hyams

Resigned 30 December 2004

A loannidis

R Isman

Appointed 13 August 2004

AN Janisch

C Janssen

Appointed 29 December 2004

IS loo

M J Keegan E J Kendall Appointed 29 December 2004 Appointed 13 August 2004

LM King

MD King EA Konvalinka

TS Lamb

SWM Leathes

F Mackenzie

RC Mainprize

Resigned 13 August 2004 Resigned 30 December 2004

A Matthews

RS McClatchey
FC McGarahan

Resigned 13 April 2004; Re-appointed 29 December 2004

R H McPherson

Appointed 13 August 2004

NW Middleton

Appointed 29 December 2004; Resigned 30 December 2004

AJ Moses

G E Owen H Patel Appointed 13 August 2004
Appointed 29 December 2004

RC Phelps

SM Poulter

Resigned 23 March 2004

T Ritchie

Appointed 29 December 2004

RA Routledge

H J Rudloff

Appointed 29 December 2004

### **DIRECTORS' REPORT**

## FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

**RW Russo** 

**IAW Sandles** Resigned 29 December 2004

P Schmidlin Appointed 11 February 2004 AK Shah Appointed 13 August 2004

Resigned 11 May 2004 **RM Shaw** 

PA Sherwood

SWI Silvester Resigned 30 December 2004

BJ Smith

Appointed 13 August 2004 M D Smith JP Stone Appointed 28 September 2004 **MB Storey** Resigned 29 December 2004 J B Taylor Appointed 28 September 2004

MA Taylor Resigned 30 December 2004 VI Thomas Resigned 13 August 2004

IA Tudor

SE Turnill Resigned 13 August 2004; Re-appointed 29 December 2004

SI Ullman

MC Van Der Heijden Resigned 29 December 2004

**GM Wade** Appointed 13 August 2004 IL Walker Resigned 30 December 2004 CA Wall Resigned 30 December 2004

AE Wellenreiter Resigned 30 December 2004

AF West

Appointed 13 August 2004; Resigned 29 December 2004 ATK Westenberger

GR White IA Whittaker

K Williams Appointed 11 February 2004

] Worth

The following directors have been appointed since the year end:

G Agrawal 12 September 2005

**BS Bagary** 5 May 2005 JG Belam 5 July 2005

**GMF Brawn** 12 September 2005 **B** Broos 12 September 2005 12 September 2005 D Byrne **WR Cranmer** 12 September 2005

I Del Missier 29 June 2005 KSY Ho 12 July 2005

E Khairov 12 September 2005 A McDougall 12 September 2005

PJ McNulty 26 May 2005

M Montgomery 12 September 2005 J Mulvey 12 September 2005

### **DIRECTORS' REPORT**

## FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

AL Neto 12 September 2005 N Pavey 22 September 2005 C Pedote 12 September 2005

RJ Place 5 May 2005

SM Poulter 12 September 2005 HC Shields 22 September 2005 M Ullah 12 September 2005 R Waddington 12 September 2005

ATK Westenberger 26 May 2005

The following directors have resigned since the year end:

DJ Bird 3 August 2005
M Blackburn 20 April 2005
D Hackett 31 March 2005
C Janssen 5 September 2005
F McGarahan 4 August 2005
PA Sherwood 16 August 2005
JB Taylor 20 September 2005

SE Turnill 1 April 2005 JA Whittaker 29 June 2005

GR White died on 4 March 2005.

# Directors' Interests in Shares (as defined by section 325 the Companies Act 1985)

Barcosec Limited and Barometers Limited have no beneficial interest in the shares of the Company, its holding company or any fellow subsidiary. The remaining directors have no interests in the shares of the Company.

The directors' interests in the ordinary shares of Barclays PLC, the ultimate holding company, are shown below. The number of shares shown includes shares owned beneficially, under the Profit Sharing Scheme and Sharepurchase, further details of which can be found in the statutory accounts of Barclays PLC.

The directors' interests in the shares provisionally allocated and shares under option (ESAS) in Barclays PLC are set out on page 7. Details of the directors' interests in shares under option under the Incentive Share Option Plan (ISOP), closed incentive schemes and Sharesave are set out on pages 8 to 11, further details of which can be found in the statutory accounts of Barclays PLC.

# -BARCLAYS DIRECTORS LIMITED DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

# Directors' Interest in Barclays PLC Ordinary Shares of 25p each

Director Name	At 1 January 2004 (a)	At 31 December 2004
DJ Bird	1,093	2,320
BJ Blakemore	30,294	33,730
S Bowry	627	3,302
M Brown		306
PA Clackson	627	950
OJ Clarke	6,211	6,534
CJ Coles		9,118
JEF Corswarem	-	1,100
SR Coussens	-	194
P Cunningham	1,851	950
RE Diamond Jr	438,985	438,185
N Donnelly	35,845	37,740
CJ Elliott	3,748	3,748
P Emney	627	950
PA Exall	1,224	2,632
PDE Fenner	1,846	-
RE Goldstein	7,200	7,936
P Goodson	627	950
K Hatton	3,656	3,656
ADH Hodge	456	456
BJ Hurrell	4,545	4,891
R Isman	227	322
MJ Keegan	20,392	20,392
LM King	10,854	9,601
EA Konvalinka	603	7,216
TS Lamb	17,611	28,468
SWM Leathes	5,659	6,279
F MacKenzie	5,172	5,928
FC McGarahan	4,908	4,908
GE Owen	77	169
RC Phelps	5,893	5,893
T Ritchie	19,373	19,373
H-J Rudloff	3,217	3,217
BJ Smith	10,016	10,016
MD Smith	2,096	2,096
JA Tudor	627	950
AF West	627	950
GR White	603	17,555
JA Whittaker	17,209	14,927
J Worth	•	2,307
Notes		
(a) or date appointed to the Boa	rd if later.	

<sup>(</sup>a) or date appointed to the Board if later.

BARCLAYS DIRECTORS LIMITED
DIRECTORS' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

Directors' Interest in Barclays PLC Ordinary Shares of 25p each (Continued)

Beneficial interests in the table above represent shares held by Directors, either directly or through a nominee, their spouses and children under eighteen. They include any interests held through the Barclays PLC Group SharePurchase Plan, details of which can be found in the financial statements of Barclays PLC.

In addition, at 31 December 2004, all of the directors together with senior executives of the Barclays Group may have been potential beneficiaries in respect of a total of 115,031,594 Barclays PLC ordinary shares of 25p each (1 January 2004 82,797,943 ordinary shares of 25p each in Barclays PLC) held by the trustees of the Barclays Group Employees' Benefit Trusts.

# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

Directors' Interests in Ordinary Shares in Barclays PLC under Option under Executive Share Award Scheme (ESAS)

# **During the Year**

	*****				
	Number held at 1				Number held at 31
Director Name	January 2004 (a)	Granted	Exercised	Lapsed	December 2004
M Brown	5,065	8,796	_	_	13,861
PA Clackson	8,185	9,090	17,275	_	10,001
OJ Clarke	1,38 <del>4</del>	5,050		_	1,384
C) Coles	130,516	93,782	12,308	_	211,990
MT Dearlove	130,310	20,518	12,500	_	20,518
B de Vitry		20,510			20,510
d'Avaucourt	_	42,788	_	_	42,788
RE Diamond Jr	478,903	468,881	_	_	947,784
CJ Elliott	6,584	-	-	_	6,584
P Goodson	6,410	4,689	**	_	11,099
EJG Harkness	5,115	3,752	3,752	_	
ADH Hodge	-	10,202	10,202	_	-
DJ Hodge	_	3,519	-	_	3,519
BJ Hurrell	-	14,654	_	_	14,654
A loannidis	-	3,519	3,519	_	- 1,057
JS Joo	_	6,616	6,616	***	_
MJ Keegan	80,916		-		80,916
LM King	-	4,224	4,224	. <del>-</del>	-
EA Konvalinka	5,065	4,575	-,	· <u>-</u>	9,640
TS Lamb	42,649	5,511	15,228	_	32,932
FC McGarahan	16,920	-,	-	_	16,920
T Richie	205,759	_	_	_	205,759
HJ Rudloff	154,336	-	-	_	154,336
JA Tudor	35,852	10,258	-	_	46,110
SJ Uliman	5,401	9,965	_	_	15,366
GR White	126,123	42,454	24,036	_	144,541
JA Whittaker	.20,125	4,717	,,,,,,,	_	4,717
J Worth	-	3,548	3,012	536	-

<sup>(</sup>a) or date appointed to the Board if later.

More information on this scheme can be found in the financial statements of Barclays PLC.

# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

Directors' Interests in Shares In Barclays PLC under Option under Incentive Share Option Plan (ISOP)

During	the	year

							******************		
Number held at 1 January 2004 (a)			Granted		Exercised	Lapsed (b)	Number held at 31 December 2004		
	ector Award lame Type	Target Award Shares	Maximum number over which potentially exercisable	Target Award Shares	Maximum number over which potentially exercisable		USS A AMERICA PARA MARIANTE PROPERTY OF THE PARA MARIANTE	Target Award Shares	Maximum number over which potentially exercisable
DJ Bird	EP	76,000	152,000	_	-		20,000	76,000	132,000
RE Diamo	nd Jr EP	120,000	240,000		-	•	- 60,000	100,000	180,000
	TSR	240,000	960,000	180,000	720,000		240,000	420,000	1,440,000
JB Taylor	EP	18,000	36,000	-	-	•	<u> </u>	18,000	36,000
	TSR	10,000	40,000	-	-		. <u>-</u>	10,000	40,000
J Worth	EP	26,000	52,000	-	-		. <u>-</u>	26,000	52,000

- (a) or date appointed to the Board if later.
- (b) the 2001 granted vested on 12 March 2004. The result of Economic Profit (EP) performance against the target has resulted in the Target Award vesting. The shares under the option that did not vest have lapsed. The result of the relative Total Shareholder Return (TSR performance target against the comparative group of companies resulted in a vesting multiplier of one times the Target Award.

Under the ISOP, participants are granted options over Barclays PLC ordinary shares which are exercisable at the market price set at the time of grant. The number of shares over which options can be exercise depends upon the performance of the Barclays PLC. More information on this scheme can be found in the financial statements of Barclays PLC.

# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

Directors' Interests in Shares in Barclays PLC under Option under Closed Incentive Schemes and Sharesave

		D			
	Number held at 1 January 2004 (a)	Granted	Exercised	Lapsed	Number held at 31 December 2004
DJ Bird					
ESOS	20,000	-	-	-	20,000
Sharesave	5,772	<u> </u>	1,556	-	4,216
M Blackburn					
Sharesave	5,340	-	-	-	5,340
BJ Blakemore					
Sharesave	6,756	462	2,172	-	5,046
S Bowry	•				
Sharesave	2,352	4,007	2,352	-	4,007
M Brown					
ESOS	8,000	<b></b>	-	-	8,000
Sharesave	2,714	-	-	-	2,714
C Burtenshaw					
Sharesave	2,076	462	-	-	2,538
PA Clackson					
Sharesave	5,812	-	-	-	5,812
OJ Clarke					
Sharesave	2,479	-	_	-	2,479
CJ Coles					
ESOS	20,000	-	11,356	_	8,644
SR Coussens					
Sharesave	-	2,310	-	-	2,310
P Cunningham					
ESOS	14,000	-	-	-	14,000
Sharesave	2,473	924	940	-	2,457
RE Diamond Jr					
ESOS	100,000	-	-	-	100,000
N Donnelly					
Sharesave	2,452	924	1,316	-	2,060
P Emney					
ESOS	24,000	-	-	-	24,000
Sharesave	4,096	<del>-</del>	-	-	4,096
PA Exali					
Sharesave	2,399	1,386	1,408	-	2,377
PDE Fenner					
Sharesave	5,966	120	984	-	5,102
RE Goldstein					
Sharesave	5,539	1,699	736	-	6,502

# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

Directors' Interests in Shares in Barclays PLC under Option under Closed Incentive Schemes and Sharesave (continued)

		Di			
	Number held at 1 January 2004 (a)	Granted	Exercised	Lapsed	Number held at 31 December 2004
D Hackett					
Sharesave	-	2,309	-	-	2,309
EJG Harkness	22.222				00.000
ESOS K Hatton	20,000	-	-	-	20,000
Sharesave	2,619		_	_	2,619
ADH Hodge	2,019	-	-	-	2,019
ESOS	12,000	_	-	_	12,000
Sharesave	2,352	2,310	2,352		2,310
B) Hurrell	_,552	_,5 * 5	_,		_,,,,,,
Sharesave	5,135	-	-	-	5,135
A loannidis					
Sharesave	4,460	-	-	-	4,460
R Isman					
Sharesave	-	4,007	-	-	4,007
MJ Keegan					
ESOS	40,000	-	-	-	40,000
LM King					
Sharesave	4,144	924	940	-	4,128
EA Konvalinka		0.040	0.050		0.040
Sharesave	2,352	2,310	2,352	-	2,310
<b>TS Lamb</b> Sharesave	7.064	603			9 5 6 7
F Mackenzie	7,964	603	-	-	8,567
ESOS	8,000	_	_	_	8,000
Sharesave	4,844	641	756	_	4,729
FC McGarahan	1,011	011	750		1,7 2.5
Sharesave	2,714	_	-	-	2,714
H Patel	_ <b>,</b>				<b>-</b> , · · ·
Sharesave	2,310	-	-	-	2,310
T Ritchie	·				·
ESOS	53,512	-	-	-	53,512
Sharesave	5,340	-	-	-	5,340
RA Routledge					
Sharesave	2,714	-	-	-	2,714
BJ Smith					
Sharesave	4,096	-	-	-	4,096
MD Smith					
Sharesave	4,626	801	-	-	5,427

# DIRECTORS' REPORT FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

Directors' Interests in Shares in Barclays PLC under Option under Closed Incentive Schemes and Sharesave (continued)

		During the year					
	Number held at 1 January 2004 (a)	Granted	Exercised	Lapsed	Number held at 31 December 2004		
JA Tudor							
Sharesave	5,812	-	-	-	5,812		
SE Turnill			-				
Sharesave	2,352	2,310	2,352	-	2,310		
S) Ullman							
Sharesave	-	2,310	-	-	2,310		
GM Wade							
Sharesave	2,714	-	-	-	2,714		
AF West					•		
Sharesave	4,728	-	-	-	4,728		
GR White							
Sharesave	5,340	-	-	-	5,340		
JA Whittaker							
Sharesave	3,843	-	-	-	3,843		

(a) or date appointed to the Board if later.

More information on these schemes can be found in the financial statements of Barclays PLC.

BY ORDER OF THE BOARD

M Amey

For and on behalf of Barcosec Limited

Corporate Secretary 19 October 2005

#### **BALANCE SHEET AS AT 31 DECEMBER 2004**

	Note	2004	2003
		£	£
DEBTORS			
Debtors falling due within one year	3	<u>100</u>	<u>100</u>
NET ASSETS		<u>100</u>	<u>100</u>
CAPITAL AND RESERVES			
	-	100	100
Called up share capital	5	<u>100</u>	<u>100</u>
Takal Channels ald and Eurole		100	100
Total Shareholders' Funds		<u>100</u>	<u>100</u>

The Company was dormant throughout the financial year.

#### **AUDIT EXEMPTION**

For the year ended 31 December 2004 the Company was entitled to exemption under section 249AA(1) of the Companies Act 1985.

Members have not required the Company to obtain an audit in accordance with section 249B(2) of the Companies Act 1985.

The Directors acknowledge their responsibility for:

- (1) ensuring the Company keeps accounting records which comply with section 221; and
- (2) preparing accounts which give a true and fair view of the state of affairs of the Company as at the end of the financial year, and of its profit and loss for the financial year, in accordance with the requirements of section 226, and which otherwise comply with the requirements of the Companies Act relating to accounts, so far as applicable to the Company.

The notes on pages 13 to 14 form an integral part of these financial statements.

These financial statements were approved by the Board of Directors on 19 October 2005 and were signed on its behalf by:

CF Carson

For and on behalf of Barometers Limited, Director

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2004

### 1. ACCOUNTING POLICIES

### **Basis of accounting**

The financial statements have been prepared under the historical cost convention, the accounting policies set out below and in accordance with the applicable accounting standards of the Accounting Standards Board and pronouncements of the Urgent Issues Task Force.

#### Profit and loss account

A profit and loss account has not been prepared as there are no transactions required to be reflected in the profit and loss account for either 2004 or 2003. The Company has made neither profit nor loss, nor any other recognised gain or loss.

# 2. DIRECTORS' EMOLUMENTS

The directors did not receive any emoluments in respect of their services to the Company during the year (2003: nil). The Company has made no loans, guarantees or other such dealings to its directors and others during the year.

Thirty directors exercised options under the Barclays PLC Sharesave scheme and Long Term Incentive Schemes during 2004.

#### 3. DEBTORS

	2004	2003
	£	£
Amounts owed by group undertakings	<u>100</u>	<u>100</u>

# 4. RELATED PARTY TRANSACTIONS

There have been no transactions with related parties requiring disclosure in either 2004 or 2003.

2004

2003

# 5. CALLED UP SHARE CAPITAL

	2007	2003
	£	£
Authorised:		
100 ordinary shares of £1 each	<u>100</u>	<u>100</u>
Allotted and fully paid:		
100 ordinary shares of £1 each	<u>100</u>	<u>100</u>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2004 (CONTINUED)

# 6. AGENCY ARRANGEMENTS

The Company has not acted as an agent for any person during the year (2003 - nil).

# 7. ULTIMATE HOLDING COMPANY

The parent undertaking of the smallest group that presents group accounts is Barclays Bank PLC. The ultimate holding company and the parent company of the largest group that presents group accounts is Barclays PLC. Both companies are incorporated in Great Britain and registered in England and Wales. Barclays Bank PLC's and Barclays PLC's statutory accounts are available from the Barclays Corporate Secretariat, 1 Churchill Place, London E14 5HP.

### 8. SUBSIDIARY UNDERTAKINGS

The Company has no subsidiary undertakings.