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Tottenham Hotspur plc
Interim unaudited accounts
for the three months ended 31st August 1992



Tottenham Hotspur plc

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Tottenham Hotspur plc
Directors, Secretary and Registered Office

DIRECTORS

A.M. Sugar D.Sc. (*Chairman*)

T.F. Venables (*Chief Executive*)

N. Solomon M.A.(Cantab)

A.G. Berry F.C.C.A.

C.T. Sandy A.T.I.I.

J. Crystal LL.B

SECRETARY

C.T. Sandy A.T.I.I.

REGISTERED OFFICE

748, High Road
Tottenham
London
N17 0AP

TOTTENHAM HOTSPUR PLC

PROFIT AND LOSS ACCOUNT Three months ended 31st August 1992

	Note	Unaudited period to 31 August 1992 £'000	Audited year to 31 May 1992 £'000
Turnover	3	304	2,241
Rent and management charges receivable		397	1,857
Dividends receivable		200	-
Cost of sales and distribution costs		(152)	(1,303)
Administrative costs		(393)	(1,764)
		52	(1,210)
Profit on ordinary activities before interest	3	358	1,031
Interest receivable/(payable)	4	417	(1,153)
Profit/(loss) on ordinary activities before taxation		773	(122)
Taxation credit/(charge) on profit/(loss) on ordinary activities	5	1,054	(100)
Profit/(loss) for the period		1,837	(222)

Movements on reserves are shown in note 13 to the accounts.

The notes on pages 6 to 11 form part of these accounts.

TOTTENHAM HOTSPUR PLC

BALANCE SHEET
as at 31st August 1992

	Note	Unaudited 31 August 1992 £'000	Audited 31st May 1992 £'000
Fixed Assets			
Tangible assets	6	22,680	22,369
Investments	7	3,242	3,242
		25,922	25,551
Current Assets			
Stocks		417	458
Debtors	8	553	377
		970	835
Creditors:			
Amounts falling due within one year	9	15,112	16,434
Net Current liabilities		(14,142)	(15,599)
Total assets less current liabilities		11,780	9,952
Creditors:			
Amounts falling due after more than one year	10	(64)	(103)
Net assets		11,686	9,849
Capital and reserves:			
Called up share capital	12	4,005	4,005
Share premium account	13	1,192	8,192
Revaluation reserve	13	4,658	4,592
Profit and loss account	13	1,821	(7,040)
		11,686	9,849

The accounts were approved by the Board of Directors on 7th October 1992.

Signed on behalf of the Board

T.F. Venables

C.T. Sundy

} Directors
}

The notes on pages 6 to 11 form part of these accounts.

TOTTENHAM HOTSPUR PLC

Cash flow statement for the period ended 31st August 1992

			Unaudited period to 31 August 1992	Audited year to 31 May 1992
	Note	£'000	£'000	£'000
Cash inflow/(outflow) from operating activities	14		3,748	(6,900)
Returns from investments and servicing of finance				
Interest paid		(196)		(1,571)
Interest received		450		-
Net cash inflow/(outflow) from returns on investments and servicing of finance			254	(1,571)
Investing activities				
Settlement of subsidiary's overdraft on disposal		-		(1,678)
Payments to acquire tangible fixed assets		(481)		(344)
Receipts from sales of tangible fixed assets		75		-
Net cash outflow from investing activities			(406)	(2,022)
Net cash inflow/(outflow) before financing			3,596	(10,493)
Financing				
Proceeds of rights issue		-		7,275
Expenses paid in respect of rights issue		-		(253)
Other share issue		-		17
Net cash inflow from financing			-	7,039
Increase/(decrease) in cash and cash equivalents	15		3,596	(3,454)

The notes on pages 0 to 11 form part of these accounts

TOTTENHAM HOTSPUR PLC

NOTES TO THE ACCOUNTS

Three months ended 31st August 1992

1. Purpose of interim accounts

The Company obtained the approval of the court on 8th June 1992 to reduce the share premium account thereby almost eliminating the deficit on the profit and loss account which was preventing the payment of dividends. Subsequent to court approval the Company has made sufficient profits to enable it to pay a special interim dividend and these interim accounts have been prepared in accordance with Section 270 of the Companies Act 1985 for the purpose of paying such a dividend. These are not full statutory accounts. Full consolidated accounts for the year ended 31st May 1992 have been delivered to the registrar of companies. The auditors issued an unqualified opinion on those accounts.

2. Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to these accounts.

Basis of accounting

The accounts have been prepared in accordance with applicable accounting standards and under the historical cost convention, with the exception that certain freehold and leasehold properties have been revalued.

Turnover

Turnover comprises external sales net of Value Added Tax.

Depreciation

Freehold land is not depreciated.

Leasehold property is amortised over the term of the lease.

Other fixed assets are depreciated on a straight line basis at annual rates appropriate to their estimated useful lives as follows:

Freehold properties	2%
Motor vehicles	20%
General plant and equipment	10% - 25%

Stocks

Stocks, which comprise goods held for resale, are valued at the lower of cost and net realisable value.

Fixed asset investments

Investments held as fixed assets are stated at cost less provision for permanent diminution in value.

Pension costs

Defined contribution arrangements are made for eligible employees of the Company. The pension cost charged in the period represents contributions payable by the Company to the pension scheme.

Finance leases

Assets held under finance leases are included in fixed assets at total rental cost less finance charges. Finance charges are amortised over each lease term to give a constant rate of charge on the remaining balance of the obligation. Rental costs under operating leases are charged to the profit and loss account in equal annual amounts over the periods of the leases.

TOTTENHAM HOTSPUR PLC

NOTES TO THE ACCOUNTS

Three months ended 31st August 1992

Deferred taxation

Deferred taxation is provided at the anticipated tax rates on differences arising from the inclusion of items of income and expenditure in taxation computations, in periods different from those in which they are included in the accounts to the extent that it is probable that liabilities will crystallise in the foreseeable future.

Foreign Exchange

Transactions denominated in foreign currencies are translated into sterling and recorded at the rates of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in a foreign currency are translated into sterling at the exchange rates ruling on the balance sheet date. Translation differences are dealt with in the profit and loss account.

3. Turnover, profit on ordinary activities before interest and net assets
Turnover comprises football merchandising retail and distribution sales.

	31st August 1992 £'000	31st May 1992 £'000
Profit on ordinary activities before interest can be analysed as follows:		
Stadium hire and head office management	368	950
Football merchandise retail and distribution	(10)	81
	-----	-----
	358	1,031
	=====	=====

Net assets comprise:

Stadium hire and head office management	11,606	9,724
Football merchandise retail and distribution	115	125
	-----	-----
	11,721	9,849
	=====	=====

Turnover and profit on ordinary activities all derive from activities in the United Kingdom. Net assets are all situated in the United Kingdom.

	31st August 1992 £'000	31st May 1992 £'000
4. Interest payable (net)		
Interest receivable	451	2
Interest payable on bank overdrafts and loans repayable within five years	(35)	(1,117)
Finance leases repayable within five years	(4)	(38)
	-----	-----
	417	(1,153)
	=====	=====

TOTTENHAM HOTSPUR PLC

NOTES TO THE ACCOUNTS

Three months ended 31st August 1992

	31st August 1992 £'000	31st May 1992 £'000
5. Taxation		
UK Corporation tax at 33% (May 1992 - 33%):		
On profit for the year	(38)	(100)
Group relief credit in respect of prior years	1,100	--
Adjustment in respect of prior years	--	--
	<u>1,064</u>	<u>(100)</u>
	=====	=====

The group relief credit represents a charge to a subsidiary undertaking in respect of losses surrendered.
The tax charge for the period has been reduced by losses brought forward.

6. Tangible fixed assets

	Land and buildings				
	Freehold £'000	Short leasehold £'000	Motor vehicles £'000	General plant and equipment £'000	Total £'000
Cost or valuation					
At 1st June 1992	22,071	21	49	2,539	24,680
Additions	557	--	13	40	610
Disposals	(71)	--	(9)	0	(80)
	<u>22,557</u>	<u>21</u>	<u>53</u>	<u>2,579</u>	<u>25,210</u>
	=====	=====	=====	=====	=====
At 31st August 1992	22,557	21	53	2,579	25,210
	=====	=====	=====	=====	=====
Depreciation					
At 1st June 1992	777	13	21	1,560	2,371
Charged in the year	93	--	2	66	161
Disposals	--	--	(2)	0	(2)
	<u>870</u>	<u>13</u>	<u>21</u>	<u>1,626</u>	<u>2,530</u>
	=====	=====	=====	=====	=====
At 31st August 1992	870	13	21	1,626	2,530
	=====	=====	=====	=====	=====
Net book value					
At 31st August 1992	21,687	8	32	953	22,680
	=====	=====	=====	=====	=====
At 31st May 1992	21,294	8	28	979	22,309
	=====	=====	=====	=====	=====

The stadium was valued in 1990 by Healey and Baker, International Surveyors and Valuers, on the basis of depreciated replacement cost.
The other properties were valued in 1988 on the basis of open market value for their existing use in the case of properties occupied primarily by the Company and the remainder on the basis of open market value.

Freehold land totalling £3,550,000 has not been depreciated.

TOTTENHAM HOTSPUR PLC

NOTES TO THE ACCOUNTS

Three months ended 31st August 1992

7. Investments held as fixed assets

Investments held as fixed assets by the Company represent the investments in subsidiary undertakings which may be analysed as follows:

	Shares £'000	Loans £'000	Total £'000
Cost			
At 1st June 1992 and 31st August 1992	4,304	3,291	7,595
	=====	=====	=====
Provision			
At 1st June 1992 and 31st August 1992	2,960	1,393	4,353
	=====	=====	=====
Net book value			
At 31st August 1992	1,344	1,898	3,242
	=====	=====	=====
At 31st May, 1992	1,344	1,898	3,242
	=====	=====	=====

At 31st August 1992 the Company had the following principal subsidiary undertaking which is registered and operates in England and Wales:

	Share Class	Holding
The Tottenham Hotspur Football and Athletic Company Limited – professional football club	Ordinary	100%

8. Debtors

	31st August 1992 £'000	31st May 1992 £'000
Trade debtors	187	101
Amounts owed by Group undertakings	207	177
Other debtors	130	75
Prepayments and accrued income	29	24
	-----	-----
	553	377
	=====	=====

9. Creditors – amounts falling due within one year

	31st August 1992 £'000	31st May 1992 £'000
Bank overdraft	8,308	11,902
Trade creditors	635	989
Amounts owed to Group undertakings	3,669	3,011
Other creditors	832	808
Tax and social security	282	457
Accruals and deferred income	1,054	1,218
Obligations under finance leases	64	67
	-----	-----
	15,112	16,434
	=====	=====

The bank overdraft is secured by a fixed and floating charge over the assets of the Group.

TOTTENHAM HOTSPUR PLC

NOTES TO THE ACCOUNTS

Three months ended 31st August 1992

10. Creditors - amounts falling due after more than one year

	31st August 1992 £'000	31st May 1992 £'000
Obligations under finance leases	94	103
	=====	=====

The finance lease obligations are all repayable within five years.

11. Deferred tax

No provision for deferred taxation or disclosure of the full potential deferred asset is considered necessary in these accounts.

12. Called up share capital

	31st August 1992 Number	1992 £'000	31st May 1992 Number	1992 £'000
Ordinary shares of 25 pence each Authorised: at 31st May 1992 and 31st August 1992	21,600,000	5,400	21,600,000	5,400
	=====	=====	=====	=====
Allotted and fully paid:	16,019,053	4,005	16,019,053	4,005
	=====	=====	=====	=====

Options to subscribe for 350,000 shares at a price of 115p are in existence in accordance with the rules of the Executive Share Option Scheme (31st May 1992 - 350,000).

13. Reserves

	Profit and loss account £'000	Revalua- tion reserve £'000	Share premium account £'000
Balance at 1st June 1992	(7,040)	4,692	5,182
Retained profit/(loss) for the period	1,637	-	-
Share premium reduction	7,000	-	(7,000)
Other movement	24	(24)	-
	-----	-----	-----
	1,821	4,668	1,182
	=====	=====	=====

The other movement represents the transfer from revaluation reserve to depreciation on the revaluation surplus.

Following an Extraordinary General Meeting on 30th April 1992 and the sanction of the High Court on 8th June 1992 the amount standing to the credit of the share premium account of the Company has been reduced by £7,000,000 almost eliminating the deficit on the Company's profit and loss account as at 1st June 1992.

TOTTENHAM HOTSPUR PLC

NOTES TO THE ACCOUNTS

Three months ended 31st August 1992

	31st August 1992 £'000	31st May 1992 £'000
14. Reconciliation of operating profit to net cash inflow from operating activities		
Operating profit	358	1,031
Depreciation charge	161	646
Profit on sale of tangible fixed assets	(4)	-
Release of provision against investments	-	(498)
Decrease in stocks	41	52
Increase in debtors	(176)	(209)
Increase/(decrease) in creditors	3,370	(7,925)
Net cash inflow/(outflow) from operating activities	3,748	(5,900)
	=====	=====
15. Analysis of cash and cash equivalents during the year		
	31st August 1992 £'000	31st May 1992 £'000
Overdraft balance at 1st June 1992	(11,902)	(8,448)
Net cash inflow	3,596	(3,454)
Overdraft balance at 31st August 1992	(8,306)	(11,902)
	=====	=====