Company Number: 1702607

# WARNERS OF TEWKESBURY LIMITED

# FINANCIAL STATEMENTS

30 September 1997



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### **DIRECTORS' REPORT**

The directors present their report and the financial statements for the year ended 30 September 1997.

### 1 PRINCIPAL ACTIVITY AND BUSINESS REVIEW

The principal activity of the company during the year was that of garage proprietor.

The directors consider the company's trading profit and financial position at the end of the year to be satisfactory.

## 2 DIVIDENDS AND TRANSFER TO RESERVES

The profit for the year after taxation amounted to £280,716. An interim dividend of £100,000 has been paid leaving £180,716 to be transferred to reserves.

## 3 DIRECTORS AND INTERESTS IN SHARES

The directors at 30 September 1997, together with their interests, as defined by the Companies Act 1985, in shares of the company at that date and at the beginning of the year, were as follows:

	1997	1996
O E Parker	5,000	5,000
M D Warner	<del></del>	-
J J Warner	-	-

M D Warner and J J Warner are interested in shares of the company by virtue of their shareholding in Warners Trust Plc which holds 5,000 shares in Warners of Tewkesbury Limited.

### 4 AUDITORS

Hazlewoods have expressed their willingness to continue in office.

By order of the Board

Secretary

J-WAKNEF

5 February 1998

## STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:-

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### **AUDITORS' REPORT**

To the shareholders of

#### WARNERS OF TEWKESBURY LIMITED

We have audited the financial statements on pages 4 to 17.

## Respective responsibilities of directors and auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

## Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material mis-statement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 30 September 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

HAZENWOODS

Gloucester

Registered Auditors

5 February 1998

# PROFIT AND LOSS ACCOUNT

for the year ended 30 September 1997

	Note	1997	1996
TURNOVER		13,797,350	10,682,341
Cost of sales		(12,719,948)	(9,776,663)
GROSS PROFIT		1,077,402	905,678
Net operating expenses	2	(665,225)	(631,899)
OPERATING PROFIT	3	412,177	273,779
Interest payable	4	(43,463)	(49,033)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		368,714	224,746
Tax on profit on ordinary activities	6	(87,998)	(57,099)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		280,716	167,647
Dividends	7	(100,000)	(100,000)
RETAINED PROFIT FOR YEAR		£ 180,716	£ 67,647

All activities of the company are continuing activities, there were no acquisitions in the year.

There were no recognised gains or losses other than the profit for the year as shown above.

BALANCE SHEET 30 September 1997	Note	1997	1996
FIXED ASSETS			
Tangible assets	8	796,477	750,484
CURRENT ASSETS			
Stocks Debtors Cash at bank and in hand	9 10	1,127,340 366,263 51,099	814,873 322,647 14,709
CREDITORS due within one year	11	1,544,702 (1,278,141)	1,152,229 (957,453)
NET CURRENT ASSETS		266,561	194,776
TOTAL ASSETS LESS CURRENT LIABILITIES		1,063,038	945,260
CREDITORS due after more than one year	12	(315,403)	(378,341)
		£ 747,635	£ 566,919
CAPITAL AND RESERVES		<del></del>	<del></del>
Called up share capital Profit and loss account	14 15	10,000 737,635	10,000 556,919

Approved by the board on 5 February 1998.

O E PARKER - Director

SHAREHOLDERS' FUNDS

16

£ 747,635

£ 566,919

# CASH FLOW STATEMENT

for the year ended 30 September 1997		
•	1997	1996
RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW FROM OPERATING ACTIVI	TIES	
Operating profit	412,177	273,779
Depreciation charges	29,537	33,187
Increase in stocks	(312,467)	(150,429)
(Increase) decrease in debtors	(43,616)	49,997
Increase in creditors	264,331	177,427
Net cash inflow from operating activities	£ 349,962	£ 383,961
CASH FLOW STATEMENT		
Net cash inflow from operating activities	345,962	383,961
Returns on investments and servicing of finance	(43,463)	(49,033)
Taxation	(32,099)	(75,565)
Purchase of tangible fixed assets	(75,530)	(11,975)
	<del></del>	
	198,870	247,388
Equity dividends paid	(100,000)	(100,000)
Cash outflow before financing	98,870	147,388
Financing	(62,480)	(56,713)
Increase in cash	£ 36,390	£ 90,675
	<del></del>	

An analysis of net cash flows above is given in note i) to the cash flow statement.

Net debt at end of year

## NOTES TO THE CASH FLOW STATEMENT for the year ended 30 September 1997 1996 1997 i) ANALYSIS OF CASH FLOWS Returns on investments and servicing of finance (43,004)(48,765)Interest paid Interest element of finance lease and hire (459)(268)purchase rentals £ (49,033) Net cash outflow £ (43,463) Financing Repayment of bank loan (58,138)(53,214)Capital element of hire purchase and finance lease rentals (3,499)(4,342)Net cash outflow £ (62,480) £ (56,713) **NET DEBT** ii) Reconciliation of net cash flow movement to net debt 36,390 90,675 Increase in cash in year Cash used to repay loans and hire purchase and finance lease obligations 62,480 56,713 98,870 147,388 Change in net debt resulting from cash flows New finance leases and hire purchase obligations (9,651)Movement in net debt in year 98,870 137,737 Net debt at the beginning of year (397,049)(534,786)

£ (298,179)

£ (397,049)

# NOTES TO THE CASH FLOW STATEMENT

for the year ended 30 September 1997

# ii) NET DEBT (Continued)

Analysis of movement in net debt:

	At 1 October 1996	Cash flow	At 30 September 1997
Cash in hand and at bank	14,709	36,390	51,099
Bank loan Finance lease and hire	(405,607)	58,138	(347,469)
purchase	(6,151)	4,342	(1,809)
TOTAL	£ (397,049)	£ 98,870	£ (298,179)

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

#### 1 ACCOUNTING POLICIES

The financial statements have been prepared under the historical cost convention, adopting the following principal accounting policies.

#### **Turnover**

Turnover represents the amounts, excluding value added tax, receivable during the year for goods and services supplied.

## **Depreciation of Tangible Fixed Assets**

Depreciation is calculated to write off the cost less estimated residual value of tangible fixed assets over their estimated useful lives at the following rates per annum:

Freehold buildings 2% of cost
Fixtures, fittings, tools and equipment 20% to 33.3% of cost
Motor vehicles 25% of cost

No depreciation is charged on freehold land due to it having an indefinite useful life.

#### Stocks

Stock and work in progress are valued at the lower of cost and net realisable value. Cost is represented by direct materials and labour costs incurred in bringing each product to its present condition and location. Net realisable value is estimated selling price less further costs expected to be incurred to completion and disposal.

### **Deferred Taxation**

Provision is made for deferred taxation using the liability method (calculated at the rate at which it is estimated that tax will be payable) in respect of timing differences between profits as computed for tax purposes and profits as stated in the financial statements to the extent that those differences will give rise to tax liabilities in the foreseeable future.

#### **Hire Purchase Liability**

Assets acquired under hire purchase have been recorded in the balance sheet as tangible fixed assets. The corresponding liability has been included under creditors due within or after one year. The interest element is charged to the profit and loss account and represents a constant proportion of the balance of capital repayments outstanding.

### **Operating Lease Expenditure**

The cost of operating leases is charged to the profit and loss account on a straight line basis over the lease term.

### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

## 1 ACCOUNTING POLICIES (Continued)

## **Development Bonuses**

Development bonuses received in respect of capital expenditure are deferred and included in the profit and loss account by instalments over the expected useful lives of the related assets. They are included in the balance sheet as creditors due within or after one year.

#### **Finance Costs**

All finance costs in connection with borrowing are allocated to profit and loss account at a constant rate on the carrying amount shown in the balance sheet. Accrued finance costs are included in accruals to the extent that they will be paid in cash in the next accounting period, but otherwise are added to the carrying amount of the borrowings.

#### **Pension Costs**

The company makes contributions directly into personal pension plans of its employees. The contributions are charged to profit and loss as they become payable in accordance with agreements with employees.

2	NET OPERATING EXPENSES	1997	1996
	Administrative expenses	752,731	686,597
	Other operating income	(87,506)	(54,698)
		£ 665,225	£ 631,899
3	OPERATING PROFIT	1997	1996
	Operating profit is stated after charging (crediting):		
	Depreciation of fixed assets	28,937	33,187
	Auditor's remuneration	7,000	7,000
	Property rents payable	59,000	59,000
	Property rents receivable	(14,040)	(8,010)

Depreciation includes £2,412 (1996: £1,809) in respect of assets subject to hire purchase agreements.

# NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

4 INTEREST PAYABLE	1997	1996
Bank overdraft and loans	35,323	38,621
Hire purchase charges	459	268
Other interest	7,681	10,144
	£ 43,463	£ 49,033
5 DIRECTORS AND OTHER EMPLOYEES	<del>====</del>	
The average number of persons employed by directors) was as follows:	the company during the	year (including
Service	28	27
Vehicle and forecourt sales	18	18
Administration	12	9
	_	_
	58	54
	=	=
Staff costs (including directors):		
Wages and salaries	763,098	681,787
Social security costs	65,699	58,773
Other pension costs	43,424	21,593
	<del></del>	
	£ 872,221	£ 762,153
The emoluments of the directors were as fo		
t ne emoluments of the directors were as to	nows:	
Excluding pension contributions:		
Highest paid director	64,723	61,473
Other directors	20,000	-
	£ 84,723	£ 61,473

The company paid a total of £27,500 (1996: £7,500) during the year by way of contributions to a money purchase personal pension scheme on behalf of the highest paid director.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

# 6 TAX ON PROFIT ON ORDINARY ACTIVITIES

	1997	1996
Corporation tax based on profit for the year at an effective rate of 25.1% (1996: 25.5%) Under provision in previous years	87,994 4	57,099 -
	£ 87,998	£ 57,099

There is no potential liability in respect of deferred taxation.

## 7 DIVIDENDS

# Equity dividends on ordinary shares

Ordinary - interim paid	£ 100,000	£ 100,000	

# 8 TANGIBLE FIXED ASSETS

	Freehold land and buildings	Short leasehold land and buildings	Fixtures, fittings, tools and equipment	Motor vehicles	Total
Cost	Ü	· ·			
At 1 October 1996	759,937	8,565	328,191	9,775	1,106,468
Additions	-	-	75,530	-	75,530
				<del></del>	
At 30 September 1997	759,937	8,565	403,721	9,775	1,181,998
Depreciation					-
At 1 October 1996	40,000	8,565	297,644	9,775	355,984
Charge for year	8,000	-	21,537	-	29,537
		A			
At 30 September 1997	48,000	8,565	319,181	9,775	385,521
Net book value					
At 30 September 1997	£ 711 037	£ -	£ 84,540	£ -	£ 796,477
At 30 September 1997	£ 111,951	2 -	2 04,540	~ -	& 170, <del>4</del> 11
		====			
At 30 September 1996	£ 719,937	£ -	£ 30,547	£ -	£ 750,484

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

# 8 TANGIBLE FIXED ASSETS (Continued)

Included in the above are the following net book values relating to assets subject to hire purchase agreements.

Fixtures, fittings,

			tools and equipment
	At 30 September 1997		£ 5,428
	At 30 September 1996		£ 7,841
	Fixed assets includes £353,500 in respect of all other assets are depreciable and amount		to depreciation,
9	STOCKS	1997	1996
	Work in progress	4,340	1,901
	Vehicles	933,838	687,411
	Parts and accessories	106,280	76,714
	Forecourt stocks	82,882	48,847
		£ 1,127,340	£ 814,873
		<del></del>	
10	DEBTORS		
	Trade debtors	288,348	289,879
	Prepayments and accrued income	77,915	32,768
		£ 366,263	£ 322,647
		<del></del>	

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

# 11 CREDITORS - due within one year

	1997	1996
Debt:		
Current instalments on bank loans	57,866	55,475
Hire purchase obligations	1,809	4,342
	59,675	59,817
Other creditors:		
Trade creditors	909,184	680,294
Amounts owed to related parties	38,155	33,947
Directors' accounts	18,725	18,725
Current corporation tax	87,994	32,099
Other taxes and Social Security	63,109	78,400
Other creditors	17,114	-
Accruals and deferred income	84,185	54,171
	1,218,466	897,636
		<del></del>
Total creditors due within one year	£ 1,278,141	£ 957,453

Amounts owing to related parties are loans and trading balances with Warners Trust Plc and its subsidiaries in which certain directors have an interest as explained in note 18.

Details of debt including security are given in note 13 to these financial statements.

Trade creditors include £656,059 which is secured on vehicle stocks.

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

12

CREDITORS - due after more than one year	1997	1996
Debt:		
Bank loans	289,603	350,132
Hire purchase obligations	-	1,809
	289,603	351,941
Other creditors:		
Deferred income	25,800	26,400
Total creditors due after more than one year	£315,403	£ 378,341

Details of debt including security are given in note 13 to these financial statements.

Deferred income is in relation to development bonuses received from suppliers which were conditional on specified capital expenditure being made.

## 13 DETAILS OF DEBT

# Amounts borrowed fall due for repayment as follows:

	1997	1996
Due within five years:		•
Within one year or on demand		
- bank loan	57,866	55,475
- hire purchase obligations	1,809	4,342
	59,675	59,817
Between one and two years		
- bank loans	66,043	60,529
- hire purchase obligations	-	1,809
	66,043	62,338
From two to five years		
From two to five years - bank loans	223,560	216,712
,		
	£ 349,278	£ 338,867

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

# 13 DETAILS OF DEBT (Continued)

Due after five years by instalments:

1997

1996

Bank loan

£.

£ 72,891

# Interest rates applicable to loans due after more than five years:

Bank loan

2% over LIBOR per annum

# Security given in respect of debt is as follows:

Bank loans and overdrafts are secured by fixed and floating charges over all assets of the company.

# 14 CALLED UP SHARE CAPITAL

### Authorised:

Ordinary shares of £1 each	£ 50,000	£ 50,000
		====
Allotted and fully paid:		
Ordinary shares of £1 each	£ 10,000	£ 10,000

Profit and	RESERVES	15
loss account		

At beginning of year	556,919

Transfer from profit and loss account in year 180,716

At end of year £ 737,635

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 September 1997

16	SHAREHOLDERS' FUNDS	1997	1996
	Reconciliation of movements		
	Profit for the financial year	280,716	167,647
	Dividends	(100,000)	(100,000)
	NET ADDITION TO SHAREHOLDERS' FUNDS	180,716	67,647
	Opening shareholders' funds	566,919	499,272
	CLOSING SHAREHOLDERS' FUNDS	£ 747,635	£ 566,919

### 17 OTHER FINANCIAL COMMITMENTS

Commitments in respect of property rentals payable in the next twelve months are as follows:

Commitments expiring:

	Land and buildings	Other	Total
In second to fifth years inclusive After more than five years	- 59,000	539	539 59,000
	£ 59,000	£ 539	£ 59,539
		_	

### 18 TRANSACTIONS WITH DIRECTORS AND RELATED PARTIES

M D Warner and J J Warner have beneficial interests in Warners Trust Plc. The company incurred property rental costs of £55,000 payable to Warners Trust Plc during the year and paid management charges to that company of £10,000 in consideration for management and administrative support. The company also incurred recharges of administrative costs and computer equipment from Warners Trust plc of £22,369. The balance due to Warners Trust plc at the year end was £12,340.