Fluidpower Group UK Limited (formerly Fluidpower Limited)

Annual Report and Financial Statements Registered number 01672034 31 December 2018



Fluidpower Group UK Limited (formerly Fluidpower Limited)

Company Information

Directors

Bryce Brooks Keith Dickinson John Farmer Russell Cash

Registered number

01672034

Registered office

Bollin House

Riverside Buisness Park

Wilmslow SK9 1DP

Independent auditor

Grant Thornton UK LLP

Chartered Accountants and Statutory Auditors

4 Hardman Square Spinningfields Manchester M3 3EB

Contents

| Strategic Report | 2 |
|--|----|
| Directors' Report | 3 |
| Statement of Directors' responsibilities | 5 |
| Independent Auditor's Report to the members of Fluidpower Group UK Limited | 6 |
| Income Statement | 9 |
| Statement of Financial Position | 10 |
| Statement of Changes in Equity | 11 |
| Notes to the Financial Statements | 12 |

Strategic Report

Introduction

The Directors' present their Strategic Report of Fluidpower Group UK Limited (formerly Fluidpower Limited) (the "Company") for the year ended 31 December 2018. The Company's principal activity is the purchasing and distribution of fluid power components, principally within the UK and Eire. The Company operates through three divisions, Flowtechnology UK, Indequip and Beaumanor, following the hive up of trade and assets from Beaumanor Engineering in the year.

Business review

As shown in the Company's Income Statement on page 8, the Company's sales increased by 17.2% from the previous year to £38,472,373. Gross profit margin has improved to 38% (2017: 36%) and operating profit was £7.3m (2017: £5.9m). The Directors believe this represents a very satisfactory performance given the challenging trading conditions experienced during the year, and the outlook for 2019 and beyond remains very good.

The Statement of Financial Position on page 9 shows the net assets of the company have increased by £2.1m to £50.3m.

Principal risks and uncertainties

The Company operates in a highly competitive marketplace with an emphasis on the availability of stock and service. As such, it puts particular emphasis on stock availability and the Company provides a next day delivery service aiming to always deliver 99% of orders next day. The Company manages this risk by having a broad spread of customers and focuses on delivering a quality level of service and building strong relationships with customers and suppliers.

The Company purchases large amounts of materials that have been shown to suffer price volatility due to both availability and the effect of foreign exchange. To minimise these effects the Company buys deep stocks of affected products.

Key performance indicators

The Company's management uses a number of key measures to monitor and manage the performance of the business. The performance of individual customers and individual products is reviewed daily in terms of turnover and profitability, with particular focus on service and the comparison of actual performance with prior year and target performance. At the company level the key performance indicators are sales, gross margin, EBITA, cash generation together with working capital measures against stock and debtors. Of key focus is the daily gross profit; the average gross profit per day achieved was £57,528 compared to prior year £46,915.

This Report was approved by the Board and signed on its behalf.

Russell Cash Director

30 September 2019

Directors' Report

The Directors present the audited Financial Statements of Fluidpower Group UK Limited (the "Company") for the year ended 31 December 2018.

Directors

The Directors who held office during the period were as follows:

Sean Fennon

(Resigned 1 October 2018)

Bryce Brooks Keith Dickinson John Farmer

Russell Cash

(Appointed 1 November 2018)

Dividends

Dividends paid during the period were £4,000,000 (2017: £4,000,000), the Directors do not recommend a final dividend.

Financial instruments

The Company finances its activities with a combination of inter group loans, cash and short term deposits, as disclosed in notes 15 and 16. Other financial assets and liabilities, such as trade debtors and trade creditors, arise directly from the Company's operating activities. The Company also enters into derivative transactions, including forward currency contracts. The purpose is to manage the currency risks arising from the Company's transactions in foreign currencies and the Group's foreign operations. Further details of financial risk management are provided in note 20.

Environment

The Company recognises the importance of its environmental responsibilities and operates in accordance with policies agreed through a Health and Safety Committee and a Staff Consultative Committee. Initiatives designed to minimise the Company's impact on the environment include the recycling of waste where practical.

Employees

Details of the number of employees and related costs can be found in note 5 to the Financial Statements. The Company is committed to providing staff and management with training designed to develop attitudes and skills and give opportunities for advancement. The Company promotes good communication and consultation with regular management meetings, staff briefings, and a Staff Consultative Committee to involve staff in the progress of the Company and its future.

The Company operates various performance bonus schemes related to KPI achievements within in the operational functions. The Company's commitment to involving employees in performance.

It is the policy of the Company that no employee, or potential employee, is not discriminated against on the grounds of disability, age, race, religion, sex, sexual orientation or political belief and to offer the same employment opportunities, training, career development and promotion prospects to all.

Directors' Report (Continued)

Going concern

The Company has considerable financial resources together with long established relationships with a number of customers and suppliers across different geographic areas and industries. As a consequence, the Directors believe that the Company is well placed to manage its business risks successfully. The Directors have carefully considered the group banking facilities and their future covenant compliance in light of the current and future cash flow forecasts and they believe that the Company is appropriately positioned to ensure the conditions of its funding will continue to be met and therefore enable the Company to continue in operational existence for the foreseeable future by meeting its liabilities as they fall due for payment. The directors have also received assurance that the group's ultimate parent company, Flowtech Fluidpower plc, will continue to support the company as required for the foreseeable future.

After making enquiries, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the Annual Report and Financial Statements.

Disclosure of information to the Auditor

The Directors who held office at the date of approval of this Directors' Report confirm that, so far as they are each aware, there is no relevant audit information of which the Company's Auditor is unaware; and each Director has taken all the steps that he ought to have taken as a Director to make himself aware of any relevant audit information and to establish that the Company's Auditor is aware of that information.

Auditor

Pursuant to section 487 of the Companies Act 2006, the Auditor will be deemed to be reappointed and Grant Thornton UK LLP will therefore continue in office.

By order of the Board

Russell Cash ⁶

Director

30 September 2019

Directors' Responsibility Statement

The Directors' are responsible for preparing the Strategic Report, Directors' Report and the Financial Statements in accordance with applicable law and regulations.

Company law requires the Directors to prepare Financial Statements for each financial year. Under that law the directors have elected to prepare the Financial Statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable laws including FRS 101 "Reduced disclosure framework").

Under company law the Directors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs and the profit or loss of the Company for that period. In preparing these Financial Statements, the Directors are required to:

- · select suitable accounting policies and then apply them consistently;
- · make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting standards have been followed, subject to any material departures
 disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for prevention and detection of fraud and other irregularities.

Independent auditor's report to the members of Fluidpower Group UK Limited

Opinion

We have audited the financial statements of Fluidpower Group UK Limited (the 'company') for the year ended 31 December 2018 which comprise the Income Statement, the Statement of Financial Position, the Statement of Changes in Equity and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 101 'Reduced Disclosure Framework' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2018 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The directors are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the

work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

Matter on which we are required to report under the Companies Act 2006

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of directors for the financial statements

As explained more fully in the directors' responsibilities statement set out on page 5, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Grant Thousan ULLIP

Michael Frankish
Senior Statutory Auditor
for and on behalf of Grant Thornton UK LLP
Statutory Auditor, Chartered Accountants
Manchester
30 September 2019

Income Statement

for the year ended 31 December 2018

| | Note | 2018 | 2017 |
|---|-----------|--------------|--------------|
| | /- | £ | £ |
| Turnover | 3 | 38,472,373 | 32,837,922 |
| Cost of sales, | | (23,917,896) | (21,156,115) |
| Gross profit | | 14,554,477 | 11,681,807 |
| Distribution costs | | (2,194,328) | (1,937,752) |
| Administrative expenses | | (5,028,971) | (3,815,686) |
| Operating profit | .4 | 7,331,178 | 5,928,369 |
| Interest receivable and similar income | 6 | 11,084 | 13 |
| Interest payable and similar cost | .7 | (11,478) | (13,139) |
| Profit on ordinary activities before taxation | | 7,330,784 | 5,915,243 |
| Tax expense | .8 | (1,743,853) | (889,171) |
| Profit for the financial year | | 5,553,560 | 5,026,072 |

There were no recognised gains or losses other than the profit in either the current or previous financial year. Accordingly, a Statement of Comprehensive Income has not been prepared.

All turnover and operating profits are derived from continuing operations.

The notes form part of the financial statement.

Statement of Financial Position

at 31 December 2018

| | Note | 2018 | 2017 |
|--|------|------------|------------|
| | | £ | £ |
| Fixed assets | | | |
| Goodwill | 10 | 7,413,724 | 631,691 |
| Intangible assets | 11 | 41,600 | 60,800 |
| Tangiblé assets | 12 | 3,440,933 | 3,109,469 |
| Investments | 13 | 2,147,092 | |
| Total fixed assets | | 13,043,349 | 3,801,960 |
| Current assets | | | |
| Stocks | 14 | 13,081,088 | 10,494,182 |
| Trade and other debtors | 15 | 80,685,355 | 67,735,073 |
| Cash and cash equivalents | 16 | 695,959 | 1,268,823 |
| Total current assets | | 94,462,402 | 79,498,078 |
| Creditors: amounts falling due within one year | | | |
| Interest-bearing loans and borrowings | 17 | 2,014,087 | 3,750 |
| Trade and other creditors | 18 | 53,490,854 | 34,669,850 |
| Tax payable | | 1,444,508 | 280,192 |
| Total creditors: amounts falling due within one year | | 56,949,449 | 34,953,792 |
| Net current assets | | 37,512,953 | 44,544,286 |
| Total assets less current liabilities | | 50,556,302 | 48,346,246 |
| Creditors: amounts falling due after one year | | | |
| Interest-bearing loans and borrowings | 17 | 1,875 | 5,625 |
| Provisions for liabilities | 19 | 30,999 | (18,002) |
| Deferred tax liabilities | 8 . | 219,708 | 117,448 |
| Total creditors: amounts falling due after one year | | 252,582 | 105,071 |
| Net assets | | 50,303,720 | 48,241,175 |
| ± | | | |
| Capital and reserves | a d | 442 | |
| Share capital | 21 | 112 | 112 |
| Share premium account | | 9,974 | 9,974 |
| Share-based payment reserve | | 10,056 | 1,071 |
| Capital contribution | | 500,000 | ********** |
| Retained earnings | | 49,783,578 | 48,230,018 |
| Total equity | | 50,303,720 | 48,241,175 |

The notes form part of the financial statement.

The Financial Statements on pages 12 to 32 were approved by the Directors on 30 September 2019 and were

signed by:

Russell Cash Director Bollin House

Riverside Business Park

Wilmslow England SK9 1DP

Statement of Changes in Equity for the year ended 31 December 2018

| | | | Share-based | | | |
|---|-----------------|---------|-------------|--------------|-------------|-------------|
| | Share | Share | payment | Capital | Retained | Total |
| | capital | premium | reserve | contribution | earnings | Equity |
| | ŧ | £ | Ė | £ | £ | £ |
| Balance at 1 January 2017 | 112 | 9,974 | 243,053 | - | 47,203,946 | 47,457,085 |
| Profit for the year | - | - | · + | - | 5,026,072 | 5,026,072 |
| Total comprehensive income for the year | - | | <u>-</u> | - | 5,026,072 | 5,026,072 |
| Transactions with owners | | | | | | |
| Share-based payment charge | - | - | 43,602 | - | - | 43,602 |
| Share options settled | - | - | (285,584) | - | <i>-</i> | (285,584) |
| Equity dividends paid (note 9) | - | - | · - | | (4,000,000) | (4,000,000) |
| Total transactions with owners | - | | (241;982) | - | (4,000,000) | (4,241,982) |
| Balance at 1 January 2018 | 112 | 9,974 | 1,071 | _ | 48,230,018 | 48,241,175 |
| Profit for the year | - | 4. | - | ÷ | 5,553,560 | 5,553,560 |
| Total comprehensive income for the year | , - | - | - | - | 5,553,560 | 5,553,560 |
| Transactions with owners | | | | - | ••• | |
| Capital contribution | <u>.</u> | - | - | 500,000 | - | 500,000 |
| Share-based payment charge | - | - | 21,060 | ÷ | - | 21,060 |
| Share options settled | - | = | (12,075) | - | ÷ | (12,075) |
| Equity dividends paid (note 9) | - | | - | - | (4,000,000) | (4,000,000) |
| Total transactions with owners | v. - | - | 8,985 | 500,000- | (4,000,000) | (3,491,015) |
| Balance at 31 December 2018 | 112 | 9,974 | 10,056 | 500,000 | 49,783,578 | 50,303,720 |

The notes form part of the financial statements

Notes to the Financial Statements

for the year ended 31 December 2018

1 Authorisation of financial statements and statement of compliance with FRS 101

The Financial Statements of Fluidpower Group UK Limited (formerly Fluidpower Limited) (the "Company") for the year ended 31 December 2018 were authorised for issue by the Board of Directors on 30 September 2019 and the Statement of Financial Position was signed on the Board's behalf by Russell Cash. Fluidpower Group UK Limited is incorporated and domiciled in England and Wales.

These Financial Statements were prepared in accordance with applicable United Kingdom accounting standards, including Financial Reporting Standard 101 "Reduced Disclosure Framework" and the Companies Act 2006. The Company's Financial Statements are presented in Sterling.

These Financial Statements have been prepared on a going concern basis and on the historical cost basis except for the modification to a fair value basis for certain financial instruments as specified in the accounting policies below.

The Company has taken advantage of the exemption under s400 of the Companies Act 2006 not to prepare group accounts as it is a wholly owned subsidiary of Fluidpower MIP Limited.

The results of Fluidpower MIP Limited are included in the consolidated financial statements of Flowtech Fluidpower plc which are available from Bollin House, Bollin Walk, Wilmslow, SK9 1DP.

The principal accounting policies adopted by the Company are set out in note 2.

2 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the Company's Financial Statements.

2.1 Basis of preparation

The accounting policies which follow set out those policies which apply in preparing the Financial Statements for the year ended 31 December 2018.

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- (a) the requirements of paragraphs 45(b) and 46-52 of "IFRS 2 Share based Payment", as the share based payment arrangement concerns the instruments of another group entity;
- (b) the requirement in paragraph 38 of IAS 1 "Presentation of Financial Statements" to present comparative information in respect of:
 - (i) paragraph 79(a)(iv) of IAS 1;
 - (ii) paragraph 73(e) of IAS 16 "Property, Plant and Equipment";
- (c) the requirements of paragraphs 10(d) and 134-136 of IAS 1 "Presentation of Financial Statements" and the requirements of IAS 7 "Statement of Cash Flows";
- (d) the requirements of paragraphs 30 and 31 of IAS 8 "Accounting Policies, Changes in Accounting Estimates and Errors";
- (e) the requirements of paragraph 17 of IAS 24 "Related Party Disclosures";

Notes to the financial statements

for the year ended 31 December 2018

2 Accounting policies (continued)

(f) the requirements in IAS 24 "Related Party Disclosures" to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member;

2.2 Significant judgements, key assumptions and estimates

In the process of applying the Company's accounting policies, which are described above, management has made judgements and estimations about the future that that may have a significant effect on the amounts recognised in the Financial Statements. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods. The following judgements have the most significant effect on the Financial Statements.

Provision for impairment of stock

The carrying value of stocks as at 31 December 2018 is £13,081,088 (2017: £10,494,182) and included a provision against the stocks of £1,581,788 (2017: £607,346). During the year £113,661 (2017: £24,647) of the provision was utilised. A further provision of £1,061,134 was recognised in 2018 following the hive up of the Beaumanor business (2017: £46,523). The provision for impairment of stocks is based on sales trends for all stock and management's estimation of recoverability. There is a risk that the provision will not match the stocks that ultimately prove to be impaired.

Share based payments

A number of accounting estimates and judgements are incorporated within the calculation of the charge to the Income Statement in respect of share based payments. These are described in more detail in note 23 of the consolidated financial statements of Flowtech Fluidpower plc:

2.3 Financial instruments

Non-derivative financial instruments comprise trade and other debtors, cash and cash equivalents, loans and borrowings, and trade and other creditors.

Trade and other debtors

Trade and other debtors are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses.

Trade and other creditors

Trade and other creditors are recognised initially at fair value. Subsequent to initial recognition they are measured at amortised cost using the effective interest method.

Notes to the financial statements

for the year ended 31 December 2018

2 Accounting policies (continued)

Cash and cash equivalents

Cash and cash equivalents comprise cash, bank balances net of bank overdrafts and short term deposits held with banks by the Company, and are subject to insignificant risk of changes in value.

Interest-bearing borrowings

Interest-bearing borrowings are recognised initially at fair value less attributable transaction costs. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses. Any change in their value through impairment or reversal of impairment is recognised in profit or loss. Discounting is omitted were the effect is immaterial.

Derivative financial instruments

Derivative financial instruments held by the Company include forward foreign currency contracts and are recognised at fair value. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss.

Derecognition of financial liabilities

The Company derecognises a financial liability (or its part) from the statement of financial position when, and only when it is extinguished, i.e. when the obligation specified in the contract is discharged, cancelled or expires. The difference between the carrying amount of a financial liability (or a part of a financial liability) extinguished and the consideration paid, including any non cash assets transferred or liabilities assumed, is recognised in profit or loss.

2.4 Investments

All investments are initially recorded at cost, being the fair value of consideration given including the acquisition costs associated with the investment. Subsequently they are reviewed for impairment on an individual basis if events or changes in circumstances indicate the carrying value may not be fully recoverable.

2.5 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Where parts of a tangible fixed asset have different useful lives, they are accounted for as separate items.

Leases in which the Company assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. Where land and buildings are held under leases the accounting treatment of the land is considered separately from that of the buildings. Leased assets acquired by way of finance lease are stated at an amount equal to the lower of their fair value and the present value of the minimum lease payments at inception of the lease, less accumulated depreciation and less accumulated impairment losses. Lease payments are accounted for as described below.

Depreciation is charged to the income statement over the estimated useful lives of each part of an item of property, plant and equipment. Land is not depreciated. The estimated useful lives and deprecation methods are as follows:

Notes to the financial statements

for the year ended 31 December 2018

2 Accounting policies (continued)

Plant, machinery and equipment 3 to 20 years - straight line

Motor vehicles 4 to 5 years – reducing balance

Depreciation methods, useful lives and residual values are reviewed at each reporting date.

2.6 Finance leases

Management applies judgement in considering the substance of a lease agreement and whether it transfers substantially all the risks and rewards incidental to ownership of the leased asset. Key factors considered include the length of the lease term in relation to the economic life of the asset, the present value of the minimum lease payments in relation to the asset's fair value, and whether the Company obtains ownership at the end of the lease term.

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability.

2.7 Operating lease payments

Payments made under operating leases are recognised in the income statement on a straight-line basis over the term of the lease. Lease incentives received are recognised in the income statement as an integral part of the total lease expense.

2.8 Intangible assets

Goodwill

Goodwill is stated at cost less any accumulated impairment losses. Goodwill is not amortised but is tested annually for impairment, or earlier if there is an indication of impairment.

Acquired intangibles

Intangible assets acquired as part of trade and asset business purchases are capitalised at fair value at the date of acquisition. Following the initial recognition, the carrying amount of an intangible is its cost less accumulated amortisation and any accumulated impairment losses. Amortisation is charged on the basis of the estimated useful life on a straight-line basis and the expense is taken to the income statement and included in administration expenses.

Impairment reviews are undertaken annually and whenever the Directors consider that there has been a potential indication of impairment.

Notes to the financial statements

for the year ended 31 December 2018

2 Accounting policies (continued)

2.9 Stocks

Stocks are stated at the lower of cost and net realisable value, after making allowance for obsolete and slow moving items. Cost is based on the first-in first-out/weighted average principle and includes expenditure incurred in acquiring the stocks and other costs in bringing them to their existing location and condition.

2.10 Employee benefits - defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the Company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the income statement in the periods during which services are rendered by employees.

2.11 Turnover

Turnover is the total amount receivable by the Company for goods supplied, excluding VAT and discounts. Turnover from the sale of goods is recognised in the Income Statement when the significant risks and rewards of ownership have been transferred to the buyer, which is determined to be at the point of despatch.

2.12 Cost of sales

Cost of sales includes all costs incurred up to the point of despatch including the operating expenses of the warehouse.

2.13 Taxation

Tax on the profit or loss for the year comprises current and deferred tax. Tax is recognised in the income statement except to the extent that it relates to items recognised directly in equity, in which case it is recognised in equity.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The following temporary differences are not provided for: the initial recognition of goodwill; the initial recognition of assets or liabilities that affect neither accounting nor taxable profit other than in a business combination, and differences relating to investments in subsidiaries to the extent that they will probably not reverse in the foreseeable future. The amount of deferred tax provided is based on the expected manner of realisation or settlement of the carrying amount of assets and liabilities, using tax rates enacted or substantively enacted at the reporting date.

A deferred tax asset is recognised only to the extent that it is probable that future taxable profits will be available against which the temporary difference can be utilised.

Notes to the financial statements

for the year ended 31 December 2018

2 Accounting policies (continued)

.2.14 Provisions

A provision is recognised in the Statement of Financial Position when the Company has a present legal or constructive obligation as a result of a past event, that can be reliably measured and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects risks specific to the liability.

2.15 Foreign currency translation

Functional and presentation currency

The financial statements are presented in Sterling, which is also the functional currency of the ultimate parent company.

Foreign currency transactions and balances

Transactions in foreign currencies are translated to the functional currencies of the Company at the foreign exchange rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies at the reporting date are retranslated to the functional currency at the foreign exchange rate ruling at that date. Foreign exchange differences arising on translation are recognised in the income statement.

Currency risks

The main currency related risk to the Company comes from forward purchasing of stocks, settling transactions in foreign currencies and from group foreign operations. This risk is managed by entering into forward currency contracts. The Company does not apply hedge accounting in respect of these forward currency contracts, the changes in fair value have been recognised in the income statement.

2.16 Equity, reserves and dividend payments

Equity comprises the following:

- "Share capital" represents the nominal value of equity shares
- "Share premium" represents the excess over nominal value of consideration received for equity share net of expenses of the share issue, less any costs associated with the issuing of shares
- "Share-based payment reserve" represents the provision made to date for share based payments as detailed in note 22.2
- "Retained earnings" represent retained earnings of the Company
- "Capital contribution" represents shares issued in parent company

All transactions with owners of the parent are recorded separately within equity.

Dividend distributions payable to equity shareholders are included in other liabilities when the dividends have been approved in general meeting prior to the reporting date.

for the year ended 31 December 2018

3 Turnover

All turnover is derived from the sale of goods and is attributable to the one principal activity of the company.

| | 2018 | 2017 |
|----------------|------------|------------|
| | É | £ |
| United Kingdom | 35,580,039 | 30,499,878 |
| Europe | 2,775,497 | 2,289,763 |
| Rest of World | 116,837 | 48,281 |
| Total turnover | 38,472,373 | 32,837,922 |

4 Operating profit

This is stated after charging/(crediting):

| mis is stated after enarging/(erealting). | | |
|--|-----------|---------|
| | 2018 | 2017 |
| | £ | £ |
| (Gain) from reversal of/impairment loss on trade debtors | (985) | 15,219 |
| (Gain)/loss on foreign currency transactions | (200,515) | 26,082 |
| Impairment loss on stock | 85,131 | 46,523 |
| Depreciation of owned tangible fixed assets | 539,435 | 421,127 |
| Depreciation of leased tangible fixed assets | 9,525 | 1,500 |
| Amortisation of intangible assets | 19,200 | 19,200 |
| (Profit)/loss on sale of tangible fixed assets | (5,645) | 186 |
| Operating lease rentals | | |
| - Land and buildings | 434,988 | 400,927 |
| - Other | 132,485 | 99,341 |
| Repairs and maintenance expenditure on tangible fixed assets | 109,430 | 66,806 |

Auditor's remuneration

Audit fees are borne by another group undertaking.

5 Staff costs and Directors' remuneration

| 2018 | 2017 |
|-----------|---|
| £ | Æ |
| | |
| 4,096,134 | 3,435,864 |
| 408,458 | 305,293 |
| 55,892 | 33,117 |
| 21,060 | 43,602 |
| 4,581,544 | 3,817,876 |
| | £ 4,096,134 408,458 55,892 21,060 |

for the year ended 31 December 2018

5 Staff costs and Directors' remuneration (continued)

The average number of employees of the company (including Directors) during the year was:

| | 2042 | 2047 |
|---|------------------|----------------|
| | 2018 Number | 2017 Number |
| Distribution | 84 | 75 |
| Administration | .89 | 66 |
| Total number | 173 | 141 |
| | | |
| | 2018 | 2017 |
| Directors' remuneration | £ | £ |
| Remuneration | 285,181 | 187,971 |
| Contributions to defined contribution pension plans | 1.850 | 1,091 |
| Benefits in kind | 13,911 | 25,774 |
| Total Directors' remuneration | 300,942 | 214,836 |
| During the year one Director (2017: one) participated in defined contributionated in defined benefit schemes (2017: none). The amounts set out above include remuneration in respect of the highest pa | · | No Directors |
| | | |
| | 2018 | 2017 |
| Highest paid Director's remuneration | <u> </u> | £ |
| Remuneration | 164,691 | 101,929 |
| Contributions to defined contribution pension plans | 1,850 | 1,091 |
| Benefits in kind | - | 12,363 |
| Total highest paid Director's remuneration | 166,541 | 115,293 |
| | | |
| 6 Interest receivable and similar income | | |
| | 2018 | 2017 |
| Indiana de la | _ | £ |
| Interest receivable and similar income Interest income from cash and cash equivalents | 11 00/ | 13 |
| Total interest receivable and similar income | 11,084 11,084 | 13 |
| Total interest receivable and similar income | 11,004 | |
| 7 Interest payable and similar cost | | |
| | 2018 | 2017 |
| | £ | £ |
| Interest payable and similar cost | | |
| Invoice discounting, stock loan and revolving credit facilities | 7,874 | 1,306 |
| Finance charges payable in respect of finance leases | 3,604 | 749 |
| Fair value losses on forward exchange contracts held for trading | | 11,084 |
| Total interest payable and similar cost | 11,478 | 13,139 |

for the year ended 31 December 2018

8 Taxation

a) Tax charged in the income statement

| | 2018 | 2017 |
|---|-----------|----------|
| | £ | £ |
| Current tax | | |
| UK corporation tax payable | 1,417,668 | 905,057 |
| Adjustment in respect of prior year | 264,667 | (42,218) |
| Total current tax | 1,682,335 | 862,839 |
| Deferred tax | | |
| Origination and reversal of temporary differences | 20,962 | 11,809 |
| Adjustments in respect of prior periods | 40,556 | 14,523 |
| Change in tax rate | - | ÷ |
| Total deferred tax | 61,518 | 26,332 |
| Total tax expense | 1,743,853 | 889,171 |

b) Reconciliation of the total tax charge

The tax assessed in the income statement for the year differs from the standard rate of corporation tax in the UK of 19% (2017: 19.25%). The differences are reconciled below:

| | 2018 | 2017 |
|---|-----------|-----------|
| | £ | £ |
| Profit before taxation | 7,330,784 | 5,915,243 |
| Tax calculated at the UK standard rate of corporation tax of 19% (2017: 19.25%) | 1,392,849 | 1,138,684 |
| Effect of share option exercises | - | (45,598) |
| Impact of change in tax rate | 4,292 | (3,120) |
| Amounts not deductible | 47,171 | 3,279 |
| Deferred tax on acquisition | (5,682) | - |
| (Over)/under provided in prior years | 305,223 | (27,695) |
| Group relief | - | (176,379) |
| Total tax expense | 1,743,853 | 889,171 |

c) Change in corporation tax rate

The Finance Act 2015 included changes which affect future tax charge. The rate of corporation tax will reduce to 17% from 1st April 2020. This will reduce the company's future current tax charge accordingly. The deferred tax assets and liabilities at 31 December 2018 have been calculated based on these rates.

for the year ended 31 December 2018

8 Taxation (continued)

d) Deferred tax

| | <u> </u> | ssets | Liabilities | |
|--|------------------------|---------------|--|------------------------|
| | 2018 | 2017 | 2018 | 2017 |
| | £ | £ | £ | |
| Intangible assets | • | - | (7,072) | (13,056 |
| Tangible fixed assets | • | - | (211,893) | (180,841 |
| Financial assets | 5,517 | 2,168 | - | |
| Provisions | 11,156 | 12,124 | - | |
| Employee benefits | 24,598 | 88,551 | - | • |
| Tax assets/(liabilities) | 41,270 | 102,843 | (218,965) | (193,897) |
| Net deferred tax liability | | | (177,695) | (91,054) |
| Movement in deferred tax during the year o | ended 31 December 2018 | ł | | |
| The second of th | 1 January | Recognised in | Recognised in | 31 Decembe |
| | 2018 | Equity | income | 2018 |
| | £ | £ | £ | f |
| Intangible assets | 13,056 | - | (5,984) | 7,072 |
| Tangible fixed assets | 180,841 | - | 31,052 | 211,89 |
| Financial assets | (2,168) | - | (3,349) | (5,517 |
| Provisions | (12,124) | - | 968 | (11,156 |
| Employee benefits | (88,551) | 25,123 | 38,830 | (24,598) |
| | 91,054 | 25,123 | 61,518 | 177,695 |
| Movement in deferred tax during the year e | nded 31 December 2017 | | | |
| | 1 January | Acquired in | Recognised in | 31 December |
| | 2017 | year | income | 2017 |
| | £ | É | £ | £ |
| ntangible assets | 16,000 | | (2,944) | 13,056 |
| Tangible fixed assets | 155,055 | - | 25,786 | 180,841 |
| Financial assets | (575) | | (1,593) | (2,168) |
| Provisions | (29,330) | _ | 17,206 | (12,124) |
| Employee benefits | (50,034) | - | (12,123) | (62,157) |
| | 91,116 | | 26,332 | 117,448 |
| Dividends paid and proposed | | | The state of the s | dolare error |
| | | | 22.2 | |
| | | | 2018 | 2017 |
| | | | 2018 £ | |
| Declared and paid during the year | | | | |
| Declared and paid during the year Equity dividends of £ 400 per A ordinary sha Total dividends paid | re (2017: £400) | | | 4,000,000 4,000,000 |

No dividends are proposed at the end of the period.

for the year ended 31 December 2018

10 Goodwill

The movements in the net carrying value of goodwill are as follows:

| | 2018 |
|------------------------|------------|
| | £ |
| Cost | |
| At 1 January 2018 | 631,691 |
| Additions | 6,782,033 |
| At 31 December 2018 | .7,413,724 |
| Accumulated impairment | |
| At 1 January 2018 | - |
| Charge for year | |
| At 31 December 2018 | |
| Net book value | |
| As at 31 December 2018 | 7,413,724 |
| As at 31 December 2017 | 631,691 |

The goodwill relates to the hive up of the trade and assets of Beaumanor Engineering in June 2018.

11 Other intangible assets

| | 2018 £ |
|------------------------------|-----------|
| Gross carrying value | <u>r</u> |
| At 1 January 2018 | 96,000 |
| Additions | · - |
| At 31 December 2018 | 96,000 |
| Amortisation and impairment | |
| At 1 January 2018 | 35,200 |
| Amortisation charge for year | 19,200 |
| At 31 December 2018 | 54,400 |
| Net book value | |
| As at 31 December 2018 | 41,600 |
| As at 31 December 2017 | 60,800 |

Other intangibles relate to the acquisition of the trade and assets of Indequip on 19 February 2017 and are the valuation of the brand value of the trade.

for the year ended 31 December 2018

12 Tangible fixed assets

| | Plant, machinery & equipment |
|------------------------------------|---|
| | £ |
| Cost | |
| At 1 January 2017 | 8,021,348 |
| Additions | 662,464 |
| Acquisitions through business | 258,105 |
| combinations | |
| Disposals | (46,071) |
| At 31 December 2018 | 8,895,846 |
| Depreciation | 5 |
| At 1 January 2017 | 4,911,879 |
| Charge for year | 548,960 |
| Disposals | (5,926) |
| At 31 December 2018 | 5,454,913 |
| Net book value | |
| At 31 December 2018 | 3,440,933 |
| At 31 December 2017 | 3,109,469 |
| 13 Investments | |
| | 2018 £ |
| | <u>r</u> |
| As at 1 January 2018 | • |
| Additions | 8,929,125 |
| Transfer to intangibles | (6,782,033) |
| As at 31 December 2018 | 2,147,092 |
| Details of subsidiary undertakings | |
| | Principal activity Holding Country of incorporation |
| Balu Limited | Holding company 100% UK |

For all the subsidiary above the class of shares held are ordinary shares and the subsidiary is a direct subsidiary of the Company.

The registered office of the subsidiary company noted above is Bollin House, Riverside Business Park, Wilmslow, England, SK9 1DP.

for the year ended 31 December 2018

14 Stocks

| | 2018 | 2017 |
|-------------------------------------|------------|------------|
| | £ | £ |
| Finished goods and goods for resale | 13,081,088 | 10,494,182 |

Changes in finished goods recognised as cost of sales in the year amounted to £22,274,347 (2017: £19,214,745). The write down or reversal of stocks to net realisable value amounted to a write down of £85,131 (2017: Write down of £46,523). The write-downs and reversals are included in cost of sales. The provision made against stock at the reporting date was £1,581,788 (2017: £607,346).

Estimates are made of the net realisable value of stock at the year end. In some circumstances, stock is subsequently sold in excess of the net realisable value determined, which results in a reversal of the write down.

15 Trade and other debtors

| | 2018 | 2017 |
|------------------------------------|------------|------------|
| | £ | £ |
| Current: | | |
| Trade debtors | 9,340,907 | 7,364,341 |
| Other debtors | 132,963 | 220,417 |
| Prepayments and accrued income | 259,311 | 155,955 |
| Amounts owed by group undertakings | 70,952,174 | 59,994,360 |
| Total trade and other debtors | 80,685,355 | 67,735,073 |

16 Cash and cash equivalents

| 2018 | 2017 |
|---------|-----------------------------------|
| £ | £ |
| | |
| 530,078 | 1,048,527 |
| 16,606 | 189,094 |
| 149,275 | 31,202 |
| 695,959 | 1,268,823 |
| | £ 530,078 16,606 149,275 |

for the year ended 31 December 2018

17 Interest bearing loans and borrowings

This note provides information about the contractual terms of the Company's interest-bearing loans and borrowings, which are measured at amortised cost. For more information about the Company's exposure to interest rate and foreign currency risk, see note 20.

| | 2018 | 2017 |
|---|-----------|-------|
| | £ | £. |
| Non-current liabilities: | | |
| Finance lease liabilities | 1,875 | 5,625 |
| Total non-current liabilities | 1,875 | 5,625 |
| Current liabilities: | | , |
| Overdraft | 1,994,634 | |
| Finance lease liabilities | 19,453 | 3,750 |
| Total current liabilities | 2,014,087 | 3,750 |
| Total Interest bearing loans and borrowings | 2,015,962 | 9,375 |
| | | |

Terms and debt repayment schedule

| | Currency | Nominal interest rate | Year of maturity | Carrying value 2018 £ | Carrying Value 2017 |
|---------------------------|----------|-----------------------|---------------------|--------------------------------|---------------------------|
| Overdraft | GBP | 2.9% | 2019 | 1,994,634 | |
| Finance lease liabilities | GBP | 13.3% | 2019 | 21,328 | 9,375 |
| | | | | 21,328 | 9,375 |

Finance lease liabilities

| | Minimum lease payments 2018 | Interest 2018 | Principal 2018 | Minimum lease payments 2017 | Interest 2017 | Principal 2017 |
|----------------------------|--------------------------------------|------------------|-------------------|--------------------------------------|------------------|-------------------|
| | £ | £ | £ | £ | £ | £ |
| Less than one year | 21,683 | 2,330 | 19,353 | 4,500 | 750 | 3,750 |
| Between one and five years | 2,249 | 374 | 1,875 | 6,875 | 1;250 | 5,625 |
| Total | 23,932 | 2,704 | 21,228 | 11,375 | 2,000 | 9,375 |

for the year ended 31 December 2018

18 Trade and other creditors

| | 2018 | 2017 |
|---|------------|------------|
| | Ė | Ė |
| Current: | | |
| Trade creditors | 3,549,542 | 3,293,120 |
| Social security and other taxes | 773,106 | 451,792 |
| Other creditors | 190,508 | 33,172 |
| Accruals and deferred income | 1,072,427 | 1,177,732 |
| Amounts owed to other group undertakings | 47,905,271 | 29,702,950 |
| Financial liabilities – forward contracts | - | 11,084 |
| Total trade and other creditors | 53,490,854 | 34,669,850 |

19 Provisions for liabilities

| | Provisions for dilapidations £ | Other £ | Total £ |
|---------------------------------|--------------------------------------|------------|------------|
| Non-current liabilities: | | | |
| Balance at 1 January 2018 | (18,001) | - | (18,001) |
| Provisions made during the year | (12,998) | | (12,998) |
| Amount utilised | · · · · · · | <u> </u> | - |
| Balance at 31 December 2018 | (30,999) | - | (30,999) |

The dilapidation provision is held in respect of leasehold properties held by the Company and represents management's best estimate of the amount which is expected to be settled in respect of dilapidation costs for the relevant sites. During the year £nil (2017: £88,501) of the provision was utilised to repair the roof. The ongoing provision is expected to be utilised in more than 5 years.

20 Financial instruments

20.1 Interest rate risk

At the reporting date the interest rate profile of the Company's interest-bearing financial instruments was:

for the year ended 31 December 2018

20 Financial instruments (continued)

| | 2018 | 2017 |
|------------------------|--------|-------|
| | £ | Ĺ |
| Fixed rate instruments | | |
| Financial liabilities | 21,328 | 9,375 |

Fixed rate instruments relate to finance leases.

20.2 Foreign currency risk

The main currency related risk to the Company comes from forward purchasing of stocks, settling of transactions in foreign currency and from transactions with other group foreign operations. This risk is mainly managed by entering into forward currency contracts. The Company does not apply hedge accounting in respect of these forward currency contracts, the changes in fair value have been recognised in the profit or loss.

The Company's exposure to foreign currency risk is as follows. This is based on the carrying amount for monetary financial instruments except derivatives when it is based on notional amounts.

| | Sterling | Euro | US Dollar | Total |
|----------------------------|-------------|-----------|-----------|-------------|
| | £ | £ | £ | £ |
| 31 December 2018 | | | | |
| Cash and cash equivalents | 530,078 | 16,606 | 149,275 | 695,959 |
| Trade and other debtors | 9,176,688 | 103,001 | 61,218 | 9,473,870 |
| Trade creditors | (2,100,787) | (498,967) | (949,788) | (3,549,542) |
| Overdraft | (1,994,634) | - | - | (1,994,634) |
| Forward exchange contracts | - | - | | <u>.</u> |
| Net exposure | 5,611,345 | (379,360) | (739,295) | 4,625,653 |
| | Sterling | Euro | US Dollar | Total |
| | £ | £ | £ | £ |
| 31 December 2017 | | | | |
| Cash and cash equivalents | 1,048,527 | 189,094 | 31,202 | 1,268,823 |
| Trade and other debtors | 7,443,626 | 9,262 | 131,870 | 7,584,758 |
| Trade creditors | (2,192,227) | (474,503) | (626,390) | (3,293,120) |
| Forward exchange contracts | - | (698,765) | - | (698,765) |
| Net exposure | 6,299,926 | (974,912) | (463,318) | 4,861,696 |

20.3 Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's debts from customers. The Company's exposure to credit risk is influenced mainly by the individual characteristics of each customer. Management also considers the factors that may influence the credit risk of its customer base, including the default risk of the industry and country in which the customers operate. The Company has an established credit policy under which the credit status of each new customer is reviewed before credit is advanced. This includes external evaluations where possible. Credit limits are established for customers and outstanding balances are reviewed regularly by management.

The concentration of credit risk for trade debtors at the reporting date by geographic region was:

for the year ended 31 December 2018

20 Financial instruments (continued)

| | 2018 | 2017 |
|---------------|-----------|-----------|
| | £ | £ |
| UK | 8,929,345 | 7,107,679 |
| Europe | 388,382 | 254,345 |
| Rest of World | 23,180 | 2,317 |
| Total | 9,340,907 | 7,364,341 |

Credit quality of financial assets and impairment losses

The aging of trade debtors at the reporting date was:

| | Gross | Impairment | Gross | Impairment |
|----------------------|-----------|------------|-----------|------------|
| | 2018 | 2018 | 2017 | 2017 |
| | £ | £ | £ | £ |
| Not past due | 8,922,070 | 94,757 | 7,247,312 | 28,529 |
| Past due 0 – 30 days | 308,005 | 12,173 | 153,810 | 8,252 |
| More than 30 days | 285,252 | 67,490 | 45,000 | 45,000 |
| Total | 9,515,327 | 174,420 | 7,446,122 | 81,781 |

Some of the unimpaired trade debtors are past due as at the reporting date. These past due debtors are not resultant from any major disputes with customers. There have been no other indicators that would cast doubt over the credit worthiness of such customers.

The Company establishes an allowance for impairment that represents its estimate of incurred losses in respect of trade debtors. The movement in the allowance for impairment in respect of trade debtors during each year was as follows:

| | 2018 | 2017 |
|------------------------|----------|----------|
| | £ | £ |
| Balance at 1 January | 81,780 | 79,318 |
| Acquired | 126,715 | - |
| Provision utilised | (33,090) | (12,756) |
| Increase in provision | (985) | 15,219 |
| Balance at 31 December | 174,420 | 81,781 |

The allowance account for trade debtors is used to record impairment losses unless the Company is satisfied that no recovery of the amount owing is possible; at that point the amounts considered irrecoverable are written off against the trade debtors directly.

20.4 Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. Management monitors and manages liquidity for the Company and ensures that the Company has sufficient headroom in its committed facilities to meet unforeseen or abnormal requirements. Available headroom is monitored via the use of detailed cash flow forecasts. Particular focus is given to management of working capital.

The following are the contractual maturities of financial liabilities:

for the year ended 31 December 2018

20 Financial instruments (continued)

| Year ended 31 December 2018 | Carrying amount £ | 1 year or less £ | 1 to 2 years £ | 2 to 5 years £ |
|--------------------------------------|-------------------------|---------------------|-------------------|-------------------|
| Non-derivative financial liabilities | | | | |
| Trade creditors | 3,549,542 | 3,549,542 | ÷ | - |
| Finance lease liabilities | 21,328 | 1,875 | 19,453 | - |
| Overdraft | 1,994,634 | 1,994,634 | - | - |
| Derivative financial liabilities | | | | |
| Other forward exchange contracts | - | | - | - |
| Total | 5,565,504 | 5,546,051 | 19,453 | |

| Year ended 31 December 2017 | Carrying amount £ | 1 year or less £ | 1 to 2 years £ | 2 to 5 years |
|--------------------------------------|-------------------------|---------------------|-------------------|--------------|
| Non-derivative financial liabilities | | | | |
| Trade creditors | 3,293,120 | 3,293,120 | - | · · |
| Finance lease liabilities | 9,375 | 3,750 | 5,625 | - |
| Derivative financial liabilities | | | | |
| Other forward exchange contracts | 11,084 | 11,084 | - | - |
| Total | 3,313,579 | 3,307,954 | 5,625 | |

There are no contractual maturities over five years.

20.5 Fair values of financial instruments

The fair value of forward currency exchange contracts was determined using quoted forward exchanges rates matching the maturity of the contracts.

21 Authorised, issued and called up share capital

| | 2018 £ | 2017 .£ |
|---|-----------|------------|
| | | |
| Authorised | | |
| 100,000 "A" Ordinary shares of 1 pence each | 1,000 | 1,000 |
| 560 "B" Ordinary shares of 1 pence each | 6 | 6. |
| 560 "C" Ordinary shares of 1 pence each | 6 | 6 |
| Total authorised | 1,012 | 1,012 |
| Allotted, called up and fully paid | | |
| 10,000 "A" Ordinary shares of 1 pence each | 100 | 100 |
| 560 "B" Ordinary shares of 1 pence each | 6 | 6 |
| 560 "C" Ordinary shares of 1 pence each | 6 | 6 |
| Total allotted, called up and fully paid | 112 | 112 |

Each category of share has equivalent rights in respect of both voting and on a winding-up of the company.

for the year ended 31 December 2018

22 Employee benefits

22.1 Pension plans

The Company operates a defined contribution plan. The total expense relating to this plan in each year was £55,892 (2017: £33,117).

22.2 Share based payments

Certain Company employees have received share options granted by the Group's share option plans further details of which are disclosed in the consolidated financial statements of the ultimate parent company Flowtech Fluidpower plc.

In total £21,060 (2017: £43;602) of employee remuneration expenses all of which related to equity-settled share-based payment transactions has been included in the Income Statement.

23 Operating lease commitments

Non-cancellable operating leases rentals are payable as follows:

| | 2018 £ | 2017 £ |
|----------------------------|-----------|-----------|
| | | |
| In one year or less | 574,208 | 418,196 |
| Between one and five years | 1,663,143 | 1,235,650 |
| More than five years | 2,539,858 | 2,494,313 |
| Total | 4,777,209 | 4,148,159 |

The Company acts as a lessee for land and buildings and motor vehicles, under operating leases. The Company's significant lease arrangements are for properties, for which there are no significant lease incentives. As at 31 December 2018, the property lease periods range from less than one year to ten years.

The disclosures above for non-cancellable operating lease rentals have been split out below to show the split between land and buildings and other assets which include motor vehicles.

| | Land and buildings | | Other | |
|----------------------------|--------------------|------------------------------|----------------|---------|
| | 2018 | 2018 2017 2018 | 2018 | 2017 |
| | £££ | | £ | £ |
| In one year or less | 434,436 | 321,375 | 139,772 | 96,821 |
| Between one and five years | 1,581,748 | 1,129,500 | 81,395 | 106,150 |
| More than five years | 2,539,858 | 2,494,313 | - ' | - |
| Total | 4,556,042 | 3,945,188 | 221,167 | 202,971 |

During the year £567,473 was recognised as an expense in the Income Statement in respect of operating leases (2017: £500,267).

for the year ended 31 December 2018

24 Transfer of trade and assets from Beaumanor Engineering Limited

On 19th March 2018, the Company acquired 100% of the share capital of BALU Limited, a UK based holding company, and its UK subsidiaries, thereby obtaining control.

Details of the provisional fair value of identifiable assets and liabilities acquired, purchase consideration, goodwill and intangible assets are as follows:

| | Book value £ | Fair value adjustment £ | Intangible asset recognised on acquisition £ | Provisional fair value £ |
|-------------------------------|-----------------|-------------------------------|--|--------------------------------|
| Property, plant and equipment | 918 | (298) | - | 620 |
| Intangible assets | - | - | 1,234 | 1,234 |
| Inventories | 2706 | 828 | - | 3,534 |
| Trade and other receivables | 2,945 | (90) | - | 2,855 |
| Overdrafts | (1,312) | - | - | (1,312) |
| Finance lease | (318) | - | - | (318) |
| Trade and other payables | (2,183) | _ | - | (2,183) |
| Current tax balances | 24 | - | - | 24 |
| Deferred tax liability | (57) | - | (156) | (213) |
| Provisions | - | (35) | | (35) |
| Total net assets | 2,723 | 405 | 1,078 | 4,206 |

| | £ |
|--|-------|
| Fair value of consideration paid | |
| Amount settled in cash | 8,391 |
| Shares issued in Flowtech Fluidpower Plc | 500 |
| Total consideration | 8,891 |

The trade and assets of Beaumanor Engineering Assets were hived up to the company on 1st July 2018.

25 Capital commitments

The Company had no capital expenditure contracted for but not provided at 31 December 2018 (2017: £163,000).

26 Contingent liabilities

The Company is party to an intra-group funding arrangement with the other group companies, and could be required to provide funds to enable them to meet their financial obligations. The total amount outstanding at the year end was £21,994,635 (2017: £19,388,472) comprising a bank loan and revolving credit facility which are secured by legal charges over certain of the Group's assets including trade receivables and stock.

27 Related party transactions

During the year the Company entered into transactions, in the ordinary course of business, with related parties, all of whom are fellow wholly owned subsidiaries of the ultimate group undertaking. The Company has taken advantage of the exemption under paragraph 8(k) of FRS 101 not to disclose these transactions.

Notes to the financial statements

for the year ended 31 December 2018

28 Ultimate group undertaking

The company is a subsidiary undertaking of Fluidpower Holdings Limited, incorporated in the United Kingdom. The ultimate parent company is Flowtech Fluidpower plc, incorporated in the United Kingdom.

The consolidated accounts of this company are available to the public and may be obtained from Bollin House, Riverside Business Park, Wilmslow, SK9 1DP.