# EUROTECH LTD ANNUAL REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2015

TUESDAY



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#### **COMPANY INFORMATION**

**Directors** 

J J S Bain

S Barazza

Secretary

J J S Bain

Company number

01608562

Registered office

3 Clifton Court

Cambridge CB1 7BN

**Independent Auditors** 

PricewaterhouseCoopers LLP

Abacus House Castle Park Cambridge CB3 0AN

**Business address** 

3 Clifton Court

Cambridge CB1 7BN

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#### STRATEGIC REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

The directors present the strategic report and financial statements for the year ended 31 December 2015.

#### Fair review of the business

Sales for the year were £6,143,000 (2014: £8,507,000). An operating profit of £125,000 (2014: £1,154,000) was generated for the year.

Product launches and development of new products continued in 2015, from which we anticipate generating returns in the coming years.

The average number of employees was 22 (2014: 22), with sales per employee of £279,000 (2014: £387,000) being generated.

Gross profit as a percentage of sales for the year was 41% (2014: 41%). The gross profit generated was £2,273,000 (2014: £3,485,000). Operations were able to hold costs and continued the drive towards maximising the amount of product built by our outsourced manufacturing partners.

Stocks and debtors at year end, as a proportion of total sales, were 24% (2014: 29%).

#### Principal risks and uncertainties

Detailed financial, operational and engineering planning is maintained throughout the year, with annual reviews prepared for approval, together with management reports and quarterly detailed updates.

#### Price risk of components and obsolescence of stock

The company trades primarily in Sterling, but is exposed to movements in foreign currency, primarily the US Dollar and the Euro. Strategic components are purchased by our sub-contractors to ensure we are able to optimize margins and mitigate against price fluctuations that occur in the component market. The company maintains a regular monthly review of stock to ensure that we minimise the risk associated with stock obsolescence.

#### Credit management

The company has developed policies that are aimed at minimising exchange losses. The policies are regularly reviewed in light of market conditions and credit worthiness guidelines are reviewed regularly.

#### Liquidity risk

The company mitigates liquidity risk by constant attention to cash generation through maximising cash collections and negotiating terms with its suppliers.

#### Competitive and environmental risks

The company relies on its ability to design products that meet the needs of its customers by delivering products over a long period of time at a competitive price to ensure that customer business is retained, generating a financial return and allowing investment in research and development to produce a new generation of products.

The company maintains a constant and involved development strategy with its customers, identifying market trends and the likely demand from our broad base of customers, which, to a certain extent, allows us to mitigate against the fluctuations in specific market areas and industry sectors.

Operationally, the company has in place a diverse supply chain, thereby limiting the risk of any one supplier being unable to deliver product. The company considers the availability of key components as a key risk and manages this by understanding the diverging financial and operational goals of its suppliers and its customers. In close cooperation with its customers, the company holds strategic stocks of key components to ensure that, wherever possible and within reasonable limits, the company is able to maintain supply of product for as long as its customers require.

#### STRATEGIC REPORT (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

Competitive risks are part of the company's business, however, understanding the needs of its customers, ensuring that the company delivers the service they require and offering products to market in the shortest lead time, will continue to give the company a competitive edge. The company manages its operational costs and delivers high specification products that are capable of operating in environmentally harsh conditions.

#### Internal controls

The company regularly reviews its disaster recovery plan and the re-instatement of its business systems. Internal controls are reviewed to ensure management is fully aware of the business risks relating to losses that may occur due to fluctuations in exchange rates, loss of any single important customer, product warranty issues, delays in new product releases and overruns in development costs.

The Board of Directors annually prepares detailed plans for the ensuing year, these include financial reports, product development and business development plans. The Management Team then monitors its performance against key indicators, such as sales, cash generation and return on assets. The Management Team regularly reviews risks to the business and puts in place procedures and actions that will mitigate costs from failure to perform against any of its key indicators. If necessary, re-adjustment of resources is made to ensure the strategic goals of the company are met.

Risk assessments for the business are regularly undertaken to ensure that employees are protected and there are guidelines for employees regarding a duty of care to each other and to the business and its customers. Company policies are reviewed and internal controls are in place to ensure that the business operates within them. Compliance with the policies is reviewed to ensure that both positive and negative feedback is used to enhance and correct the way that the business is managed.

On behalf of the board

J J S Bain **Director** 

18 March 2016

#### **DIRECTORS' REPORT**

#### FOR THE YEAR ENDED 31 DECEMBER 2015

The directors present their annual report and audited financial statements for the year ended 31 December 2015.

#### **Principal activities**

The principal activities of the company continue to be the design, development and marketing of embedded communications and control products.

#### **Directors**

The directors who held office during the year and up to the date of signature of the financial statements were as follows:

J J S Bain S Barazza Dr F Cutri

(Resigned 17 December 2015)

#### **Dividends**

Total ordinary interim dividends of £1,516,193 were paid in the year. The directors do not recommend payment of a final dividend.

#### Qualifying third party indemnity provisions

The company has made qualifying third party indemnity provisions for the benefit of its directors during the year. These provisions remain in force at the reporting date.

#### Statement of disclosure to auditors

So far as each person who was a director at the date of approving this report is aware, there is no relevant audit information of which the company's auditors are unaware. Additionally, the directors individually have taken all the necessary steps that they ought to have taken as directors in order to make themselves aware of all relevant audit information and to establish that the company's auditors are aware of that information.

On behalf of the board

J J S Bain

Director

18 March 2016

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

#### FOR THE YEAR ENDED 31 DECEMBER 2015

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF EUROTECH LIMITED

#### REPORT ON THE FINANCIAL STATEMENTS

#### Our opinion

In our opinion, Eurotech Limited's financial statements (the "financial statements"):

- give a true and fair view of the state of the company's affairs as at 31 December 2015 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
   and
- have been prepared in accordance with the requirements of the Companies Act 2006.

#### What we have audited

The financial statements, included within the Annual Report and Financial Statements (the "Annual Report"), comprise:

- the Balance Sheet as at 31 December 2015;
- the Profit and Loss Account for the year then ended;
- the Statement of Changes in Equity for the year then ended; and
- the notes to the financial statements, which include a summary of significant accounting policies and other explanatory information.

The financial reporting framework that has been applied in the preparation of the financial statements is United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law (United Kingdom Generally Accepted Accounting Practice).

In applying the financial reporting framework, the directors have made a number of subjective judgements, for example in respect of significant accounting estimates. In making such estimates, they have made assumptions and considered future events.

#### Opinion on other matter prescribed by the Companies Act 2006

In our opinion, the information given in the Strategic Report and the Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

#### Other matters on which we are required to report by exception

#### Adequacy of accounting records and information and explanations received

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

#### Directors' remuneration

Under the Companies Act 2006 we are required to report to you if, in our opinion, certain disclosures of directors' remuneration specified by law are not made. We have no exceptions to report arising from this responsibility.

#### Responsibilities for the financial statements and the audit

#### Our responsibilities and those of the directors

As explained more fully in the Directors' Responsibilities Statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view.

Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland) ("ISAs (UK & Ireland)"). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

#### What an audit of financial statements involves

We conducted our audit in accordance with ISAs (UK & Ireland). An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of:

- whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed;
- the reasonableness of significant accounting estimates made by the directors; and
- the overall presentation of the financial statements.

We primarily focus our work in these areas by assessing the directors' judgements against available evidence, forming our own judgements, and evaluating the disclosures in the financial statements.

We test and examine information, using sampling and other auditing techniques, to the extent we consider necessary to provide a reasonable basis for us to draw conclusions. We obtain audit evidence through testing the effectiveness of controls, substantive procedures or a combination of both.

In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

Adrian Bennett (Senior Statutory Auditor) for and on behalf of PricewaterhouseCoopers LLP. Chartered Accountants and Statutory Auditors

Cambridge

18 March 2016

# **PROFIT AND LOSS ACCOUNT**

# FOR THE YEAR ENDED 31 DECEMBER 2015

		2015	2014
	Note	£'000	£'000
Turnover	3	6,143	8,507
Cost of sales		(3,595)	(5,022)
Gross profit		2,548	3,485
Distribution costs		(56)	(97)
Administrative expenses		(2,367)	(2,234)
Operating profit	4	125	1,154
Interest receivable and similar income		<u>6</u>	4
Profit on ordinary activities before taxation	n	131	1,158
Tax on profit on ordinary activities	7	(48)	(282)
Profit for the financial year		83	876
			<u> </u>
Total comprehensive income for the year		83	876
			<del> </del>

The profit and loss account has been prepared on the basis that all operations are continuing operations.

#### **BALANCE SHEET**

#### AS AT 31 DECEMBER 2015

				2244	
	Notes	2015 £'000	£'000	2014 £'000	£'000
Fixed assets					
Tangible assets	8		41		71
Current assets	•		• •		
Stocks	9	162		254	
Debtors	10	1,629		1,830	
Cash at bank and in hand		1,117		3,246	
		2,908		5,330	
Creditors: amounts falling due within	11	(a.a.m.)		(4.54.)	
one year		(825)		(1,844)	
Net current assets			2,083		3,486
Wet duffern assets			2,003		<del></del>
Total assets less current liabilities			2,124		3,557
			<b>-,</b>		•
Provisions for liabilities	12		(40)		(40)
			<del></del>		
Net assets			2,084		3,517
			-		
Capital and reserves	4=		00		20
Called up share capital	15		33 305		33 305
Share premium account Capital contribution reserve			305 1,284		2,800
Profit and loss account			462		379
Tone and logs doodane			<del></del>		
Total equity			2,084	•	3,517
• •					

The financial statements on pages 8 to 22 were approved by the board of directors and authorised for issue on 18 March 2016 and are signed on its behalf by:

J J S Bain

Director

Company Registration No. 01608562

# EUROTECH LTD STATEMENT OF CHANGES IN EQUITY

# FOR THE YEAR ENDED 31 DECEMBER 2015

	Called up share capital £'000	Share premium co account £'000	Capital potribution reserve £'000	Profit and To loss account £'000	etal equity
Balance at 1 January 2014	33	305	2,800	(497)	2,641
Year ended 31 December 2014: Total comprehensive income for the year	<u>-</u>	-		876	876
Balance at 31 December 2014	33	305	2,800	379	3,517
Year ended 31 December 2015: Total comprehensive income for the year Dividend	- -	<u>-</u>	(1,516) ———	83 	83 (1,516) ———
Balance at 31 December 2015	33	305	1,284	462	2,084

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 1 Accounting policies

#### Company information

Eurotech Ltd is a company limited by shares and domiciled and incorporated in England and Wales. The registered office is 3 Clifton Court, Cambridge, CB1 7BN.

#### 1.1 Accounting convention

These financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" ("FRS 102") and the requirements of the Companies Act 2006.

The company has taken advantage of the exemption available and has not included a cashflow in the financial statements. The shareholders have been notified and no objection has been received.

The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £'000.

The financial statements have been prepared on the historical cost convention. The principal accounting policies adopted have been applied consistently and are set out below.

The Company transitioned from previously extant UK GAAP to FRS 102 as at 1 January 2014. This transition has had no effect on the reported financial position and financial performance.

#### 1.2 Going concern

At the time of approving the financial statements, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Thus the directors continue to adopt the going concern basis of accounting in preparing the financial statements.

#### 1.3 Turnover

Turnover is recognised at the fair value of the consideration received or receivable for goods and services provided in the normal course of business, and is shown net of VAT and other sales related taxes. The fair value of consideration takes into account trade discounts, settlement discounts and volume rebates.

When cash inflows are deferred and represent a financing arrangement, the fair value of the consideration is the present value of the future receipts. The difference between the fair value of the consideration and the nominal amount received is recognised as interest income.

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer (usually on dispatch of the goods), the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity and the costs incurred or to be incurred in respect of the transaction can be measured reliably.

Revenue from contracts for the provision of professional services is recognised by reference to the stage of completion when the stage of completion, costs incurred and costs to complete can be estimated reliably. The stage of completion is calculated by comparing costs incurred, mainly in relation to contractual hourly staff rates and materials, as a proportion of total costs. Where the outcome cannot be estimated reliably, revenue is recognised only to the extent of the expenses recognised that are recoverable.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 1 Accounting policies

#### 1.4 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Land and buildings Leasehold

the lesser of 10 years or the term of the lease

Plant and machinery

over 3 or 4 years

Fixtures, fittings & equipment

over 3 or 4 years

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the profit and loss account.

#### 1.5 Impairment of fixed assets

At each reporting end date, the company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Recognised impairment losses are reversed if, and only if, the reasons for the impairment loss have ceased to apply. Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) prior years. A reversal of an impairment loss is recognised immediately in profit or loss, unless the relevant asset is carried in at a revalued amount, in which case the reversal of the impairment loss is treated as a revaluation increase.

#### 1.6 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost comprises direct materials and, where applicable, direct labour costs and those overheads that have been incurred in bringing the stocks to their present location and condition.

Stocks held for distribution at no or nominal consideration are measured at cost, adjusted where applicable for any loss of service potential.

At each reporting date, an assessment is made for impairment. Any excess of the carrying amount of stocks over its estimated selling price less costs to complete and sell is recognised as an impairment loss in profit or loss. Reversals of impairment losses are also recognised in profit or loss.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 1 Accounting policies

#### 1.7 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

#### 1.8 Financial instruments

The company has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the company's statement of financial position when the company becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

#### Basic financial assets

Basic financial assets, which include trade and other receivables and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest.

#### Other financial assets

Other financial assets, including investments in equity instruments which are not subsidiaries, associates or joint ventures, are initially measured at fair value, which is normally the transaction price. Such assets are subsequently carried at fair value and the changes in fair value are recognised in profit or loss, except that investments in equity instruments that are not publically traded and whose fair values cannot be measured reliably are measured at cost less impairment.

Trade debtors, loans and other receivables that have fixed or determinable payments that are not quoted in an active market are classified as 'loans and receivables'. Loans and receivables are measured at amortised cost using the effective interest method, less any impairment.

Interest is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial. The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating the interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the debt instrument to the net carrying amount on initial recognition.

#### Impairment of financial assets

Financial assets, other than those held at fair value through profit and loss, are assessed for indicators of impairment at each reporting end date.

Financial assets are impaired where there is objective evidence that, as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows have been affected. The impairment loss is recognised in profit or loss.

#### Derecognition of financial assets

Financial assets are derecognised only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership to another entity.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 1 Accounting policies

#### Classification of financial liabilities

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### Basic financial liabilities

Basic financial liabilities, including trade and other payables, bank loans, loans from fellow group companies and preference shares that are classified as debt, are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future receipts discounted at a market rate of interest.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

#### Other financial liabilities

Derivatives, including interest rate swaps and forward foreign exchange contracts, are not basic financial instruments. Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured at their fair value. Changes in the fair value of derivatives are recognised in profit or loss in finance costs or finance income as appropriate, unless they are included in a hedging arrangement.

Financial liabilities and equity instruments are classified according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

#### Derecognition of financial liabilities

Financial liabilities are derecognised when, and only when, the company's obligations are discharged, cancelled, or they expire.

#### 1.9 Equity instruments

Equity instruments issued by the company are recorded at the proceeds received, net of direct issue costs. Dividends payable on equity instruments are recognised as liabilities once they are no longer at the discretion of the company.

#### 1.10 Taxation

The tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from net profit as reported in the profit and loss account because it excludes items of income or expense that are taxable or deductible in other years and it further excludes items that are never taxable or deductible. The company's liability for current tax is calculated using tax rates that have been enacted or substantively enacted by the reporting end date.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 1 Accounting policies

#### Deferred tax

Deferred tax liabilities are generally recognised for all timing differences and deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Such assets and liabilities are not recognised if the timing difference arises from goodwill or from the initial recognition of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting end date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered. Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised. Deferred tax is charged or credited in the profit and loss account, except when it relates to items charged or credited directly to equity, in which case the deferred tax is also dealt with in equity. Deferred tax assets and liabilities are offset when the company has a legally enforceable right to offset current tax assets and liabilities and the deferred tax assets and liabilities relate to taxes levied by the same tax authority.

#### 1.11 Provisions

Provisions are recognised when the company has a legal or constructive present obligation as a result of a past event, it is probable that the company will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the reporting end date, taking into account the risks and uncertainties surrounding the obligation.

Where the effect of the time value of money is material, the amount expected to be required to settle the obligation is recognised at present value. When a provision in measured at present value the unwinding of the discount is recognised as a finance cost in profit or loss in the period it arises.

#### 1.12 Employee benefits

The costs of short-term employee benefits are recognised as a liability and an expense, unless those costs are required to be recognised as part of the cost of stock or fixed assets.

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the company is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

#### 1.13 Retirement benefits

The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in an independently administered fund. The amount charged in the profit and loss account represents the contributions payable to the scheme in respect of the accounting period.

#### 1.14 Leases

Rentals payable under operating leases, including any lease incentives received, are charged to income on a straight line basis over the term of the relevant lease except where another more systematic basis is more representative of the time pattern in which economic benefits from the lease asset are consumed.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 1 Accounting policies

#### 1.15 Foreign exchange

Transactions in currencies other than pounds sterling are recorded at the rates of exchange prevailing at the dates of the transactions. At each reporting end date, monetary assets and liabilities that are denominated in foreign currencies are retranslated at the rates prevailing on the reporting end date. Gains and losses arising on translation are included in the profit and loss account for the period.

#### 2 Judgements and key sources of estimation uncertainty

In the application of the company's accounting policies, the directors are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

In the opinion of the directors, the estimates and assumptions which have the most significant risk of causing a material adjustment to the carrying amount of assets and liabilities would be the assessment of the provision against obsolete stock. The company maintains a regular monthly review of stock in order to accurately assess the level of obsolescence to be provided against.

#### 3 Turnover and other revenue

An analysis of the company's turnover is as follows:

		2015	2014
		£'000	£.000
	United Kingdom	1,731	1,928
	Rest of Europe	241	414
	USA	3,123	5,375
	Rest of the world	1,048	790
		6,143	8,507
4	Operating profit		
	·	2015	2014
	Operating profit for the year is stated after charging/(crediting):	£'000	£'000
	Exchange losses/(gains)	(37)	(58)
	Research and development costs	32	550
	Fees payable to the company's auditors for the audit of the company's		
	financial statements	24	21
	Depreciation of owned tangible fixed assets	34	36
	Cost of stocks recognised as an expense	3,595	5,022
	Operating lease charges	102	102

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 5 Employees

6

The average monthly number of persons (including directors) employed by the company during the year was:

		2015 Number	2014 Number
	Distribution	1	1
	Operations	2	2
	Engineering	8	7
	Sales and Marketing	5	6
	Administration	<u>6</u>	6
	Total	22	22
	Their aggregate remuneration comprised:		
	,	2015	2014
		£'000	£'000
	Wages and salaries	1,213	1,277
	Social security costs	140	148
	Other pension costs		72 ———
	Total	1,426	1,497
			<del></del>
6	Directors' remuneration	2045	0044
		2015 £'000	2014 £'000
		2000	
	Remuneration for qualifying services	360	360
	Company pension contributions to defined contribution schemes	29	29
		389	389

The number of directors for whom retirement benefits are accruing under defined contribution schemes amounted to 2 (2014 - 2).

Remuneration disclosed above include the following amounts paid to the highest paid director:

Remuneration for qualifying services	175	175
Company pension contributions to defined contribution schemes	16	16

S Barazza, as well as being a director of Eurotech Ltd, is also a director of the ultimate parent undertaking and fellow subsidiaries. S Barazza received total remuneration for the year of €123,000 (2014: S Barazza and G Tecchiolli €344,000), all of which was paid by the ultimate parent undertaking. The directors do not believe that it is practicable to apportion this amount between his services as director of the company and his services as director of the ultimate parent and fellow subsidiary companies.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 DECEMBER 2015

Taxation	2015 £'000	2014 £'000
Current tax		
UK corporation tax on profits for the current period Adjustments in respect of prior periods	49 -	272 9
Total current tax	49	281
Origination and reversal of timing differences	(1)	1
Total tax charge	48	282
The charge for the year can be reconciled to the profit per the profit and loss according	unt as follows:  2015 £'000	2014 £'000
Profit before taxation	131	1,158
Expected tax charge based on a corporation tax rate of 20.25% (2014 -		
21.50%)	27	249
Tax effect of expenses that are not deductible in determining taxable profit	22	23
Change in unrecognised deferred tax assets	(1)	1
Adjustments in respect of prior years		9
Tax expense for the year	48	282

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

8	Tangible fixed assets				
		Land and buildings Leasehold	Plant and machinery	Fixtures, fittings & equipment	Total
		£'000	£'000	£'000	£'000
	Cost				
	At 1 January 2015	201	232	127	560
	Additions		4	<del>-</del>	4
	At 31 December 2015	201	236	127	564
	Accumulated depreciation and impairment				
	At 1 January 2015	149	219	121	489
	Depreciation charged in the year	22	· 7	5	34
	At 31 December 2015	171	226	126	523
	Carrying amount			٠	
	At 31 December 2015	30	10	1	41
	At 31 December 2014	52	13	6	71
	7.00 P33350 Z3				
9	Stocks				
				2015 £'000	2014 £'000
	Raw materials and consumables			67	68
	Work in progress			5	2
	Finished goods and goods for resale			118	229
	Provision against obsolete stock	•		(28)	(45)
				162	254
10	Debtors <sup>2</sup>				
				2015	2014
	Amounts falling due within one year:			£'000	£'000
	Trade debtors			626	550
	Amount due from parent undertaking			76	-
	Amounts due from fellow group undertakings			835	-
	Other debtors			-	1,189
	Prepayments and accrued income			77	77
				1,614	1,816

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

10	Debtors contd.	2015	2014
	Amounts falling due after one year:	£'000	£'000
	Deferred tax asset (note 13)	15	14
	Total debtors	1,629	1,830
11	Creditors: amounts falling due within one year		
		2015 £'000	2014 £'000
	Trade creditors	426	1,285
	Amount due to parent undertaking	71	-
	Corporation tax payable	29	162
	Other taxation and social security	87	93
	Other creditors	-	113
	Accruals and deferred income	212 ——	191
		825	1,844
12	Provisions for liabilities	0045	0044
		2015 £'000	2014 £'000
	Provision against warranty costs	40	40

#### 13 Deferred taxation

Deferred tax assets and liabilities are offset where the company has a legally enforceable right to do so. The following is the analysis of the deferred tax balances (after offset) for financial reporting purposes:

	Assets	Assets
	2015	2014
Balances:	90003	£'000
Depreciation in advance of capital allowances	15	14

There were no deferred tax movements in the year.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 14 Retirement benefit schemes

#### **Defined contribution schemes**

The company operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the company in an independently administered fund.

The charge to the profit and loss in respect of defined contribution schemes was £73,000 (2014: £72,000).

#### 15 Share capital

	2015	2014
	£'000	£'000
Ordinary share capital		
Issued and fully paid		
33,333 Ordinary shares of £1 each	33	33

#### 16 Dividends

An interim dividend of £1,516,000 (£45,480 per share) was paid from the capital contribution reserve in the year (2014: £nil).

#### 17 Financial commitments, guarantees and contingent liabilities

The company has guaranteed duty payments to HM Revenue & Customs to a maximum of £100,000 (2014: £100,000).

#### 18 Operating lease commitments

#### Lessee

At the reporting end date the company had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2015	2014
	£'000	£'000
Within one year	95	95
Between two and five years	75	170
	<del></del>	
	170	265

#### 19 Related party transactions

The company is a wholly owned subsidiary of Eurotech S.p.A, the Group financial statements of which are publicly available. Accordingly, the company has taken advantage of the exemption available from disclosing transactions with wholly owned members of the Group.

During the year Eurotech Ltd sold products to two related parties, Chengdu Vantron Technology Ltd and to companies within the Finmeccanica S.p.A. Group, to the value of £216,000 (2014: £88,000). At 31 December 2015 the outstanding balances receivable in respect of these sales was £96,000 (2014: £10,000).

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 DECEMBER 2015

#### 20 Controlling party

The company is controlled by Eurotech S.p.A, the ultimate parent undertaking. Eurotech S.p.A, a company incorporated in Italy and registered in Italy, heads the only group in which the results of the company are consolidated. Copies of that company's Annual Report and Group financial statements are available from Eurotech S.p.A, Via Fratelli Solari 3/a, 33020 Amaro (Udine), Italy.