Report and Consolidated Financial Statements

Year ended 30 June 2003



REPORT AND CONSOLIDATED FINANCIAL STATEMENTS 2003

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OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

J Chambers

J Johnson

A Knowles

G McKay

J McMahon

A Murphy

M Dunn

SECRETARY

TLT Secretaries Limited

REGISTERED OFFICE

Ground Floor, Albert House 111-117 Victoria Street Bristol BS1 6AX

BANKERS

Barclays Bank PLC 40 Corn Street Bristol BS99 4AJ

SOLICITORS

TLT Bush House 72 Prince Street Bristol BS99 7JZ

AUDITORS

Deloitte & Touche LLP Bristol

DIRECTORS' REPORT

The directors present their annual report and the audited consolidated financial statements of the Group for the year ended 30 June 2003.

PRINCIPAL ACTIVITY

The Group's principal activity is the promotion of professional snooker and billiards through the organisation and promotion of tournaments. The Group aims to ensure a thriving circuit of events and to maximise returns to the members from these. The Company is also the association for professional snooker and billiards throughout the world.

REVIEW OF THE BUSINESS AND FUTURE PROSPECTS

Review of the Group's results for the year

For the year ended 30 June 2003, the Group reports an operating loss of £284,255 (2002: £2,778,055). Before exceptional costs of £979,000 this equates to an operating profit before exceptional items of £0.7 million compared to an operating loss before exceptional items of £2.15 million in the previous year.

The main reasons for this return to underlying profitability were:

- A £0.6 million reduction in administrative expenses. A significant part of this reduction arose from a staff restructure completed late in the year ended 30 June 2002 (which was prior to the involvement of WSE).
- A £0.9 million reduction in tournament and other direct operating costs. This was achieved by dispensing with certain more costly overseas events.
- A £1.2 million reduction in prize monies distributed to members. In the year ended 30 June 2002 £7.4 million was paid out. However, as reported to the members last year, the Group was unable to sustain a total prize fund at the 2001/02 level and in the year ended 30 June 2003 prize money paid to players was £6.2 million.

Exceptional items incurred in the year ended 30 June 2003 amounted to £979,000 (see note 28).

The Group reports a retained loss for the year of £220,283 (2002: £2,433,269) with the consequent decrease in members' funds to £417,348.

The Group's cash resources were £3.6 million at 30 June 2003, compared to £3.5 million a year previously.

Commercial affairs

On 28 June 2002 the Board and three interested commercial parties made presentations to the members of The World Professional Billiards and Snooker Association Limited ("WPBSA") setting out different proposals for the future of the sport. After the elimination of the stand alone position and one of the other parties' proposals by a poll of the members, and the withdrawal of another, the members are aware that the conclusion of this process was the completion of a contract on 14 October 2002 for World Snooker Enterprises Limited ("WSE") to provide commercial management to the Company's subsidiary, World Snooker Limited ("WSL").

On 14 October 2002 the Company formally executed two contracts. The first contract, between the Company and WSL, was a Business Transfer Agreement to transfer the business assets, employees and liabilities pertaining to the commercial activities of WPBSA from WPBSA to WSL. The terms of this agreement obligated WSL to be responsible for all commercial activities of the Group, with WPBSA remaining as the world governing body with responsibility for managing certain aspects of the sport including all regulatory responsibilities.

The second contract, a tri-partite agreement between the Company, WSL and WSE, was a management contract to allow WSE to control and autonomously manage the commercial and marketing activities of the Group, subject to specific performance criteria.

On the execution of the two contracts, the financial effect of the transaction was internal to the Group. There is no impact on the Group's consolidated financial position.

DIRECTORS' REPORT (continued)

The current situation

Snooker is suffering considerable losses of income through Government legislation outlawing tobacco sponsorship. Like other sports snooker is also finding it difficult to secure sponsors for some of its events. Snooker has endured a constant stream of misleading and damaging claims in the media which have inflicted, and continue to inflict, damage on the perception and value of the sport.

On 4 August 2003, the Group ended its commercial relationship with WSE having taken advice from its legal advisers. On 11 December 2003, WSE obtained summary judgement against the Group for £412,173. The Group was also ordered to pay WSE's costs of the action, to be assessed if not agreed. At present WSE is claiming a total of £103,596 in respect of their costs. On 10 February 2004, the Group was granted leave to appeal against the original decision.

Since the date of termination of that agreement the Board has been formulating the appropriate structure and personnel to drive the Group's commercial activities forward. Your Board considers that the management changes that have resulted will provide improved prospects for the future of snooker.

Looking forward

In November 2003, the WPBSA Board appointed Sir Rodney Walker as Chairman of WSL. Your Board considers this appointment, together with executive management changes, to be positive and creative decisions. The increased level of credibility and integrity, and the new leadership of Sir Rodney Walker, should assist the process to ensure that all our commercial issues will be dealt with and that snooker's prospects are enhanced.

The Group has been proactive and is listening very carefully to what our key broadcast partner, the BBC, has been saying. In November 2003 we finalised a comprehensive review of our affairs and created a modernisation agenda for root and branch reform in the sport. It is our intention that snooker embraces financial reality and much more.

If snooker is to stabilise and prosper, we must modernise the way in which the sport is governed. On 16 March 2004, the WPBSA Board will be submitting resolutions for change which, if accepted, will modernise and transform the way the sport is governed.

The media world in which our sport exists has changed dramatically in the past five years. Professional snooker must change, become a media driven Group and meet the demands set of us by key stakeholders.

Through WSL, the Group's executive and strategic business partners aim to reinvigorate the sport. Running the Group today, we have individuals with integrity and credibility, extensive knowledge, expertise and experience. We believe we are better equipped than ever before to contribute new ideas towards the development of the sport. In looking to maximise the commercial opportunities and generate new sources of income and opportunities for the sport, we will not lose sight of the needs and aspirations of the members of the Group. However, there must be change; our reforms must meet our business needs and difficult choices will have to be made.

We commend our resolutions for change to the membership.

DIRECTORS' REPORT (continued)

CORPORATE GOVERNANCE

The Board is committed to the principles of good corporate governance.

The Board believes that the participation of appropriate independent non-executive directors is important for corporate governance and also to enhance commercial performance. The corporate structure in place does allow non-executive director appointments to the Group's commercial arm, World Snooker Limited ("WSL"). Following the recent appointment of a non-executive Chairman, WSL now intends to review its corporate governance practices to ensure appropriate additional non-executive director involvement.

DIVIDENDS

In accordance with the Articles of Association of the company no dividends are payable (2002: £nil).

DIRECTORS AND THEIR INTERESTS

The present directors of the company are set out on page 1. The directors who served during the year are as follows:

J Chambers

J Johnson

J McMahon

A Knowles

(appointed 25 September 2002)

G McKay

(appointed 2 July 2002)

P Wykes

(appointed 31 October 2002, resigned 30 August 2003)

A Murphy

(appointed 19 December 2002)

M Wildman

(resigned 23 September 2002)

In the period since the year end, the following director was appointed:

M Dunn

(appointed 30 August 2003)

Under the company's Articles of Association the maximum number of directors is seven.

All directors are members of the company. The company has insurance against the liabilities of all the directors in relation to the company.

No director had any interest in the share capital of any other group companies at the beginning or end of the year.

DONATIONS

Charitable donations made by the group during the year amounted to £4,713 (2002: £5,550). No donation was made in the year to the players' Benevolent Fund (2002: £nil). There were no political donations (2002: £nil).

DIRECTORS' REPORT (continued)

AUDITORS

On I August 2003, Deloitte & Touche, the company's auditors transferred their business to Deloitte & Touche LLP, a limited liability partnership incorporated under the Limited Liability Partnerships Act 2000. The company's consent has been given to treating the appointment of Deloitte & Touche as extending to Deloitte & Touche LLP with effect from 1 August 2003 under the provisions of section 26(5) of the Companies Act 1989. A resolution to reappoint Deloitte & Touche LLP as the company's auditor will be proposed at the forthcoming EGM.

Approved by the Board of Directors and signed on behalf of the Board

TLT Secretafies Limited

Secretary

i3 February 2004

STATEMENT OF DIRECTORS' RESPONSIBILITIES

United Kingdom company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group as at the end of the financial year and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for the system of internal control, safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE WORLD PROFESSIONAL BILLIARDS AND SNOOKER ASSOCIATION LIMITED

We have audited the consolidated financial statements of The World Professional Billiards and Snooker Association Limited for the year ended 30 June 2003 which comprise the consolidated profit and loss account, the balance sheets, the consolidated cash flow statement and the related notes 1 to 30. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities, the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company and other members of the group is not disclosed.

We read the directors' report and other information contained in the annual report for the above year as described in the contents section and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

Basis of audit opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the circumstances of the company and the group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the company and the group as at 30 June 2003 and of the loss of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

DELOITTE & TOUCHE LLP

Chartered Accountants and Registered Auditors Bristol

Petotto & Pouche uf

17 February Zooy

CONSOLIDATED PROFIT AND LOSS ACCOUNT Year ended 30 June 2003

| | Note | 2003 £ | 2002 £ |
|--|--------|-------------------|--------------|
| TURNOVER | 2 | 12,783,607 | 12,662,605 |
| Cost of sales (includes exceptional costs of £400,000; 2002: £nil – see note 28) | 3 | (10,031,585) | (11,909,615) |
| GROSS PROFIT | | 2,752,022 | 752,990 |
| Administrative expenses (includes exceptional costs of £579,000; 2002: £627,000 - see note 28) | | (3,036,277) | (3,531,045) |
| OPERATING LOSS | 4 | (284,255) | (2,778,055) |
| Interest receivable and similar income Interest payable and similar charges | 7 8 | 84,824 (6,385) | 246,714 |
| LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION | | (205,816) | (2,531,341) |
| Tax (charge)/credit on loss on ordinary activities | 9 | (14,467) | 98,072 |
| RETAINED LOSS FOR THE FINANCIAL YEAR | 21 | (220,283) | (2,433,269) |

All of the above results derive from continuing activities.

There are no recognised gains or losses for the current financial year and preceding financial year other than as stated in the profit and loss account. Accordingly no statement of recognised gains and losses has been presented.

CONSOLIDATED BALANCE SHEET At 30 June 2003

| | Note | 2003 £ | 2002 £ |
|--|------|-------------|-------------|
| FIXED ASSETS | | - | |
| Intangible assets | 10 | - | - |
| Tangible assets | 11 | 356,975 | 481,392 |
| CURRENT ASSETS | | | |
| Stocks | 13 | 4,770 | 6,631 |
| Debtors | 14 | 692,512 | 1,188,448 |
| Investments | 15 | - | 2,500,000 |
| Cash at bank and in hand | | 3,602,749 | 1,030,811 |
| | | 4,300,031 | 4,725,890 |
| CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | 16 | (4,106,325) | (4,369,651) |
| NET CURRENT ASSETS | | 193,706 | 356,239 |
| TOTAL ASSETS LESS CURRENT LIABILITIES | | 550,681 | 837,631 |
| CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR | 17 | (133,333) | - |
| PROVISIONS FOR LIABILITIES AND CHARGES | 18 | - | (200,000) |
| NET ASSETS | | 417,348 | 637,631 |
| CAPITAL AND RESERVES | | | |
| Capital reserve | 20 | 22,238 | 22,238 |
| Profit and loss account | 20 | 395,110 | 615,393 |
| TOTAL MEMBERS' FUNDS | 21 | 417,348 | 637,631 |
| | | | · |

These financial statements were approved by the Board of Directors on 13 February 2004

Signed on behalf of the Board of Directors

Director 13/2/2004

COMPANY BALANCE SHEET At 30 June 2003

| | Note | 2003 £ | 2002 £ |
|---|----------|-------------|-------------|
| FIXED ASSETS | | æ | T. |
| Tangible assets | 11 | 9,635 | 481,392 |
| Investments | 12 | 104 | 104 |
| | | 9,739 | 481,496 |
| CURRENT ASSETS | | | |
| Stocks | 13 | - | 6,631 |
| Debtors | 14 | 41,244 | 1,190,799 |
| Investments | 15 | - | 2,500,000 |
| Cash at bank and in hand | | 3,321,837 | 1,030,361 |
| | | 3,363,081 | 4,727,791 |
| CREDITORS: AMOUNTS FALLING DUE | | | |
| WITHIN ONE YEAR | 16 | (3,021,730) | (4,367,203) |
| NET CURRENT ASSETS | | 341,351 | 360,588 |
| TOTAL ASSETS LESS CURRENT | | | |
| LIABILITIES | | 351,090 | 842,084 |
| PROVISIONS FOR LIABILITIES AND CHARGES | 18 | - | (200,000) |
| NET ASSETS | | 351,090 | 642,084 |
| CADVEAL AND INCOLUNIES | | | |
| CAPITAL AND RESERVES | 20 | 00.000 | 22.226 |
| Capital reserve Profit and loss account | 20 20 | 22,238 | 22,238 |
| FIGHT and 1088 account | 20 | 328,852 | 619,846 |
| TOTAL MEMBERS' FUNDS | 21 | 351,090 | 642,084 |
| | | | |

These financial statements were approved by the Board of Directors on 13 February 2004

Signed on behalf of the Board of Directors

Director
13/2/2004

CONSOLIDATED CASH FLOW STATEMENT Year ended 30 June 2003

| | Note | 2003 £ | 2002 £ |
|---|------|-----------------------|---------------------|
| Net cash inflow/(outflow) from operating activities | 22 | 41,753 | (7,484,318) |
| Returns on investments and servicing of finance Interest received Interest paid | | 84,824 (6,385) | 261,760 (576) |
| Net cash inflow from returns on investments and servicing of finance | | 78,439 | 261,184 |
| Taxation UK corporation tax paid UK corporation tax refund received | | 100,436 | (100,499) |
| Tax received/(paid) | | 100,436 | (100,499) |
| Capital expenditure and financial investment Payments to acquire intangible fixed assets Payments to acquire tangible fixed assets Receipts from sales of tangible fixed assets | | (133,000) (15,690) | (324,941) 26,771 |
| Net cash outflow from capital expenditure and financial investment | | (148,690) | (298,170) |
| Cash inflow/(outflow) before use of liquid resources | | 71,938 | (7,621,803) |
| Management of liquid resources Net movement in money market deposits | | 3,310,000 | 7,456,000 |
| Increase/(decrease) in cash in the year | 23 | 3,381,938 | (165,803) |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

1. ACCOUNTING POLICIES

The following accounting policies, adopted by the directors, have been applied consistently in dealing with items which are considered material in relation to the group's financial statements.

Basis of preparation

The financial statements have been prepared in accordance with applicable United Kingdom accounting standards and under the historical cost accounting rules.

Basis of group consolidation

The group financial statements consolidate the financial statements of the company and all its subsidiary undertakings at 30 June using acquisition accounting.

Turnover

Turnover is shown net of value added tax. Sponsorship and media rights income are recognised in the season to which they relate.

Tournament sets

The cost of construction and repair of tournament sets is written off in the year incurred.

Foreign exchange

Transactions denominated in foreign currencies are translated into sterling at the rates ruling at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the balance sheet date are translated at the rates ruling at that date. These translation differences are dealt with in the profit and loss account.

Pension costs

Pension contributions are made by the group for permanent employees (excluding directors) to a group personal pension scheme.

Leases

Rentals under operating leases are charged on a straight-line basis over the lease term, even if the payments are not made on such a basis.

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

1. ACCOUNTING POLICIES (continued)

Taxation

Current tax is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that result in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements that arise from the inclusion of gains and losses in tax assessments in periods different from those in which they are recognised in the financial statements.

A net deferred tax asset is regarded as recoverable and therefore recognised only when, on the basis of all available evidence, it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted.

Deferred tax is measured at the average tax rates that are expected to apply in the periods in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantially enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

Intangible fixed assets

The identifiable expenditure on other intangible fixed assets is deferred and amortised over the period during which the group is expected to benefit. Provision is made for any impairment.

Tangible fixed assets

Depreciation is provided evenly on the cost of tangible fixed assets, to write them down to their estimated residual values over their expected useful lives. The principal annual rates for depreciation of assets are:

Fixtures, fittings and equipment 10% - 20% per annum

Investments

Investments held as fixed and current assets are shown at cost less provision for any impairment. Those held as current assets are stated at the lower of cost and net realisable value.

Stocks

Stocks are stated at the lower of cost and net realisable value. Cost is determined on a first in first out basis. Net realisable value is based on the estimated sales value.

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

2. TURNOVER

Class of business

All of the group's turnover is derived from the principal continuing activities. The following analysis is provided to illustrate the sources of turnover:

| | | 2003 £ | 2002 £ |
|----|--|------------|------------|
| | Tournament income: | | |
| | Prize money received from sponsors | 2,767,300 | 2,642,150 |
| | Other income derived from promoting tournaments | 9,980,607 | 9,959,783 |
| | | 12,747,907 | 12,601,933 |
| | Non tournament income: | | |
| | Members' annual subscription fees and joining fees | 35,500 | 54,925 |
| | Other | 200 | 5,747 |
| | | 12,783,607 | 12,662,605 |
| | Geographical analysis of turnover by location | | |
| | | £ | £ |
| | United Kingdom | 12,246,213 | 12,395,999 |
| | Rest of Europe | 317,321 | 34,594 |
| | Asia | 168,682 | 188,685 |
| | Australasia | 51,391 | 43,327 |
| | | 12,783,607 | 12,662,605 |
| 3. | COST OF SALES | 2003 | 2002 |
| 3. | COST OF SALES | £ | £ |
| | Prize monies paid to players | 6,208,450 | 7,445,286 |
| | Tournament and other direct operating costs | 3,823,135 | 4,454,395 |
| | Non tournament activity | - | 9,934 |
| | | 10,031,585 | 11,909,615 |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

4. OPERATING LOSS

| | 2003 | 2002 |
|---|---------|---------|
| Operating loss is arrived at after charging/(crediting): | £ | £ |
| Impairment of intangible fixed assets (see note 28) | 400,000 | - |
| Depreciation of tangible fixed assets | 140,107 | 132,610 |
| Rentals under operating leases: | | |
| - Hire of plant and machinery | 3,820 | 7,245 |
| - Other operating leases | 61,959 | 63,060 |
| Auditors' remuneration: | | |
| - Group audit fees | 27,000 | 18,500 |
| - Other services | 171,000 | 150,372 |
| Profit on disposal of fixed assets | - | (227) |
| Exceptional items included within administrative expenses (see note 28) | 579,000 | 627,000 |
| | | |

The majority of auditors' remuneration for other services consists of two elements - advice in relation to the process of identifying a potential commercial partner for the development and commercial exploitation of snooker; and general advice on a range of financial matters over the course of the financial year.

5. INFORMATION REGARDING DIRECTORS AND EMPLOYEES

Directors' emoluments:

Directors receive no remuneration – (see note 6)

| Average number of persons employed by the group | 2003 | 2002 |
|---|---------|-------------|
| in the year, including directors: | No. | No. |
| Directors – all non-executive | 6 | 6 |
| Full time administration staff | 15 | 24 |
| Tournament board staff: Officials | 5 | 6 |
| Referees | 8 | 8 |
| | 34 | 44 |
| Employee costs during the year: | £ | £ |
| Wages and salaries | 761,740 | 1,270,270 |
| Social security costs | 68,347 | 109,706 |
| Other pension costs | 38,288 | 72,071 |
| | 868,375 | 1,452,047 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

6. DIRECTORS

According to the Articles of Association of the company, no director may receive remuneration in respect of services as a director to the company. No remuneration has been paid to directors in the year in respect of their offices as directors. The Articles of Association do, however, allow the directors to be reimbursed for expenses incurred in performing their business duties as directors of the company.

Detailed below are all of the expenses paid by the company (including reimbursements to directors) and incurred to allow directors to perform their business duties:

| | Directors | Accommodation for meetings | Travelling expenses £ | Telephone and sundry expenses £ | Total £ |
|----|-----------------------------------|----------------------------|-----------------------------|--|------------|
| | J Chambers | 812 | 5,021 | 743 | 6,576 |
| | J Johnson | 2,147 | 13,512 | 950 | 16,609 |
| | A Knowles | 1,849 | 6,396 | 365 | 8,610 |
| | G McKay | 3,368 | 13,144 | 1,135 | 17,647 |
| | J McMahon | 3,182 | 13,619 | 2,459 | 19,260 |
| | A Murphy | 1,161 | 7,287 | 1,164 | 9,612 |
| | M Wildman | 569 | 4,177 | 1,303 | 6,049 |
| | P Wykes | 523 | 4,888 | 570 | 5,981 |
| | Total this year | 13,611 | 68,044 | 8,689 | 90,344 |
| | Previous year | 16,153 | 66,106 | 7,631 | 89,890 |
| 7. | INTEREST RECEIVABLE AN | ND SIMILAR INCOME | | 2003 ₤ | 2002 £ |
| | Interest received on bank deposit | ts | | 77,409 | 246,698 |
| | Other interest receivable | | | 7,415 | 16 |
| | | | | 84,824 | 246,714 |
| 8. | INTEREST PAYABLE AND S | SIMILAR CHARGES | | 2003 £ | 2002 £ |
| | Bank loans and overdrafts | | | 6,385 | - |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

9. TAX (CHARGE)/CREDIT ON LOSS ON ORDINARY ACTIVITIES

The tax (charge)/credit is based on the loss on ordinary activities for the year and comprises:

| | 2003 | 2002 |
|--|-------------|-----------|
| | £ | £ |
| United Kingdom corporation tax at 19% (2002: 30%) based on | | |
| the loss for the year | (14,467) | - |
| Adjustment in respect of prior years | - | 98,072 |
| | (14,467) | 98,072 |
| Deferred tax: | (14,407) | 90,072 |
| Timing differences, origination and reversal | (486,694) | (295,832) |
| Decrease in tax rate | (32,095) | = |
| Adjustments to the estimated recoverable amounts of deferred tax | | |
| assets arising in previous periods | 606,322 | 232,526 |
| Adjustments in respect of prior years | (87,533) | 63,306 |
| | | |
| | (14,467) | 98,072 |
| | | |

The standard rate of tax for the year, based on United Kingdom standard rate of corporation tax is 19% (2002: 30%). The actual tax (charge)/credit for the current and the previous year differ from the standard rate for the reasons set out in the following reconciliation:

| 2003 £ | 2002 £ |
|-----------|--|
| (205,815) | (2,531,341) |
| 39,105 | 759,402 |
| | |
| (54,018) | (97,884) |
| (2,359) | 22,830 |
| 2,055 | (698,164) |
| 750 | 13,816 |
| - | 98,072 |
| (14,467) | 98,072 |
| | (205,815) 39,105 (54,018) (2,359) 2,055 750 |

A deferred tax asset has not been recognised in respect of timing differences relating to trading losses carried forward of £632,000 (2002: £957,000). The company is not currently aware of any other factors that will materially affect the future tax charge.

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

10. INTANGIBLE FIXED ASSETS

| Group | £ |
|--|---------|
| Cost At 1 July 2002 Additions | 400,000 |
| At 30 June 2003 | 400,000 |
| Amortisation At 1 July 2002 Impairment | 400,000 |
| At 30 June 2003 | 400,000 |
| Net book value At 30 June 2003 | |
| At 30 June 2002 | |

Additions during the year relate to an agreement entered into with a third party by World Snooker Limited to acquire certain commercial rights in relation to a prospective series of snooker tournaments. Consideration included a payment of £133,334 during the year ended 30 June 2003 and further deferred payments of £266,666 in total within two years. In the opinion of the directors the carrying value of this asset has been impaired at the year-end, as the prize fund and expenses of promoting and organising the tournament are expected to exceed the related revenue; hence it has been fully written down.

11. TANGIBLE FIXED ASSETS

| Group | Fixtures, fittings and equipment £ |
|--------------------------|--|
| | |
| Cost | 000.546 |
| At 1 July 2002 | 998,546 |
| Additions | 15,690 |
| At 30 June 2003 | 1,014,236 |
| | |
| Accumulated depreciation | |
| At 1 July 2002 | 517,154 |
| Charge for the year | 140,107 |
| At 30 June 2003 | 657,261 |
| | <u>. </u> |
| Net book value | |
| At 30 June 2003 | 356,975 |
| | |
| At 30 June 2002 | 481,392 |
| | |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

11. TANGIBLE FIXED ASSETS (continued)

| Company | Fixtures, fittings and equipment £ |
|---|---|
| | |
| Cost | 009.546 |
| At 1 July 2002 | 998,546 |
| Transferred to subsidiary | (964,845) |
| At 30 June 2003 | 33,701 |
| | |
| Accumulated depreciation | 615.164 |
| At 1 July 2002 | 517,154 |
| Charge for the year | 1,720 |
| Transferred to subsidiary | (494,808) |
| At 30 June 2003 | 24,066 |
| | |
| Net book value | |
| At 30 June 2003 | 9,635 |
| | <u></u> |
| At 30 June 2002 | 481,392 |
| 110000000000000000000000000000000000000 | |

12. INVESTMENTS HELD AS FIXED ASSETS

The parent undertaking's investments in the subsidiary undertakings are made up as follows:

| | Company £ |
|--|--------------|
| Shares at cost At 1 July 2002 and 30 June 2003 | 104 |

The parent undertaking holds shareholdings in the following subsidiaries, all of which are incorporated in Great Britain:

| Name of company | Proportion of ordinary shares held | Principal activity |
|----------------------------|------------------------------------|--|
| World Snooker Limited | 100% | Promotion and organisation of professional snooker tournaments |
| EASB Limited | 100% | Non-trading subsidiary |
| WPBSA (Promotions) Limited | 100% | Dormant |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

Trade creditors

Corporation tax

Other creditors

Amounts owed to group undertakings

Other taxation and social security

Accruals and deferred income

| 13. | STOCKS | 2003 £ | Group 2002 £ | 2003 £ | Company 2002 |
|-----|---|---|---|---------------------------|--|
| | Finished goods | 4,770 | 6,631 | - | 6,631 |
| 14. | DEBTORS | | Group | | Company |
| | | 2003 £ | 2002 £ | 2003 £ | 2002 £ |
| | Trade debtors Amounts owed by group undertakings Corporation tax Other debtors Prepayments and accrued income | 243,169 55,737 393,606 692,512 | 138,427 100,436 202,844 746,741 1,188,448 | 33,701 7,543 41,244 | 138,427 13,510 98,499 193,878 746,485 1,190,799 |
| 15. | INVESTMENTS HELD AS CURREN | IT ASSETS | Group | | Company |
| | | 2003 £ | 2002 £ | 2003 £ | 2002 £ |
| | Money market deposits | | 2,500,000 | | 2,500,000 |
| 16. | CREDITORS: AMOUNTS FALLING | DUE WITHIN O | | | C |
| | | 2003 | Group 2002 | 2003 | Company 2002 |
| | | £ | £ | £ | £ |

327,558

14,467

103,887

139,480

3,520,933

4,106,325

576,650

91,363

18,594

3,683,044

4,369,651

35,627

396

146,339

3,021,730

2,839,368

576,650

91,363

18,594

3,680,596

4,367,203

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

17. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

| | Group | | | Company | |
|-----------------|---------|-----------|------|---------|--|
| | 2003 | 2003 2002 | 2003 | 2002 | |
| | £ | £ | £ | £ | |
| Other creditors | 133,333 | - | - | - | |
| • | | | | | |

18. PROVISIONS FOR LIABILITIES AND CHARGES

Group and Company

Provisions for liabilities and charges related to a claim for services from a third party.

| Provision | £ |
|--------------------------|-----------|
| At 1 July 2002 | 200,000 |
| Utilised during the year | (200,000) |
| At 30 June 2003 | - |

The litigation to which the above provision related was settled during the year – see note 28.

19. COMPANY STATUS

The company is incorporated under the Companies Act 1985 with no share capital and is limited by guarantee.

20. RESERVES

| Group | Capital reserve £ | Profit and loss account |
|----------------------------|-------------------------|-------------------------|
| • | | |
| At 1 July 2002 | 22,238 | 615,393 |
| Retained loss for the year | - | (220,283) |
| At 30 June 2003 | 22,238 | 395,110 |
| Company | £ | £ |
| At 1 July 2002 | 22,238 | 619,846 |
| Retained loss for the year | - | (290,994) |
| At 30 June 2003 | 22,238 | 328,852 |
| | | |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

| 21. | RECONCILIATION OF MOVEMENTS IN MEMBERS' FUNDS | 2002 | 2002 |
|-------------|---|--|--|
| | Group | 2003 £ | 2002 £ |
| | Retained loss for the year Opening members' funds | (220,283) 637,631 | (2,433,269) 3,070,900 |
| | Closing members' funds | 417,348 | 637,631 |
| | Company | £ | £ |
| | Retained loss for the year Opening members' funds | (290,994) 642,084 | (2,427,904) 3,069,988 |
| (| Closing members' funds | 351,090 | 642,084 |
| | RECONCILIATION OF OPERATING LOSS TO NET CASH OUTFLOW FROM OPERATING ACTIVITIES | 2003 £ | 2002 £ |
|]]] | Operating loss Depreciation and impairment Profit on disposal of fixed assets Decrease in debtors Decrease in creditors Decrease in stock | (284,255) 540,107 - 395,500 (611,460) 1,861 | (2,778,055) 132,610 (227) 223,312 (5,064,053) 2,095 |
|] | Net cash inflow/(outflow) from operating activities | 41,753 | (7,484,318) |
| | RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS | 2003 £ | 2002 £ |
| | Increase/(decrease) in cash in the year Cash outflow from movement in liquid resources | 3,381,938 (3,310,000) | (165,803) (7,456,000) |
| | Increase/(decrease) in net funds Net funds at beginning of year | 71,938 3,530,811 | (7,621,803) 11,152,614 |
| I | Net funds at end of year | 3,602,749 | 3,530,811 |

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

24. ANALYSIS OF NET FUNDS

| | At 30 June 2002 £ | Cash flow £ | At 30 June 2003 £ |
|--------------------------|-------------------------|-------------|-------------------------|
| Cash at bank and in hand | (38,189) | 3,381,938 | 3,343,749 |
| Money market deposits | 3,569,000 | (3,310,000) | 259,000 |
| Net cash | 3,530,811 | 71,938 | 3,602,749 |

Cash at bank and in hand on the balance sheet as at 30 June 2003 includes £259,000 (2002: £1,069,000) of money market deposits, which were repayable within one day of the year-end.

25. PENSION SCHEME

The company operates a defined contribution scheme. The assets of the scheme are held separately from those of the group in an independently administered fund.

During the year the company contributed £38,288 (2002: £72,071) in respect of the scheme. Contributions of £3,078 were outstanding at the balance sheet date (2002: debtor of £4,553).

26. OPERATING LEASE COMMITMENTS

At 30 June 2003 the group was committed to making the following payments during the next year in respect of operating leases:

| | 2003 | | 2002 | |
|--------------------------|----------------------------|-------------|--------------------|------------|
| | Land and buildings £ | Other £ | Land and buildings | Other £ |
| Leases which expire: | | | | |
| Within two to five years | 57,060 | 3,820 | 63,060 | - |
| | | | | |

27. LOSS OF PARENT COMPANY

As permitted by Section 230 of the Companies Act, the profit and loss account of the parent company is not presented as part of these financial statements. The parent company's retained loss for the financial year amounted to £290,994 (2002: £2,427,904).

NOTES TO THE FINANCIAL STATEMENTS Year ended 30 June 2003

28. EXCEPTIONAL ITEMS

Operating loss is arrived at after charging within Cost of Sales an exceptional amount of £400,000 (2002: £nil) relating to the impairment of an intangible fixed asset relating to a prospective series of snooker tournaments.

In addition, operating loss is arrived at after charging the following exceptional items within Administrative expenses:

- a) An amount of £360,000 (2002: £320,000) in relation to the settlement of a claim against the Group for legal and other costs incurred in relation to the action.
- b) The costs of carrying out the process of identifying, negotiating with and completing contracts with a potential partner interested in the long term development and commercial exploitation of snooker. These costs amounted to approximately £219,000 (2002: £75,000).

In addition to the items described in (a) and (b) above, the operating loss in the year to 30 June 2002 was arrived at after charging £232,000 in relation to the termination of certain employment contracts.

29. RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemption contained in Financial Reporting Standard No. 8 from the requirement to disclose related party transactions within the group.

As well as being directors of World Snooker Limited, a subsidiary of The World Professional Billiards and Snooker Association Limited during the year, R Relton and R Davies were also directors of World Snooker Enterprises Limited, a company that during the year held a contract to provide management services to World Snooker Limited. In the period from the commencement of the contract on 14 October 2002 to the year-end, World Snooker Limited paid World Snooker Enterprises £306,758 (2002: £nil) in relation to management fees under the contract and £51,379 in relation to business expenses. This contract was terminated on 4 August 2003 - see note 30 below.

30. POST BALANCE SHEET EVENTS

The Company and one of its subsidiaries, World Snooker Limited ("WSL"), were parties to a contract with World Snooker Enterprises Limited ("WSE") for WSE to provide commercial management services to the subsidiary.

On 4 August 2003, the Group ended its commercial relationship with WSE having taken advice from its legal advisers. Since the date of termination of that agreement the Board has been formulating the appropriate structure and personnel to drive the Group's commercial activities forward.

On 11 December 2003, WSE obtained summary judgement against the Company and WSL for £412,173. The Group was also ordered to pay WSE's costs of the action, to be assessed if not agreed. At present WSE is claiming a total of £103,596 in respect of their costs. On 10 February 2004 the Group has been granted leave to appeal against the original decision.

No provision has been made in these financial statements in respect of this termination, or the subsequent litigation, as both events occurred after the year-end.