### DIRECTORS REPORT

The directors have pleasure in submitting their report with the accounts for the year ended 31st December 1987.

#### PRINCIPAL ACTIVITY AND BUSINESS REVIEW

The principal activity of the company is that of Manufacturers of specialist resin systems for industry, particularly marine, sub-sea and other harsh environment use.

The directors consider the results for the year satisfactory in the light of the current economic position and look forward to increased growth and profitability in the forthcoming year.

#### RESULT AND DIVIDEND

The profit for the year, after taxation amounted to £36,984

No payment of a dividend is recommended (1986 nil).

### FIXED ASSETS

The position regarding fixed assets is shown in the note to the accounts.

### DIRECTORS AND THEIR INTERESTS

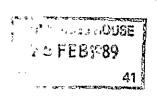
The directors who served during the year and their shareholding in the company at 31st December 1987 is set out as follows:-

JΙ	D Keating	2500
R A	A Oliver	2500
LN	M Keating	_
V 3	I M Oliver	-

Shareholding ...

### AUDITORS

In accordance with Section 384 (1) of the Companies Act 1985 a resolution proposing the re-appointment of Hazell Minshall & Co as auditors of the company will be put to the annual general meeting.



# WESSEX RESINS AND ADHESIVES LIMITED REPORT OF THE DIRECTORS (Continued)

## CHAIRMAN'S COMMENTS

Despite considerably increased competition in all markets turnover for the year improved by 24.67% over the level achieved in 1986, and the exports during the year showed a significant improvement. Additional new product developments have been produced because of the expansion of the Research Department by the appointment of pure research staff.

The Company has maintained its policy of scrict Quality Assurance for all products and continues to be a registered manufacturer under the MQAD (Ministry of Defence) AQAP4 Scheme, as well as the YSC/QA Lloyd's Register of Shipping Type Approval Scheme. The Company is also pleased to have now qualified under the BSI registered firm scheme and now holds the quality standard of BS 5750 as manufacturers.

The increase in Net Profitability from 1986 is as a result of expanding the Research Department and improving the service to customers.

### **STATUS**

The Company is a close Company as defined in Section 414 of the Income and Corporation Taxes Act 1988.

By Order of the Board

J D KEATING Chairman

BALANCE SHEET			<u>31st</u>	December	1987
				1986	
	NOTE	£	ī	£	£
FIXED ASSETS					
Tangible Assets	4		206,425		197,221
Intangible Assets			_		2,100
INVESTMENTS	14		30,185		17,693
			236,610		217,014
CURRENT ASSETS					
Stock Debtors Cash and Bank Balances	8 8	28,532 167,071 327,139		23,750 104,731 142,175	
		522,742		270,656	
·CREDITORS (due within one year)	11	591,519		354,721	
NET CURRENT ASSETS/(LIABILITIES)			(68,777)	<del></del>	(84,065)
			167,833		132,949
Represented by:-					
CAPITAL AND RESERVES					
Share Capital	12		5,000		5,000
Capital Poserves Revenue Reserves			162,833		127,949
			167,833		132,949
•					========

Approved by the Board on 14th September 1988

J D KEATING

Directors

R A OLIVER

# PROFIT AND LOSS ACCOUNT

# YEAR ENDED 31ST DECEMBER 1987

					1986
	NOTE	<u>£</u>	<u>\$</u>	£	£
TURNOVER	5		1,141,437		915,561
DIRECT COSTS			743,343		623,732
GROSS PROFIT			398,094		291,829
ADMINISTRATIVE AND OTHER EXPENS	ES		357,106		260,239
OPERATING PROFIT/(LOSS)	2		40,988		31,590
INTEREST:-	7				
Yayshle Receivable		(2,050) 17,011		(19,388) 19,414	
			14,961		26
PROFIT/(LOSS) before taxation			55,949		31,616
TAXATION	6		18,965		14,983
PROFIT/(LOSS) after taxation			36,984		16,633
EXTRAORDINARY ITEMS	15		2,100		2,100
TRANSFER TO RESERVES			34,884		14,533
BALANCE BROUGHT FORWARD			127,949		113,416
BALANCE CARRIED FORWARD			162,833		127,949
			======================================		=======================================

# STATEMENT OF SOURCE AND APPLICATION OF FUNDS

# YEAR ENDED 31st DECEMBER 1987

			198	<u>36</u>
SOURCE OF FUNDS Generated from Operations:	£	٤	£	£
Profit/(Loss) before Taxation Adjustment for items not involving		55,949		31,616
the movement of funds: Depreciation Loss/(Profit) on disposal of Fixed	Assets	14,715		16,462
		70,664		48,078
Funds from other Sources: Sale of Fixed Assets Sale of Investments (at cost)		2,396 500		5,645
Safe of Thissements (at cost)		73,560		53,723
APPLICATION OF FUNDS Purchase of Fixed Assets Loan Repayments Taxation paid	(25,999) - (26,866)		(18,669) (145,197) -	
Purchase of Investments	(12,992)		(4,250)	
		(65,857)		(168,116)
		7,703		(114,393)
MOVEMENT IN WORKING CAPITAL Stocks Debtors Creditors	4,782 62,340 (217,409)		(5,750) (78,358) (12,494)	
•		(150, 287)		(96,602)
MOVEMENT IN NET LIQUID FUNDS				
Cash and Bank Balances		157,990		(17,791)
		7,703		(114,393)

### RITES TO THE ACCOUNTS

31st DECEMBER 1987

1086

#### 1. ACCOUNTING POLICIES

- a) Accounting Convention. The accounts have been prepared under the historical cost convention.
- b) Turnover. The turnover represents net invoiced sales excluding value added tax.
- c) Hire/Lease Purchase Interest. Interest charged in the agreements is written off, in equal instalments, over the life of the agreements.
- d) Stock. Stocks and Work in Progress are valued at the lower of cost and net realisable value and, where appropriate, include a proportion of fixed and variable overheads.
- e) Depreciation. Depreciation is charged in the manner set out below to write off the cost of assets over their anticipated useful lives, taking into account, where appropriate, any scrap values:-

Vehicles 25% on written down value Fixtures and Fittings 15% on written down value

Certain assets purchased during the year have not, however, been depreciated as it was not considered that their value had fallen below cost by 31st December 1987.

Freehold Property. It is the company's policy to maintain its properties to a satisfactory state of repair at all times and therefore no provision for depreciation is made.

1007

f) Deferred Taxation. Provision is made for taxation deferred in respect of all material timing differences at the current corporation tax rate applicable to the company, except to the extent that, in the opinion of the directors, there is reasonable probability no liability will arise in the forseeable future.

### OPERATING PROFIT/(LOSS)

The operating profit (1986 profit) before taxation is stated after charging:-

	Depreciation Plant/Equipment Hire Auditors Remuneration	14,715 211 5,000	16,462 533 4,526
	Staff Costs (Note 3)	137,318	99,679
3.	STAFF COSTS		
	Wages and Salaries Directors Remuneration Penaton Costs National Insurance	78,273 42,000 11,937 5,108	46,497 38,814 10,000 4,368
		137,318	99,679
	Average number of employees in year:	12	10

# NOTES TO THE ACCOUNTS (Continued)

31st DECEMBER, 1987

## 4. TANGIBLE FIXED ASSETS

	Freehold Property	Vehicles	Plant etc.	Leasehold Property	TOTAL
Cost and Valuation At 1st January 1987	124,147	25,444	87,563	12,750	249,904
Additions	<u>-</u>	8,500	17,499	-	25,999
Disposals	•••	(8,200)	•••	_	(8,200)
At 31st December 1987	124,147	25,744	105,062	12,750	267,703
Depreciation At 1st January 1987	-	12,710	32,473	7,500	52,683
Charges	-	3,184	10,031	1,500	14,715
Eliminated on disposal	s -	(6,120)	-	-	(6,120)
At 31st December 1987		9,774	42,504	9,000	61,278
Net Book Values					
At 31st December 1987	124,147	15,970	62,558	3,750	206,425
At 31st December 1986	124,147	12,734	55,090	5,250	197,221

#### 5. TURNOVER

	The turnover is attributable to the princip	al activity	of the compar	ij
	Geographical market:	1987 £	1986 £	
	UK Export	442,841 698,596	593,561 322,000	
		1,141,437	915,561	
6.	"AXATION			
	The charge in the accounts comprises:-	<u>1987</u> £	1986 £	
	Current corporation tax Prior year adjustment	18,000 965	15,000 (17)	

18,965

14,983 ===,====

	NOTES TO THE ACCOUNTS (Continued)		31st DECEMBER, 1987
7.	INTEREST	1987 £	1986 £
	Payable:-		
	Bank Overdraft and short term loans Long term loans (over five years)	2,050 -	19,388 4,210
		2,050	23,598
	Receivable:-		
	Deposit account Divident income (net)	16,991 ==== <u>20</u> ==	19,414
8.	STOCK		
	Raw materials Finished Goods	8,231 20,301	6,540 17,210
		28,532	23,750
9.	DEFERRED TAXATION		
	No adjustments have been made in these Ac as a deferred tax liability is unlikely t future.		
10.	DEBTORS		
	Trade Other	165,466 1,605	90,442 14,289
		167,071	104,731

NOTES TO THE ACCOUNTS (Continued)		31st DECEMBER, 1987
	1987 £	1986 £
11. CREDITORS	£	£
Due within one year:- Bank overdraft	17 DED	ካለ ፀማው
Trade	47,252 348,282	20,278 225,800
Taxes and National Insurance	25,466	14,083
Current Corporation Tax	36,018	43,919
Other Creditors and Accruals	134,501	50,641
	2017502	
	591,519	354,721
	225555	<i><u> </u></i>
12. SHARE CAPITAL  Authorised	5 000	F 000
Ordinary shares of El each	5,000	5,000
Allotted, Issued and Fully Paid	<del>-</del>	
Ordinary shares of El each	5,000	5,000
ordinary shares or ha each	3,000	3,000
	2225222	# CT CT III III III
1.3 CONTINGENT LIABILITIES		
There were no contingent liabilities at	the balance sheet	date (1986 nil).
14. INVESTMENTS		
Quoted investments, at cost	30,185	17,693
15. EXTRAORDINARY ITEMS		
Write-off of Goodwill	2,100	2,100
		#======

### 15. ROYALTIES

The following royalties were paid during the year:-

- 1. E7,747 to Gougeon Bros Inc. USA re the West System Brand on product Sales of £193,666.
- £3,312 to Department of Energy UK Government on qualifying sales of £33,116

# AUDITORS REPORT TO THE MEMBERS OF WESSEX RESINS AND ADHESIVES LIMITED

We have audited the financial statements on pages 3 to 9 in accordance with the approved Auditing Standards, having regard to matters referred to in the following paragraph.

In common with many businesses of similar size and organisation the company's system of control is dependent upon the close invertement of the directors who are major shareholders. Where independent confirmation of the completeness of the accounting records was therefore not available we have received assurances from the directors that all the company's transactions have been reflected in the records.

Subject to the foregoing, in our opinion the financial statements give a true and fair view of the state of the company's affairs at 31st December 1987 and of its result and source and application of funds for the year then ended and comply with the Companies Act 1985.

2/3 Clarendon Terrace High Street Stockbridge Hampshire SO20 6EY 15th September 1988 HAZELL MINSHALL & CO

Chartered Accountants