REGISTERED NUMBER: 01600736 (England and Wales)

Annual Report and

Financial Statements for the Year Ended 31 December 2020

for

EXEL INVESTMENTS LIMITED

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Company Information for the Year Ended 31 December 2020

DIRECTORS:

T Kühl K Sey

R Taylor M Trimm

REGISTERED OFFICE:

Ocean House

The Ring Bracknell Berkshire RG12 1AN

REGISTERED NUMBER:

01600736 (England and Wales)

Strategic Report for the Year Ended 31 December 2020

The directors present their strategic report for the year ended 31 December 2020.

REVIEW OF BUSINESS

During the year the company was an investment holding company in the Deutsche Post DHL Group.

In the opinion of the directors the annexed financial statements give a fair review of the development of the business during the year and of its position at the end of the year.

Profit for the financial year	1,863	99,825
	2020 £'000	2019 £'000

The profit for the year is primarily due to the release of investment impairment provisions (note 10). The profit in the prior year was due to dividend income received from a subsidiary undertaking.

PRINCIPAL RISKS AND UNCERTAINTIES AND KEY PERFORMANCE INDICATORS (KPI's)

Given the straightforward nature of the business, the directors consider that a discussion of the main business risks and analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business.

COVID-19

The directors have considered the impact of COVID-19 on the operations and current carrying value of the assets held by the company. Whilst there continues to be uncertainty surrounding the development of the virus and any subsequent impact on the assets of the company, principally the investments in subsidiary undertakings and any intercompany funding with other group undertakings, at the date of finalising these financial statements the directors are not aware of any material change in carrying values of the company's assets. The Board will continue to monitor the situation.

SECTION 172 STATEMENT AND STAKEHOLDER ENGAGEMENT

Section 172 of the Companies Act 2006 requires a director of a company to act in the way he or she considers, in good faith, would be most likely to promote the success of the company for the benefit of its members as a whole. In doing this, section 172 requires a director to have regard, among other matters, to:

- the likely consequences of any decision in the long-term;
- the interests of the company's employees;
- the need to foster the company's business relationships with suppliers, customers and others;
- the impact of the company's operations on the community and the environment;
- the desirability of the company maintaining a reputation for high standards of business conduct;
- and the need to act fairly with members of the company.

Strategic Report - continued for the Year Ended 31 December 2020

SECTION 172 STATEMENT AND STAKEHOLDER ENGAGEMENT - continued

The directors give careful consideration to the factors set out above in discharging their duties under section 172. As the principal activity of the company is that of a holding company the directors consider these matters in the wider context of the group structure owned by Exel Investments Limited (refer to note 10 for further information). In this context the stakeholders the Board has identified with regard to this are:

- Our customers and partners
- Our employees
- Our investor
- Our suppliers

The Board sees the value of building and maintaining strong relationships with these stakeholders and is committed to delivering regular and sustained ways of doing so, with a view to this activity providing an exceptional customer experience as well as delivering value for the shareholder.

The company views the interactions with these stakeholders through the lens of our Deutsche Post DHL Group corporate strategy. As part of the Deutsche Post DHL Group, the subsidiaries are fully engaged with the Deutsche Post DHL Group strategy 2025 'Delivering excellence in a digital world', which focuses on strengthening what we do best; our core businesses. It provides a framework for accelerating, especially digital, opportunities to enhance our customer services and continuously improve our processes. Strategy 2025 retains the following stated aims for the business to be:

The Provider of choice

- Focusing on excellent execution and standard operating procedures is at the core of our operating systems. This is embodied in our First Choice methodology.
- We listen to the voice of our Customers by using the Net Promoter Approach and conducting Customer satisfaction surveys regularly.
- With our GoGreen programme, we strive for zero emissions logistics for the group by 2050 (Mission 2050).

The Employer of choice

- With our Certified program we have created a team of Certified experts and a best-in-class culture. We will increase the focus on Certified modules for management and for supervisors.
- We focus on feedback in both directions as a key tool to drive personal development.
- With our GoHelp and GoTeach programmes, we are committed to social responsibility towards
 the societies we operate in. The GoHelp programme helps people in need following natural
 disasters. Since 2005 the group has joined forces with the United Nations to run a disaster
 management program. The GoTeach programme aims to enhance the employability of young
 people, regardless of their origins, socioeconomic background or position.
- We share a joint management approach expressed in our Leadership Attributes. We train and assess our management in these attributes.

Strategic Report - continued for the Year Ended 31 December 2020

SECTION 172 STATEMENT AND STAKEHOLDER ENGAGEMENT - continued

The Investment of choice

- We are constantly looking at generating more value for all stakeholders by building new capabilities/skills and through the use of technology, automation, and data analytics.
- We drive our business in a responsible and ethical way. We will enhance policies, processes, training, and communication measures to embed compliance further in daily business life while especially focusing on suppliers and business partners.

Community

Today, corporate sustainability means more than 'good corporate citizenship'. It encompasses the entirety of a business, from the sustainability of the business model through 'Environmental, Social and Governance' (ESG) performance. Making progress in those areas is just as important as delivering our financial targets, because they strengthen the resilience of our company's core. This is demonstrated by placing our Living responsibility approach at the centre of our strategy. This includes the GoTeach, GoGreen and GoHelp initiatives.

The directors are satisfied with the position of the company at the year end and continue to monitor performance.

ON BEHALF OF THE BOARD:

M Trimm - Director

Date: 12 July 2021

Report of the Directors for the Year Ended 31 December 2020

The directors present their report with the audited financial statements of the company for the year ended 31 December 2020.

FUTURE DEVELOPMENTS

The existing activity of the business is expected to continue in future.

GOING CONCERN

The company has received a letter of support from Exel Limited, a fellow group undertaking, and the directors have carried out a going concern assessment which takes into account the forecast impact of COVID-19 on the company. The letter of support and the forecasts support the assessment that the company will continue to be able to meet its obligations as they fall due throughout the period of twelve months from the date of these financial statements. The company participates in the Deutsche Post DHL Group's centralised treasury arrangements and so shares banking arrangements with its parent and other group undertakings. The company can draw on these arrangements for funds should the need to access a short term working capital facility arise. Consequently, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

FINANCIAL RISK MANAGEMENT

The company's operations are totally related to the activities of the Deutsche Post DHL Group of companies. As such its management of financial risk is dependent on the policies and risk management strategies of the ultimate parent company, Deutsche Post AG. Risk management policies where appropriate are approved by the Board of Directors, are consistent with Deutsche Post DHL Group financial risk policies, and are implemented by the company's finance department.

The company does not use derivative financial instruments.

DIVIDENDS

The total distribution of dividends for the year ended 31 December 2020 was £nil.

The total distribution of dividends for the year ended 31 December 2019 was £100,000,000.

The directors recommend that no final dividend be paid.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 January 2020 to the date of this report.

T Kühl K Sey M Trimm

Other changes in directors holding office are as follows:

R Taylor - appointed 1 June 2021

Report of the Directors – continued for the Year Ended 31 December 2020

DIRECTORS' INDEMNITIES

The company maintains liability insurance for its directors and officers. The company also provided an indemnity for its directors, which is a qualifying third party indemnity provision for the purpose of the Companies Act 2006. The indemnity was in force throughout the financial year and is currently in force.

POST BALANCE SHEET EVENTS

Since the balance sheet date, it was announced in the UK Government's Budget on 3 March 2021 that the main UK corporation tax rate will increase to 25% from 1 April 2023. This change was substantively enacted on 24 May 2021.

STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The directors are responsible for preparing the Annual Report and the Financial Statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards, comprising FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland", and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable United Kingdom Accounting Standards, comprising FRS 102, have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

Report of the Directors – continued for the Year Ended 31 December 2020

EXEMPTION FROM THE REQUIREMENT TO PERFORM AN AUDIT

The company has taken advantage of the exemption from audit granted under Section 479A of the Companies Act 2006 to subsidiary companies of an EU registered ultimate parent company. The ultimate parent company Deutsche Post AG, a company registered in Germany, has agreed to the exemption and provided a guarantee to the company for all outstanding liabilities to which the company is subject at the end of the financial year, in accordance with Section 479C of the Companies Act 2006.

ON BEHALF OF THE BOARD:

MICHAEL | YIMM Michael Trimm (Jul 12, 2021 17:00 GMT+1)

M Trimm - Director Date: 12 July 2021

Statement of Comprehensive Income for the Year Ended 31 December 2020

	Note	2020 £'000	2019 £'000
Income from shares in group undertakings Amounts written back to investments	5	2,000	100,000
OPERATING PROFIT	6	2,000	100,000
Other interest receivable and similar income Interest payable and similar charges	· 7 8	3 (140)	19 (194)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		1,863	99,825
Tax on profit on ordinary activities	9	· -	-
PROFIT FOR THE FINANCIAL YEAR		1,863	99,825

There are no items of other comprehensive income other than the profit for the financial year (2019: £nil).

CONTINUING OPERATIONS

All results relate to continuing operations.

Balance sheet as at 31 December 2020

	Note	2020 £'000	2019 £'000
FIXED ASSETS Investments	10	109,868	107,868
CURRENT ASSETS Debtors	11	3,877	2,035
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	12	(12,046)	(10,067)
NET CURRENT LIABILITIES		(8,169)	(8,032)
TOTAL ASSETS LESS CURRENT LIABILITIES	•	101,699	99,836
CAPITAL AND RESERVES			
Called up share capital	13	36,231	36,231
Share premium account		56,861	56,861
Retained earnings		8,607	6,744
EQUITY		101,699	99,836

The company is entitled to exemption from audit under Section 479A of the Companies Act 2006 relating to subsidiary companies for the year ended 31 December 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2020 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

- (a) ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006; and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements on pages 8 to 24 were approved by the Board of Directors on 12 July 2021 and signed on its behalf by:

Thorston Kühl
Thorston Kühl (Jul 12, 2021 17:58 GMT+2)

T Kühl - Director

The notes on pages 11 to 24 form part of these financial statements.

Statement of Changes in Equity for the Year Ended 31 December 2020

	Note	Called up share capital £'000	Share premium account £'000	Retained earnings £'000	Total £'000
Balance at 1 January 2019		36,231	56,861	6,919	100,011
Changes in equity					
Dividends	14	-	-	(100,000)	(100,000)
Profit for the financial year		-		99,825	99,825
Balance at 31 December 2019		36,231	56,861	6,744	99,836
Changes in equity					
Profit for the financial year		· <u>-</u>		1,863	1,863
Balance at 31 December 2020		36,231	56,861	8,607	101,699

Retained earnings represents accumulated comprehensive income for the year and prior years.

The share premium account represents the premium amount, over and above the nominal value, on any shares issued in prior years.

The notes on pages 11 to 24 form part of these financial statements.

Notes to the Financial Statements for the Year Ended 31 December 2020

1. GENERAL INFORMATION AND STATEMENT OF COMPLIANCE

General information

Exel Investments Limited is a private company limited by shares and is incorporated and domiciled in England. The address of its registered office is Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN.

Statement of compliance

These financial statements have been prepared in compliance with United Kingdom Accounting Standards, including Financial Reporting Standard 102, "The Financial Reporting Standard applicable in the United Kingdom and the Republic of Ireland" ("FRS 102") and in accordance with the Companies Act 2006.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of preparing the financial statements

The company has received a letter of support from Exel Limited, a fellow group undertaking, and the directors have carried out a going concern assessment which takes into account the forecast impact of COVID-19 on the company. The letter of support and the forecasts support the assessment that the company will continue to be able to meet its obligations as they fall due throughout the period of twelve months from the date of these financial statements. The company participates in the Deutsche Post DHL Group's centralised treasury arrangements and so shares banking arrangements with its parent and other group undertakings. The company can draw on these arrangements for funds should the need to access a short term working capital facility arise. Consequently, the directors have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt the going concern basis in preparing the financial statements.

The principal accounting policies adopted by the company are set out below and are consistent with those of the previous year.

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the company's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

The company is a wholly-owned subsidiary of Deutsche Post AG, a company incorporated in Germany, and is included in the consolidated financial statements of Deutsche Post AG which are publicly available. Consequently, the company has taken advantage of the exemption from preparing consolidated financial statements under the terms of Section 400 of the Companies Act 2006. These financial statements are the company's separate financial statements.

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Financial Reporting Standard 102 - reduced disclosure exemptions

The company has taken advantage of the following disclosure exemptions in preparing these financial statements, as permitted by FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" Section 1.12:

- the requirements of Section 7 statement of Cash Flows and paragraph 3.17(d) of FRS 102
- the requirements of Section 4.12(a)(iv) Statement of Financial Position FRS 102 paragraph for providing a reconciliation of the number of shares outstanding at the beginning and end of the period
- the requirements of Section 33.7 regarding the disclosure of key management personnel compensation in total
- the requirements of Section 11 paragraphs 11.42, 11.44, 11.45, 11.47, 11.48(a)(iii), 11.48(a)(iv), 11.48(b), 11.48(c) regarding the disclosure of financial instruments

The company has also taken advantage of the exemption granted under Section 33.1A of FRS 102 from the disclosure of related party transactions with other wholly owned members of the group.

Taxation

(i) Current tax

Current tax is the amount of income tax payable in respect of the taxable profit for the year or prior years. Tax is calculated on the basis of tax rates and laws that have been enacted or substantively enacted by the year end.

Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate on the basis of amounts expected to be paid to the tax authorities.

(ii) Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date where transactions or events that resulted in an obligation to pay more tax in the future or a right to pay less tax in the future have occurred at the balance sheet date. Timing differences are differences between the company's taxable profits and its results as stated in the financial statements.

Deferred tax is measured at the tax rates that are expected to apply in the years in which the timing differences are expected to reverse, based on tax rates and laws that have been enacted or substantively enacted by the balance sheet date. Deferred tax is measured on a non-discounted basis.

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Taxation - continued

(ii) Deferred tax - continued

The company has entered into an agreement regarding UK corporation tax payments and refunds with Exel Limited, a fellow group undertaking. Under the terms of this agreement, Exel Limited has undertaken to discharge the current and future UK corporation tax liabilities on behalf of, and benefit from any tax recoverable due to, the company. The company recognises its UK corporation tax and deferred tax liabilities, but as such liabilities are indemnified by Exel Limited, an indemnification asset for the amount due from Exel Limited is also recognised in the balance sheet until the amount is settled on the company's behalf. The net tax charge on the profit or loss on ordinary activities that has been indemnified by Exel Limited is netted against the indemnification amount due from Exel Limited in the statement of comprehensive income.

As a result of the above agreement with Exel Limited, the company will not benefit from the reversal of deferred tax assets and consequently these are not recognised in the financial statements.

Foreign currencies

The company's functional and presentation currency is the pound sterling.

Dividend income

Dividend income is recognised when the right to receive payment is established.

Fixed asset investments

Fixed asset investments are included in the balance sheet at cost less provision for any impairment in value. Investment carrying values are reviewed for impairment at the balance sheet date and when there has been an indication of potential impairment.

Amounts owed by group undertakings

As a part of its normal activity, the company provides loan financing to members of the group. The loans are advanced on commercial terms, taking into account the borrower's status and financial position. The company periodically assesses the ability of the borrower to repay the loans, and provisions are made where necessary and recognised in other operating charges. If the borrower's financial position subsequently improves or the loan is repaid then any excess provision is released and recognised in other operating income. The loans are repayable on demand and for the purposes of FRS 102 are regarded as basic financial instruments.

Called up share capital

Ordinary shares are classified as equity.

Contingencies

Contingent liabilities arise as a result of past events when

- (i) it is not probable that there will be an outflow of resources or that the amount cannot be reliably measured at the reporting date or
- (ii) when the existence will be confirmed by the occurrence or non-occurrence of uncertain future events not wholly within the company's control.

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – continued

Contingencies - continued

Contingent liabilities are disclosed in the financial statements unless the probability of an outflow of resources is remote.

Contingent assets are disclosed in the financial statements when an inflow of economic benefits is probable.

Financial instruments

The company has chosen to adopt the Sections 11 of FRS 102 in respect of financial instruments.

(i) Financial assets

Basic financial assets, including trade and other debtors and cash and bank balances are initially recognised at transaction price.

At the end of each reporting period financial assets measured at amortised cost are assessed for objective evidence of impairment. If an asset is impaired the impairment loss is the difference between the carrying amount and the present value of the estimated cash flows discounted at the asset's original effective interest rate. The impairment loss is recognised in profit or loss.

Financial assets are derecognised when (a) the contractual rights to the cash flows from the asset expire or are settled or (b) substantially all the risks and rewards of the ownership of the asset are transferred to another party or (c) control of the asset has been transferred to another party.

(ii) Financial liabilities

Basic financial liabilities, including trade and other payables, bank loans and loans from fellow group companies that are classified as debt, are initially recognised at transaction price.

Trade payables are obligations to pay for goods or services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade payables are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method. Financial liabilities are derecognised when the liability is extinguished, that is when the contractual obligation is discharged, cancelled or expires.

(iii) Offsetting

Financial assets and liabilities are offset and the net amounts presented in the financial statements when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

3. CRITICAL ACCOUNTING JUDGEMENTS AND ESTIMATION UNCERTAINTY

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The company makes estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are addressed below.

Impairment of debtors

The company makes an estimate of the recoverable value of amounts receivable from group undertakings by performing an annual impairment review based on the net assets of those group companies. See note 11 for the net carrying amount of the debtors and the associated impairment provision.

Impairment of investments

The company holds investments in fellow group undertakings which are reviewed for impairment on a regular basis. The carrying value of the investments is compared to the net asset value and an impairment recognised in the statement of comprehensive income where appropriate. See note 10 for the net carrying amount of the investments and the associated impairment provision.

4. STAFF COSTS

There were no staff costs for the year ended 31 December 2020 nor for the year ended 31 December 2019.

The company had no employees (2019: none).

5. AMOUNTS WRITTEN BACK TO INVESTMENTS

Amounts written off investments (note 10)	2,000	-
	2020 £'000	2019 £'000

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

OPERATING PROFIT

The directors receive no remuneration (2019: £nil) specifically for services provided to the company.

Key management personnel include the directors of fellow group undertakings within the UK and Germany. The key management personnel receive no payment from the company with regard to these services.

There is no audit fee for 2020 (2019: £nil) as the company has taken advantage of the exemption from audit granted under Section 479A of the Companies Act 2006.

7. OTHER INTEREST RECEIVABLE AND SIMILAR INCOME

		2020 £'000	2019 £'000
	Interest receivable from group undertakings	3	19
8.	INTEREST PAYABLE AND SIMILAR CHARGES		
		2020	2019
		£,000	£'000
	Interest payable to group undertakings	140	194

9. TAX ON PROFIT ON ORDINARY ACTIVITIES

A fellow group undertaking, Exel Limited, has undertaken to discharge the company's liability to UK corporation tax. The company has also agreed that Exel Limited will benefit from any tax recoverable. The indemnification asset arising under this agreement, if any, is disclosed in other debtors.

	· 2020 £'000	2019 £'000
Current tax	• -	-
Deferred tax		-
Total tax on profit on ordinary activities	-	

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

9. TAX ON PROFIT ON ORDINARY ACTIVITIES - continued

Reconciliation of tax charge

The tax assessed for the year differs from (2019: differs from) the standard rate of corporation tax in the UK of 19% (2019: 19%). The differences are explained below:

	2020	2019
	£'000	£'000
Profit on ordinary activities before taxation	1,863	99,825
Profit on ordinary activities before taxation multiplied by standard rate of corporation tax in the UK of 19%		
(2019: 19%)	354	18,967
Effects of:		
Income not subject to UK tax Group relief surrendered to other	(380)	(19,000)
group companies	26	33
Total tax on profit on ordinary activities		-

The standard rate of corporation tax is 19% (2019: 19%)

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

10. INVESTMENTS

	Shares in group undertakings £'000
COST	
At 1 January 2020 and 31 December 2020	136,380
PROVISIONS	
At 1 January 2020	28,512
Released in the year	(2,000)
At 31 December 2020	26,512
NET BOOK VALUE	
At 31 December 2020	109,868
At 31 December 2019	107,868

During the year the company released the provision of £1,000,000 held against the carrying value of its investment in Exel Holdings Limited as a result of the improved financial position of the subsidiary. The company also released £1,000,000 of the provision held against the carrying value of DHL Global Match (UK) Limited as a result of their improved financial position.

The following companies are the subsidiary undertakings and interests held directly or indirectly by the company. For the investments held directly by the company, unless otherwise stated, 100% of the ordinary share capital is owned, the subsidiaries operate in their country of incorporation, and have a 31 December year end:

Directly held investments

Nature of business	Registered office address
	Ocean House, The
Business	Ring, Bracknell,
services	Berkshire, RG12 1AN
	Ocean House, The
Mail	Ring, Bracknell,
services	Berkshire, RG12 1AN
	Solstice House, 251
	Midsummer
	Boulevard,
Logistics	Central Milton Keynes,
services	MK9 1EA
	Business services Mail services

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

10. INVESTMENTS - continued

Directly held investments - continued

Company	Nature of business	Registered office address
Exel Holdings Limited (98.04% owned)	Investment company	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Indirectly held investments	% held	
	through direct	
Company	and indirect holding	Registered office address
Compass Point (St Ives) Management Company Limited	98.01%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
DHL Pensions Investment Fund Limited	74%	Howard House, 40-64 St Johns Street, Bedford, MK42 ODJ
DHL Real Estate (UK) Limited	98.04%	Solstice House, 251 Midsummer Boulevard, Central Milton Keynes, MK9 1EA
DHL Services Limited	99.9%	Solstice House, 251 Midsummer Boulevard, Central Milton Keynes, MK9 1EA
DHL Services Limited	99.9%	Ocean House, The
DHL Supply Chain International Limited	100%	Ring, Bracknell, Berkshire, RG12 1AN
DHL Trustees Limited	74%	Howard House, 40-64 St Johns Street, Bedford, MK42 ODJ

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

10. INVESTMENTS - continued

Indirectly held investments

mairectly neta investments	% held through direct and	•
Company	indirect holding	Registered office address
		Solstice House, 251 Midsummer Boulevard, Central Milton Keynes,
DigiHaul Limited	60%	MK9 1EA
DSC Healthcare Trustees Limited	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Elder Dempster Limitada	96.99%	Avenida 4 De Fevereiro, N.23/24 Luanda, Angola
Exel Logistics Property Limited	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Exel Secretarial Services Limited	98.04%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Exet Secretariat Services Littilled	76.04%	Ocean House, The Ring, Bracknell,
Exel UK Limited	100%	Berkshire, RG12 1AN
Freight Indemnity and Guarantee Company Limited	98.04%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
		Solstice House, 251 Midsummer Boulevard, Central Milton Keynes,
Fuels Transport & Logistics Limited	100%	MK9 1EA

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

10. INVESTMENTS - continued

Indirectly held investments - continued

	% held through direct and	
Company	indirect holding	Registered office address
Health Solutions Team Limited	50%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Hull Blyth (Angola) Limited	97.97%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Hyperion Properties Limited	98.01%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Joint Retail Logistics Limited	98.04%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
McGregor Cory Limited	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Power Europe (Cannock) Limited	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Power Europe (Doncaster) Limited (in liquidation)	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Power Europe Development Limited (in liquidation)	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Power Europe Development No. 3 Limited (in liquidation)	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

10. INVESTMENTS – continued

Indirectly b	neld investment:	s - continued

	% held through direct and	
Company	indirect holding	Registered office address
Power Europe Limited (in liquidation)	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Power Europe Operating Limited	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Rosier Distribution Limited	98.04%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Tankfreight Limited	100%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Tradeteam Limited	98.04%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN
Trucks and Child Safety Limited	98.04%	Ocean House, The Ring, Bracknell, Berkshire, RG12 1AN

In the opinion of the directors, the value of the company's investments in subsidiary undertakings is not less than the amount included in the balance sheet.

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

11. DEBTORS

	2020 £'000	2019 £'000
Amounts owed by group undertakings	3,877	2,035

Amounts owed by group undertakings, on which the interest rate is the Sterling Overnight Index Average minus 0.3%, are unsecured and repayable on demand.

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2020	2019
	£'000	£'000
Amounts owed to group undertakings	12,046	10,067

Amounts owed to group undertakings include an unsecured interest bearing loan. The rate of interest applicable is LIBOR plus a margin of 60 basis points (0.60%). The loan is repayable on demand.

13. CALLED UP SHARE CAPITAL

2020 .	2019
£'000	£,000
36,231	36,231
	£'000

There were no allotments during the year (2019: none).

There is a single class of ordinary shares. There are no restrictions on the distribution of dividends and the repayment of capital.

14. DIVIDENDS

	2020	2019
	£'000	£'000
Equity - ordinary		
Interim paid: £nil (2019: £0.18) per 6 2/3 pence share		
	-	100,000

Notes to the Financial Statements - continued for the Year Ended 31 December 2020

15. CONTINGENT LIABILITIES

For Value Added Tax (VAT) purposes, the company is grouped with other undertakings in a VAT group; under these arrangements the company has a joint and several liability for amounts owed by those undertakings to HM Revenue & Customs. The balance of VAT payable by the VAT group as at 31 December 2020 was £61,321,000 (2019: £44,841,000).

16. POST BALANCE SHEET EVENTS

Since the balance sheet date, it was announced in the UK Government's Budget on 3 March 2021 that the main UK corporation tax rate will increase to 25% from 1 April 2023. This change was substantively enacted on 24 May 2021.

17. ULTIMATE CONTROLLING PARTY

The company's immediate parent undertaking is Exel Limited. The company's ultimate parent undertaking and controlling party is Deutsche Post AG, a company incorporated in Germany. This is the only group of which the Company is a member for which group financial statements are prepared. Copies of the financial statements of Deutsche Post AG can be obtained from Deutsche Post AG, Headquarters, Investor Relations, 53250 Bonn, Germany.