# DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012





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# **COMPANY INFORMATION**

**DIRECTORS** 

Dr W W Frischmann CBE

S S Prabhu

**COMPANY SECRETARY** 

L S Roberts

**COMPANY NUMBER** 

1586826

**REGISTERED OFFICE** 

5 Manchester Square

London W1U 3PD

**AUDITORS** 

Berg Kaprow Lewis LLP

Chartered Accountants & Statutory Auditor

35 Ballards Lane

London **N3 1XW** 

**BANKERS** 

Barclays Bank plc Level 7 United Kingdom House

180 Oxford Street

London W1D 1EA

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# DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2012

The directors present their report and the financial statements for the year ended 31 March 2012

#### **PRINCIPAL ACTIVITIES**

The principal activity of the company during the year was that of development management

#### **BUSINESS REVIEW**

In partnership with London & General Property Limited we have received planning permission for the opportunity to develop Fort Gilkicker which includes restoration of this Grade II\* listed Scheduled Ancient Monument and its conversion to 26 residencies. We have also been shortlisted, again with our partners above, for development opportunities in the Guernsey and the Isle of Man, which will now take longer to materialise following the recent tightening of the availability of bank credit.

We are reviewing the opportunity to extend the activities of the company into the field of housing and mixed-use development, building on our established relationship with public sector landholders, both here and overseas

The company operates a defined benefit pension scheme. The scheme's funds are administered by trustees and are independent of the company's finances. Contributions are paid to the schemes in accordance with the recommendations of a qualified independent actuary, Scottish Equitable. The scheme was closed to future accrual on 31 July 2010.

#### **RESULTS**

The loss for the year, after taxation, amounted to £54,106 (2011 - loss £68,923)

# **DIRECTORS**

The directors who served during the year were

Dr W W Frischmann CBE S S Prabhu

# COMPANY'S POLICY FOR PAYMENT OF CREDITORS

The company follows a standard code for payment of creditors and ensures that the finance department is aware of this policy and as far as possible adheres to it. It is the company's policy to agree terms of payment with each supplier and to abide as far as possible by those terms. A copy of this policy is available from the company secretary at the registered office.

#### **DIRECTORS' INSURANCE**

Directors' and officers' liability insurance has been maintained by the company during the year

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#### DIRECTORS' REPORT FOR THE YEAR ENDED 31 MARCH 2012

#### **GOING CONCERN**

The directors confirm that they are satisfied the company has adequate resources based on it's Group support to continue in business for the foreseeable future. For this reason, they continue to adopt the going concern basis in preparing the accounts

#### PROVISION OF INFORMATION TO AUDITORS

Each of the persons who are directors at the time when this Directors' report is approved has confirmed that

- so far as that director is aware, there is no relevant audit information of which the company's auditors are unaware, and
- that director has taken all the steps that ought to have been taken as a director in order to be aware of
  any information needed by the company's auditors in connection with preparing their report and to
  establish that the company's auditors are aware of that information

#### **AUDITORS**

Under section 487 of the Companies Act 2006, Berg Kaprow Lewis LLP will be deemed to have been reappointed as auditor and will therefore continue in office

#### **DIRECTORS' RESPONSIBILITIES STATEMENT**

The directors are responsible for preparing the Directors' report and the financial statements in accordance with applicable law and regulations

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing these financial statements, the directors are required to

- select suitable accounting policies and then apply them consistently,
- make judgments and accounting estimates that are reasonable and prudent,
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements,
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

This report was approved by the board on 28 September 2012 and signed on its behalf

Dr W W Frischmann CBE

Director

# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF HAWK DEVELOPMENT MANAGEMENT PLC

We have audited the financial statements of Hawk Development Management Plc for the year ended 31 March 2012, set out on pages 5 to 17 The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice)

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed

# RESPECTIVE RESPONSIBILITIES OF DIRECTORS AND AUDITORS

As explained more fully in the Directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

#### SCOPE OF THE AUDIT OF THE FINANCIAL STATEMENTS

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed, the reasonableness of significant accounting estimates made by the directors, and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' report to identify material inconsistencies with the audited financial statements. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

#### **OPINION ON FINANCIAL STATEMENTS**

In our opinion the financial statements

give a true and fair view of the state of the company's affairs as at 31 March 2012 and of its loss for the year then ended,

have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, and

have been prepared in accordance with the requirements of the Companies Act 2006

# **OPINION ON OTHER MATTER PRESCRIBED BY THE COMPANIES ACT 2006**

In our opinion the information given in the Directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements

# INDEPENDENT AUDITORS' REPORT TO THE SHAREHOLDERS OF HAWK DEVELOPMENT MANAGEMENT PLC

#### MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us, or
- the financial statements are not in agreement with the accounting records and returns, or
- certain disclosures of directors' remuneration specified by law are not made, or
- we have not received all the information and explanations we require for our audit

Brian J Wolkind FCA (Senior statutory auditor)

for and on behalf of Berg Kaprow Lewis LLP

Chartered Accountants Statutory Auditor

35 Ballards Lane London N3 1XW

Date 28 September 2012

# PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 MARCH 2012

		2012	2011
	Note	£	£
TURNOVER	1,2	-	10,456
Cost of sales		(39,968)	(45,791)
GROSS LOSS		(39,968)	(35,335)
Administrative expenses		(33,643)	(49,396)
OPERATING LOSS	3	(73,611)	(84,731)
Interest receivable and similar income		7	5
Other finance income	6	(16,800)	(27,800)
LOSS ON ORDINARY ACTIVITIES BEFORE TAXATION		(90,404)	(112,526)
Tax on loss on ordinary activities	7	36,298	43,603
LOSS FOR THE FINANCIAL YEAR	12	(54,106)	(68,923)

All amounts relate to continuing operations

The notes on pages 8 to 17 form part of these financial statements

# STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES FOR THE YEAR ENDED 31 MARCH 2012

LOSS FOR THE FINANCIAL YEAR	Note	2012 £ (54,106)	2011 £ (68,923)
Actuarial / (loss) gain related to pension scheme	15	(91,200)	7,800
Movement to deferred tax relating to pension liabilities	15	(2,171)	(13,260)
TOTAL RECOGNISED GAINS AND LOSSES RELATING TO THE YEAR		(147,477)	(74,383)

The notes on pages 8 to 17 form part of these financial statements

# HAWK DEVELOPMENT MANAGEMENT PLC REGISTERED NUMBER. 1586826

# BALANCE SHEET AS AT 31 MARCH 2012

		<u> </u>		
Note	£	2012 £	£	2011 £
8		7,558		7,558
9	307,426		487,830	
	7,244		11,114	
	314,670		498,944	
10	(1,010,354)		(1,092,922)	
		(695,684)		(593,978)
TIES		(688,126)		(586,420)
15		(252,168)		(206, 397)
		(940,294)		(792,817)
11		12,502		12,502
12		(952,796)		(805,319)
13		(940,294)		(792,817)
	8 9 10 TIES 15	8  9 307,426 7,244 314,670  10 (1,010,354)  TIES 15	Note £ £  8 7,558  9 307,426	Note £ £ £ £  8 7,558  9 307,426 487,830 7,244 11,114 314,670 498,944  10 (1,010,354) (1,092,922)  (695,684)  TIES (688,126) (252,168)  (940,294)  11 12 (952,796)

The financial statements were approved and authorised for issue by the board and were signed on its behalf on 28 September 2012.

Dr W W Frischmann CBE

Director

The notes on pages 8 to 17 form part of these financial statements

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

#### 1. ACCOUNTING POLICIES

#### 1.1 Basis of preparation of financial statements

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards

At the balance sheet date the company's net liabilities exceeded its assets. The financial statements have been prepared on the going concern basis as in the opinion of the directors the company will receive continued support from other companies in the Pell Frischmann Group of the companies for the foreseeable future.

#### 1.2 Cash flow

The company, being a subsidiary undertaking where 90% or more of the voting rights are controlled within the group whose consolidated financial statements are publicly available, is exempt from the requirement to draw up a cash flow statement in accordance with FRS 1

#### 1.3 Turnover

Turnover comprises revenue recognised by the company in respect of services supplied, exclusive of Value Added Tax

Turnover is included in respect of long-term contracts according to the stage of completion of each contract

#### 1.4 Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided at rates calculated to write off the cost of fixed assets, less their estimated residual value, over their expected useful lives on the following bases

Fixtures & fittings

25% reducing balance

Computer equipment

25% straight line

No depreciation is provided on freehold buildings on the grounds that it would be immaterial

# 1.5 Deferred taxation

Full provision is made for deferred tax assets and liabilities arising from all timing differences between the recognition of gains and losses in the financial statements and recognition in the tax computation

A net deferred tax asset is recognised only if it can be regarded as more likely than not that there will be suitable taxable profits from which the future reversal of the underlying timing differences can be deducted

Deferred tax assets and liabilities are calculated at the tax rates expected to be effective at the time the timing differences are expected to reverse

Deferred tax assets and liabilities are not discounted

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

# 1. ACCOUNTING POLICIES (continued)

#### 1.6 Pensions

The company's employees belong to the Hawk Development Management Plc Retirement and Death Benefits Scheme which is funded by both employer's and employees' contributions and which is of the defined benefit type. The pension cost is assessed in accordance with the advice of an independent qualified actuary and the pension charge is based on a full actuarial valuation dated 31 March 2011.

The operating, financing and deferred tax costs of the scheme are recognised separately in the profit and loss account. Service costs are spread over the period over which the employees' benefits accrue. Administration and other costs are charged to the profit and loss account when incurred. Financing and costs and deferred tax movements are recognised in the periods in which they arise.

Actuarial gains and lossed are recognised immediately in the Statement of Total Recognised Gains and Losses

#### 2. TURNOVER

All turnover arose within the United Kingdom

#### 3. OPERATING LOSS

During the year, no director received any emoluments (2011 - £NIL)

# 4 AUDITORS' REMUNERATION

	2012	2011
	£	£
Fees payable to the company's auditor for the audit of the		
company's annual accounts	2,860	2,800

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

5.	STAFF COSTS		
	Staff costs were as follows		
		2012 £	2011 £
	Wages and salaries	•	22,576
	Social security costs Other pension costs (Note 15)	-	923 (3,942)
		<u> </u>	19,557
	The average monthly number of employees, including the director	ors, during the year was as	follows
		2012	2011
		No.	No
	Administration	3	4
6	OTHER FINANCE INCOME		
		2012 £	2011 £
	Expected return on pension scheme assets	72,400	61,900
	Interest on pension scheme liabilities	(89,200)	(89,700)
		(16,800)	(27,800)
<b>-</b>	TAVATION	(16,800)	(27,800)
7.	TAXATION	<del> </del>	
7.	TAXATION	(16,800) 2012 £	(27,800) 2011 £
7.	TAXATION  Receipt in respect of group relief	2012	2011

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

# 7 TAXATION (continued)

# Factors affecting tax charge for the year

The tax assessed for the year is higher than (2011 - higher than) the standard rate of corporation tax in the UK of 26% (2011 - 28%) The differences are explained below

	2012 £	2011 £
Loss on ordinary activities before tax	(90,404)	(112,526)
Loss on ordinary activities multiplied by standard rate of corporation tax in the UK of 26% (2011 - 28%)	(23,506)	(31,507)
Effects of		
Other tax adjustments	(12,792)	(12,096)
Current tax credit for the year (see note above)	(36,298)	(43,603)

# Factors that may affect future tax charges

There were no factors that may affect future tax charges

# 8. TANGIBLE FIXED ASSETS

	Freehold property £	Plant & machinery £	Fixtures & fittings £	Total £
Cost				
At 1 April 2011 and 31 March 2012	7,558	22,858	11,806	42,222
Depreciation				
At 1 April 2011 and 31 March 2012	-	22,858	11,806	34,664
Net book value				
At 31 March 2012	7,558		<u>.</u>	7,558
At 31 March 2011	7,558	-	-	7,558

In the opinion of the directors the market value of the land as at the year end was approximately £25,000

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

9.	DEBTORS		
		2012 £	2011 £
	Amounts owed by group undertakings Other debtors	265,679 5,449	433,076 1,836
	Prepayments and accrued income	-	9,315
	Tax recoverable	36,298	43,603
		307,426	487,830
10.	CREDITORS Amounts falling due within one year		
	Amounts faming due Within one your		
		2012 £	2011 £
	<b>T</b> 1		
	Trade creditors Amounts owed to group undertakings	8,614 974,410	1,148 1,052,441
	Other creditors	7,120	23,331
	Accruals and deferred income	20,210	16,002
		1,010,354	1,092,922
11.	SHARE CAPITAL		
		2012	2011
		£	£
	Allotted, called up and fully paid		
	2 Ordinary shares of £1 each	2	2
	Allotted, called up and partly paid		
	49,998 (2011 - 49,998) Ordinary shares of £1 each	12,500	12,500
	•	·	<del></del>

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

#### 12. RESERVES

	Profit and loss account £
At 1 April 2011 Loss for the year Pension reserve movement	(805,319) (54,106) (93,371)
At 31 March 2012	(952,796)

The closing balance on the Profit and loss account includes a £252,168 (2011 - £206,397) debit, stated after deferred taxation of £79,632 (2011 - £81,803), in respect of pension scheme liabilities of the company pension scheme

#### 13. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' DEFICIT

	2012 £	2011 £
Opening shareholders' deficit Loss for the year Other recognised gains and losses during the year	(792,817) (54,106) (93,371)	(718,434) (68,923) (5,460)
Closing shareholders' deficit	(940,294)	(792,817)

# 14. CONTINGENT LIABILITIES

There are unquantified contingent liabilities in the normal course of business arising under development management contracts and the company is covered by professional indemnity insurance

#### 15 PENSION COMMITMENTS

The company operates a Defined benefit pension scheme

The company operates a pension scheme providing benefits based on a final pensionable pay. The assets of the scheme are held separately from those of the Company. Contributions to the scheme are charged to the profit and loss account so as to spread the costs of pensions over employees working lives with the Company.

The contributions are determined by Richard Ralph, FIA, a professionally qualified actuary on the basis of triennial valuations using the projected unit method

The scheme was closed to future accrual on 31 July 2010

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

15.	PENSION COMMITMENTS (continued)	
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The amounts recognised in the Balance sheet are as follows		
	2012 £	2011 £
Present value of funded obligations Fair value of scheme assets	(1,804,000) 1,472,200	(1,656,700) 1,368,500
Deficit in scheme Related deferred tax asset	(331,800) 79,632	(288,200) 81,803
Net liability	(252,168)	(206,397)
The amounts recognised in profit or loss are as follows		
	2012 £	2011 £
Current service cost Interest on obligation Expected return on scheme assets	(89,200) 72,400	(2,200) (89,700) 61,900
Total	(16,800)	(30,000)
Movements in the present value of the defined benefit obligation were a	s follows	
	2012 £	2011 £
Opening defined benefit obligation Current service cost	1,656,700	1,676,800 2,200
Interest cost Actuarial Losses/(gains) Benefits paid Charges	89,200 129,300 (71,200) -	89,700 (29,700) (80,600) (1,700)
Closing defined benefit obligation	1,804,000	1,656,700

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

#### 15. PENSION COMMITMENTS (continued)

Changes in the fair value of scheme assets were as follows

	2012	2011
	£	£
Opening fair value of scheme assets	1,368,500	1,337,600
Expected return on assets	72,400	61,900
Actuarial gains and (losses)	38,100	(21,900)
Contributions by employer	66,000	73,200
Benefits paid	(71,200)	(80,600)
Charges paid	(1,600)	(1,700)
	1,472,200	1,368,500

The cumulative amount of actuarial gains and losses recognised in the Statement of total recognised gains and losses was £569,700 (2011 - £478,500)

The company expects to contribute £46,500 to its Defined benefit pension scheme in 2013

The major categories of scheme assets as a percentage of total scheme assets are as follows

	2012	2011
Equities	23.19 %	23 85 %
Bonds	33.81 %	31 22 %
Gilts	2.64 %	2 36 %
Insured pensioners	39.09 %	40 43 %
Other assets	1.27 %	2 13 %

Principal actuarial assumptions at the Balance sheet date (expressed as weighted averages)

	2012	2011
Discount rate at 31 March	5.10 %	5 50 <b>%</b>
Expected return on scheme assets at 31 March	5.47 %	6 00 %
Future pension increases	2.30 %	2 40 %
Inflation	2.61 %	3 00 %

The expected return on scheme assets is derived as the weighted average of the expected returns from each of the main asset classes. The expected return on scheme have been calculated using the net rate of return after allowing for the annual management charge of 1% collected through the pricing of units.

# Mortality assumptions

The assumptions relating to mortality rates underlying the pension scheme liabilities at the balance sheet date are based SIPMA (2011 SIPMA) for Males and SIPFA (2011 SIPFA) for Females year of birth tables, with a medium cohort projection and include an allowance for future improvements in longevity. The assumed life expectations on retirement at age 65 are as follows

- Retiring today 22 5 years for males and 24 7 years for females
- Retiring in 20 years 24 2 years for males and 26 6 years for females

# NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

# 15. PENSION COMMITMENTS (continued)

On 1 March 2011, the Court of Justice of the European Union issued a ruling to the effect that taking the gender of the insured individual into account as a risk factor in insurance contracts constitutes discrimination. However, the exact implementation of the ruling into UK law, and in particular the application of potential UK legislation to Defined Benefit schemes, remain uncertain. The proposed mortality assumptions and related factors make no allowance for the potential impact of such future legislation.

History of surplus / (deficit) in the scheme and experience adjustments

Amounts for the current and previous period are as follows

Defined benefit pension schemes

2012	2011
£	£
(1,804,000)	(1,656,700)
1,472,200	1,368,500
(331,800)	(288,200)
(129,300)	29,700
38,100	(21,900)
	(1,804,000) 1,472,200 (331,800) (129,300)

#### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2012

#### 16. RELATED PARTY TRANSACTIONS

The company has taken advantage of the exemptions conferred by the Financial Reporting Standard No 8 in respect of the disclosure of transactions with other group undertakings

Debtors include an amount of £8,927 (2011 £8,927) owed by Leale's Yard Ltd, a company in which a group undertaking has 25% interest. A provision of £8,927 has been made against this irrecoverable debt

#### 17. ULTIMATE PARENT UNDERTAKING AND CONTROLLING PARTY

The company is a wholly subsidiary of Universal Project Management Services Limited, itself a wholly owned subsidiary of Pell Frischmann Group Ltd

The ultimate parent undertaking is Pell Frischmann Holdings Limited, a company incorporated in England and Wales, which prepares group financial statements

Copies of the group financial statements of Pell Frischmann Holdings Limited can be obtained from Mrs L S Roberts, the company secretary, at the following address

5 Manchester Square London W1U 3PD Tel 020 7486 3661