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ANGLIA OILS LIMITED

DIRECTORS' REPORT AND ACCOUNTS

31ST DECEMBER 1986



DIRECTORS' REPORT

The directors present their annual report and the audited accounts for the year ended 31st December 1986.

PRINCIPAL ACTIVITY

The principal activity of the company continued to be that of processing edible vegetable oils.

BUSINESS REVIEW

The results for the year are set out in the profit and loss account on page 4.

Sales volume grew 60% in 1986 compared to 1985 and the plant was running at full capacity for a large part of the year. The consequent high level of efficiency achieved produced the very encouraging result of £2 million profit before and after tax. The whole of the funds generated by this result have been reinvested in new capacity which largely came into operation in January 1987. The company is now in a strong position to further consolidate and develop its business and significant volume growth is again anticipated for 1987.

DIRECTORS AND DIRECTORS' INTERESTS

The directors during the year were:

D.S. Armitage R. Cook	(Danish)	(Chairman) (Managing)
J.A. Goodwin		
H. Monefeldt	(Danish)	
I.C. Pontoppidan	(Danish)	
J. Poulsen	(Danish)	
J. Krabbe	(Danish)	(resigned 22nd January 1986)

Directors' Interests

	fl Ordinary Shares		Options to purchase	
	31.12.86	31.12.85		ry Shares 31.12.85
R. Cook D.S. Armitage	12,500	12,500	62,500 75,000	62,500 75,000

No other director had any interest in the shares of the company during the year.

DIRECTORS REPORT

(CONTINUED)

CHARITABLE CONTRIBUTIONS

During the year the company made charitable contributions in total of £578 (1985 £440).

AUDITORS

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of Peat, Marwick, Mitchell & Co. as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By Order of the Board,

I.P. BUTCHER Secretary

King George Dock, Kingston-upon-Hull, Worth Humberside, HU9 5PX

25th February, 1987

REPORT OF THE AUDITORS TO THE MEMBERS OF ANGLIA OILS LIMITED

We have audited the accounts on pages 4 to 13 in accordance with approved Auditing Standards.

In our opinion the accounts, which have been prepared on the basis of the accounting policies set out on pages 8 and 9, give a true and fair view of the state of the company's affairs at 31st December 1986 and of its profit and source and application of funds for the year to that date and comply with the Companies Act 1985.

Peak, Marvick, Mitchell & Co.

PEAT, MARWICK, MITCHELL & CO.,

Chartered Accountants

Provincial House, 2/2a Low Ousegate, York, YO1 1QU

25th February, 1987

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31ST DECEMBER 1986

	Note		1986	1	985
		£	£	£	£
TURNOVER Cost of Sales	2		26,767,638 (22,691,066)		25,614,242 (23,314,227)
GROSS PROFIT			4,076,572		2,300,015
Distribution costs Administrative expen			(847,573) (788,251)		(357,945) (735,743)
Other interest recei			62,157		98 , 133 _.
Interest payable and similar charges	3		(502,765)	· · · · · · · · · · · · · · · · · · ·	(687,610)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION	4		2,000,140		616,850
Tax on profit on ordinary activitie	es 5		_		
PROFIT FOR THE FINANCIAL YEAR			2,000,140		616,850
Deficit brought forw Share capital writte		(103 , 859) -		(2,220,709) 1,500,000	
		بالله الله الله الله ومن الله بسي	(103,859)		(720,709)
PROFIT/(DEFICIT) CAR	RIED FO	RWARD	1,896,281		(103,859)

The notes on pages 8 to 13 form part of these accounts.

BALANCE SHEET AT 31ST DECEMBER 1986

<u> </u>	Note	<u>198</u>	<u>6</u>	<u>198</u>	<u>5</u>
FIXED ASSETS Tangible assets	8		6,519,575		4,690,070
CURRENT ASSETS Stock Debtors Cash at bank and in hand	9 10	2,834,249 3,001,093 1,000 5,836,342		1,392,999 2,608,888 500 4,002,387	
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR NET CURRENT LIABILITIES	11	(6,977,027	(1,140,685)	(4,698,117)	(695,730)
TOTAL ASSETS LESS CURRENT LIABILITIES			5,378,890		3,994,340
CREDITIORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR NET ASSETS	12	,	(1,470,109) 		(2,085,699) 1,908,641
CAPITAL AND RESERVES Called up share capital Profit & Loss account	L 13	i	2,012,500 1,896,281 3,908,781		2,012,500 (103,859) 1,908,641

These accounts were approved by the Board of Directors on 25th February, 1987

E. THRANE Solutions

D.S. ARMITAGE DSAmurage

Directors

The notes on pages 8 to 13 form part of these accounts.

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31ST DECEMBER 1986

	1986 £	£	<u>1985</u> £	£
SOURCE OF FUNDS				
Profit on ordinary activities before taxation	2	,000,140		616,850
Adjustments for items not involving the movement of funds: Depreciation Provision in respect of forward contracts	396,910		337,983 (181,957)	,
•		396,910		156,026
FUNDS GENERATED BY OPERATIONS		2,397,050		772,876
FUNDS FROM OTHER SOURCES				
Proceeds of sale of tangible fixed assets Proceeds of issue of shares Grants receivable	17,248 8,430		31,214 2,000,000 152,158	
-		25,678		2,183,372
		2,422,728		2,956,248
	(2,252,093	·)	(422,913)	
Decrease in creditors: amounts falling due after more than one year	(615,590))	(276,359)	
		(2,867,683)		(699,272)
(DECREASE)/INCREASE IN WORKING CAPITAL		(444,955)		2,256,976

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31ST DECEMBER 1986

(CONTINUED)

	£	986 £	<u>1985</u> £	£
COMPONENTS OF (DECREASE)/ INCREASE IN WORKING CAPITAL				
Increase/(Decrease) in stock Increase/(Decrease) in debto	ors	1,441,250 392,205		(47,250) (158,649)
(Increase)/Decrease in credifalling due within one year	tors	(1,498,745)		691,579
Movement in net liquid funds	5:			\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \
Increase/(Decrease) in cash at bank and in hand	500		(217,456)	
(Increase)/Decrease in overdraft	(780,165	<u>)</u>	1,988,752	
		(779,665)		1,771,296
	8	(444,955)		2,256,976

The notes on pages 8 to 13 form part of these accounts.

NOTES TO THE ACCOUNTS

ACCOUNTING POLICIES 1.

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's accounts:

- Basis of Accounting: 1.1 The accounts have been prepared under the historical cost accounting rules and are made up to the Saturday ne rest 31st December which results in periods of 52 and occasionally \$3 weeks.
- Foreign currencies: 1.2 Foreign currency balances are translated into sterling at the rates of exchange ruling at the balance sheet date, any profits or losses arising being included in the result for the year.
- Tangible fixed assets and depreciation: 1.3 Tangible fixed assets are stated at cost less depreciation thereon.

Tangible fixed assets acquired by finance lease arrangements are included at fair value and the equivalent lease obligations shown as a liability in the balance sheet. Operating lease rentals are charged on a straight-line basis over the lease term.

The following annual depreciation rates, which reflect the expected useful lives of the assets concerned, are applied:

Leasehold building Plant and machinery Motor vehicles	5% 6.67% 25%
Furniture, fixtures and fittings Laboratory equipment	15% 15%

- Stock and work in progress: 1.4 Stock and work in progress are stated at the lower of cost and net realisable value. Cost, in the case of raw materials, is invoice price on a first in first out basis. Finished goods value includes direct cost and an appropriate allocation of overheads. realisable value is the estimated selling price less all further costs to be incurred prior to sale.
- Forward Contract position: 1.5 The company's activities involve entering into forward contracts for the purchase and sale of commodities and foreign exchange. The contracted cost of open forward purchase contracts and the balance sheet value of the raw material element of stocks are compared to the equivalent contracted value of open forward sales contracts or open market value where applicable and provision is made for any Any net unrealised profit is taken to the net unrealised loss. profit and loss account to the extent that this arises from timing differences in the fulfilment of sales and purchase contracts. The Directors consider the adoption of this policy is necessary in order to comply with the overriding requirement of the Companies Act that the accounts should give a true and fair view of the result of the company.

-8-

NOTES TO THE ACCOUNTS

(CONTINUED)

ACCOUNTING POLICIES (Continued):

Pension Scheme: 1.6

The company operates a non-contributory cash purchase pension scheme through a life assurance company which holds fund contributions independent from company finances. Company pension contributions are accounted for on an accruals basis.

1.7

Deferred taxation: Provision for deferred taxation is made on the liability method in respect of material short term and other significant timing differences except to the extent that such taxation is not expected to become payable or recoverable in the foreseeable future.

2.

Turnover represents amounts invoiced during the year, excluding value added tax, and is wholly within the U.K.

3.

INTEREST PAYABLE	<u>1986</u> £	<u>1985</u> £
On bank loans, overdrafts and other loans repayable within five years	502 , 765	687 , 610

PROFIT BEFORE TAXATION 4.

Profit before taxation is stated after charging the following:

<u>1986</u>	<u>1985</u>
€	€
396,910	337,983
9,197	2,647
23,059	20,155
42,000	7,500
206,080	134,958
9,675	8,000
	396,910 9,197 23,059 42,000 206,080

5.

The company has accumulated tax losses of approximately 2.6 million (1985: £4 million) to carry forward against future profits. These losses exceed the value of other tax timing differences and hence no provision is required for deferred taxation.

NOTES TO THE ACCOUNTS

(CONTINUED)

EXCLUDING OF DIRECTORS AND HIGHER PAID EMPLOYEES
Excluding pension contributions, the emoluments of the chairman were
£15,000 (1985: £7,500); the emoluments of the highest paid director were
£108,165 (1985: £67,062); the emoluments of the other directors were
within the following ranges:

	<u>1986</u>	<u>1985</u>
£ 1 - £ 5,000 £ 60,001 - £ 65,000 £100,001 - £105,000	5 -	10 1
	<u> </u>	_

Excluding pension contributions, the number of employees whose emoluments fell within the following ranges were:

	<u>1986</u>	<u>1985</u>
£30,001 - £35,000 £35,001 - £40,000 £40,001 - £45,000	- 2	1 1
,,	3 ==	

STAFF NUMBERS AND COSTS

The average number of persons employed by the company (including directors) during the year, analysed by category, was as follows:

<u>1986</u>	1985
59 4 8	43 3 8
71	54
	59 4 8

The aggregate payroll costs of these persons were as follows:

•	1986 £	1985 £
Wages and salaries Social security costs Other pension costs	1,291,817 118,317 51,609	808,554 65,236 48,219
	1,461,743	922,009

NOTES TO THE ACCOUNTS

(CONTINUED)

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<u>.</u>	land and	Plant and machinery subject to finance leases £	Plant and machinery £		Payment on account and assets in course of construction	Total £
COST:						
At 31 st Decembe: 1985		3,226,444	743,709	93,800	_	5,420,586
Additions	88,217	7,220,444	608,786	80,282	1,474,808	2,252,093
Grants	(326)	–	(5,311)			(8,430)
Disposals		_	(44,733)	(5,050)	_	(49,783)
At 31st Decembe		3,226,444	1,302,451	166,239	1,474,808	7,614,466
DEPRECIATION:						
At 31 st Decembe						
1985	140,383		86,283	22,639	-	730,516
Charged in year	72,183	215,204	89,559 (27,485)	19,964 (5,050)	-	396,910 (32,535)
Disposals			(27,405)	(5,030)		(32,333)
At 31st Decembe	r					
1986	212,566	696,415	148,357	37,553	***	1,094,891
Net book value:	En zosbo ei		======================================			= = = = = = = = = = = = = = = = = = =
At 31 st Decembe						
1986	1,231,958	2,530,029	1,154,094	128,686	1,474,808	6,519,575
At 31st Decembe	======= r	4822242				
		2,745,233	657,426	71,161	-	4,690,070

9. STOCK AND WORK IN PROGRESS

	1986 £	1985 £
Raw materials Work in progress Finished goods	2,366,679 72,209 395,361	72,699
	2,834,249	1,392,999

NOIES TO THE ACCOUNTS

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10. DEBTORS

	<u> 1986</u>	<u> 1985</u>
Trade debtors Amounts owed by holding company	£ 1,968,471 209,871	£ 1,860,605 171,739
Forward contract position surplus (see note 1.5) Other debtors Prepayments and accrued income	319,930 462,181 40,640	303,592 149,432 123,520
	3,001,093	2,608,888 =======

11. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	<u>1986</u>	<u>1985</u>
Bank loans and overdrafts (Note) Finance lease obligations (Note)	£ 4,126,207 458,899	£ 3,346,042 450,346
Trade creditors Amount owed to holding company Other creditors	1,669,641 5,245 -	425 <u>,</u> 690 35,517 844
Accruals and deferred income	717,035	439,678
	6,977,027 =======	4,698,117 ========

NOTE:

Of the total bank loans and overdrafts £376,022 (1985: £158,965) is secured by a floating charge on the assets of the company.

Of the finance lease obligations £434,383 (1985: £428,059) is secured by a fixed charge on the company's leasehold property.

12. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

Obligation under finance leases Other creditors	1,470,109	2,029,699 56,000
	1,470,109	2,085,699

The obligation under finance leases is wholly repayable within five years.

Of the lease obligations £1,391,192 (1985: £1,926,266) is secured by a fixed charge on the company's leasehold property.

NOTES TO THE ACCOUNTS

(CONTINUED)

13 SHARE CAPITAL

	<u>1986</u> £	1985 £
Authorised: 2,500,000 ordinary shares of £1 each	2,500,000	2,500,000
Share capital allotted, called up		
and fully paid: ordinary shares of £1 each	2,012,500 =======	2,012,500

At 31st December 1986 the company had granted options for the purchase of 137,500 (1985: 137,500) £1 ordinary shares under the company's Share Option Scheme. The options are exercisable at par between 17th December 1988 and 17th December 1995.

14. COMMITMENTS

Capital commitments at 31st December 1986 for which no provision has been made in these accounts, were as follows:

	<u>1986</u> ₤	<u>1985</u> £
Contracted Authorised but not contracted	630,000 840,000	95,000 197,000 =====

The company was committed at 31st December 1986 to the following payments within the next year i respect of operating leases analysed by date of expiry of lease:

Date of Expiry	<u>Land and buildings</u>	Other £
1987 1988–1991		- 884
1992 and after	20,900	1,256
TOTAL	20,900	2,140

15. ULTIMATE HOLDING COMPANY

The ultimate holding company is Aarhus Oliefabrik A/S, a company incorporated in Denmark.