Please 43 not write in this binding margin THE COMPANIES ACTS 1948 TO 1980

Declaration of compliance with the requirements on application for registration of a company



Pleaso complete isgility, preferably in black type, cr

*Insert full name of Company

†Please india.... whether you a a Solicitor of

the Supreme Court for in Scotland & Solicitor') anyaged in the

formation of the company, or a person named

as director or secretary of tho

statement delivered under

company in the

section 21 of the Companies Act

reference (if any).

81 City Road London ECt

ICC Legal Services

Lold block lettering

Pursuant to section 3(5) of the Companies Act 1985 Company number For official use Name of Company BRADCALE _LIMITED John Henry Nixon of 19 B The Broadway Mill Hill London NW7 do solumnly and sincerely declare that I amt the person named as Secretary of the Company in the statement delivered under Section 21 of the Companies Act 1976 BUADCALE (INTED) and that all the requirements of the Companies Acts 1948 to 1980 in respect of the registration of the said company and of matters precedent and incidental thereto have been complied with. And I make this solemn Declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Diclarations Act 1835 Signature of Declarant \$1 City Road Declared at _ London EC1 the One thousand nine hundred and _ hefore me. A Commissioner for Oaths or Notary Public or Justice of the Peace or Solicitor having the powers conferred on a Commissioner for Oaths Presentor's name, address and For official use

New companies section

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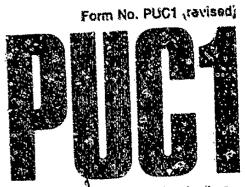
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Statement on formation of a company to be Incerporated with limited liability under the Companies Act 1948

Pursuant to Part V of the Rhance Act 1973



For official use	Compan	y number		Please do noi write in the space below. For inland Hevenue
lame of company BRADCALE		-1579		*
			Limited*	I mercine.*-
A Nominal Capital		2100		
Description of shares†	ORDINA	RY		
B Nominal value of each share	£1	2	3	et.
C Number of shares taken on incorporation	2 SUBS	CRIBER	HARES	2
D Total amount payable on each (including premium if any)	٤1	5	3	Li.
E Amount paid or due and payable on each	ENIL	E NI	E	
F Total amount paid or due and payable in r G Capital duty payable on F at £1 per £100 c	or part of £1			
Notes This form must be delivered to the Registrer for incorporation of the company. If amounts are contributed otherwise than in particulars must be stated and attached to the	cash, that f			Please lick box if avached
I hereby certify that the above particulars are			<u>20/11/8</u>	30.
	or official usapital section	se	Postro	oom

;delc.e as appropriate

> ICC Legal Corners 81 Chy Road London, ECTY 1PD

The Companies Acts, 1948 to 1980

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

BRADCALE LIMITED of

- Bradcale Limited. The name of the Company is
- The Registered Office of the Company will be situate in England.
- The objects for which the Company is established are: 3.
- (A) 1. To carry on business as general merchants and as manufacturers, preparers for sale of and dealers in all kinds of raw materials, manufactured and semi-manufactured goods; proprietors and lessors of commercial plant and premises, as mail order salesmen, wholesalers, retailers, importers, exporters, brokers and agents for or distributors of goods and services of all kinds; haulage contractors, carriers and transporters by land, sea and air of passengers, livestock, goods and materials of every description, freight agents, removers, storers and packers of goods, materials and property of every description, towage contractors, aircraft, tug, barge and ship owners and charterers, proprietors and letters on hire of trucks, earth moving equipment, heavy vehicles of all kinds, and to be garage and service station proprietors and providers of a vehicle and vessel recovery service.
- 2. To carry on business as wholesale and retail dealers in and agents or epresentatives for all manner of goods, products, processes, materials and services of any description either as principals or for or on behalf of any individual, firm, company, authority or other organisation, in any part of the world and to tender for and to place contracts or investments, to act as advertising and market research specialists, exhibition, conference and display contractors and promoters, hire purchase and general financiers, insurance and mortgage brokers and agents, labour contractors and advisers, to carry on employment, accomodation and travel agencies, to deal in office equipment, supplies and systems, to be consultants and advisers in efficiency techniques, business, office, personnel and works management, marketing, promotion and product design, business system organisers, business transfer agents, advertising and publicity consultants and agents, journalists, printers, publishers and stat. ers. I.CC

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- (B) To carry on any other trade or business which can, in the primin of the Board of Directors, be advantageously carried on by the Company in connection with or as ancillary to any of the above businesses or the general business of the Company, or further any of its objects.
- (C) To purchase, take on lease or in exchange, hire or otherwise acquire and hold for any estate or interest any lands, buildings, easements, rights, privileges, concessions, patents, patent rights, licences, secret processes, machinery, plant, stock-in-trade, and any real or personal property of any kind for such consideration and on such terms as may be considered expedient.
- (D) To erect, construct, lay down, enlarge, alter and maintain any roads, railways, tramways, sidings, bridges, reservoirs, shops, stores, factories, buildings, works, plant and machinery necessary or convenient for the Company's business, and to contribute to or subsidise the erection, construction and maintenance of any of the above.
- (E) To borrow or raise or secure the payment of money for the purposes of or in connection with the Company's business, and for the purposes of or in connection with the borrowing or raising of money by the Company to become a member of any building society.
- (F) To mortgage and charge the undertaking and all or any of the real and personal property and assets, present or future, and all or any of the uncalled capital for the time being of the Company, and to issue at par or at a premium or discount, and for such consideration and with and subject to such rights, powers, privileges and conditions as may be thought fit, debentures or debenture stock, either permanent or redeemable or repayable, and collaterally or further to secure any securities of the Company by a trust deed or other assurance.
- (G) To issue and deposit any securities which the Company has power to issue by way of mortgage to secure any sum less than the nominal amount of such securities, and also by way of security for the performance of any contracts or any oblications of the Company or of its customers or other persons or corporations having dealings with the Company, or in whose businesses or uncertakings the Company is interested, whether directly or indirectly.
- (II) To receive money on deposit or loan upon such terms as the Company may approve, and to guarantee the obligations and contracts of any person or corporation.
- (I) To make advances to customers and others with or without security, and upon such terms as the Company may approve and generally to act as bankers for any person or corporation.
- (J) To grant pensions, allowances, gratuities and bonuses to officers, ex-officers, employees or ex-employees of the Company or its predecessors in business or the dependents or connections of such persons, to establish and maintain or concur in establishing and maintaining trusts, funds or schemes (whether contributory or maintaining trusts, funds or schemes (whether contributory or non-contributory) with a view to providing pensions or other benefits for any such persons as aforesaid, their dependents or connections, and to support or subscribe to any charitable funds or institutions, the support of which may, in the opinion of the Directors, he calculated

directly or indirectly to benefit the Company or its employees, and to institute or maintain any club or other establishment or profit sharing scheme calculated to advance the interests of the Company or its officers or employees.

- 1) To draw, make, accept, endorse, negotiate, discount and execute promissory notes, bills of exchange and other negotiable instruments.
- (L) To invest and deal with the moneys of the Company not immediately required for the purposes of its business in or upon such investments or securities and in such manner as may from time to time be determined.
- (M) To pay for any presperty or rights acquired by the Company, either in cash or fully or partly paid-up shares, with or without preferred or deferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or by any securities which the Company has power to issue, or partly in one mode and partly in another, and generally on such terms as the Company may determine.
- (N) To accept payment for any property or rights sold or otherwise disposed of or dealt with by the Company, either in cash, by instalments or otherwise, or in fully or partly paid-up shares of any company or corporation, with or without deferred or preferred or special rights or restrictions in respect of dividend, repayment of capital, voting or otherwise, or in debentures or mortgage debentures or debenture stock, otherwise, or in debentures of any company or corporation, or partly in mortgages or other securities of any company or corporation, or partly in one mode and partly in another, and generally on such terms as the Company may determine, and to hold, dispose of or otherwise deal with any shares, stock or securities so acquired.
 - (0) To enter into any partnership or joint-purse arrangement or arrangement for sharing profits, union of interest or co-operation with any company, firm or person carrying on or proposing to carry on any business within the objects of this Company, and to acquire and hold, sell, deal with or dispose of shares, stock or securities of any such company, and to guarantee the contracts or liabilities of, or the such company, and to guarantee the contracts or liabilities of, such company of the dividends, interest or capital of any shares, stock or payment of the dividends, interest or capital of any such company.
 - (P) To establish or promote or concur in establishing or promoting any other company whose objects shall include the acquisition and taking over of all or any of the assets and liabilities of this Company or the promotion of which shall be in any manner calculated to advance directly or indirectly the objects or interests of this Company and to acquire and hold or dispose of shares, stock or securities of and guarantee the and hold or dispose of shares, stock or capital of any shares, stock or payment of the dividends, interest or capital of any such company.
 - (Q) To purchase or otherwise acquire and undertake all or any part of the business, property, assets, liabilities and transactions of any person, firm or company carrying on any business which this Company is authorised to carry on.
 - (R) To sell, improve, manage, develop, turn to account, exchange, let on rent, royalty, share of profits or otherwise, grant licences, easements and other rights in or over, and in any other manner deal with or and other rights in or over, and any of the property and assets for dispose of the undertaking and all or any of the property and assets

the time being of the Company for such corpoderation as the Company may think fit.

- (5) To amalgamate with any other company mose objects are to include chijects similar to those of this Company, whether is sale or purchase (for fully or partly paid-up shores or otherwise) of the undertaking, subject to the liabilities of this Company such other company as aforesaid with or without winding up, or by sale or purchase (for fully aforesaid with or without winding up, or by sale or purchase (for fully aforesaid up shares or otherwise) of all or a controlling interest or partly paid-up shares or otherwise) of all or a controlling interest in the shares or stock of this or any such company as a foresaid, or by partnership, or any arrangement of the nature of the Greenhip, or in any other manner.
- (T) To distribute among the members in specie any property of the Company, or any proceeds of sale or disposal of any property of the Company, but so that no distribution amounting to a reduction of capital Company, but so that no distribution amounting to a reduction of the being required by be made except with the sanction (if any) for the time being required by law.
- (U) To do all or any of the above things in any part of the world, and either as principals, agents, trustees, contractors or otherwise, and either alone or in conjunction with others, and either by or through agents, trustees, sub-contractors or otherwise.
- (V) To do all such things as are incidental or conducive to the above objects or any of them.

And it is hereby declared that in the construction of this clause the word "company" except where used in reference to the Company shall be deemed to include any person or partnership or other body of persons, whether incorporated or not incorporated, and whether domiciled in Great Britain or elsewhere, and that the objects specified in the different paragraphs of this clause shall, except where otherwise expressed paragraphs of this clause shall, except where otherwise expressed thereis, be in nowise limited by reference to any other paragraph or the name of the Company, but may be carried out in as full and ample a manner and shall be construed in as wide a sense as if each of the said manner and shall be construed in as wide a sense as if each of the said paragraphs defined the objects of a separate, distinct and independent company.

4. The liability of the members is limited.

THE RESERVE TO SERVE THE PARTY OF THE PARTY

5. The share capital of the Company is £100 divided into 100 shares of £1 each.

The shares in the original or any increased capital may be divided into several classes, and there may be attached thereto respectively any preferential, deferred or other special rights, privileges, conditions or restrictions as to dividend, capital, voting or otherwise.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a Company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS.

NUMBER OF SHARES TAKEN BY EACH SUBSCRIBE?.

J.H.Nixon 81 City Road, London EC1Y 1BD

J. Nixon

ONE

Company Director

M.N.Ryden 81 City Road, London EC1Y 1BD ONE

Company Director

nated this 13th JANUARY 1981

Witness to the above Signatures:

S.Vardak 81 City Road, London EC1Y 1BD

s voilal

Legal Assistant

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

of BRADCALE LIMITED

PRELIMINARY

- 1. (a) Subject as hereinafter provided, the regulations contained in Part 1 of Table A in the first schedule to the Companies Act 1948 (hereinafter referred to as "The Act"), as amended by The Companies Act 1980, shall apply to the Company, and any reference hereinafter to Table A shall be deemed to be a reference to Part 1 thereof (but not Part 11), so emended.
- (b) Regulations 3,24,75,79,88,89,90,91,92,94 and 97, of Table A shall not apply to the Company.
- (c) The expressions "relevant shares", "relevant employee shares", "relevant securities" and "equity securities", wheresoever appearing grein, shall bear the meanings ascribed to them by the Companies Act 1980.

- 2. (a). Subject to the provisions of Table A and to the following provisions of these Articles, the Directors shall have authority to exercise any power of the Company to offer, allot or otherwise dispose of any shares in the Company, or any relevant securities, to such persons, at such times and generally on such terms and conditions as they think proper provided that, insofar as the Company in General Meeting shall not have varied, renewed or revoked the said authority,
 - (i) The Directors shall not be authorised to make any offer or allotment of shares in the Company, or grant any right to subscribe for, or to convert any securities into, shares in the Company if such an allotment, or an allotment in pursuance of such offer or right, would result in the aggregate of the shares or stock in issue exceeding £100 in nominal value, and such limitation shall constitute the maximum amount of the relevant securities which at any time remain to be allotted by the Directors hereunder.

- (ii) The period within which the said authority to allot relevant securities may be exercised shall be limited to five years, commencing upon the date of the incorporation of the Company.
- (b) Any offer or agreement in respect of relevant securities, which is made prior to the expiration of such authority and in all other respects within the terms of such authority, shall be authorised to be made, notwithstanding that such offer or agreement would or might require relevant securities to be allotted after the expiration of such authority and, accordingly, the Directors may at any time allot any relevant securities in pursuance of such offer or agreement.
 - (c) The authority conferred upon the Directors to allot relevant securities may at any time, by Ordinary Resolution of the Company in General Meeting, be revoked, varied or renewed (whether or not it has been previously renewed hereunder) for a further period not exceeding Five years.
 - (d) Any such resolution as is described in regulations 40, 44 and 45 of Table A shall not, unless expressly provided by the terms therect or otherwise inconsistent herewith, be deemed to vary, revoke or renew the authority herein contained.
 - 3. Section 17(6) of the Companies Act 1980 shall not apply to any allotment of relevant securities by the Company. Unless otherwise determined by the Company in General Meeting, any equity securities shall, before they are allotted on any terms to any person, be first offered on the same or more favourable terms to each person who holds relevant shares or relevant employee shares in the proportion which is, as nearly as practicable, equal to the proportion in nominal value held by him of the aggregate of such shares in issue.

Such offer shall be made by notice in writing specifying the number of shares in respect of which the offer is made and the period, being not less than twenty one days, within which the offer, if not accepted, will be deemed to be declined. After the expiration of such period, or on receipt of notice of the acceptance or refusal of every offer so made, the Directors may, subject to these Articles, dispose of such securities as have not been taken up in such manner as they think proper. The Directors may, in like manner, dispose of any such securities as aforesaid, which by reason of the proportion borne by them to the number of persons entitled to such offer as aforesaid or by reason of any other difficulty in apportioning the same, cannot in the opinion of the Directors be conveniently offered in the manner Fereinbefore provided.

- 4. (a) No share shall be issued at a discount.
- (b) The Company shall not have power to issue share warrants to bearer.
- (c) Any invitation to the public to subscribe for any shares or dependures of the Company is prohibited.
- 3. Subject to the provisions of section 58 of The Act, any preference shares may with the sanction of a Special Resolution be issued upon the terms that they are or at the option of the Compa, are liable to be redeemed.

LIEN

6. In regulation 11 of Table A, the words "(not being a fully paid share)" and the words "(other than fully paid shares)" shall be cmitted.

TRANSFER OF SHARES

- 7.(a) The Directors way, in their absolute discretion and without assigning reason therefor, decline to register any transfer of any share, whether or not it is a fully paid share.
- (b) The instrument of transfer of a fully paid share need not be executed by or on behalf of the transferee and regulation 22 of Table A shall be modified accordingly.

DIRECTORS

- 8. Unless and until otherwise determined by the Company in General Meeting, the number of the Directors shall not be less than one nor more than seven. The first Directors will be the person or persons named in the statement delivered to the Registrar of Companies in accordance with section 21 of the Companies Act 1976.
- 9. If and so long as there shall be one Director only he shall be entitled to exercise all the powers and shall carry out all the duties entitled to exercise all the powers and shall carry out all the duties assigned to Directors and the provisions of these Articles and the regulations of Table A shall be construed accordingly. In regulation 99 regulations of Table A for the word "two" there shall be substituted the word "one".
- 10. The words "in General Meeting" shall be inserted after the words "unless the Company" in regulation 78 of Table A.

BORROWING POWERS

11. The Directors may exercise all the powers of the Company to borrow money and to mortgage or charge its undertaking, property and uncalled capital, or any part thereof, and, subject to Section 14 of the Companies Act 1980, to issue debentures, debenture stock and other securities whether outright or as security for any debt, liability or obligation of the Company or of any third party.

DIRECTORS' INTERESTS

12. A Director may vote in respect of any contract or arrangement in which he, or any person with whom he is connected, is interested and be counted in the quorum present at any meeting of the Directors or, if otherwise so entitled, at any General Meeting of the Company at which any such contract or arrangement is proposed or considered, and if he shall so vote, his vote shall be counted. This Article shall have effect in substitution for paragraphs (2) and (4) of regulation 84 of Table A, which paragraphs shall not apply to the Company.

APPOINTMENT AND REMOVAL OF DIRECTORS

- 13. The office of a Director shall be vacated
- (a) If by notice in writing to the Company he resigns the office of Director.
- (b) If he chases to be a Director by virtue of section 182 of the Act.
- (c) If he becomes bankrupt or enters into any arrangement or composition with his creditors generally.
- (d) If he is prohibited from being a Director by any order made under the provisions of section 188 of the Act.
 - (e) If he becomes of unsound mind.
 - (f) If he is removed from office by a resolution duly passed under section 184 of the Act.
 - 14. Any person may be appointed or elected as a Director, whatever may be his age, and no Director shall be required to vacate his office by reason of his attaining or having attained the age of seventy years or any other age.
 - 15. In addition and without prejudice to the provisions of section 184 of The Act, the Company may by Ordinary Resolution remove any Director before the expiration of his period of office. The Company may by Ordinary Resolution appoint another person in place of a Director so removed and, without prejudice to the powers of the Directors under regulation 95 of Table A, may appoint any person to be a Director either to fill a casual vacancy or as an additional Director. In regulation 95 of Table A, the words "but shall not be taken into account in determining the Directors who are to retire by rotation at such meeting" shall be omitted.

PROCEEDINGS OF DIRECTORS

16. A Director may from time to time by notice in writing to the Company appoint any person approved by his co-Directors to act as an alternate Director at any meeting of the Board from which he is himself absent, and may in like manner remove any person so appointed from office. An alternate Director so appointed may also be removed from his office by not less than twenty four hours' notice in writing to the Company given by a majority of the co-Directors of the Director by whom he was appointed. An alternate Director appointed under this Article shall not be required to hold any qualification or be entitled to any remuneration from the Company, but he shall be entitled, while holding office as such, to receive notice of and be counted in the quorum at meetings of Directors and to attend, speak and vote thereat in place of and in the absence of the Director appointing him.

17. Subject to the provisions of Section 205 of The Act, and in addition INDEM:ITY to such indemnity as is contained in regulation 136 of Table A, every Director, Secretary or other officer of the Company shall be entitled to be indemnified out of the assets of the Com, any against all losses or liabilities incurred by him in or about the execution and discharge of the duties of his office.

SECRETARY

18. The first Secretary of the Company shall be the person named as the first Secretary of the Company in the statement delivered under Section 21 of the Companies Act 1975.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS

J.H.Nixon 81 City Road, London EC1Y IBD

Company Director

M.N.Ryden 81 City Road, London ECIY 1ED

Company Director

Dated this 13th January 1981

Witness to the above signatures:

s.Vardak 81 City Road, London EC1Y 1BD

s. Yeslah

Legal Assistant



Statement of first directors and secretary and intended situation of registered office

Pursuant to sections 21 and 23(2) of the Companies Act 1976



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Please do no: write in this binding margin	Compa	A Danna A
bold black lettering	READCALE	Limited*
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	Oriental and American Company of the	Х
٤ ,	If the memorandum is delivered by an agent for the subscribers the memorandum, please mark 'X' in the box opposite and insert the agent's name and address below ICC LEGAL SERVICES	3
	81 CITY ROAD LONDON EC1	

If the spaces provided on page 2 are insufficient and use has been made of continuation sheets (see note 1), please enter in the box opposite the number of continuation sheets which form part of this statement

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I hereby consent to act as director of the company named on page 1 SIGNATURE

Particulars of other directorships (note 5)

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FILE COPY



CERTIFICATE OF INCORPORATION OF A PRIVATE LIMITED COMPANY

No.

1574907

I hereby certify that

BRADCALE LIMITED

is this day incorporated under the Companies Acts 1948 to 1980 as a private company and that the Company is limited.

Given under my hand at Cardiff the 17TH JULY 1981

Assistant Registrar of Companies