

BIWATER TREATMENT LIMITED Directors' Report and Financial Statements Year Ended 31 March 2001

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Report of the directors

The directors submit their report and the audited financial statements for the year ended 31 March 2001

Activities

The principal activities of the company consist of the design and installation of water and sewage treatment plants, asset management and leakage detection.

Review of the year's activities and future developments.

The Directors consider that a satisfactory level of turnover and profit was achieved in the year, and forecast a continuance of profit in the coming year.

Results and dividends

The result for the year was a profit transferred to reserves of £709,000 (2000-£328,000) The profit and loss account is shown on page 5.

The directors recommend the payment of a final dividend of £300,000 (2000-£400,000).

Employee involvement

The Biwater Group publishes an in-house newspaper, which is used for informing employees of matters that are of interest to them. A review of the Group's financial position is included annually and there are regular features on different aspects of the Group to help to develop employees' awareness of the market realities of the business. Biwater Treatment's employees also have access to the company's own Intranet site that provides information daily as to the latest news involving the company. Good employee communication has been given a high priority in order to involve employees in the affairs of the business.

Policy on employment of disabled persons

The company gives every consideration to applications for employment from disabled persons where a handicapped or disabled person may adequately cover the requirements of the job. Employees who become disabled during employment are given continued employment where possible and opportunities for training and career development are provided for all disabled employees.

Payments to suppliers

The company's normal payment terms are to pay approved invoices in accordance with terms agreed with suppliers. Outstanding creditor days at 31st March 2001 were 71 (58 days at 31st March 2000)

Charitable donations

The company made charitable donations of £31,997 (2000-£1,562) in the year.

Research and development.

The company maintained its policy of investing in research and development projects, the cost of which are disclosed in note 2 to the financial statements.

Report of the directors (continued)

Directors and interests in shares

The present directors are: -

B J Armstrong R Ingham M Studholme P J P Jarema A V Williams

Messrs P J P Jarema and A V Williams were appointed as directors on 1st February 2001.

None of the directors has, or has had, discloseable shareholding interests in any group company.

Auditors

A resolution to re-appoint the existing auditors PricewaterhouseCoopers will be proposed at the forthcoming annual general meeting.

By order of the board

B J Diritran

Bernard Armstrong

Director

Registered office: Gregge Street Heywood Lancashire OL10 2DX

Registered number: 1535477

August 13 2001

Statement of directors' responsibilities

It is the responsibility of the directors to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the company and of its profit or loss for the year. In preparing those financial statements, the directors are required to:

- Select suitable accounting policies and then apply them consistently;
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Auditors' report to the members of Biwater Treatment Limited

We have audited the financial statements on pages 5 to 15, which have been prepared under the historical cost convention and the accounting policies set out on pages 7 and 8.

Respective responsibilities of directors and auditors

The directors are responsible for preparing the Annual Report. As described on page 3 this includes responsibility for preparing the financial statements in accordance with applicable United Kingdom accounting standards. Our responsibilities, as independent auditors, are established in the United Kingdom by statute, the Auditing Practices Board and our profession's ethical guidance.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the United Kingdom Companies Act. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

We read the other information contained in the Annual Report and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

Basis of Audit Opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs at 31st March 2001 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PricewaterhouseCoopers Chartered Accountants and Registered Auditors.

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Manchester ...

13 August 2001

Profit and loss account Year ended 31st March 2001

| | | Year ended 31/3/01 | Year ended 31/3/00 |
|---|------|--------------------------|--------------------------|
| | Note | £000 | £000 |
| Turnover – Continuing Operations | 11 | 49,915 | 58,040 |
| Operating profit - Continuing Operations | 2 | 497 | 249 |
| Net interest receivable | 4 | 1,021 | 848 |
| Profit on ordinary activities before taxation | | 1,518 | 1,097 |
| Taxation | 5 | (509) | (369) |
| Profit for the financial year | 17 | 1,009 | 728 |
| Dividends | 66 | (300) | (400) |
| Retained profit for the financial year | | 709 | 328 |

Statement of total recognised gains and losses

The company had no recognised gains or losses other than the profit for the year

The notes on pages 9 to 15 form part of these financial statements.

Balance sheet Year ended 31st March 2001

| | | 31/3/01 | | | | 31/3/ | | |
|--|------|---------|-------|--------|--------|-------|--|--|
| | Note | £000 | £000 | £000 | £000 | | | |
| Fixed assets | | | | | | | | |
| Tangible assets | 7 | 835 | | 879 | | | | |
| Investments | 8 | 28 | _ | 28 | | | | |
| | | | 863 | | 907 | | | |
| Current assets | | | | | | | | |
| Stocks | 9 | 63 | | 62 | | | | |
| Debtors: amounts falling due after more than | | | | | | | | |
| one year | 10 | 4,851 | | 5,129 | | | | |
| Debtors: amounts falling due within one year | 11 | 16,142 | | 17,367 | | | | |
| Cash at bank and in hand | | 5,097 | - | 4,096 | | | | |
| | | 26,153 | | 26,654 | | | | |
| Creditors: amounts falling due within one year | 12 | 22,000 | - | 23,238 | | | | |
| Net current assets | | | 4,153 | _ | 3,416 | | | |
| Total assets less current liabilities | | | 5,016 | | 4,323 | | | |
| Creditors: amounts falling due after more than | | | | | | | | |
| one year | 13 | | 24 | | 40 | | | |
| Provisions for liabilities and charges | 15 | | - | | - | | | |
| | | | | | | | | |
| Net assets | | | 4,992 | | 4,283_ | | | |
| | | | | | | | | |
| | | | | | | | | |
| Capital and reserves | | | | | | | | |
| Called up share capital | 16 | 3,500 | | 3,500 | | | | |
| Profit and loss account | 17 | 1,492 | _ | 783 | - | | | |
| Total shareholders' funds | | | 4,992 | | 4,283 | | | |

Approved by the board on 13 August 2001

Director: Bernard Armstrong

The notes on pages 9 to 15 form part of these financial statements.

Accounting policies

Basis of accounting

The financial statements are prepared in accordance with the accounting policies set out below and applicable accounting standards.

Accounting convention

The financial statements are prepared under the historical cost convention. The company is a wholly owned subsidiary of Biwater Plc and has taken advantage of the legal dispensations allowing it not to prepare consolidated financial statements and a cash flow statement.

Turnover

Turnover comprises the value of contracting work carried out, excluding V.A.T.

Depreciation of fixed assets

Plant and equipment are depreciated on a straight-line basis over their estimated lives from 2 to 12 years to a notional residual value.

Fixtures and fittings are depreciated on a straight-line basis over their estimated lives from 3 to 5 years to a notional residual value.

Leases

Tangible assets purchased under finance lease agreements are capitalised and the net obligations resulting are shown as liabilities. The cost of each asset is depreciated over the shorter of the length of the relevant lease or the estimated life of the asset to a notional residual value where appropriate. The interest element of the rental charges is charged to the profit and loss account so as to produce a constant periodic charge.

Rentals under operating leases are charged to the profit and loss account, as incurred, over the terms of the leases.

Stocks and long term contracts

Stocks of raw materials, consumables, manufacturing work-in-progress and finished goods are valued at the lower of cost and net realisable value.

Amounts recoverable on contracts, which are included in debtors, are stated at cost plus attributable profit. Long-term contract profit is taken as the work is carried out if the final outcome can be assessed with reasonable certainty. The profit included is calculated on a prudent basis to reflect the proportion of the work carried out at the year-end. Turnover and related costs are recorded as contract activity progresses. Full provision is made for losses on all contracts in the year in which such losses are first foreseen. This policy is applied irrespective of the length of the contract since, in the opinion of the directors, it is not appropriate to treat short-term contracts separately.

Accounting policies (continued)

Pension costs

The company participates in a defined benefit scheme known as the Biwater Retirement and Security Scheme (BRASS).

The expected cost of pensions in respect of the defined benefit pension scheme is charged to the profit and loss account so as to spread the cost over the service lives of employees in the scheme. Variations from regular cost are spread over the expected remaining service lives of current employees in the scheme. The pension cost is assessed in accordance with the advice of qualified actuaries.

Foreign currencies

Assets, liabilities, profits and losses in foreign currencies are translated into sterling at rates of exchange ruling at the balance sheet date. Costs and revenues payable or receivable in foreign currencies and included in forecasts of contract outcome are translated using current exchange rates. Gains and losses from hedging future foreign currency costs and revenues are included in the estimates of contract outcome. Other exchange differences arising in the ordinary course of business are included in the profit and loss account.

Deferred taxation

Provision is made for deferred taxation, using the liability method, on all timing differences to the extent that it is probable that a liability will crystallise.

Research and development

Expenditure on research and development is written off in the year of expenditure, except where there is a clearly defined project.

Where the project is clearly defined and on-going, the research and development costs are carried forward, to the extent that their recovery can reasonably be assured, until the project is complete.

Notes to the financial statements

| | Year ended 31/3/01 £000 | Year ended 31/3/00 £000 |
|---|----------------------------------|----------------------------------|
| Turnover | | |
| Turnover arose in the following geographical areas: | | |
| United Kingdom | 48,702 | 57,274 |
| Europe | 791 | 539 |
| Other | 422 | 227 |
| | 49,915 | 58,040 |
| Operating profit | | |
| Operating profit represents: | | |
| Turnover | 49,915 | 58,040 |
| Changes in stocks of finished goods and work- | | · |
| in-progress | 1 | (8) |
| Raw materials and consumables | (12,395) | (20,428) |
| Other external charges | (3,800) | (3,845) |
| Staff costs | (10,374) | (10,114) |
| Sub contractors | (22,560) | (23,135) |
| Depreciation of tangible assets – owned assets | (297) | (263) |
| - Leased assets | (7) | (7) |
| Profit on disposal of tangible assets | 14 | 9 |
| | 497 | 249 |
| Included in the above are: | | |
| Pre-award costs | 70 | 104 |
| Research and development costs | 78 | 78 |
| Other external charges include: | | |
| Auditors' remuneration: | | |
| - audit fees | 43 | 32 |
| Hire of plant & equipment | 1,975 | 2,321 |
| Operating leases: | | _ |
| - plant and equipment | 492 | 534 |
| - other | 112 | 172 |

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Notes to the financial statements (continued)

| | Year ended 31/3/01 £000 | Year ended 31/3/00 £000 |
|----------------------------|----------------------------------|----------------------------------|
| Operating profit continued | | |
| Staff costs comprise: | | |
| Wages and salaries | 8,863 | 8,579 |
| Social security costs | 760 | 739 |
| Pension costs | 749 | 748 |
| Redundancy costs | 2 | 48 |
| | 10,374 | 10,114 |

The average number of employees during the year was as follows:

| | Number | Number |
|----------------------------|--------|--------|
| United Kingdom | 407 | 406 |
| | 407 | 406 |
| | £000 | £000 |
| Directors' emoluments | | |
| For services as executives | 337 | 275 |

Retirement benefits accrued during the year for the following number of directors:

| | Number | Number |
|-------------------------|--------|--------|
| Defined benefit schemes | 5 | 4 |

The emoluments of the highest paid director amounted to £103,972 (2000-£117,499). His accrued pension at 31 March 2001 amounted to £51,625 (2000-£47,274).

There are no excess retirement benefits in respect of directors or past directors.

Notes to the financial statements (continued)

| | Year ended 31/3/01 £000 | Year ended 31/3/00 £000 |
|---|----------------------------------|----------------------------------|
| Net interest receivable | | |
| Interest payable: | | |
| Finance Leases Other Interest | (5) (40) | (5) (113) |
| | (45) | (118) |
| Interest receivable: | | |
| Group undertakings Other Interest | 1,020 46 | 814 152 |
| Net interest receivable | 1,021 | 848 |
| Taxation Corporation tax charge at 30% (2000:30%) based on the result for the year | 509 | 330 |
| Corporation tax - adjustment in respect of previous years | - | 53 |
| Deferred tax | - | (14 |
| | 509 | 369 |
| | | |
| Dividends | | -, |
| Final Dividend of 8.6p per share (2000-11.4p) | 300 | 400 |
| | | |

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Notes to the financial statements (continued)

| Tangible assets | Plant and | Fixtures and | |
|---|-------------------|------------------|---------------|
| | Equipment £000 | Fittings £000 | Total £000 |
| Cost | | | |
| Balance at 1 April 2000 | 3,165 | 766 | 3,931 |
| Additions | 154 | 125 | 279 |
| Disposals | (170) | (4) | (174) |
| Balance at 31 March 2001 | 3,149 | 887 | 4,036 |
| Accumulated depreciation: | | | |
| Balance at 1 April 2000 | 2,706 | 346 | 3,052 |
| Current year's charge | 152 | 152 | 304 |
| Disposals | (153) | (2) | (155) |
| Balance at 31 March 2001 | 2,705 | 496 | 3,201 |
| Net book value: | | | |
| 31 March 2001 | 444 | 391 | 835 |
| 31 March 2000 | 459 | 420 | 879 |
| | 2001 | | 2000 |
| Assets held under finance leases and capitalised in fixtures and fittings | £0003 | | £000 |
| Cost | 72 | | 72 |
| Accumulated depreciation | (17) | | (10) |
| Net Book Value | 55 | - | 62 |
| | 31/3/01 | | 31/3/00 |
| | £000 | | £000 |
| Fixed asset investments | | | |
| Fixed asset investments | 28 | | 28 |

Fixed asset investments consist of a one share holding (0.0013%) in Biwater Overseas Limited, a sub holding company registered in England. This share was acquired on the 19 October 1999 in exchange for a 51% holding in Biwater Megadex SP a company registered in Poland. In the opinion of the Directors, the value of the investment is not less than the book amount.

Notes to the financial statements (continued)

| | | 31/3/01 | 31/3/00 |
|----|---|--------------------------|----------------|
| | | £000 | £000 |
| 9 | Stocks | | |
| | Raw materials and consumables | 63 | 62 |
| 10 | Debtors: amounts falling due after more than one year | | |
| | Trade debtors | 601 | 879 |
| | Amounts owed by group undertakings | 4,250 | 4,250 |
| | | 4,851 | 5,129 |
| 11 | Debtors: amounts falling due within one year | | |
| | Trade debtors | 7,039 | 5,116 |
| | Amounts owed by group undertakings | 3,569 | 6,800 |
| | Amounts recoverable on contracts (see below) | 5,231 | 5,267 |
| | Other debtors | 97 | 95 |
| | Prepayments | 206 | 89 |
| | | 16,142 | 17,367 |
| 12 | progress receipts exceed amounts recoverable on contract, Creditors: amounts falling due within one year | the excess is shown unde | er creditors. |
| 12 | Finance leases (Note 14) | 17 | 17 |
| | Excess progress receipts | 1,968 | 837 |
| | Trade creditors | 9,029 | 8,062 |
| | Amounts owed to group undertakings | 2,672 | 3,427 |
| | Contract loss provisions | 970 | 1,480 |
| | Other creditors | 347 | 767 |
| | Corporation tax (includes group relief) | 1,613 | 1,104 |
| | Other taxation and social security | 379 | 342 |
| | Accruals | 5,005 | 7,202 |
| | | 22,000 | 23,238 |
| 13 | Creditors: amounts falling due after more than | | |
| | one year. | | |
| | Finance lease (Note 14) | 24 | 40 |
| 14 | Finance leases | | |
| | Future obligations under finance leases are as follows: | | . _ |
| | Within one year | 17 | 17 |
| | In more than one year, but not more than five years | 24 | 40 |
| | | 41 | 57 |

Notes to the financial statements (continued)

Authorised and contracted

| 15 | Provision for liabilities and charges. | | | | |
|----|---|-----------------|-----------------|--------------|-----------------|
| | There are no deferred tax liabilities. | | | | |
| | • | | 31/3/01 £000 | | 31/3/00 £000 |
| 16 | Called up share capital | | | | |
| | Authorised Ordinary shares of £1 each | - | 3,500 | | 3,500 |
| | Allotted and fully paid Ordinary shares of £1 each | | 3,500 | | 3,500 |
| 17 | Combined statement of movements in equity share reserves | eholders' fu | nds and statem | ent of mov | ements on |
| | | | Profit | | |
| | | Share | and loss | Total | Total |
| | | capital £000 | account £000 | 2001 £000 | 2000 £000 |
| | | 1000 | 1000 | 1000 | 1000 |
| | Profit for the financial year | | 1,009 | 1,009 | 728 |
| | Dividends | | (300) | (300) | (400) |
| | Net additions to shareholders funds | | 709 | 709 | 328 |
| | Opening equity shareholders funds | 3,500 | 783 | 4,283 | 3,955 |
| | Closing equity shareholders funds | 3,500 | 1,492 | 4,992 | 4,283 |
| | | | 31/03/01 | | 31/3/00 |
| 18 | Annual commitment under operating leases | | £000 | | £000 |
| | Operating leases which expire within one year: | | | | |
| | - plant and equipment | | 68 | | 48 |
| | - fixtures and fittings | | 8 | | 98 |
| | Operating leases which expire within one and two | years: | | | |
| | plant and equipmentfixtures and fittings | | 169 2 | | 185 35 |
| | Operating leases which expire within two and five | years: | | | |
| | - plant and equipment | | 701 110 | | 360 |
| | - fixtures and fittings | | 110 | | 3 |
| | | | | | |
| 19 | Capital commitments | | | | |
| | | | | | _ |

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Notes to the financial statements (continued)

20 Contingent liabilities

The company is involved in group cross guarantee arrangements in connection with the Biwater PLC group's banking facilities.

21 Pension commitments

The company participates in a funded defined benefit scheme known as the Biwater Retirement and Security Scheme (BRASS), which comprises a "main" section with the bulk of the membership and a separate section for employees of Bournemouth & West Hampshire Water Plc.

The latest actuarial valuation performed by an independent, external actuary of both sections of BRASS was made at 1st January 2000 using the projected unit valuation method. The principal assumption adopted in the valuation was that the return on investment would be two per cent per annum higher than the rate of the annual salary increase in the long term.

On this basis, at the valuation date, the actuarial assets of the main section of BRASS was £49 million which was sufficient to cover 98 per cent of the value of benefits that had accrued to members after allowing for expected future increases in earnings. Group cash contributions to this section of the scheme, net of expenses and cost of death in service lump sum benefits, equated to 9.4 per cent of pensionable salaries.

Other than the assumptions covered above, the significant actuarial assumptions were dividend growth at 5.25 per cent per annum and a valuation of the assets based on discounting the projected flow of investment earnings assumed to arise from the stocks and shares underlying the assets held at valuation date

The alternative minimum funding requirement (MFR) valuation basis was assessed by the Pensions Act 1995 as part of the triennial valuation. The regulations require the MFR certification to be based on the aggregate assets and liabilities of both sections of BRASS and as such, the Scheme Actuary has certified the MFR ratio as 114%

22 Joint Venture

The company is currently involved in two joint arrangements with Alfred McAlpine Construction Limited and George Leslie Limited, respectively The company's share in both joint arrangements is 50% These are treated as joint ventures as defined by FRS9, and are accounted for on the gross equity method. The company's share in the joint arrangement's gross assets, gross liabilities, turnover or operating result does not exceed the disclosure thresholds as defined by FRS9.

23 Related party transactions

Advantage has been taken of the exemption given in FRS 8 to wholly owned subsidiaries, not to provide details of transactions and balances with other group members of the Biwater Plc group and shareholders of Biwater Plc.

24 Ultimate controlling undertaking

Biwater Treatment Limited is wholly owned by Biwater Plc which is registered in England & Wales. Biwater Plc is the only company that consolidates the results of Biwater Treatment Limited and is the ultimate parent undertaking. The ultimate controlling party of Biwater Plc is Mr A E White.