REPORT AND ACCOUNTS

31 December 2003



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REPORT OF THE DIRECTORS

The directors submit their report and the accounts for the year ended 31 December 2003.

PRINCIPAL ACTIVITIES

The principal activity of the Group is the laying of electricity cables, telephone ducting and gas pipelines, and the re-lining and replacement of water mains.

REVIEW OF THE BUSINESS AND FUTURE DEVELOPMENTS

Alfred McAlpine Utility Services Group, operating as "Infrastructure Services", has four principal lines of business: Electricity, Gas, Telecoms and Water.

Through this variety of sector-focused businesses, Infrastructure Services is involved in a broad range of activities including multi-utility connections and major utility replacement and rehabilitation.

Following the acquisition of Ryan in 2001 and Eastern Contracting in 2002, Infrastructure Services continues to pursue bolt-on acquisitions. After the year-end, in February 2004, we acquired UK Power, a specialist overhead line business operating throughout the UK and the Republic of Ireland for £5.2m.

2003 also saw the creation of Scottish Water Solutions, a joint venture involving Scottish Water and two industry consortia. Alfred McAlpine is a member of one of these consortia – Stirling Water. This joint venture will implement Scottish Water's Asset Delivery Programme over the next few years.

Our focus on developing strong client relationships has resulted in the successful retention or extension of many of our contracts in 2003. Other significant contract awards during the year include a three year renewal of our cabling support contract with Scottish Power, extensions to our contracts with East Midlands Electricity and Rochdale Metropolitan Borough Council, and a major new two-year framework contract with the Electricity Supply Board in the Republic of Ireland.

In February 2002, we established Core Utility Solutions, a joint venture with Scottish Power. This business provides multi-utility connection services and is fast becoming a leading player in this growth market.

The prospects for the business are good. We will continue to develop our portfolio of services through organic growth and bolt-on acquisitions, seeking to offer clients a full service proposition. With a focus on higher-margin activities, we aim to achieve significant growth while improving our overall margins.

REPORT OF THE DIRECTORS (continued)

RESULTS AND DIVIDENDS

The results of the group for the year are set out in detail on page 7.

Dividends of £1,627,000 were declared during the year (2002: £1,595,000). Details of dividends payable in relation to each class of share in issue are disclosed in note 10 to the accounts.

In the opinion of the directors, it is thought that the presentation of a consolidated profit and loss account and balance sheet, but not a cash flow statement, adds more value to the understanding of the group's activities from the users' perspective.

DIRECTORS

The directors who served during the year were as follows:

P V Carolan J W Reid A P Jackson I M Grice N D Cocker

DIRECTORS' INTERESTS

None of the directors had an interest in the share capital of the company during the year.

Directors' interests in the shares of Alfred McAlpine plc are detailed in note 7 to the financial statements.

EMPLOYEES

It is the Group's policy to communicate with and involve employees on matters affecting their interests at work, and inform them of the performance of the business.

It is also Company policy to treat all employees and potential employees equally and to give full consideration to suitable applications for employment from disabled persons, where they have the necessary abilities and skills for the position, and wherever possible to retrain employees who become disabled, so that they can continue their employment in another position.

SUPPLIER PAYMENT POLICY

It is the policy of both the Company and the Group to make payment on their standard terms to suppliers unless alternative terms are agreed. The Company and the Group both seek to abide by these payment terms, provided that they are satisfied that the supplier has complied with the agreed terms and conditions. The Company's average creditor days during the period were 49 days (2002: 47 days).

CHARITABLE CONTRIBUTIONS

Contributions during the year to United Kingdom charitable organisations amounted to £2,035 (2002: £13,318).

REPORT OF THE DIRECTORS (continued)

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the Company and the group and of the profit or loss of the Company and the group for that period. The directors are required to prepare financial statements on the going concern basis, unless it is inappropriate to presume that the Company will continue in business.

The directors confirm that suitable accounting policies have been used and applied consistently. They also confirm that reasonable and prudent judgements and estimates have been made in preparing the financial statements for the year ended 31 December 2003 and that applicable accounting standards have been followed.

The directors are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Company and the group and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITORS

A resolution to reappoint PricewaterhouseCoopers LLP, as auditors to the Company will be proposed at the annual general meeting.

By order of the board

A F Jackson Director

30 November 2004

Independent Auditors' report to the members of Alfred McAlpine Utility Services Group Limited

We have audited the financial statements which comprise the Group profit and loss account, the balance sheets, the statement of total recognised gains and losses, note of historical cost profits and losses, the reconciliation of movements in the shareholders' funds, the accounting policies and the related notes to the accounts.

Respective responsibilities of directors and auditors

The directors' responsibilities for preparing the annual report and the financial statements in accordance with applicable United Kingdom law and accounting standards are set out in the statement of directors' responsibilities.

Our responsibility is to audit the financial statements in accordance with relevant legal and regulatory requirements and United Kingdom Auditing Standards issued by the Auditing Practices Board. This report, including the opinion, has been prepared for and only for the company's members as a body in accordance with Section 235 of the Companies Act 1985 and for no other purpose. We do not, in giving this opinion, accept or assume responsibility for any other purpose or to any other person to whom this report is shown or in to whose hands it may come save where expressly agreed by our prior consent in writing.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions is not disclosed.

Basis of audit opinion

We conducted our audit in accordance with auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of affairs of the Company and the Group at 31 December 2003 and of the profit of the Group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Pricewaterhouse Coopers LLP

Chartered Accountants and Registered Auditors

Manchester

30 November 2004

CONSOLIDATED PROFIT AND LOSS ACCOUNT

For the year to 31 December 2003

N	lote		2003 £'000		2002 £'000
TURNOVER	1		233,932		198,518
Cost Of Sales			(210,538)		_ (176,442)
GROSS PROFIT			23,394		22,076
Administrative expenses			(19,482)		(15,810)
OPERATING PROFIT	2		2,778		6,266
Share of operating profit in associated company			1,174		504
Share of operating profit in joint venture	;			88	
Exceptional profit on sale of subsidiary undertaking					1,585
PROFIT ON ORDINARY ACTIVITIES BEFORE INTEREST			5,174		8,355
Interest receivable and similar income Interest payable and similar charges	3 4	257 (701)		107 (217)	
PROFIT ON OPPINARY ACTIVITIES			(444)		(110)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION			4,730		8,245
Tax on profit on ordinary activities	8		(1,145)		(3,119)
PROFIT FOR THE FINANCIAL YEAR			3,585		5,126
Dividends on equity shares RETAINED PROFIT FOR THE YEAR	10 20		1,958		(1,595) 3,531
1 the 1 hard XI C					

All the activities relate to continuing operations: £5.8million of turnover (2002: £1.5million) relates to contracts in the Republic of Ireland; all other remaining turnover arises in the United Kingdom.

CONSOLIDATED BALANCE SHEET

31	December	2003
\sim 1		

31 December 2003					
1	Vote		2003		2002
			£'000		£'000
FIXED ASSETS					
Intangible assets	13		46,760		48,269
Tangible assets	11		5,540		6,509
Investments	12		2,069		1,367
			54,369		56,145
CURRENT ASSETS			01,000		00,140
Stock	14	2,240		2,408	
Debtors - due within one year	15	163,094		148,415	
Debtors - due after more than one	15	0.500		1.010	
year Cash at bank and in hand	15	3,523 5,066		1,316 11,426	
Casif at Darik and In Harid				11,420	
CREDITORS: AMOUNTS FALLING		173,923		163,565	
DUE WITHIN ONE YEAR	16	_(193,613)		(186,606)	
NET CURRENT LIABILITIES			(19,690)		(23,041)
TOTAL ASSETS LESS CURRENT					
LIABILITIES			34,679		33,104
	DUE				
CREDITORS: AMOUNTS FALLING AFTER MORE THAN ONE YEAR	17		(3,920)		(3,963)
ALTERNOTIC THAN ONE TEAR	1,		(0,020)		(0,000)
PROVISIONS FOR LIABILITIES					
AND CHARGES	18		(288)		(628)
NET ASSETS			30,471		28,513
NET AGGETG					
CAPITAL AND RESERVES					
CALLED UP SHARE CAPITAL	19		219		219
RESERVES					
Revaluation reserve	20	466		537	
Profit and loss account	20	29,786		27,757	
Equip, above baldend from the		00.470	30,252	00.540	28,294
Equity shareholders' funds Non-equity shareholders' funds		30,470		28,512 1	
Horrogalty stratoriolagis funds		<u> </u>			
TOTAL SHAREHOLDERS' FUNDS			30,471		28,513

polyed by the board of directors on 30 November 2004

PJackson

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NOTE OF HISTORICAL COST PROFITS AND for the year to 31 December 2003	LOSSES	2003 £'000	2002 £'000
Reported profit on ordinary activities before tax	ation	4,730	8,245
Difference between historical cost depreciation depreciation charge	and the actual	13	10
Historical cost profit on ordinary activities before	e taxation	4,743	8,255
Historical cost profit for the year after taxation and dividends		1,971	3,541
RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS for the year to 31 December 2003		2003 £'000	2002 £'000
Profit for the financial year Dividends	10	3,585 (1,627)	5,126 (1,595)
Net movement in shareholders' funds		1,958	3,531
Opening shareholders' funds		28,513	24,982
Closing shareholders' funds		30,471	28,513

PARENT COMPANY BALANCE SHEET

31 December 2003

1.

FIXED ASSETS	Note		2003 £'000		2002 £'000
Tangible assets Investments	11 12		3,021 115,419		3,384 115,419
CURRENT ASSETS			118,440		118,803
Debtors - due within one year Cash at bank and in hand	15	29,265 322 29,587		25,624 492 26,116	
CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR	16	(140,650)		(136,900)	
NET CURRENT LIABILITIES			(111,063)		(110,784)
TOTAL ASSETS LESS CURRENT LIABILITIES			7,377		8,019
PROVISIONS FOR LIABILITIES AN	ID 18		<u> </u>		(7)
NET ASSETS			7,377		8,012
CAPITAL AND RESERVES					
CALLED UP SHARE CAPITAL	19		219		219
RESERVES Revaluation reserve Profit and loss account	20 20	466 6,692		537 7,256	
			7,158		7,793
TOTAL SHAREHOLDERS' FUNDS			7,377		8,012
Attributable to equity shareholders Attributable to non-equity sharehold	ers		7,376 1		8,011 1
			7,377		8,012

Approved by the board of directors on 30 November 2004

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NOTES TO THE ACCOUNTS

31 December 2003

1. ACCOUNTING POLICIES

The Group accounts are prepared on the historical cost basis, except for the revaluation of certain land and buildings, and include the financial statements of the Company and all of its subsidiary undertakings made up to 31 December, together with the Group's share of the results up to the 31 December of associates. They are prepared in accordance with the Companies Act 1985 and applicable accounting standards. The principal policies adopted by the Company are detailed below:

BASIS OF CONSOLIDATION

The Group accounts consolidate the accounts of the Company and all its subsidiaries and include the group share of the reserves of the associate company. The accounts of subsidiaries are made up to the same date as the parent company. The results of the associate company, which has a 31 December year-end, are included based on management accounts as at the Group's year end and are accounted for using the equity method of accounting in accordance with FRS9. The results of the joint venture are accounted for using the gross equity method of accounting.

GOODWILL ON CONSOLIDATION

Purchased goodwill arising since 27 October 1996 is amortised on a straight line basis over its useful economic life, which to-date is considered to be 20 years, based on forecasts of future profitability and cash generation. Permanent diminutions are charged to the profit and loss account. Goodwill arising on consolidation in previous years was written off against reserves in the year of acquisition.

FOREIGN EXCHANGE

Profit and loss accounts of overseas subsidiaries are translated into sterling at average rates of exchange for the year. Assets and liabilities are translated into sterling at the closing rate of exchange. The differences arising from the re-translation at the closing rate of the opening net assets and the retained profits and losses for the current year are taken to reserves.

TURNOVER

Turnover comprises the value of work performed and goods and services provided during the year outside of the Group excluding Value Added Tax, in line with agreed contractual terms. Provision is made for anticipated contract losses and no credit is taken for claims by the company until there is a firm agreement with the client. Pre-contract costs incurred before it is virtually certain that a contract will be awarded are charged to the profit and loss account.

NOTES TO THE ACCOUNTS

31 December 2003

1. ACCOUNTING POLICIES (continued)

DEPRECIATION

Depreciation is provided at rates estimated to write off fixed assets over their anticipated lives and is applied from the month following that in which they are first brought into use.

The rates are as follows:

Land and buildings:

Freehold land - Nil%

Freehold buildings - 2.5% on cost or revalued amount

Leasehold - equal annual instalments over the period of the lease

Plant and machinery - 10% to 50% on cost Wagons and other vehicles - 25% to 100% on cost

Surpluses on revaluation of properties are transferred to revaluation reserve. Shortfalls between cost and valuation on individual properties are charged to the profit and loss account.

FIXED ASSETS

Fixed assets are stated at historical cost less depreciation with the exception of land and buildings that are revalued in accordance with FRS15. Land and buildings have an interim valuation every 3 years and a full valuation every 5 years. Additions on subsidiary acquisitions are capitalised at fair value at the time of the acquisition.

Alfred McAlpine plc group policy is generally not to revalue property. However the directors believe that prior years' policy of revaluing property should be continued to ensure consistency within the accounts, with valuations following FRS15 requirements.

INVESTMENTS

Investment income is included in the accounts of the year in which it is receivable. Fixed asset investments are stated at cost less provisions for permanent diminution in value.

STOCK

Stock is valued at the lower of cost and net realisable value. Cost is calculated on a first in first out basis.

REINSTATEMENT PROVISION

The reinstatement provision represents the group's estimate of the cost of final road surfacing still to be incurred on individual contracts otherwise complete.

The directors consider that the provision as a whole is the best estimate of the eventual cost to the group, which can be made.

NOTES TO THE ACCOUNTS

31 December 2003

ACCOUNTING POLICIES (continued)

DEFERRED TAXATION

Full provision is made at anticipated rates for taxation deferred as a result of the pension prepayments, accelerated capital allowances and other timing differences. No provision is made for UK or overseas taxation that might become payable on the remittance of profits from overseas.

PENSIONS

The Group operates a defined contribution pension scheme. The contributions paid by the Group and the employees are invested within the individual pension fund in the month following the month of deduction. The employer contribution rates are determined by reference to either an age or service related scale or at a fixed, level percentage. The amount contributed by the Group is charged to the profit and loss account as the contributions fall due.

The Group also operates a defined benefit pension scheme and participates in the Electricity Supply Pension Scheme (ESPS). Both of these schemes are administered by trustees, the funds being independent of the Group's finances and not included in the Group accounts. Each scheme is valued by an independent actuary at least every three years, and funded by contribution from the Group and the employees at rates determined on the advice of the actuary. Contributions to the schemes are charged to the profit and loss account so as to spread the costs of pensions over employees' service lives within the group.

LEASES AND HIRE PURCHASE CONTRACTS

Rentals under operating leases are charged to the profit and loss account on a straight-line basis over the lease term. Assets held under finance leases and hire purchase contracts are included in fixed assets and the capital elements of the commitments are shown as obligations under finance leases and hire purchase contracts. Payments are treated as consisting of capital and interest elements. The capital element is applied to reduce the outstanding obligations and the interest element is charged against profit in proportion to the reducing capital element outstanding. Assets under finance leases are depreciated over the shorter of the lease terms and their useful lives.

CASHFLOW

The Group has taken advantage of the exemptions afforded under FRS1 (revised) not to include a consolidated cash flow in the accounts. This decision has been made from the point of view of the users of the accounts. It is thought that a consolidated cash flow would not add value to the accounts from the users' perspective.

NOTES TO THE ACCOUNTS

31 December 2003

2. **OPERATING PROFIT**

	2003	2002
	£'000	£'000
Operating profit is arrived at after charging/(crediting):		
Depreciation - assets held under finance lease	-	16
- other	1,169	991
Amortisation of regional development grant	(7)	(20)
Amortisation of goodwill	2,567	1,946
Rentals under operating lease - plant & machinery	-	439
- other	554	614
Profit on sale of tangible assets	(1,465)	(165)
Hire of plant and machinery	10,793	11,658
Auditors remuneration - statutory audit fees	137	78
- non audit services	2	66
 tax service compliance 	54	43

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During the year the company paid £11,000 (2002: £4,000) in audit fees and £2,000 (2002: £66,000) in non-audit fee remuneration and £8,000 in tax compliance (2002: £6,000). Non audit fees in the current year relate to pensions advice.

3. INTEREST RECEIVABLE AND SIMILAR INCOME

<u>ن</u> .	INTEREST RECEIVABLE AND SIMILAR INCOME		
		2003	2002
		£'000	£'000
	Interest receivable:		
	Bank deposits	9	10
	Interest from associate	_	37
	Other interest	16	51
	Share of associates' interest receivable	232	9
	Share of associates interest receivable —		
	_	257	107
4.	INTEREST PAYABLE AND SIMILAR CHARGES	2003	2002
••		£'000	£,000
		2 000	2000
	On bank loans, overdrafts and other loans repayable within 5 years	15	65
	On finance leases	3	6
	Interest paid on loans from group undertakings	507	108
	Interest paid on loans from associated undertakings	170	-
	Share of associates' interest payable	6	38
	· · ·		
		701	217
5.	EMPLOYEES -		
		2003	2002
	The average number employed by the group, which	No.	No.
	includes directors, within each category of persons was:		
	Production staff	3,055	2,694
	Administrative staff	367	336
			
		3,422	3,030
	-		

NOTES TO THE ACCOUNTS

31 December 2003

5. **EMPLOYEES** (continued)

The costs incurred in respect of these employees were:		
	2003	2002
	£'000	£'000
Wages and salaries	72,333	60,070
Social security costs	8,525	7,497
Other pension costs	1,862	494
	82,720	68,061
DIDECTOR		
6. DIRECTORS	0000	0000
	2003	2002
The Control of the Co	£'000	£'000
The remuneration of directors who served during the year included in employee costs were:		
Emoluments	293	313
Pension contributions	34	22
	327	335

The emoluments of AP Jackson and I M Grice are paid by the ultimate parent company and an intermediate parent company. Their services to this company and to a number of fellow subsidiaries are of a non-executive nature and their emoluments are deemed to be wholly attributable to their services to the ultimate parent company or an intermediate parent company. Accordingly the above details include no emoluments in respect of these directors.

During the year, the highest paid director received emoluments of £185,766 (2002: £203,027) and pension of £24,981 (2002: £13,903). Two of the directors that served during the period were members of the Group's pension schemes (2002: two).

7. DIRECTORS' INTERESTS

The shareholdings of I M Grice and A P Jackson in Alfred McAlpine plc are shown in the notes to the financial statements of Alfred McAlpine plc and Alfred McAlpine Support Services & Investments Limited respectively. Other directors' interests in ordinary shares in Alfred McAlpine plc at 31 December were as follows:

Ordinary shares of 25p each	2003 Number	2002 Number
P V Carolan	301,844	301,844
J W Reid	171,230	201,230

NOTES TO THE ACCOUNTS

31 December 2003

7. **DIRECTORS' INTERESTS** (continued)

As at 31 December, directors held options and awards over shares in the ultimate parent undertaking, Alfred McAlpine plc, as follows:

Alfred McAlpine plc Executive Share Option Scheme (1991)* Alfred McAlpine plc Executive Share Option Scheme 2000*

	Date of Grant	Option Price	As at 01/01/03	Granted in year	Exercised in year	Lapsed in year	As at 31/12/03
N D Cocker	18/04/00*	178.0p	7,500	-	-	-	7,500
	22/03/01#	280.5p	5,935	-	-	-	5,935

Subject to Alfred McAlpine plc achieving specific performance targets, options issued at no consideration under the terms of the 1991 & 2000 Executive Share Option Schemes are ordinarily exercisable between three and ten years from their date of grant.

The Alfred McAlpine plc Savings-Related Share Option Scheme 1998

	Date of Grant	Option Price	As at 01/01/03	Granted in year	Exercised in year	Lapsed in year	As at 31/12/03
N D Cocker	27/08/03	228p	-	2,580	-	-	2,580
J W Reid	27/08/03	228p	-	2,580	-	-	2,580

Savings-related share options are normally exercisable during the six-month period following completion of either a three-year or five-year savings contract.

The Alfred McAlpine Restricted Share Plan

Under the terms of the Plan the Board of Alfred McAlpine plc grants awards of restricted shares in Alfred McAlpine plc to key executives. The shares may be released if Alfred McAlpine plc achieves specified performance criteria and the executive remains in the Group's employment. The maximum value of the initial share awards that may be made to a participant in any year may not exceed 50% of salary. In addition, the vesting of the awards of shares may be deferred into the Alfred McAlpine Employee Benefit Trust for a further three years and, subject to the achievement of a further performance target, become eligible to be matched on a one for one basis. Further details of the Plan and the performance criteria used can be found in the Report and Accounts of Alfred McAlpine plc.

	Initial Awards		At 1 Janua	ry 2003			At 31 December 2003		
	Date of award	Market value at date of award	Number of Initial Awards	Outstanding Initial Awards and Exceptional Performance Awards	Deferred Awards held in EBT	Number of Awards satisfying vesting criteria during the year	Number of Matching Shares awarded during the year	Outstanding Initial Awards and Exceptional Performance Awards	Deferred Awards held in EBT
P V Carolan	22/03/01	280.50p	25,000	37,500	-	-	•	37,500	•
	23/04/02	436.10p	15,363	23,044	-	-	•	23,044	-
	16/05/03	245.10p	36,667	-	-	_		55,000	-
N D Cocker	23/04/02	436.10p	8,026	12,039	-	-		12,039	-
	16/05/03	245.10p	20,000		-	-		30,000	-
J W Reid	22/03/01	280.50p	10,000	15,000	-		-	15,000	-
	23/04/02	436.10p	8,000	12,000	-	-	•	12,000	-
	16/05/03	245.10p	18,556	-	-	-	•	27,834	-

NOTES TO THE ACCOUNTS

31 December 2003

8.	a) TAX ON PROFIT ON ORDINARY ACTIVITIES	2003 £'000	2002 £'000
	Taxation is based on the profit for the year and comprises:		200
	Corporation tax at 30% (2002: 30%) of taxable profit Share of tax charge in associated company at 30% (2002: 30%) Share of tax charge in joint venture at 30% Prior year corporation tax adjustment	1,564 454 27 (893)	2,857 143 - -
	Current taxation charge for the year	1,152	3,000
	Deferred tax charge for year Prior year deferred tax adjustment	(212) 205	(10) 129
	Total corporation tax charge for year	1,145	3,119
	b) CONSOLIDATED PROOF OF TAX		
	Profit on ordinary activities before tax	4,730	8,245
	Group profit on ordinary activities at 30% (2002: 30%)	1,419	2,474
	Effects of: Expenses not deductible for tax purposes Amortisation of goodwill Accelerated capital allowances and other timing differences Capital disposals Higher/ (lower) rate of tax in associated undertaking Adjustments to tax charge in respect of prior years	(391) 770 212 - 35 (893)	429 584 10 (497)
	Current taxation charge for the year	1,152	3,000
9.	RESULT FOR THE FINANCIAL YEAR ATTRIBUTABLE TO THE MEMBERS OF ALFRED MCALPINE UTILITY SERVICES GROULIMITED		
		2003 £'000	2002 £'000
	Dealt with in the accounts of the parent company	(635)	2,398

The Company has taken advantage of Section 230 of the Companies Act 1985 and consequently a profit and loss account for the Company alone is not presented.

NOTES TO THE ACCOUNTS

31 December 2003

10.	DIVIDENDS ON EQUITY SHARES	2003 £'000	2002 £'000	
	Ordinary shares:		2 000	2000
	Payable - £7.44 per ordinary share (2002: £7.29))	1,627	1,595
11.	TANGIBLE FIXED ASSETS	Land and buildings	Plant and machinery £'000	<u>Total</u> £'000
(a)	THE GROUP	2000	2000	2000
	Cost/Valuation:			
	At 1 January 2003 Additions Transfers to group undertakings Disposals	4,340 85 - (688)	4,730 1,452 (1,129) (631)	9,070 1,537 (1,129) (1,319)
	At 31 December 2003	3,737	4,422	8,159
	Depreciation:			
	At 1 January 2003 Charge for the year Transfer to group undertakings Disposals	799 164 - (57)	1,762 1,005 (690) (364)	2,561 1,169 (690) (421)
	At 31 December 2003	906	1,713	2,619
	Net book value:			
	At 31 December 2003	2,831	2,709	5,540
	At 31 December 2002	3,541	2,968	6,509

The net book value of plant and machinery includes £nil in respect of assets held under finance leases (2002: £96,000). Depreciation for the year on these assets was £nil (2002: £16,000).

NOTES TO THE ACCOUNTS

31 December 2003

11.	TANGIBLE FIXED ASSETS (continued)	Land and <u>buildings</u> £'000	Plant and machinery £'000	Total £'000
(b)	THE COMPANY Cost:			
	At 1 January 2003 Additions Disposals	3,602 4 (394)	1,669 483 (51)	5,271 487 (445)
	Transfers to group companies At 31 December 2003	3,212	(616)	(616)
	Depreciation:		1,485	4,097
	At 1 January 2003 Charge for the year Disposals Transfers to group companies	727 77 (83) -	1,160 140 (44) (301)	1,887 217 (127) (301)
	At 31 December 2003	721	955	1,676
	Net book value:			
	At 31 December 2003	2,491 	530	3,021
	At 31 December 2002	2,875	509	3,384

NOTES TO THE ACCOUNTS

31 December 2003

11. TANGIBLE FIXED ASSETS (continued)

(c) LAND AND BUILDINGS	

	GRC	<u>UP</u>	COM	PANY
The net book value of land and buildings comprises:	2003	2002	2003	2002
	£'000	£'000	£'000	£'000
Freehold	1,197	1,782	1,197	1,547
Long leasehold	1,634	1,759	1,294	1,328
Land and buildings at cost or valuation are stated:	2,831	3,541	2,491	2,875
At open market value with existing use At cost	3,302	3,442	2,777	3,437
	435	898	435	165
	3,737	4,340	3,212	3,602

The land and buildings were valued on an existing use open market value basis on 29 October 2000 by King Sturge, Chartered Surveyors, and the values incorporated into the balance sheet on 21 March 2001, as part of the fair value adjustments on the acquisition of the group by Alfred McAlpine plc.

	GRC	<u>oup</u>	<u>COM</u> I	<u>PANY</u>
If stated under historical cost principles the comparable amount for the total of land and buildings would be:	2003 £'000	£'000	2003 £'000	2002 £'000
Cost	3,041	3,821	2,550	3,087
Depreciation	(878)	<u>(741)</u>	(634)	(673)
Historical cost value	2,163	3,080	1,916	2,414

NOTES TO THE ACCOUNTS

31 December 2003

12. FIXED ASSET INVESTMENTS

(a) 7	THE	GF	OL	JΡ

(i)	Investment in Associated Company
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Contr	£'000
Cost: At 1 January 2003	1,333
Share of associated company profit before taxation	1,400
Share of taxation	(454)
Distributions	(305)
At 31 December 2003	1,974

(ii) Investments in Joint Ventures

Cost:

At 1 January 2003 Share of profit before taxation Share of taxation	88 (27)
At 31 December 2003	61

(iii) Other investments

Cost:

At 1 January 2003 and 31 December 2003	34
	

The fixed asset investments relate to listed shareholdings in various Utility Companies outside the group.

Fixed Asset Investments	2003 £000	2002 £000
Investment in Associated Company Investments in Joint Ventures Other Investments	1,974 61 34	1,333
	2,069	1,367

NOTES TO THE ACCOUNTS

31 December 2003

12. FIXED ASSET INVESTMENTS (continued)

(b) THE COMPANY

Shares in subsidiaries Cost:	<u>Total</u> £'000
At 1 January 2003 and 31 December 2003	115,462
Provision: At 1 January 2003 and 31 December 2003	43
Net book value: At 31 December 2003 and 31 December 2002	_115,419

(c) The table shows the share interests held by the company at 31 December 2003:

Name	Nature of business	Percentage holding	Country of Incorporation
Alfred McAlpine Infrastructure Services Limited	Provision of utility contracting services	100%	England & Wales
Eastern Contracting Holdings BV (see note 22)	Parent of Alfred McAlpine Utility Services SE Limited, a provider of utility contracting services	100%	The Netherlands
Core Utility Solutions Limited	Multi utility domestics and industrial connections	49%	England & Wales
Stirling Water (2003) Limited (see note 22)	Provision of utility contracting services	25%	England & Wales
Alfred McAlpine Utility Services NW Limited	Provision of utility contracting services	100%	England & Wales
Encore Environmental Aggregates Limited	Recycling of by-products arising from road work excavations	100%	England & Wales
Kennedy Pipelining Services Limited	No longer trading	100%	England & Wales
STH Plant Limited	No longer trading	100%	England & Wales
Proby Limited	No longer trading	100%	England & Wales
Bertrem Limited	No longer trading	100%	England & Wales
Kennedy Group Investments Limited	No longer trading	100%	England & Wales
Hale Brooks Limited	No longer trading	100%	Isle of Man
Kennedy Utility Services (Scotland) Limited	No longer trading	100%	Scotland
Astley Self Drive Limited	No longer trading	100%	England & Wales
Kendat Cabling Services Limited	No longer trading	100%	England & Wales
Kennedy Brooks Limited *	No longer trading	100%	Ireland

^{*} Kennedy Brooks Limited is in voluntary liquidation and has not been consolidated, as in the opinion of the directors the amounts involved are not material.

NOTES TO THE ACCOUNTS

31 December 2003

13. INTANGIBLE ASSETS

THE GROUP Cost:	£'000
At 1 January 2003 Additions	50,267
At 31 December 2003 Amortisation:	51,325
At 1 January 2003	1,998
Charge in the year	2,567
At 31 December 2003	4,565
Net book value:	
At 31 December 2003	46,760
At 31 December 2002	_48,269

Additions to goodwill are further analysed in note 22.

14. STOCK

	<u>GROUP</u>	
	2003 £'000	2002 £'000
Raw materials and consumables	2,240	2,408

The replacement value of stock and work in progress is estimated to be the same as book value.

DEBTORS	<u>G</u>	ROUP	CC	MPANY
	2003	2002	2003	2002
	£'000	£'000	£'000	£'000
Due within one year:				
Trade debtors	53,109	42,867	484	187
Amounts owed by group undertakings	99,704	99,865	22,672	22,398
Other debtors	3,074	1,427	1,097	9
Prepayments and accrued income	2,736	1,330	780	744
Deferred tax asset (see note 18a)	2,933	2,926	233	198
Corporation tax recoverable	1,538		3,999	2,088
	163,094	148,415	29,265	25,624
Due after more than one year:				
Trade debtors	3,523	1,316		-
	Due within one year: Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income Deferred tax asset (see note 18a) Corporation tax recoverable Due after more than one year:	Due within one year: Trade debtors Amounts owed by group undertakings Other debtors Prepayments and accrued income Deferred tax asset (see note 18a) Corporation tax recoverable 2003 £'000 99,704 99,704 2,736 2,736 2,736 2,933 Corporation tax recoverable 1,538	2003 2002 £'000 £'000 Due within one year: 53,109 Trade debtors 53,109 42,867 Amounts owed by group undertakings 99,704 99,865 Other debtors 3,074 1,427 Prepayments and accrued income 2,736 1,330 Deferred tax asset (see note 18a) 2,933 2,926 Corporation tax recoverable 1,538 - 163,094 148,415 Due after more than one year: 148,415	2003 2002 2003 £'000 £'000 £'000 Due within one year: 53,109 42,867 484 Amounts owed by group undertakings 99,704 99,865 22,672 Other debtors 3,074 1,427 1,097 Prepayments and accrued income 2,736 1,330 780 Deferred tax asset (see note 18a) 2,933 2,926 233 Corporation tax recoverable 1,538 - 3,999 Due after more than one year: 163,094 148,415 29,265

Amounts owed by group undertakings are unsecured, interest free and repayable on demand.

NOTES TO THE ACCOUNTS

31 December 2003

16. CREDITORS: AMOUNTS FALLIN		<u>G</u> F	ROUP	co	COMPANY	
	DUE WITHIN ONE YEAR	2003	2002	2003	2002	
		£'000	£'000	£'000	£'000	
	Bank overdraft	27	768	27	768	
	Finance leases (see note 17a)	26	157	_	74	
	Trade creditors	24,282	20,934	250	576	
	Amounts owed to group undertakings	148,816	145,590	134,319	131,678	
	Corporation tax	-	259		-	
	Other taxation and social security	4,834	5,300	2,271	206	
	Other creditors	2,515	2,547	1,364	1,304	
	Accruals and deferred income	3,486	9,456	792	699	
	Loan from associated undertaking	8,000	-	-	_	
	Dividend payable	1,627	1,595	1,627	1,595	
		193,613	186,606	140,650	136,900	

The company's overdraft is secured by fixed and floating charges on certain assets of the company and group.

Amounts owed to group undertakings for working capital loan amounts are charged at 1% above LIBOR.

Loan from associated undertakings refers to a £8 million from Core Utility Solutions Limited and the amount for working capital loans is charged at 0.5% below LIBOR.

17. CREDITORS: AMOUNTS FALLING DUE AFTER ONE YEAR		<u>GR</u>	<u>OUP</u>
		2003 £'000	2002 £'000
	Finance leases payable between two and five years Other Creditors	3,920	43 3,920
		3,920	3,963
a)	Finance leases		
	The maturity of obligations under finance leases and hire purchase contracts are as follows:	2003 £'000	2002 £'000
	Within one year In the second year to fifth years	26 	157 43
		26	200

b) The other creditors relates to the pension deficiency that was crystallised as part of the acquisition accounting on the Eastern Contracting group acquisition, in accordance with SSAP 24 valuation requirements.

NOTES TO THE ACCOUNTS

31 December 2003

18.	PROVISION FOR LIABILITIES AND CHARGES	<u>GROUP</u>		COV	<u>IPANY</u>
		2003 £'000	2002 £'000	2003 £'000	2002 £'000
	Reinstatement and other provisions Regional development grant	288	621 7	-	7
		288	628		7

The reinstatement provision represents the group's estimate of the cost of final road surfacing still to be incurred on individual contracts otherwise complete. The directors consider that the provision as a whole is the best estimate that can be made of the eventual cost to the group over the next year.

a) Deferred taxation

i) THE GROUP

<u>Provided</u>	2003 £'000	2002 £'000
Pension provision Accelerated capital allowances Short term timing differences	(1,170) (963) (800)	(1,170) (666) (1,090)
Deferred taxation (asset)	(2,933)	(2,926)
Movement in deferred taxation	2003 £'000	
Opening deferred taxation asset Charge for the year	2,926 7	
Closing deferred taxation asset	2,933	

The deferred taxation asset of £2,933,000 (2002: £2,926,000) is included in debtors. There is no unprovided deferred taxation in this year or the prior year.

No deferred tax asset has been recognised for the potential capital losses of £300,000 (2002:£300,000) that would arise if the revalued properties were disposed of at the value at which they are held in the accounts. Such capital losses would only become available if the properties were disposed of at the value shown in the accounts. At present it is not envisaged that any capital losses would crystallise, or that there would be any gains that could be sheltered with these losses, and hence no deferred tax asset is recognised.

NOTES TO THE ACCOUNTS

31 December 2003

18. PROVISION FOR LIABILITIES AND CHARGES (continued)

ii) THE COMPANY

(b)

(c)

At 31 December 2003

<u>Provided</u>	2003 £'000	2002 £'000
Accelerated capital allowances Short-term timing differences	(233)	(198)
Deferred taxation (asset)	(233)	(198)
Movement in deferred taxation		2003 £'000
Opening deferred taxation asset Credit for the year		198 35
Closing deferred taxation asset		233
A deferred taxation asset of £233,000 (2002: £198,000) unprovided deferred taxation in this year or the prior period.	is included in other	debtors. There is no
Reinstatement and other provisions THE GROUP		
Management in the course		£'000
Movement in the year: At 1 January 2003		621
Provided in the year		32
Utilised in the year		(365)
At 31 December 2003		288
Regional development grant		
THE GROUP AND COMPANY		
		£,000
At 1 January 2003 Amortisation		£'000 7 (7)

NOTES TO THE ACCOUNTS

31 December 2003

19.	CALLED UP SHARE CAPITAL	Ordinary shares of	"A"Ordinary shares of	
	Authorised, allotted and fully paid:	£1 each	£1 each	<u>Total</u>
	At 31 December 2002 and 31 December 2003	217,800	1,000	218,800

The ordinary shares of £1 each are equity shares.

The "A" Ordinary shares of £1 each are non-equity shares.

The holders of the "A" Ordinary Shares:

- (i) have no rights to dividends other than those recommended by the directors in respect of "A" Ordinary shares;
- (ii) have no redemption rights;
- (iii) rank pari passu with the holders of the Ordinary shares in respect of repayment of paid-up capital on a winding-up but have no further right to participate in distribution of surplus assets;
- (iv) have no voting rights.

20.	RESERVES	Revaluation	Profit and	
		<u>reserve</u>	loss account	<u>Total</u>
		£'000	£'000	£'000
(a)	THE GROUP			
	At 1 January 2003	537	27,757	28,294
	Retained profit for the year	-	1,958	1,958
	Transfer of amount equivalent to additional depreciation on revalued assets	(71)	71	
	depreciation on revalued assets	(71)		
	At 31 December 2003	466	29,786	30,252
(b)	THE COMPANY			
	At 1 January 2003	537	7,256	7,793
	Retained profit for the year	-	(635)	(635)
	Transfer of amount equivalent to additional	(71)	71	
	depreciation on revalued assets	(71)	71	-
				
	At 31 December 2003	<u>466</u>	6,692	7,158

The balances on the profit and loss account are all available for distribution.

21. CONTINGENT LIABILITIES

The Company is liable under the group election scheme for the value added tax liabilities of other group companies. The contingent liability at 31 December 2003 amounted to £2,396,908 (2002: £1,888,168).

NOTES TO THE ACCOUNTS

31 December 2003

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22. ACQUISITIONS

All subsidiary acquisitions in the year have been incorporated into the Group accounts using the acquisition accounting method.

a) Acquisition of Eastern Contracting Holdings BV

On 10 September 2002 the Group acquired Eastern Contracting Holdings BV and its subsidiary companies, including Eastern Contracting Limited, for £10.6million in cash excluding net debt acquired of £2.9million. Goodwill arising on the acquisition will be amortised over a period of 20 years.

The following table sets out the net book values of the acquisition to the Group

	Book Value	Fair Value Adjustments	Fair Value At Acquisition	Revision to Fair Values 2003	Final Fair Value
2003					
	£'000	£'000	£'000	2'000	£'000
Fixed assets	1,692	-	1,692	-	1,692
Investments	32	-	32	-	32
Stocks	634	(96)	538	=	538
Debtors	9,165	(435)	8,730	(439)	8,430
Creditors	(11,732)	(4,047)	(15,779)	(619)	(16,579)
Provisions	(528)	1,071	543	•	543
Net borrowings	(2,884)		(2,884)	<u>-</u>	(2,884)
Net liabilities acquired	(3,621)	(3,507)	(7,128)	(1,058)	(8,186)
Goodwill arising			17,729		18,787
Cash consideration			10,601		10,601

The following fair value adjustments were made in 2003 to the provisional fair value of the assets stated the prior year accounts: -

Revaluations	Fair Value Adjustments £'000
Debtors Creditors	439 619
Total fair value adjustments	1,058

NOTES TO THE ACCOUNTS

31 December 2003

22. ACQUISITIONS continued

b) Stirling Water (2003) Limited

On 5 September 2003 the Group invested £300 in Stirling Water (2003) Limited, a newly formed joint venture company with three other shareholders, each holding 25%. Stirling Water (2003) Limited's main trading activity is that of a water utility contractor. The Group owns 25% of the share capital of Stirling Water (2003) Limited, which has been accounted for as a joint venture undertaking in the consolidated financial statements.

23. OPERATING LEASE COMMITMENTS

Land and Buildings The minimum annual commitments under	2003 £'000	2002 £'000
non-cancellable operating leases are as follows: -		
Leases which expire: Within one year	185	101
Within two and five years	431	458
After five years	484	461
	1,100	1,020
Plant & Equipment	2003	2002
The minimum annual commitments under non-cancellable operating leases are as follows: -	€'000	£'000
Leases which expire:	_	
Within one year	8	253
Within two and five years	400	952
After five years	<u> 123</u>	<u>49</u>
	131	1,254

24. PENSIONS COSTS

Defined contribution schemes

The Group operates three main defined contribution pension schemes in the UK. All provide benefits based upon the individual funds available, at retirement, for the purchase of an annuity.

The Alfred McAlpine Utility Services Group Limited Retirement Benefits Scheme received employer contributions in 2003 of £63,027 (2002: £95,599). The Alfred McAlpine Utility Services Group Limited Group Personal Pension Plan received employer contributions in 2003 of £464,388 (2002: £315,255).

The Eastern Contracting Limited Personal Pension plan received employer contributions in 2003 of £867,450 (2002: £12,045).

NOTES TO THE ACCOUNTS

31 December 2003

24. **PENSIONS** (continued)

Defined benefit scheme

Following the acquisition of Eastern Contracting Limited on 10 September 2002 the Group now participates in the Electricity Supply Pension Scheme ('ESPS') in the UK. The ESPS provide benefits based on final pensionable salary for eligible employees. The assets are held separately from those of the Group and are managed on the Trustees behalf by investment managers. The scheme is funded through contributions from the employer, the employee and investment returns. The rates of contribution are determined by independent qualified actuaries, using the projected unit method.

The most recent valuation of ESPS was at 31 March 2001 and incorporates the assumptions that investment returns will be 2.5% per annum greater than the rate of future salary increases to normal retirement date or earlier death or withdrawal from the ESPS.

The actuary reported that the smoothed market value of the Alfred McAlpine Group's share of ESPS' assets at 31 March 2001 was £37.3 million, which was sufficient to cover 124% of the benefits that had accrued to the members. Contributions made to the plan in 2003 were £2 million (2002: £0.3 million).

A separate group of employees has been identified as meeting the eligibility requirements for the Alfred McAlpine Group of ESPS. At 31 December 2003, the contributions payable in 2003 for this group have been accounted for as a defined contribution scheme, as the Company is unable to identify its share of the underlying assets and liabilities.

The following information has been provided in accordance with the transitional requirements of FRS17.

The financial assumptions used to calculate the liabilities under FRS17 are set out below:

Valuation	At 31 December 2003 Projected Unit	At 31 December 2002 Projected Unit	At March 2002 Projected Unit
Discount rate	5.4%	5.5%	6.0%
Inflation rate	2.8%	2.3%	2.8%
Increase to pensions	2.9%	2.5%	2.7%
Increase to deferred benefits	2.9%	2.5%	2.7%
Salary increases	4.3%	3.8%	4.3%

NOTES TO THE ACCOUNTS

31 December 2003

24. **PENSIONS** (continued)

The assets and liabilities in the Eastern Contracting Group of the Electricity Supply Pension Scheme and the expected rate of return are set out below. The following amounts at 31 December 2003 were measured in accordance with the requirements of FRS17.

	Long term rate of return expected	Long term rate of return expected	Market value at	Market value at
	31 December	31 December	31 December	31 December
	2003	2002	2003	2002
	%	%	£m	£m
Equities	7.9	7.6	28.9	24.4
Gilts	4.8	4.5	5.2	2.4
Corporate bonds	5.3	5.0	3.6	3.6
Cash	4.0	4.0	0.2	8.0
Total market value of scheme assets			37.9	31.2
Present value of scheme			(55.1)	(39.3)
liabilities				
				
Deficit in the scheme			(17.2)	(8.1)
Related deferred tax asset			5.2	2.4
Net scheme deficit			(12.0)	(5.7)
			<u></u>	

If the above had been recognised in the financial statements, the group's net assets and profit and loss reserve at 31 December 2003 would be as follows:

	31 December 2003 £m
Net assets per balance sheet Remove net SSAP 24 pension liability and its associated	30.5
deferred tax Include FRS 17 pension liability and its associated deferred tax	2.7 (12.0)
Net assets including FRS 17 pension shortfall	21.2
Profit and loss reserve per balance sheet	29.8
Remove net SSAP 24 pension liability and its associated deferred tax	2.7
Include FRS 17 pension liability and its associated deferred tax	(12.0)
Profit and loss reserve including FRS 17 pension shortfall	20.5

NOTES TO THE ACCOUNTS

31 December 2003

24. PENSIONS (continued)

	10 September 2002 to 31 December 2002	
Analysis of the amount that would have been charged to operating profit	£m	
Service cost Past service cost	1.7	
Cumulative loss		
Total operating charge	2.4	
Analysis of net return on pension scheme:		
Expected return on pension scheme Interest on pension liabilities	2.2 (2.2)	
Net return	(0.0)	
Statement of total recognised gains and losses (STRGL):		
Actual return less expected return on pension scheme assets Experience gains and losses arising on the scheme liabilities Change in underlying present value of the scheme liabilities	3.3 (6.4) (5.6)	
Actuarial loss in the STRGL	8.7	
Movement in deficit during period:		
Deficit in scheme at 31 December 2002 Current service charge Curtailments/Settlements Contributions Other finance income	(8.1) (1.7) (0.7) 2.0	
Actuarial loss	(8.7)	
Deficit in scheme as 31 December 2003	(17.2)	
History of experience gains and losses:		
Difference between expected and actual return on assets: amount £	3.3	
% of scheme assets Experience gains and losses on scheme liabilities:	8.7%	
amount £ % of scheme liabilities Total amount in the STRGL:	(6.4) 11.6%	
amount £ % of scheme liabilities	(8.7) 15.8%	

NOTES TO THE ACCOUNTS

31 December 2003

25. RELATED PARTY TRANSACTIONS

During the year Alfred McAlpine Infrastructure Services Limited has traded with its associated company Core Utility Solutions Limited. All transactions entered into have been on an arms length basis. During the year Alfred McAlpine Utility Services Group Limited paid interest on working capital loans provided by Core Utility Solutions to the total of £170,446. Interest was charged at a rate of 0.5% above LIBOR.

In 2002 a working capital loan was made to Core Utility Solutions Limited and the interest received totalled £37,000. Interest was charged at a rate of 1% above LIBOR. (The balance outstanding on the loan to Core Utility Solutions at the year ended 2002 was £nil).

The total sales to Core Utility Solutions Limited were £158,304 in the year and purchases were £137. The other transactions were recharges of costs incurred by the group on behalf of Core Utility Solutions Limited.

Balances at the year end with Core Utility Solutions Limited were:-Sales ledger £118,913 Purchase ledger £nil.

26. ULTIMATE PARENT COMPANY

The company's ultimate parent company is Alfred McAlpine plc, a company incorporated in Great Britain and registered in England and Wales. Copies of the group financial statements of Alfred McAlpine plc are available from Companies House, Crown Way, Cardiff, CF14 3UZ.

The group and company have taken advantage of the exemptions provided by FRS8 not to disclose transactions with entities that are part of the same group.

27. POST BALANCE SHEET EVENTS

On 1 February 2004, Alfred McAlpine Infrastructure Services Limited acquired UK Power Construction Limited for £5.2m in cash. UK Power is an electrical services business specialising in the overhead lines market place in the UK and Ireland.