

Company No. 01517478

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

WRITTEN RECORD OF WRITTEN MEMBERS' RESOLUTIONS

of

MCLAREN RACING LIMITED

(the "**Company**")

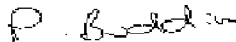
On the fifteenth day of December 2020, the following RESOLUTIONS IN WRITING (such Resolutions having effect as ordinary and special resolutions, as indicated) in each case in accordance with Chapter 2 of Part 13 of the Companies Act 2006, were duly passed by the members of the Company entitled to attend and vote at a general meeting of the Company:

1. ORDINARY RESOLUTION

"THAT in accordance with section 551 of the Act, the directors of the Company be and are hereby generally and unconditionally authorised to exercise all powers of the Company to allot up to 2,808,699 ordinary shares of £0.01 each in the share capital of the Company (having an aggregate nominal amount of up to £28,086.99); declaring that this authority shall (unless renewed, varied or revoked by the Company) expire on the date falling 5 years from the date of the passing of these resolutions (save that the Company may before such expiry make an offer or agreement which would or might require shares to be allotted, or rights to be granted, after such expiry and the directors may allot shares or grant rights to subscribe for or to convert any security into shares, in pursuance of such offer or agreement as if the authorisations conferred hereby had not expired). This authority revokes and replaces all unexercised authorities previously granted to the directors of the Company."

2. SPECIAL RESOLUTION

"THAT the regulations contained in the document attached to these written resolutions be adopted as the articles of association of the Company in substitution for, and to the exclusion of, all existing articles of association."



Director