

Company No. 01517478

THE COMPANIES ACT 2006

PRIVATE COMPANY LIMITED BY SHARES

WRITTEN RECORD OF WRITTEN MEMBERS' RESOLUTIONS

of

MCLAREN RACING LIMITED

(the "**Company**")

On the fifteenth day of December 2020, the following RESOLUTION IN WRITING, having effect as an ordinary resolution, as indicated and in accordance with Chapter 2 of Part 13 of the Companies Act 2006, was duly passed by the sole member of the Company (as defined in section 289 of the Companies Act 2006):

ORDINARY RESOLUTION

THAT, in accordance with section 618 of the Companies Act 2006, the 50,150 ordinary shares of £1.00 each in the issued share capital of the Company be sub-divided into 5,015,000 ordinary shares of £0.01 each. This authority revokes and replaces all unexercised authorities previously granted to the directors of the Company.

P. bedouin

A duly authorised signatory, for and on behalf of **McLaren Holdings Limited**