



Please complete in typescript, or in bold black capitals. CHFP001 363a

Annual Return

Com	pany Number	1517478
Compan	y Name in full	McLAREN RACING LIMITED
		L
Date of this return		Day Month Year
The information in this retur	n is made up to	1 4 /1 10 /12 10 10 15
Date of next return If you wish to make your to a date earlier than the	anniversary	Day Month Year
of this return please show Companies House will the at the appropriate time.		LL/LLLL
Registered Office Show here the address a	at the date of	McLaren Technology Centre
this return.		Chertsey Road
Any change of registered office	Post town	Woking
must be notified on form 287.	County / Region	Surrey
	UK Postcode	G U 2 1 4 Y H
Principal business	activities	
Show trade classification for the principal activity o		9262
If the code number cann give a brief description o	ot be determined, f principal activity.	
	· 7	



LD5 *L67X391P* 172 COMPANIES HOUSE 14/10/2005 Form April 2002

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales

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Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

Register of mem	nbers is not kept at the I	Hill House			
registered office, stat	te here where it is kept.	1 Little New Street			
	Post town				
	County / Region	London UK Postcode E C 4 A 3 T R			
Register of Debenture holders If there is a register of debenture holders, or a duplicate of any such register or part of it, which is not kept at the registered office, state here where it is kept.		Hill House			
	Post town	L			
	County / Region	London UK Postcode E C 4 A 3 T R			
Company type					
Public limited company	•				
Private company limited	d by shares	X			
Private company limited share capital	d by guarantee without				
·	d by shares exempt under	Please tick the appropriate box			
Private company limited under section 30	d by guarantee exempt				
Private unlimited comp	any with share capital				
Private unlimited comp	any without share capital				
Company Secre	etary	Details of a new company secretary must be notified on form 288a.			
(Please photocopy this area to provide	Name * Style / Title	Mr			
details of joint sec- retaries).	•	Timothy Nicholas			
* Voluntary details.	_				
^{††} Tick this box if the address shown is a	Surname	Murnane			
service address for the beneficiary of a Address **		Polrainley, Hook Heath Avenue			
Confidentiality Order granted under section 723B of the					
Companies Act 1985 otherwise, give your	Post town	Woking			
usual residential address. In the case of a corporation or	County / Region	Surrey UK Postcode G U 2 2 O H N			
Scottish firm, give the registered or principal office address.	Country				
If a partnership give the names and addresses of the partners or the name of the partnership and office address		1517478			

Directors		Details of new directors must be notified on form 288a		
Please list directors in alg	phabetical order.			
Nai	me * Style / Title	, Mr		
Directors In the case of a director that is a corporation or a	·	Day Month Year		
Scottish firm, the name is the corporate or firm name.	Date of birth	$\frac{2}{2} \frac{9}{10} \frac{0}{3} \frac{3}{10} \frac{1}{9} \frac{9}{10} \frac{7}{10} \frac{0}{10}$		
	Forename(s)	John Philip		
†† Tick this box if the address shown is a service address for	Surname	Соорег		
the beneficiary of a Confidentiality Order	Address **	9 Corfield Close		
granted under section 723B of the Companies Act 1985		Finchampstead		
otherwise, give your usual residential address. In the case of a corporation or	Post town	Wokingham		
Scottish firm, give the registered or principal office address.	County / Region	Berkshire UK Postcode R G 4 0 4 P A		
	Country	Nationality British		
Bus	siness occupation	Finance Director		
* Voluntary details.				
Nas Directors In the case	me * Style / Title	Dr		
of a director that is a corporation or a		Day Month Year		
Scottish firm, the name is the corporate or firm name.	Date of birth	$\frac{2}{1}, \frac{5}{1}, \frac{1}{1}, \frac{1}{1}, \frac{9}{1}, \frac{5}{1}, \frac{0}{1}$		
rate of thirt plants.	Forename(s)	Eckhard		
†† Tick this box if the address shown is a service address for	Surname	Cordes		
the beneficiary of a Confidentiality Order granted under section	Address ^{††}	Silberpappelweg 19		
723B of the Companies Act 1985		ŧ.		
otherwise, give your usual residential address. In the case	Post town	70597Stuttgart		
of a corporation or Scottish firm, give the registered or principal	County / Region	UK Postcode		
office address.	Country	Germany Nationality German		
8u:	siness occupation	Company Director		

Directors Please list directors in a	elphabetical order.	Details of new directors must be notified on form 288a
N	ame * Style / Title	t
Directors In the case of a director that is a corporation or a	· ·	Day Month Year
Scottish firm, the name is the corpo-	Date of birth	0 1 10 6 11 9 4 7
rate or firm name.	Forename(s)	Ronald
address shown is a service address for	Surname	Dennis
the beneficiary of a Confidentiality Order granted under section	Address ^{††}	Cherry Trees
723B of the Companies Act 1985		Thorley Close
otherwise, give your usual recidential address. In the case	Post town	West Byfleet
of a corporation or Scottish firm, give the registered or principal	County / Region	Surrey UK Postcode K T 1 4 6 J E
office address.	Country	Nationality British
B	usiness occupation	Business Manager
* Voluntary details.		
N	ame * Style / Title	Mr
Directors in the case of a director that is a corporation or a	!	Day Month Year
Scottish firm, the name is the corpo-	Date of birth	2 5 / 1 2 / 1 9 6 0
rate or firm name.	Forename(s)	Timothy Nicholas
address shown is a service address for the beneficiary of a	Surname	Murnane
Confidentiality Order granted under section	Address #	Polrainley, Hook Heath Avenue
723B of the Companies Act 1985		1
otherwise, give your usual residential address. In the case	Post town	Woking
of a corporation or Scottlan firm, give the registered or principal office address.	County / Region	Surrey UK Postcode G U 2 2 O H N
	Country	Nationality British
.	uainean accumation	Solicitor/Head of Legal Affairs

Directors Please list directors in a	alphabetical order.	Details of new directors must be notified on form 288a		
N	ame * Style / Title	,Mr		
Directors In the case of a director that is a corporation or a	ŧ	Day Month Year		
Scottish firm, the name is the corporate or firm name.	Date of birth	1 19/0 18/1 19 6 2		
†† Tick this box if the	Forename(s)	Jonathan L		
address shown is a service address for	Surname	Neale		
the beneficiary of a Confidentiality Order	Address **	2 The Claremonts		
granted under section 723B of the Companies Act 1985		8 Walkers Ridge		
otherwise, give your usual residential address. In the case	Post town	Camberley		
of a corporation or Scottish firm, give the registered or principal	County / Region	Surrey UK Postcode G U 1 5 2 D F		
office address.	Country	Nationality British		
8	usiness occupation	Engineer		
* Voluntary details.				
N	ame * Style / Title			
Directors In the case of a director that is a		Day Month Year		
corporation or a Scottish firm, the name is the corpo- rate or firm name. If Tick this box if the address shown is a service address for the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985 otherwise, give your	Date of birth	2 6 / 1 2 / 1 9 5 8		
	Forename(s)	Adrian Martin		
	Surname	Newey		
	Address **	The Cedars		
		Church Lane		
usual residential address. In the case	Post town	Suninghill		
of a corporation or Scottish firm, give the registered or principal office address.	County / Region	Berkshire UK Postcode S L 5 7 D D		
	Country	Nationality British		
ь	usiness cocupation	Engineer		

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	Company Number	1517478 L
Con	npany Name in full	McLAREN RACING LIMITED
* Voluntary details		1
Company Secr	etary	
(Please photocopy this area to provide details of joint sec- retaries).	Name * Style / Title	Details of a new company secretary must be notified on form 288a
If a partnership give the names and	Forename(s)	
addresses of the part- ners or the name of the partnership and office address.	Surname	
11 Tick this box if the address shown is a service address for	Address #	
the beneficiary of a Confidentiality Order granted under section 723B of the Companies Act 1985	Post town	L
otherwise, give your usual residential address. In the case of a corporation or	County / Region Country	LUK Postcode
Scottish firm, give the registered or principal office address.		
Directors Please list directors in	n alphabetical order.	Details of new directors must be notified on form 288a
Directors In the case		<u></u>
of a director that is a corporation or a	3	Day Month Year
Scottish firm, the name is the corporate or firm name.	Date of birth	$\frac{1}{16} \frac{6}{11} \frac{1}{2} \frac{2}{11} \frac{9}{15} \frac{5}{14}$
•	Forename(s)	Abdulaziz
11 Tick this box if the address shown is a service address for	Surname	Ojjeh
the beneficiary of a Confidentiality Order granted under section	Address **	48 Chemin de la Boucle
723B of the Companies Act 1985		<u></u>
otherwise, give your usual residential address. In the case of a corporation or Scottish firm, give the registered or principal	Post town	1222 Vesenaz
		UK Postcode
office address.	Country	Switzerland Nationality Saudi Arabian
	Business occupation	Businessman
04/02		4
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Directors Please list directors in	alnhahetical order	Details of new directors must be notified on form 288a		
N	lame * Style / Title			
Directors in the case of a director that is a corporation or a	•	Day Month Year		
Scottish firm, the name is the corporate or firm name.	Date of birth	$\frac{2}{2} \frac{5}{6} \frac{0}{6} \frac{9}{1} \frac{1}{9} \frac{5}{5} \frac{2}{2}$		
	Forename(s)	Mansour Akram		
†† Tick this box if the address shown is a service address for	Surname	Ojjeh		
the beneficiary of a Confidentiality Order	Address **	10 Chemin Marly		
granted under section 723B of the Companies Act 1985 otherwise, give your		1245 Collonges-Bellerive		
usual residential address. In the case	Post town			
of a corporation or Scottish firm, give the registered or principal	County / Region	UK Postcode		
office address.	Country	Switzerland Nationality Saudi Arabian		
	Business occupation	Businessman		
* Voluntary details,				
Directors in the case	lame * Style / Title			
of a director that is a corporation or a		Day Month Year		
Scottish firm, the name is the corporate or firm name.	Date of birth	2 1 0 7 1 9 5 0		
	Forename(s)	David Philip		
11 Tick this box if the address shown is a service address for	Surname	Trezise		
the beneficiary of a Confidentiality Order granted under section	Address #	24 Chemin des Buchilles		
723B of the Companies Act 1985				
otherwise, give your usual residential address. In the case	Post town	1246 Corsier		
of a corporation or Scottish firm, give the registered or principal	County / Region	UK Postcode		
office address.	Country	Switzerland Nationality American		
1	Business occupation	Lawver		

Directors Please list directors in alphabetical order.		Details of new directors must be notified on form 288a		
_				
Directors In the case of a director that is a corporation or a	•	Day Month Year		
Scottish firm, the name is the corporate or firm name.	Date of birth	2 9 10 4 11 9 5 8		
	Forename(s)	Martin		
†† Tick this box if the address shown is a service address for	Surname	Whitmarsh BScEng		
the beneficiary of a Confidentiality Order granted under section	Address #	Waterton		
723B of the Companies Act 1985		Windlesham Road		
otherwise, give your usual residential address. In the case	Post town	Chobham		
of a corporation or Scottish firm, give the registered or principal	County / Region	Surrey UK Postcode G U 2 4 8 S W		
office address.	Country	Nationality British		
	Business occupation	Engineer		
* Voluntary details.				
Directors In the case of a director that is a		Day Month Year		
corporation or a Scottish firm, the name is the corpo-	Data of high			
rate or firm name.	Forename(s)	<u> </u>		
†† Tick this box if the address shown is a service address for	Surname			
the beneficiary of a Confidentiality Order granted under section	Address **	L		
723B of the Companies Act 1985 otherwise, give your				
usual recidential address. In the case	Post town	L		
of a corporation or Scottlah firm, give the registered or principal office address.	County / Region	LUK Postcode		
	Country	Nationality		
	Business occupation	<u></u>		

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Issued share capital Enter details of all the shares in issue at the date of this return.	(e.g. Ordinary/Preference) shares issued		Aggregate Nominal Value (i.e Number of shares issued multiplied by nominal value per share, or total amount of stock)	
	£1.00 Ordinary Shares	50150	£50150	
	L l			
	Totals	50150	£50150	
List of past and present shareholders (Use attached schedule where appropriate) A full list is required if one was not included with either of the last two returns.	There were no changes	in the period on pape	r in another format	
	A list of changes is enclo	, , , , , , , , , , , , , , , , , , ,		
	A full list of shareholders	is enclosed X		
Certificate	I certify that the informati knowledge and belief.	on given in this return	n is true to the best of my	
Signed	TNV	Da	te 26/9/25	
† Please delete as appropriate	† a director / secretary			
When you have signed the return send i with the fee to the Registrar of Companies Cheques should be made payable to Companies House.	i nis return include	s 3 (enter number)	ontinuation sheets.	
You do not have to give any contact information in the box opposite but if	Deloitte & Touche LLP			
you do, it will help Companies House to contact you if there is a query on the	Hill House, 1 Little New S	treet		
form. The contact information that you give will be visible to searchers of the public record.	London, EC4A 3TR	Tel Ref:MULL	INS/MRA	
рчино госога.	DX number ₁	DX exchange		



List of past and present shareholders Schedule to form 363a

Company Number	,1517478

Company Name in full McLAREN RACING LIMITED

- Changes to shareholders particulars or details of the amount of stock or shares transferred must be completed each year
- You must provide a "full list" of all the company shareholders on:
 - The company's first annual return following incorporation;
 - Every third annual return after a full list has been provided
- List the company shareholders in alphabetical order or provide an index
- List joint shareholders consecutively

	Class and	Shares or amount of stock transferred		
	number of shares or amount of stock held	Class and number of shares or amount of stock transferred	Date of registration of transfer	
Name _L McLAREN GROUP LIMITED	£1.00 ORD 50150			
Address				
McLaren Technology Centre				
LChertsey Road				
LWoking Surrey				
UK Postcode G U 2 1 4 Y H				
Name				
L				
Address				
Ĺ				
L				
L				
UK Postcode LLLLLL				
Name				
L				
Address				
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L				
L				
UK Postcode			{	