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363a

Please complete in typescript, or in bold black capitals.
CHFP001

Annual Return

Com	pany Number	1517478
Company	y Name in full	McLAREN RACING LIMITED
Date of this return		Day Month Year
The information in this retur	n is made up to	\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\
Date of next return f you wish to make your to a date earlier than the		Day Month Year
of this return please show the date here. Companies House will then send a form at the appropriate time.		<u>/</u>
Registered Office Show here the address at the date of this return.		McLaren Technology Centre
		Chertsey Road
Any change of registered office	Post town	Woking
must be notified on form 287.	County / Region	Surrey
	UK Postcode	G U 2 I
Principal business	activities	
Show trade classification or the principal activity o		9262
		L
f the code number cannot be determined, give a brief description of principal activity.		<u> </u>
,	,,	<u> </u>



Form April 2002

When you have completed and signed the form please send it to the Registrar of Companies at:

Companies House, Crown Way, Cardiff, CF14 3UZ DX 33050 Cardiff for companies registered in England and Wales

Companies House, 37 Castle Terrace, Edinburgh, EH1 2EB for companies registered in Scotland DX 235 Edinburgh

If the register of men	nbers nbers is not kept at the	Hill House				
	te here where it is kept.	1 Little New Street	t			
	Post town					
	County / Region	London		UK Postcode		3 T R
or a duplicate of any	of debenture holders, such register or part ept at the registered	Hill House	<u> </u>			
	Post town	1				
	County / Region	London		UK Postcode	E C 4 A	3 T R
Company type			_			
Public limited company						
Private company limited	d by shares	X				
Private company limited share capital	d by guarantee without					
Private company limited section 30	d by shares exempt under		Please	e tick the appro	priate box	
Private company limited under section 30	d by guarantee exempt					
Private unlimited compa	any with share capital					
Private unlimited compa	any without share capital					
Company Secre	etary	Details of a new	company	secretary mu	st be notified on t	form 288a.
	Name * Style / Title	Mr				
details of joint sec- retaries).	Forename(s)	Timothy Nicholas				
* Voluntary details. †† Tick this box if the	Surname	Murnane				
address shown is a service address for the beneficiary of a	Address ††	Polrainley			·	
Confidentiality Order granted under section 723B of the		Hook Heath Avenu	ie			
Companies Act 1985 otherwise, give your	Post town	Woking				
usual residential address. In the case of a corporation or Scottish firm, give the	County / Region	Surrey		UK Postcode	G U 2 2	OHN
registered or principal office address.	Country					
If a partnership give the names and addresses of the partners or the name of the partnership and office address.		1517478				

Directors		Details of new directors must be notified on form 288a					
Please list directors							
Diventers to the co	Name	* Style / Title					
Directors In the ca of a director that is corporation or	s a a		Day	Month		ear	
Scottish firm, t name is the corprate or firm name.		Date of birth		/ <u> 0 6</u> /L	1	4 7	
## # != # != ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! ! !		Forename(s)	Ronald				
†† Tick this box if the address shown is a service address for		Surname	Dennis				
the beneficiary of a Confidentiality Order granted under section		Address ^{††}]	Cherry 7	Trees			
723B of the Companies Act 1985 otherwise, give your]	Thorley	Close			
usual residential address. In the case		Post town	West By	fleet			
of a corporation or Scottish firm, give the registered or principa		County / Region	Surrey			UK Postcode K T 1 4 6 J I	E
office address.		Country	L			Nationality British	
	Busines	ss occupation	Business	Manager			
* Voluntary details.							
Directors In the ca	Name	* Style / Title	Professo	r			
of a director that is corporation or	s a a		Day	Month	Yea	ear	
Scottish firm, t name is the cor rate or firm name.		Date of birth	2 4	'L_	l	3 9	
		Forename(s)	Jurgen				
^{††} Tick this box if the address shown is a service address for		Surname	Hubbert				
the beneficiary of a Confidentiality Order granted under section		dress ^{††}	Haydnst	rasse 12			
723B of the Companies Act 1985]	1				
otherwise, give your usual residential address. In the case		Post town	Sindelfin	ngen			
of a corporation or Scottish firm, give the registered or principa		County / Region	Baden-V	Vurttemberg	71065	UK Postcode	
office address.		Country	Germany	y		Nationality	
	Busines	s occupation	Boardme	ember DC		· · · · · · · · · · · · · · · · · · ·	

Issued share capital Enter details of all the shares in issue at the date of this return.	(e.g. Ordinary/Preference)	shares issued	Nominal Value (i.e Number of shares issued multiplied by nominal value per share, or total amount of stock)
	£1.00 Ordinary Shares	50150	£50150
	1		
	1		
	Totals	50150	£50150
List of past and present shareholders (Use attached schedule where appropriate) A full list is required if one was not included with either of the last two returns.	There were no changes in		in another format
	A list of changes is enclos	on paper	
	A full list of shareholders is	s enclosed X	
Certificate	I certify that the informatio knowledge and belief.	n gìven in this return	is true to the best of my
Signed	T. N. Ph	Date	30/9/04
† Please delete as appropriate	† a director / secretary		
When you have signed the return send it with the fee to the Registrar of Companies. Cheques should be made payable to Companies House.	this return includes	(enter number)	ntinuation sheets.
You do not have to give any contact information in the box opposite but if	Deloitte & Touche LLP		
you do, it will help Companies House to contact you if there is a query on the	Hill House, 1 Little New Str	reet	
form. The contact information that you give will be visible to searchers of the public record.	London, EC4A 3TR	/MRA	
public record.	DX number	DX exchange	

Class

Number of

Aggregate

Directors Please list directors in	alphabetical order.	Details of new directors must be notified on form 288a
	lame * Style / Title	t
Directors In the case of a director that is a corporation or a)	Day Month Year
Scottish firm, the name is the corporate or firm name.	Date of birth	
rato or minimano.	Forename(s)	Robert James
†† Tick this box if the address shown is a service address for	Surname	Illman
the beneficiary of a Confidentiality Order granted under section	Address ^{††}	Wyck Manor Farm
723B of the Companies Act 1985 otherwise, give your		Wyck
usual residential address. In the case	Post town	Alton
of a corporation or Scottish firm, give the registered or principal	County / Region	Hants UK Postcode G U 3 4 3 A H
office address.	Country	Nationality British
Business occupation		Chartered Accountant
* Voluntary details.		
N	ame * Style / Title	Mr
Directors In the case of a director that is a	1	Day Month Year
corporation or a Scottish firm, the name is the corpo-	Date of birth	$\frac{2}{5} \frac{5}{1} \frac{1}{2} \frac{2}{1} \frac{9}{6} \frac{6}{0}$
rate or firm name. †† Tick this box if the	Forename(s)	Timothy Nicholas
address shown is a service address for	Surname	Murnane
the beneficiary of a Confidentiality Order granted under section	Address ^{††}	Polrainley
723B of the Companies Act 1985		Hook Heath Avenue
otherwise, give your usual residential address. In the case	Post town	Woking
of a corporation or Scottish firm, give the registered or principal office address.	County / Region	Surrey UK Postcode G U 2 2 O H N
	Country	Nationality British

Solicitor/Head of Legal Affairs

Business occupation

Directors Please list directors i	in alnhal	hetical order	Details of new directors must be notified on form 288a
Trouble flow of the state of th	Name	* Style / Title	,Mr
Directors In the ca	se a	3. ,	Day Month Year
corporation or Scottish firm, the name is the corp	ne	Date of birth	1 9 10 8 11 9 6 2
rate or firm name.		Forename(s)	Jonathan
^{††} Tick this box if the address shown is a service address for		Surname	Neale
the beneficiary of a Confidentiality Order		Address ^{††}	13 Stockwood Rise
granted under section 723B of the Companies Act 1985			
otherwise, give your usual residential address. In the case		Post town	Camberley
of a corporation or Scottish firm, give the registered or principal		County / Region	Surrey UK Postcode G U 1 5 2 E A
office address.		Country	Nationality British
	Busine	ess occupation	Engineer
* Voluntary details.			
	Name	* Style / Title	
Directors In the cas of a director that is corporation or	а		Day Month Year
Scottish firm, the name is the corp	ıe	Date of birth	$\frac{2}{6} \frac{6}{1} \frac{1}{2} \frac{2}{1} \frac{1}{9} \frac{5}{5} \frac{8}{8}$
rate or firm name.		Forename(s)	Adrian Martin
address shown is a service address for		Surname	Newey
the beneficiary of a Confidentiality Order granted under section		Address ^{††}	The Cedars
723B of the Companies Act 1985 otherwise, give your			Church Lane
usual residential address. In the case		Post town	Suninghill
of a corporation or Scottish firm, give the registered or principal office address.		County / Region	Berkshire UK Postcode S L 5 T D D
vince audie33.		Country	Nationality British
	Busine	ss occupation	Engineer

CHAD 16/07/2002

	Company Number	1517478
Cor * Voluntary details	npany Name in full	McLAREN RACING LIMITED
·	- 4	
Company Secr	etary	Dataila of a nous common accountant must be notified on form 200-
(Please photocopy this area to provide details of joint sec- retaries).	Name * Style / Title	Details of a new company secretary must be notified on form 288a
If a partnership give the names and addresses of the part-	Forename(s)	
ners or the name of the partnership and office address.	Surname	L
^{††} Tick this box if the address shown is a	Address #	<u> </u>
service address for the beneficiary of a Confidentiality Order		
granted under section 723B of the	Post town	
Companies Act 1985 otherwise, give your usual residential address. In the case	County / Region	UK Postcode
of a corporation or Scottish firm, give the registered or principal	Country	L
Directors Please list directors in	a alnhahetical order	Details of new directors must be notified on form 288a
	Name * Style / Title	1
Directors In the case of a director that is a corporation or a Scottish firm, the	, a	Day Month Year
name is the corpo rate or firm name.	_ Date of birth	
##	Forename(s)	Abdulaziz
Tick this box if the address shown is a service address for	Surname	Ojjeh L
the beneficiary of a Confidentiality Order granted under section	Address ^{††}	48 Chemin de la Boucle
723B of the Companies Act 1985		1
otherwise, give your usual residential address. In the case	Post town	1222 Vesenaz
of a corporation or Scottish firm, give the registered or principal	County / Region	UK Postcode
office address.	Country	Switzerland Nationality Saudi Arabian
	Business occupation	Businessman
04/02		page 1

Directors Please list directors in	alphabet	ical order.	Details o	of new di	recto rs r	nust be notifie	ed on form 288a	
Directors In the case of a director that is a	lame	* Style / Title	L					
corporation or a Scottish firm, the name is the corporate or firm name.		Date of birth	Day 2 5 /	Month $ \begin{array}{c c} 0 & 9 \\ & & \downarrow / 1 \end{array} $	Ye 11			
		Forename(s)	Mansour 	Akram				
^{††} Tick this box if the address shown is a service address for		Surname	Ojjeh					
the beneficiary of a Confidentiality Order granted under section	Ac	ldress ††	10 Chem	in Marly				
723B of the Companies Act 1985			1245 Col	longes-Bel	lerive	· · · · · · · · · · · · · · · · · · ·		
otherwise, give your usual residential address. In the case		Post town	L					
of a corporation or Scottish firm, give the registered or principal	C	ounty / Region		<u></u>		UK Postcod	le	<u></u>
office address.		Country	Switzerla	nd		_ Nationality	Saudi Arabian	
	Busine	ss occupation	Businessi	nan				
* Voluntary details.								
Directors In the case	lame	* Style / Title						
of a director that is a corporation or a			Day	Month	Yea			
name is the corporate or firm name.		Date of birth		0 ⁷ /L	1 9 L	5 0		
^{††} Tick this box if the		Forename(s)	David Phi	.lip				
address shown is a service address for		Surname	Trezise					
the beneficiary of a Confidentiality Order granted under section	Ad	dress †† I	24 Chemi	in des Buc	hilles			
723B of the Companies Act 1985 otherwise, give your usual residential address. In the case		Post town	1246 Cor	sier		·	·	
of a corporation or Scottish firm, give the registered or principal	С	ounty / Region	L			UK Postcode	·	
office address.		Country	Switzerla	nd		_ Nationality _	American	
E	Busines	s occupation	Lawyer					

Directors Please list directors in	alphabetical order.	Details of new directors must be notified on form 288a
Directors In the case	Name * Style / Title	F
of a director that is a corporation or a		Day Month Year
Scottish firm, the name is the corporate or firm name.	Data at talk	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$
	Forename(s)	Martin
^{††} Tick this box if the address shown is a service address for	Surname	Whitmarsh BScEng
the beneficiary of a Confidentiality Order granted under section 723B of the	Address **	Waterton
Companies Act 1985 otherwise, give your		Windlesham Road
usual residential address. In the case	Post town	Chobham
of a corporation or Scottish firm, give the registered or principal	County / Region	Surrey UK Postcode G U 2 4 8 S W
office address.	Country	Nationality British
	Business occupation	Engineer
* Voluntary details.		
	Name * Style / Title	1
Directors In the case of a director that is a		Day Month Year
corporation or a Scottish firm, the name is the corpo-		///
rate or firm name.	Forename(s)	
^{††} Tick this box if the address shown is a service address for	Surname	
the beneficiary of a Confidentiality Order	Address ††	L
granted under section 723B of the Companies Act 1985		1
otherwise, give your usual residential	Post town	1
address. In the case of a corporation or Scottish firm, give the	County / Region	UK Postcode
registered or principal office address.	Country	Nationality
	Business occupation	1
		<u> </u>



List of past and present shareholders Schedule to form 363a

Company Number	1517478
Company Name in full	McLAREN RACING LIMITED
	1

- Changes to shareholders particulars or details of the amount of stock or shares transferred must be completed each year
- You must provide a "full list" of all the company shareholders on:
 - The company's first annual return following incorporation;
 - Every third annual return after a full list has been provided
- List the company shareholders in alphabetical order or provide an index
- ➤ List joint shareholders consecutively

	Class and	Shares or amount of stock transferred (if appropriate)			
Shareholders' details	number of shares or amount of stock held	Class and number of shares or amount of stock transferred	Date of registration of transfer		
Name LMcLAREN GROUP LIMITED Address McLaren Technology Centre Chertsey Road Woking Surrey UK Postcode LG LU L2 L1 L4 LY LH	£1.00 ORD 50150				
Name LAddress L L UK Postcode L L L L L L					
Name LAddress LL UK Postcode					