

FILE COPY



**CERTIFICATE OF INCORPORATION
ON CHANGE OF NAME**

Company No. 1517478

The Registrar of Companies for England and Wales hereby certifies that
MCLAREN INTERNATIONAL LIMITED

having by special resolution changed its name, is now incorporated
under the name of

MCLAREN RACING LIMITED

Given at Companies House, London, the 8th December 2003



C015174787



THE OFFICIAL SEAL OF THE
REGISTRAR OF COMPANIES



Companies House
— for the record —

Company No.1517478

CERTIFIED TO BE A TRUE AND EXACT
PHOTOCOPY OF THE ORIGINAL

Signed M.R. AVIOTT
FOR DELOITTE & TOUCHE LLP

THE COMPANIES ACT 1985 DATE: 8 December 2003

COMPANY LIMITED BY SHARES

WRITTEN RESOLUTION OF

THE SOLE MEMBER OF

MCLAREN INTERNATIONAL LIMITED



We, the undersigned, being the sole member of the above Company for the time being having a right to attend and vote at general meetings, hereby pass the following resolution in accordance with the Company's articles of association.

WRITTEN RESOLUTION

THAT, subject to the consent of the Department of Trade and Industry, the name of the Company be changed to

McLaren Racing Limited

Signed: [Signature] - Duly Authorised
For and on behalf of McLaren Group Limited

Date: 18.11.03

PRESENTED BY DELOITTE & TOUCHE, Hill House, 1 Little New Street, London EC4A 3TR

