FINANCIAL STATEMENTS
YEAR ENDED 31 JANUARY 1997



## 31 JANUARY 1997

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### **COMPANY INFORMATION**

**COMPANY NUMBER:** 

DATE OF INCORPORATION:

**DIRECTORS:** C Adams (Chairman) M Coatman G Smith G Smith **SECRETARY: REGISTERED OFFICE:** Hardman Mill New Hall Hey Road Rawtenstall Rossendale Lancashire BB4 6HH **AUDITORS:** Pierce **Chartered Accountants** Thompson House 4-6 Richmond Terrace Blackburn Lancashire BBI 7AU Barclays Bank plc **BANKERS:** 36 Bank Street Rawtenstall Rossendale Lancashire BB4 7QW

1501584

12 June 1980 (in England)

#### REPORT OF THE DIRECTORS

The directors present their report and the audited financial statements for the year ended 31 January 1997.

#### **ACTIVITIES**

The principal activity of the company during the year was that of certificated bailiffs.

#### DIRECTORS AND THEIR INTERESTS

The directors of the company during the year and their interests, including family interests, in the shares of the company were as follows:

	£1 Ordinary Class A Shares		£1 Ordinary	£1 Ordinary Class B Shares		
	31 January 1997 Number	31 January 1996 Number	31 January 1997 Number	31 January 1996 Number		
C Adams	8,309	8,309	1,187	1,187		
M Coatman	-	-	1,187	1,187		
G Smith	-	-	1,187	1,187		

In accordance with Section 73 of the Companies Act 1985, Mr M Coatman retires by rotation, and being eligible, offers himself for re-election.

#### RESULTS AND DIVIDENDS

As a consequence of past undistributed profits and the profit for the year, dividends amounting to £84.246 per Class B share were paid.

#### DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### REPORT OF THE DIRECTORS (CONTINUED)

## **EQUAL OPPORTUNITIES**

The company is committed to achieving equality in all of its business dealings, including employment. As such the company's policy is to conduct its affairs on an equal opportunity basis.

#### **CLOSE COMPANY STATUS**

In the opinion of the directors the company is a close company within the provisions of the Income and Corporation Taxes Act 1988.

#### **AUDITORS**

A resolution to re-appoint Messrs Pierce, Chartered Accountants as auditors will be put to the members at the Annual General Meeting.

This report was approved by the Board of Directors on 27 March 1997.

#### BY ORDER OF THE BOARD

G Smith Secretary



### REPORT OF THE AUDITORS TO THE MEMBERS OF

#### ROSSENDALE CB LIMITED

We have audited the financial statements on pages 4 to 16 which have been prepared under the accounting policies on pages 7 and 8.

#### Respective Responsibilities of Directors and Auditors

As described on page 2 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

## **Basis of Opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 January 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

PIERCE
Registered Auditors
and Chartered Accountants

4 April 1997

ROSSENDALE CB LIMITED

PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31 JANUARY 1997

	NOTES	1997 £	1996 £
TURNOVER	2	2,567,049	3,246,465
OPERATING CHARGES	3	(2,536,921)	(2,860,011)
		30,128	386,454
OTHER OPERATING INCOME	5	<u>69,644</u>	86,351
OPERATING PROFIT		99,772	472,805
INTEREST PAYABLE	6	(10,416)	(19,067)
PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		89,356	453,738
TAXATION ON PROFIT ON ORDINARY ACTIVITIES	7	(27,428)	(_127,951)
PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION		61,928	325,787
DIVIDENDS	8	( <u>300,000</u> )	(_216,010)
RETAINED (LOSS)/PROFIT FOR THE YEAR		( 238,072)	109,777
RETAINED PROFITS BROUGHT FORWARD		638,013	528,236
RETAINED PROFITS CARRIED FORWARD	17	399,941	638,013

There were no recognised gains or losses other than those included in the Profit and Loss Account.

The notes on pages 7 to 16 form part of these financial statements.

## **BALANCE SHEET AS AT 31 JANUARY 1997**

	NOTES	1997 £	1996 £
FIXED ASSETS			
Tangible Assets	9	170,025	264,584
Investments	10	<u>52,507</u>	35,586
		222,532	300,170
CURRENT ASSETS		······································	
Debtors	11	333,484	375,409
Cash at Bank and in Hand		<u>1,141,699</u>	1,669,909
ODEDWOODS A COLO		1,475,183	2,045,318
CREDITORS: Amounts due	10	(1.100.001)	(1.540.046)
within one year	12	( <u>1,189,921</u> )	( <u>1,540,046</u> )
NET CURRENT ASSETS		285,262	505,272
TOTAL ASSETS less CURRENT LIABILITIES		507,794	805,442
CREDITORS: Amounts due after one year	13	( 94,664)	( 154,240)
PROVISION for liabilities and charges	14	-	
NET ASSETS		413,130	651,202
			<del></del>
CAPITAL AND RESERVES			
Called up Share Capital	15	11,870	11,870
Capital Redemption Reserve	16	1,319	1,319
Profit and Loss Account	17	<u>399,941</u>	638,013
SHAREHOLDERS' FUNDS	18	413,130	651,202

Approved by the Board of Directors on 27 March 1997 and signed on its behalf.

M COATMAN - DIRECTOR

The notes on pages 7 to 16 form part of these financial statements.

# CASH FLOW STATEMENT FOR THE YEAR ENDED 31 JANUARY 1997

·	NOTES	1997 £	1996 £
NET CASH (OUTFLOW)/INFLOW FROM OPERATING ACTIVITIES	23	( 51,280)	750,904
SERVICING OF FINANCE			
Interest Paid		(10,416)	( 19,067)
Interest Received		69,051	86,351
Dividend Paid		(300,000)	( <u>216,010</u> )
		(241,365)	(148,726)
		<del></del>	<del></del>
TAXATION			
Corporation Tax Paid		(145,723)	(102,622)
		<del></del>	
INVESTING ACTIVITIES			
Acquisition of Tangible Fixed Assets		( 13,194)	(275,785)
Sale of Tangible Fixed Assets Return on Investments		255 593	96,385
Acquisition of Investments		( <u>16,921</u> )	(35,586)
•		,,	,
NET CASH OUTFLOW FROM INVESTING ACTIVITIES		( 29,267)	(214,986)
INVESTING ACTIVITIES		( 23,201)	(214,960)
		<del></del>	
NET CASH (OUTFLOW)/INFLOW BEFORE FINANCING		(467 625)	204 570
BEFORE FINANCING		(467,635)	284,570
		<del></del>	<del></del>
FINANCING			100 512
Hire Purchase Advances Capital Payments of H.P. Instalments		( <u>60,575</u> )	109,513 (100,183)
Capital Laymonts of Th. I. Installions		( <u>00,070</u> )	(100,100)
NET CASH (OUTFLOW)/INFLOW		( (0 575)	0.220
FROM FINANCING		( 60,575)	9,330
		<del></del>	
(DECREASE)/INCREASE IN CASH	22	(500 010)	202 000
AND CASH EQUIVALENTS	23	(528,210)	293,900
		<del></del>	

The notes on pages 7 to 16 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS

#### 1) ACCOUNTING POLICIES

The financial statements have been prepared under the historical cost convention and incorporate the results of the principal activity which is described in the directors' report and which is continuing. The accounting policies adopted have been used consistently in dealing with items considered material in relation to the company's financial statements.

#### **Depreciation**

Depreciation is provided on the following tangible fixed assets at rates considered appropriate to write down the cost of each asset to its estimated residual value over its expected useful life.

#### % Rate per Annum

Office Equipment	15% straight line
Tenants Improvements	10% straight line
Motor Vehicles	25% straight line
Computer Software/Hardware	33% straight line

#### Work in Progress

Work in Progress is valued on the basis of the estimated value of fees and commissions earned but not recorded in the financial statements at the year end.

### **Debtors**

Debtors are shown in the Balance Sheet after known bad debts have been written off and after the deduction of specific provision for debts not considered fully collectable.

#### **Amounts Owed to Clients**

The company maintains liquid funds which are in excess of the company's liabilities to clients at any time.

### **Deferred Taxation**

Provision is made for deferred taxation arising from the allocation of items to different periods for taxation and for accounting purposes. The provision is established in full at the rate of Corporation Tax anticipated to be in force at the time when the liability will crystallise.

#### **Hire Purchase Commitments**

Assets obtained under hire purchase agreements have been included in the Balance Sheet and depreciated in accordance with the company's accounting policy. Interest under these agreements is charged to the Profit and Loss Account over the duration of the agreement in equal monthly instalments.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### 1) ACCOUNTING POLICIES (Continued)

#### **Finance Lease Commitments**

Assets obtained under finance lease agreements have been included in the Balance Sheet and depreciated in accordance with the company's accounting policy. Finance charges under these agreements are charged to the Profit and Loss Account over the duration of the agreement using the exact method.

#### **Post Balance Sheet Events**

Events relating to the year ended 31 January 1997 which occurred before the date of approval of the financial statements by the Board of Directors, have been included in the financial statements to the extent required by Statement of Standard Accounting Practice No 17.

## 2) TURNOVER

Turnover represents the invoiced value of services supplied to third parties, excluding value added tax and is generated in the United Kingdom only.

		1997 £	1996 £
	Bailiff and Distraint Income	2,562,842	3,238,412
	Investigation Income	4,207	8,053
		2,567,049	3,246,465
3)	OPERATING CHARGES		
	Depreciation	107,753	125,215
	(Profit)/Loss on Disposal of Fixed Assets	( 255)	342
	Profit on Sale of Vehicles	-	( 17,834)
	Equipment Hire	2,114	4,973
	Auditors' Remuneration	7,000	8,000
	Bad Debt Provision	1,036	972
	Other Costs	<u>2,419,273</u>	<u>2,738,343</u>
		2,536,921	2,860,011

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# 4A) DIRECTORS' REMUNERATION

	1997 £	1996 £
Emoluments of the Chairman (excluding		
Pension Contributions)	108,210	99,275
Emoluments of the Other Directors (including		
Pension Contributions and Assessable Benefits)	160,077	133,970

The emoluments of the other directors (excluding pension contributions) fell within the ranges:

From	То	Number	Number
£50,001	£55,000	-	1
£60,001	£65,000	1	1
£70,001	£75,000	1	-

# 4B) PARTICULARS OF EMPLOYEES

The average number of persons employed by the company during the year was:

	1997 Number	1996 Number
Management and Administration	65	68
		<del></del>
The aggregate payroll costs were:		
	£	£
Wages and Salaries	771,563	770,307
Social Security Costs	64,051	62,470
Pension Contributions	<u>76,293</u>	56,091
	911,907	888,868
		<del></del>

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# 5) OTHER OPERATING INCOME

		1997 £	1996 £
	Gross Bank Interest Received Return on Investments	69,051 593	86,351 
		69,644	86,351
6)	INTEREST PAYABLE		
	Finance Lease Charges Hire Purchase Interest	9,220 1,196	15,611 <u>3,456</u>
		10,416	19,067
7)	TAXATION ON PROFIT ON ORDINARY ACTIVITIES	<del></del>	
	Provision for Corporation Tax based upon		
	Results for the Year Underprovision in Prior Year Movement in Deferred Taxation Provision (Note 11)	28,497 ( <u>1,069</u> )	124,726 ( 149) <u>3,374</u>
		27,428	127,951
			<del></del>
8)	DIVIDENDS		
	Dividends Paid during the Year	300,000	216,010
		<del></del>	

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## 9) FIXED ASSETS Tangible Assets

	Office Equip't £	Computer Software £	Vehicles £	Tenants Imp'ments £	Total £
Cost					
At 1 February 1996	519,785	88,338	172,115	29,146	809,384
Additions	-	-	13,194	-	13,194
Disposals	( <u>138,991</u> )	( <u>19,465</u> )	( <u>10,340</u> )		( <u>168,796</u> )
At 31 January 1997	380,794	68,873	174,969	29,146	653,782
				<del></del>	
Depreciation					
At 1 February 1996	389,422	84,838	54,345	16,195	544,800
Charge for the Year	58,782	3,500	42,555	2,916	107,753
Disposals	( <u>138,991</u> )	( <u>19,465</u> )	( <u>10,340</u> )		( <u>168,796</u> )
At 31 January 1997	309,213	68,873	86,560	19,111	483,757
		<u> </u>	***************************************		
Net Book Values					
At 31 January 1997	71,581	-	88,409	10,035	170,025
		<del></del>	<u></u>		
At 31 January 1996	130,363	3,500	117,770	12,951	264,584
			<del></del>		

Fixed Assets includes the following amounts in respect of assets held under finance lease or hire purchase contracts:

	Office Equipment £	Computer Software £
Cost at 31 January 1997	148,188	8,137
Depreciation to Date	<u>114,188</u>	<u>8,137</u>
Net Book Value at 31 January 1997	34,000	-
		<del></del>
Depreciation Charge for the Year	33,000	-

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## 10) INVESTMENTS

		1997 £	1996 £
	At Cost		
	Shares in Quoted Companies	16,921	-
	Property - 80 Tilehurst Court, Salford	<u>35,586</u>	<u>35,586</u>
		52,507	35,586
11)	DEBTORS		
	Trade Debtors	130,094	167,430
	Work in Progress	42,226	50,027
	Advance Corporation Tax Recoverable	75,000	54,003
	Other Debtors and Prepayments	62,939	81,793
	Deferred Tax Reserve	23,225	22,156
		333,484	375,409

Included in debtors is a deferred tax reserve amounting to £23,225 (1996 - £22,156). This has arisen due to accelerated depreciation charges in excess of the corresponding capital allowances amount for taxation purposes.

The reserve is not expected to reverse within the next 12 months.

# 12) CREDITORS: Amounts due within one year

Trade Creditors	21,385	61,494
Amounts Owed to Clients	858,064	1,053,527
Directors' Loans	-	53
Other Taxes & Social Security Costs	159,321	156,742
Finance Lease Creditors (Secured)	54,098	54,098
Hire Purchase Creditors (Secured)	3,042	4,041
Corporation Tax Payable (1 November 1997)	28,497	124,726
Other Creditors & Accruals	<u>65,514</u>	<u>85,365</u>
	1,189,921	1,540,046

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## 13) CREDITORS: Amounts due after one year

	1997 £	1996 £
Hire Purchase (Secured)	-	5,471
Finance Leases (Secured)	<u>94,664</u>	<u>148,769</u>
	94,664	154,240
Debt due after more than one year:		
Repayable between: 1 - 2 years	54,098	59,113
2 - 5 years	40,566	95,127
	94,664	154,240
	<u> </u>	

## 14) **DEFERRED TAXATION**

A reserve has been made in the financial statements (Note 11) for Corporation Tax allocated to different accounting periods, as depreciation has been claimed in advance of Capital Allowances.

## 15) SHARE CAPITAL

Authorised:

	Ordinary Class A Shares Ordinary Class B Shares		8,309 11,691	8,309 <u>11,691</u>
			20,000	20,000
	Issued and Fully Paid:			
	Ordinary Class A Shares Ordinary Class B Shares		8,309 _3,561	8,309 3,561
			11,870	11,870
16)	CAPITAL REDEMPTION RESERVE			
	Purchase of Own Shares:			
	1,319 Ordinary £1 Shares		1,319	1,319
		<sub>-</sub> 13-		

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## 17) RESERVES

At 1 February 1996	638,013
Loss for the Year	( <u>238,072</u> )
At 31 January 1997	399,941

£

## 18) RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

	1997 £	1996 £
Profit for the Year Dividends	61,928 ( <u>300,000</u> )	325,787 ( <u>216,010</u> )
Shareholders' Funds at 31 January 1996	(238,072) <u>651,202</u>	109,777 <u>541,425</u>
Shareholders' Funds at 31 January 1997	413,130	651,202

## 19) CAPITAL COMMITMENTS

At the financial year end there were no capital commitments (1996 - Nil).

## 20) PENSION CONTRIBUTIONS

The company has retirement benefits pension plans which provide for retirement benefits for certain senior employees and directors. The cost of providing the benefits is charged against profit on an annual basis. The scheme is a defined contributions scheme.

## 21) CONTINGENT LIABILITIES

The company has entered into a lease of office premises at Hardman Mill, New Hall Hey Road, Rawtenstall up to 7 June 2012.

The annual rental has been agreed at £39,000 per annum.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

### 22) LEASE TRANSACTIONS

The company have obligations under finance leases in respect of office equipment. As stated in Note 1 to the financial statements, the cost of such assets and further obligations under the leases are not embraced within the Balance Sheet.

At the year end	the obligations	under such leases	were as follows:
At the year one	mic obligations	under such reason	more as rone mo.

	1997 £	1996 £
Payable within 12 months	1,964	1,964
	<del></del>	<del></del>
Payable within 1 to 5 years	3,928	5,892

## 23) NOTES TO CASH FLOW STATEMENT

# a) Reconciliation of Operating Profit to Net Cash Inflow from Operating Activities

Operating Profit	30,128	386,454
Depreciation	107,753	125,215
Profit on Sale of Tangible Fixed Assets	( 255)	(17,492)
Decrease in Debtors	63,991	95,682
(Decrease)/Increase in Creditors	( <u>252,897</u> )	<u>161,045</u>
Net Cash (Outflow)/Inflow from Operating Activities	( 51,280)	750,904

## b) Analysis of Changes in Cash and Cash Equivalents during the Year

Balance at 1 February 1996 Net Cash (Outflow)/Inflow	1,669,909 ( <u>528,210</u> )	1,376,009 293,900	
Balance at 31 January 1997	1,141,699	1,669,909	

## c) Analysis of the Balance of Cash and Cash Equivalents as shown in the Balance Sheet

	1997 £	1996 £	Change in Year £
Cash at Bank and in Hand	1,141,699	1,669,909	(528,210)

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# 24) RELATED PARTY TRANSACTIONS

The company is under the control of the directors, C Adams, M Coatman and G Smith who, together with close family members, own 100% of the issued share capital of the company.

During the year the company made a short term loan to its chairman which was completely repaid within a month. The amount advanced was £102,270 and was interest free.