(Registered No. 1461499)

# DIRECTORS' REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 1997



#### REPORT OF THE DIRECTORS

for the year ended 31 December 1997

The directors present their annual report and the audited financial statements for the year ended 31 December 1997.

#### 1. Principal activity

The principal activity of the Company is the procurement of goods and services on behalf of group companies. There have been no significant changes in the activities during the year.

#### 2. Review of the business

The Directors consider the development of the Company during the year to be satisfactory, and do not foresee any significant changes in the forthcoming year.

#### 3. Results and dividends

The profit for the year, after taxation, amounted to £936,578 (1996 - £3,803,046). No dividend is proposed for 1997 (1996 - £ nil).

#### 4. Directors and directors' interests

The names of persons who were directors at any time during the year are as follows:

E W Lea

(Chairman)

J P Davies

M Ellerby

D P T Hayes

A D Walford

There were no Directors' interests requiring disclosure under Section 234 of the Companies Act 1985.

#### 5. Auditor

In accordance with Section 384 of the Companies Act 1985, a resolution for the re-appointment of KPMG Audit Plc as auditor of the Company is to be proposed at the forthcoming Annual General Meeting.

Registered Office:

By Order of the Board

BUPA House, 15-19 Bloomsbury Way, London WC1A 2BA

> J P Sanders Secretary

12th March 1998

# STATEMENT OF DIRECTORS' RESPONSIBILITIES IN RESPECT OF THE FINANCIAL STATEMENTS

The following statement, which should be read in conjunction with the auditor's report set out on page 3, is made for the purpose of clarifying the respective responsibilities of the directors and the auditor in the preparation of the financial statements.

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Company and of the profit or loss of the Company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

#### REPORT OF THE AUDITOR

#### TO THE MEMBERS OF BUPA PURCHASING LIMITED

We have audited the financial statements set out on pages 4 to 13.

#### Respective responsibilities of directors and auditor

As described on page 2, the Company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

#### **Basis of opinion**

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the Company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### **Opinion**

In our opinion, the financial statements give a true and fair view of the state of the Company's affairs at 31 December 1997 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

LPMG Audit PlC

London

12th March 1998

KPMG Audit Plc

Chartered Accountants

Registered Auditor

# PROFIT AND LOSS ACCOUNT for the year ended 31 December 1997

|                                        | Note | 1997         | 1996         |
|----------------------------------------|------|--------------|--------------|
|                                        |      | £            | £            |
| Turnover                               | 1    | 11,735,379   | 18,646,817   |
| Other operating income                 |      | 188,506      | 12,606       |
|                                        |      | 11,923,885   | 18,659,423   |
| Depreciation and other amounts written |      |              | . ,          |
| off tangible fixed assets              |      | (181,818)    | (12,481)     |
| Other operating expenses               |      | (10,235,880) | (16,765,311) |
| Operating profit                       |      | 1,506,186    | 1,881,631    |
| Interest receivable and similar income | 4    |              | 3,969,345    |
| Profit on ordinary activities          |      |              |              |
| before taxation                        | 5    | 1,506,186    | 5,850,976    |
| Tax on profit on ordinary activities   | 6    | (569,608)    | (2,047,930)  |
| Retained profit for the financial year | 14   | 936,578      | 3,803,046    |

The operating profit is all derived from continuing operations.

There were no recognised gains and losses other than the profit for the financial year.

There were no material differences between reported profit and losses and historical profit and losses on ordinary activities before and after taxation.

# RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS for the year ended 31 December 1997

|                                     | 1997<br>£  | 1996<br>£ |
|-------------------------------------|------------|-----------|
| Profit for the financial year       | 936,578    | 3,803,046 |
| Net addition to shareholders' funds | 936,578    | 3,803,046 |
| Opening shareholders' funds         | 9,593,199  | 5,790,153 |
| Closing shareholders' funds         | 10,529,777 | 9,593,199 |

# **BALANCE SHEET**

# as at 31 December 1997

|                                                         | Note | 1997          | 1996          |
|---------------------------------------------------------|------|---------------|---------------|
|                                                         |      | £             | £             |
| Fixed assets                                            |      |               |               |
| Tangible assets                                         | 7    | -             | 143,532       |
| Investments                                             | 11   | 20,599,002    | 20,599,002    |
|                                                         |      | 20,599,002    | 20,742,534    |
| Current assets                                          |      |               |               |
| Debtors: amounts falling due within one year            | 8    | 2,893,498     | 1,060,370     |
| Debtors: amounts falling due after more than            |      |               |               |
| one year                                                | 8    | 181,088,692   | 254,120,591   |
|                                                         |      | 183,982,190   | 255,180,961   |
| Cash at bank and in hand                                |      | 60,581        | 291,956       |
|                                                         |      | 184,042,771   | 255,472,917   |
| Creditors: amounts falling due within one year          | 9    | (194,111,996) | (81,219,814)  |
| Net current (liabilities)/assets                        |      | (10,069,225)  | 174,253,103   |
| Total assets less current liabilities                   |      | 10,529,777    | 194,995,637   |
| Creditors: amounts falling due after more than one year | 10   | -             | (180,000,000) |
| Provisions for liabilities and charges                  | 12   | -             | (5,402,438)   |
| Net assets                                              |      | 10,529,777    | 9,593,199     |
| Capital and reserves                                    |      |               |               |
| Called up share capital                                 | 13   | 625,625       | 625,625       |
| Profit and loss account                                 | 14   | 9,904,152     | 8,967,574     |
| Shareholders' funds                                     |      | 10,529,777    | 9,593,199     |

These financial statements were approved by the Board of Directors on 12th March 1998 and were signed on its behalf by

E W Lea

Director

The accounting policies and notes on pages 7 to 13 form part of these financial statements.

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 1997

#### 1. STATEMENT OF ACCOUNTING POLICIES

#### (a) Basis of preparation

The financial statements have been prepared in accordance with applicable accounting standards, and under the historical cost accounting convention and on a going concern basis.

As the Company is a wholly owned subsidiary undertaking of The British United Provident Association Limited (BUPA), it has taken advantage of the exemption contained in Financial Reporting Standard No.8 and has therefore not disclosed separately transactions or balances with entities which form part of the BUPA group of companies.

#### (b) Cash flow statement

The Company is exempt from the requirement of Financial Reporting Standard No 1 (Revised 1996) to prepare a cash flow statement as it is a wholly-owned subsidiary undertaking of The British United Provident Association Limited, and it's cash flows are included within the consolidated cash flow statement of that company.

#### (c) Turnover

Turnover represents the total amount earned by the company in the ordinary course of business with other group undertakings for goods supplied and services rendered after deducting trade discounts and value added tax, where applicable. All turnover arises within the United Kingdom.

#### (d) Operating leases

Operating lease rentals are charged to the profit and loss account in the period in which they are incurred.

Assets leased to other group undertakings under operating leases are included in tangible fixed assets and are stated at historical cost. Revenue is recognised on an accruals basis.

#### (e) Taxation

The charge for taxation is based on the result for the year and takes into account taxation deferred due to timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred taxation only to the extent that it is probable that a liability will crystallise. It is expected that trading losses surrendered will be made on a full payment basis.

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 1997

#### 2. GROUP COMPANIES

(a) The Company is a wholly owned subsidiary of BUPA Investments Limited, which is registered in England and Wales. A copy of BUPA Investments Limited's financial statements are available to the public from The Registrar of Companies, Cardiff, CF4 3UZ.

The ultimate holding company is The British United Provident Association Limited, in whose accounts these financial statements are consolidated. A copy of BUPA's consolidated financial statements are available to the public from The Registrar of Companies, Cardiff, CF4 3UZ.

(b) Under section 228 of the Companies Act 1985, the company is exempt from the obligation to prepare group accounts and to deliver them to The Registrar of Companies. Therefore, these financial statements are prepared for the company as an individual and not as a group.

#### 3. STAFF COSTS AND DIRECTORS' REMUNERATION

#### **Employees**

The Company had no employees during the year (1996: nil) and consequently incurred no staff costs.

No remuneration was paid to any of the directors for the year (1996: nil).

| 4. | INTEREST RECEIVABLE AND SIMILAR INCOME | 1997 | 1996      |
|----|----------------------------------------|------|-----------|
|    |                                        | £    | £         |
|    | Receivable from Group undertakings     | -    | 3,969,345 |
|    |                                        |      | 3,969,345 |

# NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 1997

# 5. PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION

| 5. | PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION            |            |             |
|----|----------------------------------------------------------|------------|-------------|
|    |                                                          | 1997       | 1996        |
|    |                                                          | £          | £           |
|    | Profit on ordinary activities is stated                  |            |             |
|    | after charging:                                          |            |             |
|    | Depreciation and other amounts written                   |            |             |
|    | off tangible fixed assets                                | 181,818    | 12,481      |
|    | Auditor's remuneration                                   | 2,680      | 1,800       |
|    | Other operating costs                                    | 10,233,200 | 16,763,511  |
|    |                                                          | 10,417,698 | 16,777,792  |
|    | after crediting:                                         |            |             |
|    | Rentals receivable under operating leases                | (188,506)  | (12,606)    |
| 6. | TAX ON PROFIT ON ORDINARY ACTIVITIES                     | 1997       | 1996        |
| υ. | TAX ON TROPIT ON ORDINART METIVITIES                     | £          | £           |
|    | The taxation charge is based on the result for the year: | ~          | ~           |
|    | UK corporation tax at 31.5% (1996 - 33%)                 | 37,709     | 1,346,352   |
|    | Deferred taxation                                        | 432,608    | 701,970     |
|    |                                                          | 470,317    | 2,048,322   |
|    | Taxation under/(over) provided in previous years:        |            |             |
|    | Corporation tax                                          | -          | (3,715,780) |
|    | Deferred taxation                                        | 99,291     | -           |
|    | Group relief                                             | <u></u>    | 3,715,388   |
|    |                                                          | 569,608    | 2,047,930   |
|    |                                                          |            |             |

The corporation tax liability for the year has been reduced by £37,709 (1996 - £1,346,352) as a result of group relief for a fellow subsidiary undertaking's losses.

# BUPA PURCHASING LIMITED NOTES TO THE FINANCIAL STATEMENTS for the year ended 31 December 1997

# 7. TANGIBLE FIXED ASSETS

|                                                          | Land & buildings             | Total                        |
|----------------------------------------------------------|------------------------------|------------------------------|
| Cost or valuation                                        | £                            | £                            |
| At 1 January 1997<br>Disposals                           | 187,216<br>(187,216)         | 187,216<br>(187,216)         |
| At 31 December 1997                                      | -                            | -                            |
| Depreciation                                             |                              |                              |
| At 1 January 1997<br>Charge for the year<br>On disposals | 43,684<br>12,481<br>(56,165) | 43,684<br>12,481<br>(56,165) |
| At 31 December 1997                                      | -                            | <u> </u>                     |
| Net Book Value At 31 December 1997                       | -                            | _                            |
| At 31 December 1996                                      | 143,532                      | 143,532                      |
| Depreciable amount<br>At 31 December 1997                |                              | -                            |
| Depreciable amount At 31 December 1996                   |                              | 187,216                      |

The land and buildings owned by BUPA Purchasing Limited were categorised as short leasehold.

# NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 1997

| 8. | DEBTORS                                       | 1997                   | 1996        |
|----|-----------------------------------------------|------------------------|-------------|
|    |                                               | £                      | £           |
|    | Amounts falling due within one year:          |                        |             |
|    | Amounts owed by group undertakings            | -                      | 112,027     |
|    | Other debtors                                 | 30,461                 | 210,167     |
|    | Prepayments and accrued income                | 2,863,037              | 738,176     |
|    |                                               | 2,893,498              | 1,060,370   |
|    |                                               | 1997                   | 1996        |
|    | Amounts falling due after more than one year: | £                      | £           |
|    | Amounts owed by group undertakings            | 180,000,000            | 252,500,000 |
|    | Deferred taxation                             | 1,088,692              | 1,620,591   |
|    |                                               | 181,088,692            | 254,120,591 |
|    | Analysis of Deferred Tax Asset:               | Deferred taxation      |             |
|    |                                               | £                      |             |
|    | At 1 January 1997                             | 1,620,591              |             |
|    | Charge for the year                           | (531,899)<br>1,088,692 |             |
|    | At 31 December 1997                           | 1,000,092              |             |

The amounts provided for deferred taxation and the amounts not provided are set out below:

|    |                                     | Provid         | ed        | Not provided |            |
|----|-------------------------------------|----------------|-----------|--------------|------------|
|    |                                     | 1997           | 1996      | 1997         | 1996       |
|    |                                     | £              | £         | £            | £          |
|    | Accelerated capital allowances      | -              | (45,852)  | -            | -          |
|    | Other timing differences            | 1,088,692      | 1,666,443 | -            | -          |
|    |                                     | 1,088,692      | 1,620,591 | -            | _          |
| 9. | CREDITORS - amounts falling due wit | hin one year : |           | 1997         | 1996       |
|    | _                                   | ·              |           | £            | £          |
|    | Bank overdraft                      |                |           | 154,838      | 150,933    |
|    | Payments received on account        |                |           | 186,572,077  | 6,575,923  |
|    | Trade creditors                     |                |           | 97,816       | 272,385    |
|    | Amounts owed to group undertakings  |                |           | 7,269,423    | 73,679,165 |
|    | Accruals and deferred income        |                |           | 15,642       | 539,608    |
|    | Other creditors                     |                |           | 2,200        | 1,800      |
|    |                                     |                |           | 194,111,996  | 81,219,814 |

#### NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 1997

| 10. CREDITORS - amounts falling due after more than one year: | 1997       | 1996          |
|---------------------------------------------------------------|------------|---------------|
|                                                               | £          | £             |
| Payments received on account                                  | -          | (180,000,000) |
|                                                               | -          | (180,000,000) |
| 11. INVESTMENTS                                               | 1997       | 1996          |
|                                                               | £          | £             |
| Shares in group undertakings                                  | 20,599,002 | 20,599,002    |
|                                                               | 20,599,002 | 20,599,002    |

In the opinion of the Directors, the investments in the Company's subsidiary undertakings are worth at least the amounts at which they are stated in the balance sheet.

The principal subsidiary undertakings of the Company are listed below, all of which are wholly owned and are, unless otherwise stated, registered in England and Wales.

100% shareholding in:

Class of share

Nominal value

**BUPA** Dunedin Hospital Limited

30,000 Ordinary Shares of £1

£30,000

#### 12. PROVISIONS FOR LIABILITIES AND CHARGES

| Other provisions |                                             |
|------------------|---------------------------------------------|
| £                |                                             |
| 5,402,438        |                                             |
| (5,402,438)      |                                             |
| -                |                                             |
|                  |                                             |
| 1997             | 1996                                        |
| £                | £                                           |
|                  |                                             |
| 1,100,000        | 1,100,000                                   |
|                  |                                             |
| 625,625          | 625,625                                     |
|                  | £ 5,402,438 (5,402,438)  - 1997 £ 1,100,000 |

# NOTES TO THE FINANCIAL STATEMENTS

for the year ended 31 December 1997

#### 14. RESERVES

| At 1 January 1997 Retained profit | Profit and loss account £ 8,967,574 936,578 |
|-----------------------------------|---------------------------------------------|
| At 31 December 1997               | 9,904,152                                   |

# 15. COMMITMENTS

The company has no obligation in respect of future capital expenditure.

# 16. CONTINGENT LIABILITIES

The Company has given a guarantee and other undertakings, as part of the Group banking arrangements, in respect of the overdraft of certain other Group undertakings.