

DIRECTORS * REPORT AND ACCOUNTS

31ST DECEMBER, 1984

1437775



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ANCOMASS LIMITED

AND SUBSIDIARY COMPANIES

Directors

Rt.Hon. G.Rippon, Q.C., M.P. - Chairman

B.H.Buckley

M.H.Newman

K.P.Ney

A.N.Solomons

A.G.O.Walker

D.J.G.White

Secretary

R.Fiddemont

REPORT OF THE IRECTORS

The directors submit their report and the statement of accounts for the year ended 31st December, 1984.

Principal activity:

The company is an investment holding company, which holds the whole of the issued share capital of Singer & Friedlander Holdings Limited and of that company's subsidiary, Singer & Friedlander Limited, a recognised bank under the Banking Act 1979.

The principal activity of the Singer & Friedlander group is merchant banking and related activities. There has been no significant change in these activities during 1984.

Ultimate holding company:

On 30th April, 1984, Britannia Arrow Holdings PLC acquired the controlling interest in Ancomass Limited from European Ferries Plc.

Share capital:

On 2nd April, 1984 the authorised share capital of the company was increased from £9,000 to £12,700. At the same date, an additional 7400 new 'B' ordinary shares of 50 pence each were issued at par to existing 'B' ordinary shareholders by way of capitalisation of reserves. The 'B' ordinary shares already in issue at that date were subsequently converted into Deferred shares.

On 30th April, 1984 the authorised share capital was further increased to £12,900 by the creation of 400 'D' ordinary shares of 50 pence each. The Directors of Ancomass Limited have granted options to subscribe for a total of 310 'D' ordinary shares to certain employees within the Singer & Friedlander group under the terms of The Ancomass Executive Share Option Scheme, a scheme established by the company on 26th July, 1984.

The company has also issued £6,700,000 Interest-free Irredeenable Subordinated Unsecured Loan Stock at par during the period.

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REPORT OF THE DIRECTORS

Continued

Results and dividends:

The results for the year are set out in the profit and loss account on page 5.

The Directors declared an interim dividend of £6,700,000 paid to the holders of the 'B' ordinary shares on 2nd April, 1984 (1983 : £ nil). No interim dividend was declared on the 'A' ordinary shares on that date (1983 - £ nil).

The Directors subsequently declared a further interim dividend payable on 31st December, 1984 to both classes of shareholder and totalling £1,440,000 (1983 - £ nil).

The Directors do not recommend the payment of a final dividend for the year. (1983 - f nil).

Fixed assets:

The value of fixed assets held by various of the company's property subsidiaries, and comprising industrial buildings held for long term investment purposes, has increased during the year as indicated in note 11 to the accounts.

Directors:

The names of the directors of the company at the date of this report are shown at the head of the report.

Messrs G.Rippon, M.H.Newman, K.P.Ney and D.J.G.White were appointed directors of the company on 30th April, 1984. The remaining directors served throughout the year.

Mr.K.Siddle also served as a director of the company until his resignation on 30th April, 1984. Mr.A.R.J.Dyas served from his appointment on 30th March, 1984 until his resignation from the board on 30th April, 1984.

In accordance with the provisions of the articles of association of the company, at the forthcoming annual general meeting Messrs.A.G.O.Walker and B.H.Buckley will retire and, being eligible, offer themselves for re-election.

Directors' interests in shares :

The directors have beneficial interests in the shares of Ancomass Limited as follows:

	31.12	31.12.83		
	'A' Ord	Deferred	'A' Ord.	Deferred
	shares	shares	shares	shares
A.N.Solomons	48	48	48	48
B.H.Buckley	42	42	42	42
A.G.O.Walker	42	42	42	42

REPORT CT THE DIRECTORS

Continued

Messrs. G.Rippon, M.H.Newman, K.P.Ney and D.J.G.White had no interests in the shares of Ancomass Limited at 31st December, 1984 or at the date of their appointment to the board of directors of the company on 30th April, 1984.

The directors were beneficially interested in the following shares and options of Britannia Arrow Holdings PLC at 31st December, 1984. Their interests at 30th April, 1984 are shown in brackets.

	Ordina Share Paid	s Fu		Uns	Convertible secured Loan ock 1995/2000	Options subscri Ordinar Shares	be for	Sh Op	itannia aresave tion heme
Rt.Hon.G. Rippon	250,000	(20	0,00	0)	-	***	(_	.)	-
B.H.Buckle	у –	(-)	_	-	(.	-)	-
M.H.Newman	100,000	(10	00,0	0)	-	750,000	(750,0	000)	10,818
K.P.Ney	250,000	(25)	00,0	0)	-	-	(.	-)	-
A.N. Solomons	-	(.	-)	£20,000	-	(.	-)	-
A.G.O. Walker	-	(-)	. -	_	(-	-)	10,818.
D.J.G. White	-	(_)	_	75,000	(75,00	00)	5,409

Charitable and other donations :

The Singer & Friedlander group donated the sum of £17,419 (1983 : £14,879) for charitable purposes during the year and a donation of £2075 (1983 : £5,500) was made to the Conservative Party. In addition the group contributed £1000 (1983 : £1000) to the Economic League.

Employees:

The average number of persons, including directors, employed by the Singer & Friedlander group (excluding those working wholly or mainly outside the United Kingdom) during the year was 200 (1983: 214) and the aggregate remuneration paid to them in respect of their services for the year was £3,374,776 (1983: £3,100,215).

REPORT OF THE DIRECTORS

Continued

Auditors:

A resolution for the re-appointment of Peat Marwick Mitchell & Co. as auditors of the company will be proposed at the forthcoming annual general meeting.

BY ORDER OF THE BOARD

Secretary

Registered Office:

21 New Street, Bishopsgate, London, EC2M 4HR

Dated: 28 Narch 1985

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER, 1984

					
GROUP PROFIT BEFORE TAXATION and after	<u>No te</u>		<u>1984</u>		1983
transfer to contingency reserve	2		£7,067,622		£5,962,565
Taxation	1(vi)				,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
GROUP PROFIT AFTER	-(,		1,870,988		742,861
TAXATION	2		5,196,634		-
Dividends paid from profit for the year	5		1,440,000		5,219,704
GROUP PROFIT AFTER TAXATION AND DIVIDENDS FROM PROFIT					
FOR THE YEAR			3,756,634		5,219,704
REPRESENTING:					
Ancomass Limited Subsidiary companies		£ (3,805) 3,320,958		£ 146	
	6	3,317,153		4,237,158	
Companies not consolidated	11	439,481		4,237,304 982,400	
			£3,756,634		£5,219,704

The notes on pages 8 to 15 form part of these accounts.

	Note	1984	1983
Issued share capital of Ancomass Limited			
		114,223,853	105,360,712
Reserves Unsecured loan stock	*.	14,639,561	13,495,960
Current, deposit and other accounts, including taxation and contingency	7	62,984,417	65,646,052
reserves	8	209,378,560	215,099,037
	10	10,282,345	7,500,609
	9	7,063,921	4,004,297
		418,572,657	411,046,667
	14	139,330	139,330
	11	4,165,364	4,165,364
Acceptances for customers		109,196,458	93,075,208
		£532,073,809	£508,426,569

The notes on pages 8 to 15 from part of 1 $\,$

CONSOLIDATED BALANCE SHEE

	Note	<u>1984</u>	1983
Issued share capital of Ancomass Limited	4	11,700	8,000
Reserves Unsecured loan stock	6 12	37,086,094 6,700,000	37,678,775
Current, deposit and other accounts, including taxation and contingency		43,797,794	37,686,775
reserves		379,079,557	377,664,586

	£532,073,809	£508,426,569
neceptances for eastements	107,170,430	75,075,200
Acceptances for customers	109,196,458	93,075,208

The notes on pages 8 to 15 from part of these accounts.

HEET AT 31ST DECEMBER, 1984

Cash in hand with bankers, money	Note	<u>1984</u>	1983
Bank certificates of deposit		114,223,853	105,300,712
bills discounted	٠,	14,639,561	13,495,960
Other securities Advances to customers and other	7	62,984,417	65,646,052
Amounts due from, less due to,	8	209,378,560	215,099,037
Assets leased to customers at cost	10	10,282,345	7,500,609
less depreciation	9	7,063,921	4,004,297
Fixed asset		418,572,657	411,046,667
	14	139,330	139,330
Investments in subsidiary companies not consolidated	11	4,165,364	
Liabilities of customers for acceptances	~-	1,105,504	4,165,364
•		109,196,458	93,075,208
		£532,073,809	£508,426,569

ANCOMASS LIMITED

BALANCE SHEET AT 31ST DECEMBER, 1984

FIXED ASSETS	Note		1984		<u>1983</u>
Investment in subsidiary	•				
companies Listed security	11 7		£30,493,243 5,111		£23,250,000 4,996
			30,498,354		23,254,996
Current assets:			,,== .		,,
Income tax recoverable		£171		£171	
Cash at bank	10	10,163		5,428	
Amounts due from subsidiary				•	
companies	10	-		1,500	
		10,334		7,099	
		20,004		7,000	
Output 12-19-19-1-					
Current liabilities:		-4			
Corporation tax		£1,072		£ -	
Creditors falling due within		7 / 50			
one year		7,653		460	S1
		8,725		460	
Net current assets			1,609	•	6,639
3,20					
			£30,499,963		£23,261,635
Represented by:			No.		
Share capital	4		£11,700		£8,000
Capital reserves	6		23,248,825		23,252,525
Revenue reserves	6	,	539,438	\ <u>`</u>	1,110
Unsecured loam stock	12		6,700,000	المراجع المراجع	<u> </u>
				٠	
The notes on pages 8 to 15					
form part of these accounts.				,	
					•

Approved by the board of directors on 28 March 1985

Directors

£30,499,963 £23,261,635

CERTIFIED A TRUE CORY OF THE LAST PROFIT AND LOSS STATEMENT AND BALANCE SHEET AS LAND BEFORE THE COMPANY IN GENERAL MEETING. Secretary

Director

NOTES ON THE ACCOUNTS

1. ACCOUNTING POLICIES

(i) Banking company:

The accounts of the principal wholly-owned subsidiary company, Singer & Friedlander Limited, have been prepared on the basis applicable to banking companies under the Companies Acts 1948 to 1981; in particular profits are stated after transfer to undisclosed contingency reserves. Accordingly, these accounts have been prepared in accordance with Section 152A of and Schedule 8A of the 1948 Act. As the statutory exemptions from disclosure apply to the major part of the group, Statements of Standard Accounting Practice have not been complied with where this would require disclosure of such exempted information.

(ii) Consolidated accounts:

The balance sheets of all subsidiary companies have been consolidated with the exception of certain companies whose activities relate to property. The equity investment in these companies is shown in the balance sheet at its net asset value on the date of acquisition and their assets and liabilities are summarised in Note 11 to these accounts. The consolidated profit and loss account includes the results of all subsidiaries, including the property subsidiaries. In the opinion of the directors, this treatment results in a fairer presentation of the financial position of the banking group, where the consolidation of such assets and liabilities, and the inclusion of such companies retained profits in group reserves, would be inappropriate in the context of the capital base available to support banking operations.

(iii) Investments:

In respect of the dealing portfolio, listed investments are shown at cost or lower market value and unlisted investments at cost or lower directors' valuation.

Fixed Interest Securities not held as part of the dealing portfolio are held for the longer term. They are redeemable at fixed dates and are shown in the balance sheet at cost adjusted to give effect to the amortisation of the premium or discount on purchase over the period to redemption.

Investment income received has been grossed up for the income tax suffered and the applicable tax credit has been added to franked income.

(iv) Capital equipment:

Capital expenditure in the banking group is written off against the profits for the year in which the expenditure is incurred.

NOTES ON THE ACCOUNTS (continued)

1. ACCOUNTING POLICIES (continued)

- (v) Rates of exchange:
 Assets and liabilities in foreign currencies are expressed in sterling at exchange rates ruling at the balance sheet date.
- Taxation:
 Taxation represents the current and deferred liabilities in respect of the profits for the year, adjusted for under or over provisions in previous years, less amounts transferred to contingency reserve. Full provision is made, at current rates of taxation, for all timing differences except where, in the directors opinion, these are likely to continue for the foreseeable future. In particular the tax charge for the current year has been reduced by approximately £1,241,000 in respect of capital allowances on investment properties for which deferred tax has not been provided as they are held for long term investment purposes. No provision is made for the additional taxation which might arise on the distribution of the retained earnings of certain overseas subsidiaries.
- 2. GROUP PROFIT
 The group profit after taxation includes £1,436,195 (1983: £146) which is
 dealt with in the accounts of Ancomass Limited, and is stated before receipt
 of the dividend of £7,242,133 paid out of brought forward reserves (see Note 5).
 The group profit before taxation includes £989,553 (1983: £900,012) relating
 to companies not consolidated.
 - 3. ULTIMATE HOLDING COMPANY
 The ultimate holding company of Ancomass Limited is Britannia Arrow Holdings
 PLC (incorporated in Great Britain).

D. Granaty shares of 50p	4.	SHARE CAPITAL	Arthorised	Issued and fully paid
		'B' ordinary shares of 50p 'C' ordinary shares of 50p 'D' ordinary shares of 50p	3,700 1,000 200 7,700	3,700

On 23rd August, 1984 the Company granted options to subscribe for 310 'D' ordinary shares of 50 pence each in the Company at a subscription price of £7,250 per share. The last date on which notice of exercise of the options can be given is 24th July, 1991.

DIVIDENDS

During the year the company received a dividend of £7,242,133 out of reserves of the group brought forward at 1st January, 1984 and paid a dividend of £6,700,000. In addition one of the unconsolidated subsidiaries paid a dividend of £1,600,000, again out of reserves brought forward at the beginning of the year, up to its immediate parent a consolidated subsidiary. The impact of year, up to its immediate parent a consolidated subsidiary. The impact of these dividends on the reserves of the group is shown in note 6 below.

NOTES ON THE ACCOUNTS (continued)

6.	RESERVES	
6.	RESERVE	>

RESERVES		Consolidated Subsidiary	
Capital reserves	Company	Companies	Group
Share premium account: at 1st January, 1984	£23,252,525	£ -	£23,252,525
Utilisation by issue of share capital	(3,700)	-	(3,700)
at 31st December, 1984	23,248,825	-	23,248,825
Capital reserve arising on consolidation at beginning and end of year	ph	3,816,844	3,816,844
Total capital reserves at 31st December, 1984	£23,248,825	£3,816,844	£27,065,669
Revenue reserves at 1st January, 1984	£1,110	£10,608,296	£10,609,406
Translation differences arising on consolidation of overseas subsidiaries	-	1,193,866	1,193,866
Dividend received/(paid) Dividend paid	7,242,133 (6,700,000)	(7,242,133)	(6,700,000)
Dividend received from unconsolidated subsidiaries		1,600,000	1,600,000
UNCONSULTUACES COLLEGE	543,243	6,160,029	6,703,272
Profit retained	(3,805)	3,320,958	3,317,153
Revenue reserves at 31st December, 1984	£539,438	£9,480,987	£10,020,425
Total reserves at 31st December, 1984	£23,788,263	£13,297,831	£37,086,094

7. OTHER SECURITIES

The mid-marker value of listed investments and directors' valuation of unlisted investments are as follows:

		.001	The c	ompany 19	983
	Вос	<u>1984</u> ok value <u>V</u>	aluation	Book value	Valuation
U.K. Government Se		£5,111	£5,736	£4,996	£5,948 =====

NOTES ON THE ACCOUNTS (continued)

7 OTHER SECURITIES (continued)

•	The Group			
	1984		83	
	Book value	Valuation	Book value	Valuation
	£	£	£	£
U.K. Government				
Securities	12,805,111	12,805,736	18,204,996	18,205,948
Listed in Great Britain	16,086,271	17,137,489	14,433,857	16,147,625
Listed Overseas	13,342,048	14,290,700	14,337,058	14,884,509
Unlisted	20,750,987	22,177,648	18,670,141	19,856,825
-	62,984,417	66,411,573	65,646,052	69,094,907

Of the U.K. Government Securities, £12,800,000 (1983: £18,200,000) are subject to a minium period of 3 months notice for realisation.

- 8. ADVANCES TO CUSTOMERS AND OTHER ACCOUNTS
 This item includes commodities which are held in respect of forward sales contracts to the extent of £15,069,712 (1983: £14,555,628) for the group and £NIL (1983: £NIL) for the company. The banking group has made certain advances which are matched by deposits, on terms such that it incurs no exposure. These items are excluded from the balance sheet and amounted to £14,630,317 (1983: £9,609,571) at 31st December, 1984.
- 9. ASSET: LEASED TO CUSTOMERS
 Leased assets are stated at cost £10,925,973 (1983: £7,094,560) less aggregate
 depreciation £3,862,002 (1983: £3,090,263). The deferred taxation of the
 leasing subsidiary amounting to £2,248,207 (1983: £1,703,203) in respect of
 these assets has been included in "current, deposit and other accounts".

10.	GROUP COMPANY BALANCES	The Company		The Group	
,		1984	1983	1984	1983
	Ameunts due from: Subsidiary companies Unconsolidated Singer	10,163	6,928	-	•
	& Friedlander Group subsidiaries Group Holding Company Amounts due to:	-	-	10,163,240 800,000	8,174,645 -
	Unconsolidated Singer & Friedlander Group	£10,163	£6,923	(680,895) £10,282,345	(674,036) £7,500,609

The above balances, in respect of the Group, exclude an amount of £NIL (1983: £4,970,163) advanced to unconsolidated subsidiaries.

NOTES ON THE ACCOUNTS (continued)

11. INVESTMENT IN SUBSIDIARY COMPANIES

The investment of the company in its subsidiary companies is stated at cost which reflects the value attributable to the ordinary shares issued by the company in connection with the acquisition of the Singer & cost of additional shares issued by a subsidiary in 1984. The group investment in unconsolidated subsidiary companies is stated at cost, being the net asset value as at 2nd October, 1980. In the opinion of the directors the net asset value of these companies at 31st December, 1984 is not less than the amount at which it is stated in the consolidated balance sheet.

Investment in unconsolidated subsidiary companies at cost The group 1984 1983 £4,165,364

The group's interest in all unconsolidated subsidiaries is 100% and their balance sheets may be consolidated as follows:

Investment properties at valuation Properties in the course of development	£16,915,001	1983 £14,935,129
at cost Properties occupied by the group at cost	614,407	565,000
less depreciation Investment in associated company Net current assets/(liabilities) Net group indebtedness (see note 10) Deferred taxation Loans (secured)	7,599,770 41,511 (946,481) (9,482,345) (1,197,854) (3,309,590)	7,678,121 888,964 196,218 (7,500,609) (1,822,273) (3,734,045)
	£10,234,419	£11,206,505
Represented by:		•
Share capital	£100,200	£100,200
Reserves	10,134,219	11,106,305
	£10,234,419	£11,206,505

Investment properties are stated at the open market values placed on them by a director of the Company, who is an associate member of The Royal Institution of Chartered Surveyors.

NOTES ON THE ACCOUNTS (continued

11. INVESTMENT IN SUBSIDIARY COMPANIES (continued)

The movement on reserves can be reconciled as follows:

	Investment revaluation reserve	Other reserves	<u>Total</u>
Balance at 1st January, 1984 Revaluation surplus Profit for year Dividend paid Translation difference arising on consolidation of overseas	£2,405,086	£8,701,219	£11,106,305
	10,942	-	10,942
	-	439,481	439,481
	-	(1,600,000)	(1,600,000)
subsidiaries	£2,416,028	177,491	177,491
Balance at 31st December, 1984		£7,718,191	£10,134,219

At 31st December, 1984 there were capital commitments in respect of contracts entered into which amounted to approximately £707,000(1983: £1,975,000).

Capital expenditure authorised but not contracted for at 31st December, 1984 amounted to £NIL (1983: £420,000).

12. LOAN STOCK

On 30th April, 1984 the Company issued £6,700,000 Interest-free Irredeemable Subordinated Unsecured Loan Stock at par to Britannia Arrow Holdings PLC.

AND SUBSIDIARY COMPANIES

NOTES ON THE ACCOUNTS (continued)

13. SUBSIDIARY COMPANIES

At 31st December, 1984 the company owned all the issued share capital of Singer & Friedlander Holdings Limited and 44.61% of the issued share capital of Singer & Friedlander Limited; the balance of 55.39% is held by Singer & Friedlander Holdings Limited and both companies are registered in England. The principal subsidiary companies of Singer & Friedlander Limited, all of which are wholly owned, directly or through other subsidiaries are:

	Country of
	incorporation/
Who Dimot Dwittich I	
The First British American Corporation Limited Sinjul Investments Limited Singer & Friedlander Trust & Assurance Corporation Limited Singer & Friedlander Leasing Limited Singer & Friedlander (Jersey) Limited Bread Street Investments Limited Singer & Friedlander (Isle of Man) Limited Singer & Friedlander A.G. West City Securities Limited Appledale Limited Sinjul S.A. Singer & Friedlander Investment Fund S.A. Singer & Friedlander Managers Limited Capital Portfolio Management Limited Weniver Investments Limited* Hillgrove Estates Limited* Hillgrove Homes Limited* Galefield Securities Limited* Melbreck Securities Limited* Straker Brothers Limited*	England England England England England Jersey England Isle of Man Switzerland England Isle of Man Panama Panama Panama England Scotland England
Deepmead Limited*	England
The companies marked * above have not been consolidated.	England
The companies marked w above have not been consolidated.	

The companies marked * above have not been consolidated.

4. FIXED ASSET

This represents an investment in freehold property and is shown at valuation which is considered by the directors to be equal to cost.

15. DIRECTORS LOANS AND OTHER INTERESTS

None of the directors had during the year, directly or indirectly, a material beneficial interest in any contract to which the company, or any of its subsidiary companies, was a party, and which is or was significant in relation to the business of the company or any of its subsidiary companies.

No director is employed under a contract of service which is not determinable by the company within one year without compensation.

The aggregate amounts ourstanding at 31st December, 1984 to be disclosed under the provisions of the Companies Act 1980 in respect of loans and quasi-loans made to the company's directors and/or persons (including bodies corporate) connected with them by the company's banking subsidiary were:

- (a) £79,715 in respect of loans to one director.
- (b) £160,000 in respect of quasi-loans to two directors.

All loans and quasi-loans to directors are on normal arms length commercial terms both as to security and interest.

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There was no amount outstanding at 31st December, 1984 in respect of credit transactions for any director and/or connected person.

NOTES ON THE ACCOUNTS (continued)

16. DIRECTORS EMOLUMENTS

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The emoluments of the directors of the company were in respect of their service as directors of its subsidiaries for the periods they were directors of the company and amounted to £326,689 (1983: £275,930) after four directors (1983: three) waived emoluments totalling £21,458 (1983: £23,800), follows:

<i>~</i> }		1984	1983
	Chairman 1st January, 1984 to 25th July, 1984 26th July, 1984 to 31st December, 1984	£ 67,898	£ 94,254
	Highest paid director	120,305	94,254
17.	Directors other than highest paid director: Up to £5,000 £ 5,001 - £ 10,000 £ 60,001 - £ 65,000 £ 70,001 - £ 75,000 £ 85,001 - £ 90,000 £ 90,001 - £ 95,000 AUDITORS' REMUNERATION The remuneration of the auditors was:	1984 5 1 - 1 - 1 8	1983 2 1 1 - 1
	The company The group	1984 £518 £95,869	1983 £460 £89,074

18. CONTINGENT LIABILITIES

There are contingent liabilities in respect of the banking group relating to partly paid investments, guarantees on behalf of customers, forward contracts in foreign exchange, discounted bills and agreements for advances entered into in the normal course of business.

REPORT OF THE AUDITORS TO THE MEMBERS OF ANCOMASS LIMITED

We have audited the accounts on pages 5 to 15 in accordance with approved Auditing Standards.

As set out in note 1(i) the accounts include information in respect of the principal subsidiary company in the manner authorised for banking companies.

On this basis, in our opinion the accounts which have been prepared under the historical cost convention supplemented by the revaluation of investment properties and on the basis of the remaining accounting policies in note 1 set out on pages 8 and 9, give a true and fair view of the state of the affairs of the company and of the group as at 31st December, 1984 and of the profit of the group for the year ended on that date and comply with the Companies Acts 1948 to 1981.

LONDON

28 MAR 1985

leat ham whitever.
Chartered Accountants.