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ANCOMASS LIMITED AND SUBSIDIARY COMPANIES

DIRECTORS' REPORT AND ACCOUNTS
31ST DECEMBER 1985



ANCOMASS LIMITED

AND SUBSIDIARY COMPANIES

Directors

Rt. Hon. G. Rippon, Q.C., M.P. - Chairman

B.H. Buckley

M.H. Newman

K.P. Ney

A.N. Solomons

A.G.O. Walker

D.J.G. White

Secretary

R. Fiddemont

REPORT OF THE DIRECTORS

The directors submit their annual report and the statement of accounts for the year ended 31st December 1985.

Principal activity:

The company is an investment holding company, which holds the whole of the issued share capital of Singer & Friedlander Holdings Limited and of that company's subsidiary, Singer & Friedlander Limited, a recognised bank under the Banking Act 1979.

Ultimate holding company:

The ultimate Holding company of Ancomass Limited at the date of this report is Britannia Arrow Holdings PLC.

Share Capital:

There has been no change in the authorised or issued share capital of the company during the year.

Results and dividends:

The results for the year are set out in the profit and loss account on page 5.

REPORT OF THE DIRECTORS

Continued

During the year the directors declared an interim dividend paid on 30th September 1985 to the holders of the 'A' ordinary and 'B' ordinary shares totalling £1,080,000 (1984 - £6,700,000 paid to the holders of the 'B' ordinary shares and a dividend paid to the holders of the 'A' ordinary and 'B' ordinary shares totalling £1,440,000).

A second interim dividend in respect of the year ended 31st December 1985 totalling £1,080,000 will be paid to the holders of the 'A' ordinary shares and 'B' ordinary shares on 27th March 1986.

The directors do not recommend the payment of a final dividend for the year (1984 - fnil).

Fixed Assets:

The value of fixed assets held by various of the company's property subsidiaries, and comprising industrial and office buildings held for long term investment purposes, has increased during the year as indicated in note 9 to the accounts.

Directors:

The names of the directors of the company at the date of this report are shown at the head of the report. The directors served throughout the year.

In accordance with the provisions of the articles of association of the company, at the forthcoming annual general meeting Messrs. M.H. Newman and K.P. Ney will retire and, being eligible, offer themselves for re-election.

Directors' interests in shares:

The directors have beneficial interests in the shares of Ancomass Limited as follows:

	31.1	2.85	31.1	2.84
	'A' Ord.	Deferred	'A' Ord.	Dovierred
	Shares	Shares	Shares	Shares
A.N. Solomons	48	48	48	48
B.H. Buckley	42	42	42	42
A.G.O. Walker	42	42	42	42

Messrs. G. Rippon, M.H. Newman, K.P. Ney and D.J.G. White had no interests in the shares of Ancomass Limited at 31st December 1985 or ?ist December 1984.

The directors have beneficial interests in the following shares and options of Britannia Arrow Holdings PLC.

REPORT OF THE DIRECTORS

Continued

	Ordinary fully	y Shares paid	9% Convertible Unsecured Loan Stock 1995/2000		Options to subscribe for Ordinary Shares		Britannia Sharesave Option Scheme	
	31,12.85	31.12.84	31.12.85	31.12.84	31.12.85	31.12.84	31.12.85	31.12.84
Rt.Hon. Rippon		250,000				_	_	_
B.H. Buckley	· _	_	-	_		_	~ .	
M.H. Newman	50,000	100,000	_	-	750,000	750,000	10,818	10,818
K.P.Ney	250,000	250,000		_	***	<u>-</u>		
A.N. Solomons	5 -	-	£20,000	£20,000	-	-		*4
A.G.O. Walker	~	~		_	_	_	10,818	10,818
D.J.G. White	-	-		-	65,000	75,000	5,409	5,409
Charitat	Charitable and other dentities							

Charitable and other donations:

The Singer & Friedlander Group donated the sum of £20,151 (1984: £17,419) for charitable purposes during the year and a donation of £3,000 (1984: £2,075) was made to the Conservative Party. In addition the group contributed £1,000 (1984: £1,000) to the Economic League.

Employees:

The average number of persons, including directors, employed by the Singer & Friedlander Group (excluding those working wholly or mainly outside the United Kingdom) during the year was 210 (1984: 200) and the aggregate remuneration paid to them in respect of their services for the year was £4,049,305 (1984: £3,374,776).

REPORT OF THE DIRECTORS

Continued

Auditors:

A resolution for the re-appointment of Peat, Marwick, Mitchell & Co. as auditors of the company will be proposed at the forthcoming annual general meeting.

BY ORDER OF THE BOARD

Secretary.

Registered Office:

21 New Street, Bishopsgate, London. EC2M 4HR

Dated: 26th March 1986

AND SUBSIDIARY COMPANIES

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER, 1985

	Note	!	1985 £		1984 £
GROUP PROFIT BEFORE TAXATION and after transfer to			x.		X.
contingency reserve	2		8,304,794		7,067,622
Taxation	1(v	'ii'	1,879,097		1,870,988
GROUP PROFIT AFTER TAXATION	2		6,425,697		5,196,634
Dividends payable from profit for the year			2,160,000		1,440,000
GROUP PROFIT AFTER TAXATION AND DIVIDENDS FROM PROFIT FOR THE YEAR			4,265,697		3,756,634
REPRESENTING:					
Ancomass Limited Subsidiary companies	5	40,734 3,788,790 3,829,524		(3,805) 3,320,958 3,317,153	
Companies not consolidated	9	436,173	4,265,697	439,481	3,756,634

The notes on pages 8 to 14 form part of these accounts.

AND SUBSIDIARY COMPANIES

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CONSOLIDATED BALANCE SHEET AT 31ST DECEMBER, 1985

1984 £	114,223,853	14,639,561	62,984,417	209,378,560	10,282,345	7,063,921	418,5/2,65/ 139,330	4,165,364	109,196,458 532,073,809
1985 £	116,062,299	16,443,942	64,925,902	220,243,166	10,603,093	5,979,716		4,165,364	120,511,012 558,934,494
Note			9	7	æ			φ	
	Cash in hand, with bankers, and money at call and short notice	Bank certificates of deposit and bills discounted	Other securities	Advances to customers and other accounts	Amounts due from, less due to, group companies	Net investment in finance leases	Fixed asset	Investments in subsidiary companies not consolidated	Liabilities of customers for acceptances
1984 £	11,700	37,036,094 6,700,000 43,797,794		379,079,557	ı				109,196,458 532,073,809 ====================================
1985 £	11,700	40, 220, 580 6, 700, 000 46, 932, 280		390,411,202	1,080,000				ers 120,511,012 558,934,494 ==================================
Note	4	10 10	닖						; 14 form
	Issued share capital of Ancomass Limited	Reserves Unsecured loan stock	accounts, including	reserve	Dividend payable				Acceptances for customers The notes on pages 8 to

ANCOMASS LIMITED

BALANCE SHEET AT 31ST DECEMBER, 1985

FIXED ASSETS	Note	£	<u>198</u>	<u>\$5</u>	£	<u>1984</u> £
Investment in subsidiary companies Listed security	9 6			30,493,243 5,227 30,498,470		30,493,243 5,111 30,498,354
CURRENT ASSETS Income tax recoverable Cash at bank	8	1,123, 1,123,	171 343 514		171 10,163 10,334	
CREDITORS FALLING DUE WITHIN ONE YEAR Corporation tax Proposed dividend Other creditors		1,080,	828		1,072 - 7,653 8,725	
NET CURRENT ASSETS			=	42,227 30,540,697		1,609 30,499,963
CAPITAL AND RESERVES Called up share capital Capital reserves Revenue reserves Unsecured loan stock	4 5 5 10		;	11,700 23,248,825 580,172 6,700,000		11,700 23,248,825 539,438 6,700,000

The notes on pages 8 to 14 form part of these accounts.

Approved by the board of directors on 26th March, 1986.

Directors

30,540,697 30,499,963

CERTIFIED A TRUE COPY OF THE LAST PROFIT AND LOSS STATE	EMENT AND BALANCE SHEET AS
LAND REFORE THE COMPANY IN GENERAL MEETING.	$\overline{}$
Mr Walber	Lie-
Pilecker Pilecker	Secretary

NOTES ON THE ACCOUNTS

1. ACCOUNTING POLICIES

(i) Banking company:
The accounts of the principal wholly-owned subsidiary company,
Singer & Friedlander Limited, have been prepared on the basis
applicable to banking companies under the Companies Act 1985;
applicable to banking companies under the Companies Act 1985;
applicable to banking companies under the Companies Act 1985;
applicable to banking companies under the Companies Act 1985;
applicable to banking companies under the Companies Act 1985;
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Consolidated accounts: The balance sheets of all subsidiary companies have been (ii) consolidated with the exception of certain companies whose activities relate to property. The equity investment in these companies is shown in the balance sheet at its net asset value on the date of acquisition and their assets and liabilities are summarised in Note 9 to these accounts. The consolidated profit and loss account includes the results of all subsidiaries, including the property subsidiaries. In the opinion of the directors, this treatment results in a fairer presentation of the financial position of the banking group, where the consolidation of such assets and liabilities, and the inclusion of such companies' retained profits in group reserves, would be inappropriate in the context of the capital base available to support banking operations.

- In respect of the dealing portfolio, listed investments are In respect of the dealing portfolio, listed investments at shown at cost or lower market value and unlisted investments at cost or lower directors' valuation. Fixed interest securities not held as part of the dealing Fixed interest securities not held as part of the dealing portfolio are held for the longer term. They are redeemable at portfolio are held for the longer term. They are redeemable at fixed dates and are shown in the balance sheet at cost adjusted to give effect to the amortisation of the premium or discount on purchase over the period to redemption.

 Investment income received has been grossed up for the income tax suffered and the applicable tax credit has been added to franked income.
 - (iv) Net investment in finance leases: The net investment in finance leases represents the future lease rentals receivable less profit and costs allocated to future periods. The profit and costs are allocated to provide a constant rate of return on the net investment in each lease.
 - (v) Capital equipment: Capital expenditure in the banking group is written off against the profits for the year in which the expenditure is incurred.
 - (vi) Rates of exchange Assets and liabilities in foreign currencies are expressed in sterling at exchange rates ruling at the balance sheet date.

NOTES ON THE ACCOUNTS (continued)

1. ACCOUNTING POLICIES (continued)

(vii) Taxation:

Taxation represents the current and deferred liabilities in respect of the profits for the year, adjusted for under or over provisions in previous years, less amounts transferred to contingency reserve. Full provision is made, at current rates of taxation, for all timing differences except where, in the directors' opinion, these are likely to continue for the foreseeable future. In particular the tax charge for the current year has been reduced by approximately £444,000 (1984: £1,241,000) in respect of capital allowances on investment properties for which deferred tax has not been provided as they are held for long term investment purposes. No provision is made for the additional taxation which might arise on the distribution of the retained earnings of certain overseas subsidiaries.

2. GROUP PROFIT

The group profit after taxation includes £2,200,734 (1984: £1,436,195) which is dealt with in the accounts of Ancomass Limited. The group profit before taxation includes £382,381 (1984: £989,553) relating to companies not consolidated.

3. ULTIMATE HOLDING COMPANY

The ultimate holding company of Ancomass Limited is Britannia Arrow Holdings PLC (incorporated in Great Britain).

4. SHARE CAPITAL

	Authorised £	Issued and fully paid
'A' ordinary shares of 50p 'B' ordinary shares of 50p 'C' ordinary shares of 50p 'D' ordinary shares of 50p Deferred shares of 50p	300 3,700 1,000 200 7,700 12,900	300 3,700 - - 7,700 11,700

On 23rd August, 1984 the Company granted options to subscribe for 310 $^{\prime}\mathrm{D'}$ ordinary shares of 50 pence each in the Company at a subscription price of £7,250 per share. The last date on which notice of exercise of the options can be given is 24th July,1991.

RESERVES

	Company £	<u>Group</u> £
Share premium account	23,248,825	23,248,825
Capital reserve arising on consolidation Capital reserves at 31st December, 2 and 1985	1984 23,248,825	3,816,844 27,065,669

NOTES ON THE ACCOUNTS (continued)

5. RESERVES (continued)

(

	Company £	Group £
Revenue reserve: Balance at 1st January, 1985 Profit retained Translation differences arising on	539,438 40,734	10,020,425 3,829,524
consolidation of overseas subsidiaries	•	(695,038)
Balance at 31st December,1985	580,172	13,154,911
Total reserves at 31st December, 1985	23,828,997	40,220,580

• 6. OTHER SECURITIES

The mid-market value of listed investments and directors' valuation of unlisted investments are as follows:

	<u>The company</u> 1985 1984						
	Book value	<u> </u>		Valuation			
U.K. Government Security	£5,227	£5,858	£5,111	£5,736			
	The Group 1984						
	Book value		Book value	Valuation £			
U.K. Government Securities Listed in Great Britain Listed Overseas Unlisted	12,805,227 16,097,161 10,385,395 25,638,119 64,925,902	12,805,858 16,680,786 11,607,341 29,842,713 70,936,698	12,805,111 16,086,271 13,342,048 20,750,987 62,984,417	12,805,736 17,137,489 14,290,700 22,177,648 66,411,573			

The unlisted securi ies include an investment of £400,000 in City & Provincial Home Loans Limited which represents 40% of its issued share capital.

Of the U.K. Government Securities, £12,800,000 (1984: £12,800,000) are subject to a minimum period of 3 months notice for realisation.

The Group

ANCOMASS LIMITED AND SUBSIDIARY COMPANIES

NOTES ON THE ACCOUNTS (continued)

7. ADVANCES TO CUSTOMERS AND OTHER ACCOUNTS This item includes commodities which are held in respect of forward sales contracts to the extent of £20,109,291 (1984 £15,069,712) for the group and £NIL (1984: £NIL) for the company. The banking group has made certain advances which are matched by deposits, on terms such that it incurs no exposure. These items are excluded from the balance sheet and amounted to £16,246,663 (1984: £14,630,317) at 31st December, 1985.

8. GROUP COMPANY BALANCES

	The Co	ompany	The Group		
	1985	1984	1985	1984	
	£	£	£	£	
Amounts due from:					
Subsidiary companies	1,123,343	10,163	-	-	
Unconsolidated Singer					
& Friedlander Group					
subsidiaries	-	-	12,578,407	10,163,240	
Ultimate Holding Company	-	-	-	800,000	
Amounts due to:					
Subsidiaries of Ultimate					
Holding Company	-	-	(978,523)	-	
Unconsolidated Singer					
& Friedlander Group					
subsidiaries	_	-	(611,791)	(680,895)	
Ultimate Holding Company		-	(385,000)		
	1,123,343	$\overline{10}, \overline{163}$	10,603,093	10,282,345	
	=======	e====	===========	=======	

9. INVESTMENT IN SUBSIDIARY COMPANIES

The investment of the company in its subsidiary companies is stated at cost which reflects the value attributable to the ordinary shares issued by the company in connection with the acquisition of the Singer & Friedlander Group by a former ultimate holding company together with the cost of additional shares issued by a subsidiary in 1984.

The group investment in unconsolidated subsidiary companies is stated at cost, being the net asset value as at 2nd October, 1980. In the opinion of the directors the net asset value of these companies at 31st December, 1985 is not less than the amount at which it is stated in the consolidated balance sheet.

Investment in unconsolidated companies at cost	subsidiary	1985 £ 4,165,364	1984 £ 4,165,364

NOTES ON THE ACCOUNTS (continued)

9. INVESTMENT IN SUBSIDIARY COMPANIES (continued)

The group's interest in all unconsolidated subsidiaries is 100% and their balance sheets may be consolidated as follows:

	<u> 1985</u>	<u>1984</u>
Investment properties at valuation Properties in the course of development	20,483,000	16,915,001
at cost Properties occupied by the group at cost	-	614,407
less depreciation	7,595,526	7,599,770
Investment in associated company Net current assets/(liabilities)	21,597	41,511 (946,481)
Net group indebtedness (see note 8)	(11,966,616)	(9,482,345)
Deferred taxation Loans (secured)		(1,197,854) (3,309,590)
	12,207,332	10,234,419
Represented by:	0100 000	6100 000
Share capital Reserves	£100,200 12,107,132	£100,200 10,134,219
	12,207,332	10,234,419

Investment properties are stated at the open market values placed on them by a director of Singer & Friedlander Limited, who is an associate member of The Royal Institution of Chartered Surveyors.

The movement on reserves can be reconciled as follows:

Balance at 1st January, 1985 Revaluation surplus Profit for year	Investment revaluation reserve £ 2,416,028 1,562,236	Other reserves £ 7,718,191 - 436,173	Total £ 10,134,219 1,562,236 436,173	
Translation difference arising on consolidation of overseas subsidiaries Balance at 31st December, 1985	3,978,264 ========	(25,496) 8,128,868	(25,496) 12,107,132	

At 31st December, 1985 there were no capital commitments (1984: £707,000).

Capital expenditure authorised but not contracted for at 31st December, 1985 amounted to fNIL (1984: fNIL).

10. LOAN STOCK
On 30th April, 1984 the Company issued £6,700,000 Interest-free
Irredeemable Subordinated Unsecured Loan Stock at par to Britannia Arrow
Holdings FLC.

incorporation/

ANCOMASS LIMITED AND SUBSIDIARY COMPANIES

NOTES ON THE ACCOUNTS (continued)

SUBSIDIARY COMPANIES 11.

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At 31st December, 1985 the company owned all the issued share capital of Singer & Friedlander Holdings Limited and 44.61% of the issued share capital of Singer & Friedlander Limited; the balance of 55.39% is held by Singer & Friedlander Holdings Limited and both companies are registered in England. The principal subsidiary companies of Singer & Friedlander Limited, all of which are wholly owned, directly or through other subsidiaries are: Country of

registration The First British American Corporation Limited England England Sinjul Investments Limited Singer & Friedlander Trust & Assurance Corporation Limited England England Singer & Friedlander Leasing Limited Jersey Singer & Friedlander (Jersey) Limited England Bread Street Investments Limited Isle of Man Singer & Friedlander (Isle of Man) Limited Switzerland Singer & Friedlander A.G. England West City Securities Limited Isle of Man Appledale Limited Panama Singer & Friedlander Investment Fund S.A. England Singer & Friedlander Managers Limited Scotland Capital Portfolio Management Limited England Weniver Investments Limited* England Quinarius Investments Limited* England Hillgrove Estates Limited* England Hillgrove Homes Limited* England Galefield Securities Limited* England Melbreck Securities Limited* England Nedcloe Investments Limited* England Straker Brothers Limited* England Deepmead Limited* The companies marked * above have not been consolidated.

DIRECTORS' LOANS AND OTHER INTERESTS

None of the directors had during the year, directly or indirectly, a material beneficial interest in any contract to which the company, or any of its subsidiary companies, was a party, and which is or was significant in relation to the business of the company or any of its subsidiary

No director is employed under a contract of service which is not determinable by the company within one year without compensation.

The aggregate amounts outstanding at 31st December, 1985 to be disclosed under the provisions of the Companies Act 1985 in respect of loans and quasi-loans made to the company's directors and/or persons (including bodies corporate) connected with them by the company's banking subsidiary were:

- (a) £24,507 in respect of loans to one director.
- (b) £210,000 in respect of quasi-loans to two directors.

All loans and quasi-loans to directors are on normal arms length commercial terms both as to security and interest.

There was no amount outstanding at 31st December, 1985 in respect of credit transactions for any director and/or connected persons.

NOTES ON THE ACCOUNTS (continued)

13. DIRECTORS' EMOLUMENTS

The emoluments of the directors of the company were in respect of their service as directors of its subsidiaries for the periods they were directors of the company and amounted to £354,751 (1984: £326,689). The directors did not waive any entitlement to emoluments (1984: four directors waived emoluments totalling £21,458). The remuneration of the directors, excluding pension contributions, was

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		<u>1985</u> €	1984 £
ŗ'	Chairman Highest paid director	128,265	120,305
<i>;</i>		1985 £	1984 £
	Other Directors:- Up to £5,000 £ 5,001 - £ 10,000 £ 70,001 - £ 75,000 £ 85,001 - £ 90,000 £ 90,001 - £ 95,000 £100,001 - £105,000	3 - 1 1	5 1 1 - 1
14.	AUDITORS' REMUNERATION The remuneration of the auditors was:	1985	1984
,	The company The group	£426 £103,514	£518 £95,869

CONTINGENT LIABILITIES

There are contingent liabilities in respect of the banking group relating to partly paid investments, guarantees on behalf of customers, forward contracts in foreign exchange, discounted bills and agreements for advances entered into in the normal course of business.

REPORT OF THE AUDITORS TO THE HEMBERS OF ANCOMASS LIMITED

We have audited the accounts on pages 5 to 14 in accordance with approved Auditing Standards.

As set out in note 1(i) the accounts include information in respect of the principal subsidiary company in the manner authorised for banking companies.

On this basis, in our opinion the accounts which have been prepared under the historical cost convention supplemented by the revaluation of investment properties and on the basis of the remaining accounting policies in note 1 set out on pages 8 and 9, give a true and fair view of the state of the affairs of the company and of the group as at 31st December, 1985 and of the profit of the group for the year ended on that date and comply with the Companies Act 1985.

LONDON

26th March, 1986.

Chartered Accountants.