Report and Financial Statements

**31 December 2002** 



Deloitte & Touche LLP London

## **REPORT AND FINANCIAL STATEMENTS 2002**

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## REPORT AND FINANCIAL STATEMENTS 2002

## OFFICERS AND PROFESSIONAL ADVISERS

### DIRECTORS

Martin Mills Nigel Bolt Andrew Heath James Wyllie

## **SECRETARY**

Nigel Bolt

## **BANKERS**

Coutts & Co 440 Strand London WC2R 0QS

## **AUDITORS**

Deloitte & Touche LLP Chartered Accountants London

#### **DIRECTORS' REPORT**

The directors present their annual report and the audited financial statements for the year ended 31 December 2002.

### PRINCIPAL ACTIVITIES AND BUSINESS REVIEW

The group is principally engaged in the production and exploitation of sound recordings.

In 2002 the group made further acquisitions. A 50% interest in a Spanish record company – Popstock Distribuciones S.L, a 50% interest in a UK record company – Matador Records Limited and a 50% interest in a US record company – Matador Recordings LLC. It also disposed of its interest in Beggars Banquet Retail Limited.

The group continued to trade satisfactorily during the year.

#### **FUTURE DEVELOPMENTS**

The directors anticipate that the group will continue to trade satisfactorily.

#### RESULTS AND DIVIDENDS

The trading results for the year, and the group's financial position at the end of the year are shown in the attached financial statements.

The directors have recommended the following dividends:

2002 20	
£	£
10,500	
	£

#### **DIRECTORS AND THEIR INTERESTS**

	Class of share	At 31 December 2002	At 1 January 2001
Martin Mills	'A' Ordinary	98	98
	'B' Ordinary	100	100
	'C' Preferred	2	2
	(joint trustee)		
Nigel Bolt		-	-
Andrew Heath		-	-
James Wyllie		-	-

In addition, Martin Mills had beneficial interests in the ordinary shares of subsidiary companies as follows:

	At 31 December 2002	At 1 January 2001
Beggars Banquet Records Limited	24	24
Beggars Banquet Retail Limited	-	7,560
Beggars UK Limited	24	24
Mantra Recordings Limited	24	24

### **DIRECTORS' REPORT (continued)**

#### FIXED ASSETS

Changes in fixed assets are shown in the notes to the financial statements.

In the opinion of the directors, the market value of interests in land and buildings held as fixed assets at the balance sheet date were in excess of their book value.

#### **DONATIONS**

During the year the company made the following contributions:

	2002	2001
Charitable	250	-
		<u> </u>

#### **AUDITORS**

On 1 August 2003, Deloitte & Touche transferred their business to Deloitte & Touche LLP, a limited liability partnership incorporated under the Limited Liability Partnerships Act 2000. The company's consent has been given to treating the appointment of Deloitte & Touche as extending to Deloitte & Touche LLP with effect from 1 August 2003 under the provisions of section 26(5) of the Companies Act 1989. A resolution to re-appoint Deloitte & Touche LLP will be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

Nigel Bolt Secretary

27 3047 2004

#### STATEMENT OF DIRECTORS' RESPONSIBILITIES

United Kingdom company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company and the group as at the end of the financial year and of the profit or loss of the group for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- · make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 1985. They are also responsible for the system of internal control, for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

## INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF BEGGARS GROUP LIMITED

We have audited the financial statements of Beggars Group Limited for the year ended 31 December 2002 which comprise the profit and loss account, the statement of total recognised gains and losses, the balance sheets, the cash flow statement, the notes to the cash flow statement and the related notes 1 to 27. These financial statements have been prepared under the accounting policies set out therein.

This report is made solely to the company's members, as a body, in accordance with section 235 of the Companies Act 1985. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

#### Respective responsibilities of directors and auditors

As described in the statement of directors' responsibilities, the company's directors are responsible for the preparation of the financial statements in accordance with applicable United Kingdom law and accounting standards. Our responsibility is to audit the financial statements in accordance with relevant United Kingdom legal and regulatory requirements and auditing standards.

We report to you our opinion as to whether the financial statements give a true and fair view and are properly prepared in accordance with the Companies Act 1985. We also report to you if, in our opinion, the directors' report is not consistent with the financial statements, if the company has not kept proper accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding directors' remuneration and transactions with the company and other members of the group is not disclosed.

We read the directors' report and the other information contained in the annual report for the above year as described in the contents section and consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the financial statements.

#### Basis of opinion

We conducted our audit in accordance with United Kingdom auditing standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements and of whether the accounting policies are appropriate to the circumstances of the company and the group, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion, we also evaluated the overall adequacy of the presentation of information in the financial statements.

#### Opinion

In our opinion, the financial statements give a true and fair view of the state of affairs of the company and of the group as at 31 December 2002 and of the loss of the group for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Deloitte & Touche LLP

Chartered Accountants and Registered Auditors

Leloite & Brone ul

London

27 JULY 2004

## **GROUP PROFIT AND LOSS ACCOUNT Year ended 31 December 2002**

	Note	2002 £	2001 £
GROUP TURNOVER	1,2	23,828,724	20,324,195
Cost of sales		(13,023,457)	(10,545,765)
GROSS PROFIT		10,805,267	9,778,430
Distribution costs Administrative expenses Other operating income		(5,020,716) (6,470,226) 64,038	(3,563,488) (5,520,645)
GROUP OPERATING (LOSS)/PROFIT	3	(621,637)	694,297
Share of operating loss from joint ventures Share of operating profit from associates	6 6	(137,811) 52,060	(245,846) 11,148
TOTAL OPERATING (LOSS)/PROFIT		(707,388)	459,599
Finance charges (net)	7	(139,191)	(388,818)
(LOSS)/PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION		(846,579)	70,781
Tax credit/(charge)on (loss)/profit on ordinary activities	8	132,087	(119,331)
LOSS ON ORDINARY ACTIVITIES AFTER TAXATION		(714,492)	(48,550)
Equity minority interests	26	270,169	130,245
(LOSS)/PROFIT FOR THE FINANCIAL YEAR		(444,323)	81,695
Equity dividends paid	9	(10,500)	
RETAINED (LOSS)/PROFIT FOR THE FINANCIAL YEAR		(454,823)	81,695

The turnover relating to associates of the group was £326,042 (2001: £242,601).

The turnover relating to joint ventures of the group was £1,724,044 (2001: £324,678).

All of the activities of the company are classed as continuing.

# GROUP STATEMENT OF TOTAL RECOGNISED GAINS AND LOSSES Year ended 31 December 2002

		2002	2001
	Note	£	£
(Loss)/profit for the financial year Currency translation difference on foreign currency net investments		(444,323) 12,112	81,695
Total recognised gains and losses in the year		(432,211)	81,695

## **GROUP BALANCE SHEET** 31 December 2002

			2002		2001
	Note	£	£	£	£
FIXED ASSETS			1 100 001		
Intangible assets	10		1,490,384		1,583,517
Tangible assets Investments	11		2,370,903		2,478,508
Investment in joint venture:					
Share of gross assets		2,542,361		56,241	
Share of gross liabilities		(1,622,542)		(27,910)	
•		<del></del>		<del></del>	
A state down downstation -	12	919,819		28,331	
Associated undertakings Other investments	12 12	98,314 868,093		151,376 204,905	
Other investments	12			204,903	
			1,886,226		384,612
			5,747,513		4,446,637
CURRENT ASSETS	10	206.706		474 204	
Stocks Debtors	13 14	326,726		474,384 9,321,432	
Cash at bank and in hand	14	8,613,302 682,174		9,321,432	
Cash at bank and in hand					
			9,622,202		9,795,816
CREDITORS: amounts falling due	1.5		(0.637.770)		(7.002.742)
within one year	15		(9,636,778)		(7,993,743)
NET CURRENT (LIABILITIES)/ASSETS			(14,576)		1,802,073
TOTAL ASSETS LESS CURRENT					
LIABILITIES			5,732,937		6,248,710
CREDITORS: amounts falling due after more					
than one year	16		(417,417)		-
PROVISIONS FOR LIABILITIES AND					
CHARGES	17		(3,952)		(369,019)
Investment in joint venture:					
Share of gross assets		452,808		109,183	
Share of gross liabilities		(1,486,462)		(1,015,792)	
	17		(1,033,654)		(906,609)
NET ASSETS			4,277,914		4,973,082
CAPITAL AND RESERVES					
Called up share capital	23		200		200
Other reserves	24		28,171		28,171
Profit and loss account	24		4,557,139		4,999,850
TOTAL SHAREHOLDERS' FUNDS					
(including non-equity interests)	25		4,585,510		5,028,221
EQUITY MINORITY INTERESTS	26		(307,596)		(55,139)
-					
TOTAL CAPITAL EMPLOYED			4,277,914		4,973,082

Signed on behalf of the Board of Directors

Martin Mills, Director

# **COMPANY BALANCE SHEET** 31 December 2002

	Note		2002 £		2001 £
FIXED ASSETS Tangible assets Investments	11 12		700,950 3,949,355		728,367 2,334,984
CURRENT ASSETS Debtors – due within one year Cash at bank and in hand	14	2,909,881 7,842	4,650,305	3,201,309	3,063,351
Cash at bank and in hand		2,917,723		3,201,309	
CREDITORS: amounts falling due within one year	15	(2,046,315)		(1,225,165)	
NET CURRENT ASSETS			871,408		1,976,144
TOTAL ASSETS LESS CURRENT LIABILITIES			5,521,713		5,039,495
CREDITORS: amounts falling due after more than one year	16		(417,417)		-
PROVISIONS FOR LIABILITIES AND CHARGES	17				_
			5,104,296		5,039,495
CAPITAL AND RESERVES Called up share capital Profit and loss account	23 24		200 5,104,096		200 5,039,295
TOTAL SHAREHOLDERS' FUNDS	<b>∠</b> ⊣				
(including non-equity interests)	25		5,104,296		5,039,495

These financial statements were approved by the Board of Directors on  $27 \cdot 7$ . 2004. Signed on behalf of the Board of Directors

Martin Mills

Director

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## GROUP CASH FLOW STATEMENT Year ended 31 December 2002

	Note	£	2002 £	£	2001 €
Net cash inflow from operating activities	A		96,812		652,923
Returns on investments and servicing of finance					
Interest received Interest paid Dividends paid to minority interest		2,074 (141,265)		16,848 (120,738)	
Net cash outflow from returns on investments and servicing of finance			(139,191)		(103,890)
Taxation Corporation tax paid Corporation tax refunds received		(114,556) 74,708	÷	(65,465) 58,621	
Tax paid			(39,848)		(6,844)
Capital expenditure and financial investment Payments to acquire tangible fixed assets Payments from sale of fixed assets Acquisition of Joint Venture investments Increase in long term loans made to Joint Ventures		(68,089) 15,141 (987,520) (626,850)		(120,514)	
Net cash outflow from investing activities			(1,667,318)		(120,514)
Acquisitions and disposals Acquisition of shares in group undertakings Net cash received/(disposed) on sale of subsidiaries		21,449		(36,413) (348,097)	
Net cash inflow/(outflow) from acquisitions and disposals			21,449		(384,510)
Equity dividends paid			(10,500)		-
Cash (outflow)/inflow before management of liquid resources and financing			(1,738,596)		37,165
Management of liquid resources			-		-
Financing			-		-
(Decrease)/increase in cash in the year	В		(1,738,596)		37,165

# NOTES TO THE GROUP CASH FLOW STATEMENT Year ended 31 December 2002

## A. RECONCILIATION OF OPERATING PROFIT TO NET CASH INFLOW/OUTFLOW FROM OPERATING ACTIVITIES

OF	ERATING ACTIVITIES			
			2002	2001
			£	£
	Operating (loss)/profit		(621,637)	694,297
	Amortisation of goodwill arising on subsidiaries		93,133	93,133
	Depreciation		153,895	218,321
	Loss on disposal of fixed assets and investments		46,318	226,357
	Decrease in stocks		104,260	59,466
	Decrease/(increase) in debtors		693,533	(1,298,016)
	(Decrease)/increase in creditors		(372,690)	659,365
	Net cash inflow from operating activities		96,812	652,923
В.	RECONCILIATION OF NET CASH FLOW TO MOVEN	MENT IN NET I	ЕВТ	
			2002	2001
			£	£
	(Decrease)/increase in cash in the period		(1,738,596)	37,165
	Change in net debt		(1,738,596)	37,165
	Net debt at 1 January		(29,352)	(66,517)
	Net debt at 31 December		(1,767,948)	(29,352)
C.	ANALYSIS OF CHANGES IN NET DEBT			<del></del>
		At		At
		1 January	3	1 December
		2002	Cash flows	2002
		£	£	£
	Net cash:			
	Cash in hand and at bank	-	682,174	682,174
	Overdrafts	(29,352)	(2,420,770)	(2,450,122)
	Net debt	(29,352)	(1,738,596)	(1,767,948)

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

#### 1. ACCOUNTING POLICIES

The financial statements are prepared in accordance with applicable accounting standards. The particular accounting policies adopted are described below.

#### **Basis of consolidation**

The consolidated accounts incorporate the accounts of the company and all group undertakings, together with the group's share of the net assets and results of associated undertakings and joint ventures. These are adjusted, where appropriate, to conform to group accounting policies. Acquisitions are accounted for under the acquisition method and goodwill on consolidation is capitalised and written off over twenty years from the year of acquisition. The results of companies acquired or disposed of are included in the profit and loss account after or up to the date that control passes respectively. As a consolidated profit and loss account is published, a separate profit and loss account for the parent company is omitted from the group accounts by virtue of Section 230 of the Companies Act 1985. The profit dealt with in the accounts of the parent company was £64,801 (2001: loss of £368,475).

#### **Turnover**

Turnover is the amount derived from the provision of goods and services falling within the group's ordinary activities, after the deduction of trade discounts, value added tax and any other taxes based on turnover.

#### Deferred income

Deferred income represents non-returnable advances on royalties receivable from other record companies. These advances are credited to revenue as the royalty income arises or where the probability of future income in respect thereof is remote.

#### Advances to artists

Advances to artists represent advances made direct to artistes for recording and other costs made on behalf of artistes under contract. These advances, which are only recoverable against future royalties, are charged to the profit and loss account as they are recouped or where the probability of future recoupment in respect thereof is unlikely.

#### Goodwill

Amortisation is calculated so as to write off the cost of an asset, less its estimated residual value, over the useful economic life, which is 20 years. Provision is made for any impairment.

## Depreciation

Depreciation is calculated so as to write off the cost of an asset, less its estimated residual value, over the residual value, over the useful economic life of that asset as follows:

Freehold property 2% on cost

Leasehold property

In equal annual instalments over the period of the lease
Fixtures and fittings and office equipment

20% and 25% per annum on a reducing balance method

Motor vehicles 25% per annum on a reducing balance method Computer equipment 25% per annum on a reducing balance method

#### Stocks

Stocks are valued at the lower of cost and net realisable value.

#### Operating lease agreements

Rentals applicable to operating leases where substantially all of the benefits and risks of ownership remain with the lessor are charged against profits on a straight line basis over the period of the lease.

### NOTES TO THE ACCOUNTS

#### Year ended 31 December 2002

#### 1. ACCOUNTING POLICIES (continued)

#### Taxation

Deferred taxation is provided in full on timing differences relating to pension and other post retirement benefits calculated at the rates at which it is expected that tax will rise. Deferred taxation is provided on other timing differences, arising from the different treatment of items for accounting and taxation purposes, which are expected to reverse in the future without replacement, calculated at the rates at which it is expected that tax will rise.

Current tax, including UK corporation tax and foreign tax, is provided at amounts expected to be paid (or recovered) using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

#### Foreign currencies

Assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the operating profit.

#### Investments

- (a) Current asset investments are stated at the lower of cost and net realisable value
- (b) Fixed asset investments are stated at cost, having been reviewed for impairment.

#### Investment properties

Investment properties are revalued annually. Depreciation is not provided in respect of freehold investment properties.

#### 2. TURNOVER

The turnover attributable to the principal activities of the group is as follows:

	2002 £	2001 £
Sales and distribution of compact discs, records and tapes Royalties receivable	19,220,742 4,607,982	14,706,100 5,618,095
	23,828,724	20,324,195
Turnover is analysed by geographical markets, as follows:		
	2002 £	2001 £
UK Rest of World	12,854,184 10,974,541	8,903,547 11,420,648
	23,828,724	20,324,195

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

### 3. OPERATING PROFIT

Operating profit is stated after charging/(crediting):

	2002	2001
	£	£
Amortisation	93,133	93,133
Loss on disposal of subsidiary	41,792	135,867
Depreciation – owned assets	153,895	218,321
Loss on disposal of fixed assets	4,526	79,950
Auditors' remuneration – group and company:		
- audit	62,000	62,000
- other services	13,000	13,000
Operating lease costs:		
Land and buildings	93,145	50,500
Plant and equipment	_	4,827
Net loss/(gain) on foreign currency translation	141,597	(40,924)
Net exceptional items	300,000	300,000

The exceptional item in both the current and prior year represents a provision made against the balance due from a joint venture company, Mowax Labels Limited.

## 4. INFORMATION REGARDING EMPLOYEES

	2002 No.	2001 No.
Average number of persons employed (including directors)	- 101	
Administration	71	64
Management	12	12
	83	76
The aggregate payroll costs of the above were:		
	£	£
Staff costs during the year		
Wages and salaries	2,685,251	2,398,095
Social security costs	267,372	258,477
Pension costs		2,000
	2,952,623	2,658,572

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

### 5. DIRECTORS' EMOLUMENTS

The directors' aggregate emoluments in respect of qualifying services were:

		2002 £	2001 £
	Emoluments	367,359	404,519
		2002 £	2001 £
	Emoluments of highest paid director	<b>∞</b>	~
	Emoluments	258,222	298,666
6.	SHARE OF PROFITS/(LOSSES) FROM OTHER FIXED ASSET INVESTME	NTS	
		2002 £	2001 £
	Net share of operating profit – Associates	52,060	11,148
	Net share of operating loss – Joint ventures	(137,811)	(245,846)
		(85,751)	(234,698)

The share of the operating profits of the associates relates mainly to the share of the profits of Nation Records Limited (£42,043).

The share of the operating loss in joint ventures mainly relates to Mowax Labels Limited (£59,708), Matador Recordings LLC (£24,302) and Matador Records Limited (£41,710).

## 7. FINANCE CHARGES (NET)

	2002 £	2001 £
Interest receivable and similar income		
Interest receivable - Bank interest	2,074	16,848
Interest payable and similar charges		
Interest payable on bank borrowing	(129,960)	(120,738)
Other similar charges payable	(11,305)	(284,928)
	(139,191)	(388,818)

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

## 8. TAX CREDIT/(CHARGE) ON (LOSS)/PROFIT ON ORDINARY ACTIVITIES

Current Taxation	2002 £	2001 £
UK corporation tax for the year	(339,125)	(126,708)
Adjustment in respect of prior years	100,096	82,216
Double tax relief	67,321	66,597
	(171,708)	22,105
Group relief	(27,690)	(67,492)
Group relief – prior year adjustment	44,434	-
Foreign tax for current period	(69,880)	(71,190)
Share of Joint ventures' tax	(8,137)	50,403
	(232,981)	(66,174)
Deferred tax		
Timing differences, origination and reversal	365,360	(53,157)
Adjustment in respect of prior years	(293)	
Total current tax credit/(charge) and tax		
credit/(charge) on (loss)/profit on ordinary activities	132,086	(119,331)

The standard rate of tax for the year, based on the UK standard rate of corporation tax is 30%. The actual tax charge for the current and the previous year exceeds the standard rate for the reasons set out in the following reconciliation.

	2002 £	2001 £
(Loss)/profit on ordinary activities before tax	(846,579)	70,781
Tax credit/(charge) on ordinary activities at standard rate	253,974	(21,234)
Factors affecting charge for the period:		
Expenses not deductable for tax purposes	(67,089)	(74,268)
Capital allowances for period in excess of depreciation	8,943	(27,000)
Overseas tax losses not used	(26,013)	(37,088)
Movement in short term timing differences	(90,000)	(38,910)
Other deferred tax movements	(438,544)	47,823
Marginal relief	4,039	5,500
Foreign tax expensed	(1,793)	(3,213)
Group relief not paid for	(21,028)	_
Prior period adjustments	144,530	82,216
Total actual amounts of current tax	(232,981)	(66,174)

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

## 9. DIVIDENDS

The following dividends have been paid in respect of the year:

		2002 £	2001 £
	Dividend paid on ordinary shares of £53.03 per share	10,500	. ****
10.	INTANGIBLE FIXED ASSETS		
	Group		Goodwill £
	Cost		
	At 1 January 2002		1,862,650
	Additions		18,341
	Disposals		(18,341)
	At 31 December 2002		1,862,650
	Amortisation		
	At 1 January 2002		279,133
	Charge for the year		93,133
	At 31 December 2002		372,266
	Net book value		
	At 31 December 2002		1,490,384
	At 31 December 2001		1,583,517
			, , , , ,

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

### 11. TANGIBLE FIXED ASSETS

Group	Freehold and leasehold property £	Equipment, fixtures and fittings £	Motor vehicles £	Total £
Cost At 1 January 2002 Additions Disposals	2,303,151 10,104	698,862 52,583 (56,369)	277,824 5,402 (66,594)	3,279,837 68,089 (122,963)
At 31 December 2002	2,313,255	695,076	216,632	3,224,963
Depreciation At 1 January 2002 Charge for the year Disposals	240,054 42,997	403,322 78,431 (45,739)	157,953 32,467 (55,425)	801,329 153,895 (101,164)
At 31 December 2002	283,051	436,014	134,995	854,060
Net book value At 31 December 2002	2,030,204	259,062	81,637	2,370,903
At 31 December 2001	2,063,097	295,540	119,871	2,478,508
Company	Freehold and leasehold property £	Equipment, fixtures and fittings	Motor vehicles £	Total £
Company  Cost At 1 January 2002 Additions Disposals	and leasehold property	fixtures and fittings	vehicles	
Cost At 1 January 2002 Additions	and leasehold property £ 654,184	fixtures and fittings £  370,358 31,802	<b>vehicles £</b> 59,079	£ 1,083,621 33,147
Cost At 1 January 2002 Additions Disposals At 31 December 2002  Depreciation At 1 January 2002 Charge for the year Disposals	and leasehold property £ 654,184 1,345 655,529	370,358 31,802 (20,164) 381,996 227,927 42,100 (16,067)	59,079 (40,579) 18,500 54,519 4,560 (40,579)	1,083,621 33,147 (60,743) 1,056,025 355,254 56,467 (56,646)
Cost At 1 January 2002 Additions Disposals At 31 December 2002  Depreciation At 1 January 2002 Charge for the year	and leasehold property £ 654,184 1,345 655,529	370,358 31,802 (20,164) 381,996 227,927 42,100	59,079 (40,579) 18,500 54,519 4,560	1,083,621 33,147 (60,743) 1,056,025 355,254 56,467
Cost At 1 January 2002 Additions Disposals At 31 December 2002  Depreciation At 1 January 2002 Charge for the year Disposals	and leasehold property £ 654,184 1,345 655,529	370,358 31,802 (20,164) 381,996 227,927 42,100 (16,067)	59,079 (40,579) 18,500 54,519 4,560 (40,579)	1,083,621 33,147 (60,743) 1,056,025 355,254 56,467 (56,646)
Cost At 1 January 2002 Additions Disposals At 31 December 2002  Depreciation At 1 January 2002 Charge for the year Disposals At 31 December 2002  Net book value	and leasehold property £ 654,184 1,345 655,529 72,808 9,807	370,358 31,802 (20,164) 381,996 227,927 42,100 (16,067) 253,960	59,079 (40,579) 18,500 54,519 4,560 (40,579)	1,083,621 33,147 (60,743) 1,056,025 355,254 56,467 (56,646) 355,075

Included within freehold and leasehold property is an investment property of £164,960 (2001: £164,960) at cost. The directors believe the current market value is not significantly different from its cost, based on a valuation carried out by Egerton Chartered Surveyors.

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

### 12. INVESTMENTS

Group	Associates	Joint ventures	Other investments	Total
	£	£	£	£
Cost				
At 1 January 2002	151,376	28,331	204,905	384,612
Additions	-	919,819	626,850	1,546,669
Reclassifications	-	(36,337)	36,337	-
Reclassification to provisions	-	8,006	_	8,006
Disposals	(53,062)	<del>-</del>	-	(53,062)
At 31 December 2002	98,314	919,819	868,092	1,886,225
Net book value				
At 31 December 2002	98,314	919,819	868,092	1,886,225
At 31 December 2001	151,376	28,331	204,905	384,612

The share of assets of joint ventures is split into joint ventures in a net asset position (including unamortised goodwill) of £919,819 and joint ventures in a net liabilities position (including unamortised goodwill) of £1,033,654. The table below shows the total joint venture position.

		Joint	
Group associates and joint ventures	Associates	ventures	Total
·	£	£	£
Share of net assets/cost			
At 1 January 2002	151,376	(916,602)	(765,226)
Additions	<u>.</u>	679,042	679,042
Share of retained profit for the year	(53,062)	(139,081)	(192,143)
Foreign currency translation movements	<u> </u>	(40,779)	(40,779)
	98,314	(417,420)	(319,106)
Goodwill	,	, , ,	
At 1 January 2002	-	38,324	38,324
Additions	-	309,788	309,788
Reclassified to other investments	-	(36,337)	(36,337)
Amortisation	<u> </u>	(8,190)	(8,190)
At 31 December 2002	-	303,585	303,585
Net book value as at 31 December 2002	98,314	(113,835)	(15,521)
Net book value as at 31 December 2001	151,376	(878,278)	(726,902)

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

## 12. INVESTMENTS (continued)

The following information is given in respect of the group's share of all joint ventures.

	Joint Ventures	
	2002 £	2001 £
Fixed Assets	1,704,450	44,206
Current Assets	1,290,717	121,218
Liabilities due within one year	(3,061,711)	(1,043,702)
Liabilities due after one year or more	(47,291)	-

#### **Subsidiaries**

The company owns more than 50% of the issued share capital of the following companies which have been consolidated for the year to 31 December 2002.

Name	Nature of business	Country of incorporation	Class of shares held	% of shares held
Beggars Banquet Records Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	76%
XL Recordings Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	76%
Beggars UK Limited	Wholesale promotion and marketing	England and Wales	Ordinary	76%
Wiiija Records Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	76%
Mantra Recordings Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	76%
Too Pure Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	76%
Beggars Banquet Recordings (USA) Inc.	Production and exploitation of sound recordings	England and Wales	Ordinary	100%
Beggars Group Digital Limited	Management and exploitation of digital rights	England and Wales	Ordinary	100%
4 AD Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	100%

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

#### 12. INVESTMENTS (continued)

#### Associates and joint ventures

Name	Nature of business	Country of incorporation	Class of shares held	% of shares held
Associates				
Nation Records Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	50%
Bidcall Limited	Holding company	England and Wales	Ordinary	47.34%
Playlouder Limited	Promotion and exploitation of new music media rights	England and Wales	Ordinary	47.34% Indirect
Joint Ventures	Č			
Mowax Labels Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	38% Indirect
Remote Control Records Pty Limited	Promotion and marketing of sound recordings	Australia	Ordinary	50%
Popstock Distributiones, S.L.	Distribution of sound recordings	Spain	Ordinary	50%
Everlasting Records, S.L.	Production and exploitation of sound recordings	Spain	Ordinary	50% Indirect
Matador Recordings LLC	Production and exploitation of sound recordings	USA	Ordinary	50%
Matador Records Limited	Production and exploitation of sound recordings	England and Wales	Ordinary	50%

On 31 December 2002, the Group purchased an additional 400,000 shares of £1 each in Beggars Banquet Retail Limited for £400,000, increasing the percentage owned to 98.6% and resulting in goodwill on the acquisition of £18,341. On 31 December 2002, the Group disposed of its interest in Beggars Banquet Retail Limited for net cash proceeds of £21,449 and resulting in a Group loss on disposal of £41,792. The directors do not consider this disposal to be material to the Group.

The accounting reference date for Nation Records Limited is 31 March and the latest financial statements are for the year ended 31 March 2003. The principal place of business for Nation Records Limited is 19 All Saints Road, London W11 1HE.

The results for Bidcall Limited relate to the year ended 31 December 2002. Bidcall Limited owns 100% of the issued share capital of Playlouder Limited. The principal place of business for Bidcall Limited and Playlouder Limited is 8-10 Rhoda Street, London E2 7EF.

The principal place of business for Mowax Labels Limited is 17-19 Alma Road, London SW18 1AA and the other parties to this joint venture are James Lavelle and Junkbond Limited.

The principal place of business for Remote Control Records Pty Limited is 23 Morphett Avenue, Ascot Vale, Victoria 3032, Australia.

Popstock Distributiones, S.L. owns 100% of the issued share capital of Everlasting Records, S.L. The principal place of business for Popstock Distributiones, S.L. and Everlasting Records, S.L. is Azcona 33-3, 28028, Madrid.

The principal place of business for Matador Recordings LLC is 625 Broadway, 12<sup>th</sup> Floor, New York, NY 10012.

The principal place of business for Matador Records Limited is 17-19 Alma Road, London SW18 1AA.

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

#### 12. INVESTMENTS (continued)

#### Other investments

In the prior year, although the investment in Twisted Nerve Records Limited was greater than 20% of the share capital of the company, the directors did not feel that they were able to exhibit significant influence over the company and therefore decided that the company did not represent an associated undertaking.

The shares in Twisted Nerve Records Limited owned by the company were sold during the year and replaced by a right to a share of Twisted Nerve Records Limited profits, up to a maximum value of £250,000. This is to be repaid from Twisted Nerves' net profits as they arise. Any one annual repayment is not to exceed 25% of the Twisted Nerves' net profits for the year. There is no minimum amount specified. This right is not interest bearing.

The substance of this transaction is that a fixed asset investment is still held by the company, albeit in the form of a right. The directors do not consider it appropriate to recognise the additional £50,000 gain on disposal of the shares in Twisted Nerve Records Limited until realised.

Additions in the current year relate to long term loans made to Joint Ventures of the Group.

Company	Subsidiary companies £	Associated undertakings and joint ventures	Other investments	Total £
Cost	<b>~</b>	<i>*</i>	<b>€</b>	<b></b>
At 1 January 2002 Additions Disposals	2,382,870 400,000 (542,440)	91,413 987,521	4,905 626,850	2,479,188 2,014,371 (542,440)
Disposais	(342,440)			(342,440)
At 31 December 2002	2,240,430	1,078,934	631,755	3,951,119
Amounts written off				
At 1 January 2002	144,204	-	_	144,204
Disposals	(142,440)	<u> </u>	<del>-</del>	(142,440)
At 31 December 2002	1,764			1,764
Net book value				
At 31 December 2002	2,238,666	1,078,934	631,755	3,949,355
At 31 December 2001	2,238,666	91,413	4,905	2,334,984

#### 13. STOCKS

	Group		Comp	any	
	2002	2001	2002	2001	
	£	£	£	£	
Finished goods and good for resale	326,726	474,384	-	-	
	<del></del>				

There is no material difference between the balance sheet value of the stocks and their replacement cost.

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

#### 14. DEBTORS

Group		Company		
2002	2002	2001	2002	2001
£	£	£	£	
3,359,619	3,263,381	4,012	2,242	
-	-	2,544,537	3,008,122	
1,150,619	1,210,256	117,179	-	
-	14,597	_	-	
1,548,673	713,243	221,652	182,670	
2,554,391	4,119,955	22,501	8,275	
8,613,302	9,321,432	2,909,881	3,201,309	
	2002 £ 3,359,619 1,150,619 1,548,673 2,554,391	2002 £ £ £ 3,359,619 3,263,381 1,150,619 1,210,256 14,597 1,548,673 713,243 2,554,391 4,119,955	2002     2001     2002       £     £     £       3,359,619     3,263,381     4,012       -     -     2,544,537       1,150,619     1,210,256     117,179       -     14,597     -       1,548,673     713,243     221,652       2,554,391     4,119,955     22,501	

Included in the amounts owed by joint ventures in the Group balance sheet is £966,460 due after more than one year (2001: £nil).

#### 15. CREDITORS; AMOUNTS FALLING DUE WITHIN ONE YEAR

Group		Company	
2002	02 2001	2002	2001
£	£	£	£
2,450,122	29,352	1,551,473	452,123
905,797	751,838	14,661	21,207
181,841	165,171	135,734	156,222
244,187	-	-	_
3,567,862	4,406,356	32,384	490,378
2,286,969	2,641,026	312,063	105,235
9,636,778	7,993,743	2,046,315	1,225,165
	2,450,122 905,797 181,841 244,187 3,567,862 2,286,969	2002 2001 £ £ 2,450,122 29,352 905,797 751,838 181,841 165,171 244,187 - 3,567,862 4,406,356 2,286,969 2,641,026	2002     2001     2002       £     £     £       2,450,122     29,352     1,551,473       905,797     751,838     14,661       181,841     165,171     135,734       244,187     -     -       3,567,862     4,406,356     32,384       2,286,969     2,641,026     312,063

Included within other creditors in 2001 is an amount of £458,591 due to The Beggars Banquet Executive Pension Scheme which holds a private pension fund for Martin Mills on which interest was charged at 4% above Base. This has been repaid during 2002.

The following liabilities disclosed under creditors falling due within one year are secured by the company:

Group		Company		
2002	2002 2001	2001	2002	2001
£	£	£	£	
2,450,122	29,352			
	2002 £	2002 2001 £ £	2002 2001 2002 £ £ £	

## Security

The company's bank overdraft is secured by way of a mortgage debenture as detailed in note 20.

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

### 16. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Grou	Group		ny
	2002 £	2001 £	2002 £	2001 £
Other creditors	417,417	-	417,417	-

Included within other creditors is an amount of £417,417 due to The Beggars Banquet Executive Pension Scheme which holds a private pension fund for Martin Mills on which interest is charged at 2% above Base. This loan was taken out during the year and is due to be repaid by 27 August 2007.

### 17. PROVISIONS FOR LIABILITIES AND CHARGES

	Group		Company																	
	2002	2002 2001	2002	2002	2002 2001	2002	2002 2001	2002 2001	2002 2001 2	2002 2001	2002 2001 2002	2001	2002 2001 2002	2002 2001 2002		2002 2001 20		2002 2001	2002	2001
	£	£	£	£																
Deferred tax (note 18)	3,952	369,019	_	-																
Shares of liabilities of joint ventures	1,033,654	906,609	-	-																
Provision carried forward	1,037,606	1,275,628	-	-																

See note 13 for movements on the provision for share of liabilities of joint ventures and associates.

In 2002, the above share of liabilities in joint ventures has arisen on the holding in Mowax Labels Limited, Remote Control Records Pty Limited and Matador Records Limited.

#### 18. DEFERRED TAXATION

The movement in the deferred taxation provision during the year was:

	Grou	р	Company	
	2002	2001	2002	2001
	£	£	£	£
Provision brought forward	369,019	315,861	-	11,000
(Decrease)/increase in provision	(365,067)	53,158		(11,000)
Provision carried forward	3,952	369,019	<u>-</u>	-
	Grou	p	Compa	ny
	2002	2001	2002	2001
	£	£	£	£
Depreciation in excess of capital allowances	3,952	(4,677)	-	-
Timing differences on royalties		373,696		
	3,952	369,019	-	-
	==			

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

#### 19. COMMITMENTS UNDER OPERATING LEASES

At 31 December 2002 the group had annual commitments under non-cancellable operating leases as follows:

	Land and buildin			
Group	2002	2001		
	£	£		
Operating leases which expire:				
Within one year	10,000	23,500		
Within two to five years	50,764	32,000		
Greater than 5 years	57,000	5,500		
	117,764	61,000		

#### 20. CONTINGENCIES

The company has given its bankers a composite cross guarantee dated 8 February 2000 over the facilities of the following companies:

Beggars Group Limited

Beggars Group Digital Limited

Beggars UK Limited

Beggars Banquet Retail Limited (Cancelled 22 November 2002)

Beggars Banquet Records Limited

XL Recordings Limited

Mantra Recordings Limited

Too Pure Limited

Wiiija Records Limited

4AD Limited

Any liability arising from the composite cross guarantee is secured by mortgage debentures dated 21 August 1989, 18 December 1986, 5 May 1998, 17 September 1999, 17 December 1999 and 7 April 2000, over all the company's assets, incorporating a specific charge over book debts.

At 31 December 2002, a specific counter indemnity between Beggars Group Ltd and HM Customs and Excise for deferred duty, limited to £6,000 (2001 – £6,000) existed.

#### 21. TRANSACTIONS WITH THE DIRECTORS

During the year, the company and group had the following transactions and balances arising with entities in which the directors had a material interest:

£120,285 (2001: £103,730) was paid to James Wyllie and Andrew Heath, directors, either directly or through companies in which they had an interest, in respect of professional fees and consultancy services.

During the year, £47,000 was paid to 4AD Music Limited for overheads. Balances of £108,195 (2001: £98,834) are outstanding at the year end relating to 4AD Music Limited. This company is owned by Andrew Heath and Martin Mills, directors.

£17,500 (2001: £nil) was paid by Hero Music Limited as overhead contribution. As at 31 December 2002, 100% of Hero Music Limited was owned by Richard Russell. Since the year end, there has been a change in ownership and as at 31 December 2003, 50% was owned by Richard Russell, 25% by Martin Mills and 25% by Andrew Heath.

Included in other debtors was a loan of £50,221 (2001: £52,600) to Yvonne Damant, the wife of Martin Mills. The loan is interest free, unsecured and repayable on demand. Yvonne Damant uses the investment property disclosed in note 12 and pays no rent for this use.

There is also a director's loan account balance due to Martin Mills within creditors of £7,682 (2001: £9,736).

## NOTES TO THE ACCOUNTS

### Year ended 31 December 2002

#### 22. RELATED PARTY TRANSACTIONS

At 31 December 2002, the company had related party balances as follows:

During the year, rent of £38,300 (2001: £19,600) was charged by the Beggars Banquet Executive Pension Scheme, of whom Martin Mills is a trustee and beneficiary. Additionally, during the year a loan of £450,000 was made by the Pension Scheme to Beggars Group Limited. Total interest charged during the year amounted to £10,917 and the balance outstanding at the year end was £417,417 and is included within other creditors.

During the year, Beggars UK Limited operated in a central accounting role for Mowax Labels Limited, Matador Records Limited and Nation Records Limited. Export sales and production costs were passed through Beggars UK Limited and transferred out at the year end as detailed below:

	2002		200	1
	Turnover	Costs	Turnover	Costs £
	£	£	£	t
Mowax Labels Limited	29,567	37,563	124,737	78,168
Matador Records Limited	15,742	56,398	-	-
Nation Records Limited	14,892	6,432	68,317	31,412
Management charges receivable for services during the	e year were as fo	ollows:		
			2002 £	2001 £
Mowax Labels Limited			95,100	207,900
Matador Records Limited			96,700	
At the balance sheet date the following balances existe	ed between the co	ompany and o	other group me	mbers:
			2002	2001
Amounts due from:			£	£
Mowax Labels Limited			966,460	1,210,256
Matador Records Limited			184,159	-
Amounts due to:				
Nation Records Limited			5,443	6,199

Royalties paid out to Mowax Labels Limited by the Beggars Group were £6,031 (2001: £16,601).

During the year, payments were made to Playlouder Limited of £420,000 (2001: £nil) in respect of new media services and contribution of £31,000 (2001: £nil) was received in respect of advances against royalties.

During the year, payments were made to Remote Control Limited of £59,947 in respect of marketing (2001: £nil) and £74,833 in respect of commission (2001: £nil).

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

#### 23. SHARE CAPITAL

	2002 No.	2002 £	2001 No.	2001 £
Authorised share capital:	110.	~	110.	~
Ordinary 'A' shares of £1.00 each	98	98	98	98
Ordinary 'B' shares of £1.00 each	100	100	100	100
Preferred 'C' shares of £1.00 each	2	2	2	2
Preferred C shares of £1.00 each				
	200	200	200	200
		200	200	200
	2002	2002	2001	2001
	No.	£	No.	£
Allotted, called up and fully paid:				
Ordinary 'A' shares of £1.00 each	98	98	98	98
Ordinary 'B' shares of £1.00 each	100	100	100	100
Preferred 'C' shares of £1.00 each	2	2	2	2
		200	200	200
	200	200	200	200

The Ordinary 'A' and 'B' shares rank pari passu and have full rights in respect of: an entitlement to dividends or distributions; rights to receipts in a liquidation or sale; and have full voting rights.

The holders of Preferred 'C' shares have:

No right to a dividend or other distribution (other than on a liquidation or sale) of the company unless majority of the votes attached to the 'A' Ordinary shares then in issue are cast in favour of such a dividend or distribution.

The right to receive on liquidation or sale of the company the preferred sum in priority to any other distribution of assets of the company.

No right to vote at any meeting of the company other than at a meeting of holders of 'C' Preferred shares.

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

## 24. RESERVES

Group	Profit and loss account £	Other reserves	Total £
Opening balance	4,999,850	28,171	5,028,021
Currency translation difference on foreign currency			
net investments	12,112	_	12,112
Retained loss for the year	(454,823)	_	(454,823)
Balance carried forward	4,557,139	28,171	4,685,310
Company			Profit and loss account £
Opening balance Retained profit for the year			5,039,295 64,801
Balance carried forward			5,104,096

## NOTES TO THE ACCOUNTS Year ended 31 December 2002

## 25. RECONCILIATION OF MOVEMENT IN SHAREHOLDERS' FUNDS

Group	2002 £	2001 £
Equity shareholders' funds (Loss)/profit for the financial year Dividends Currency translation difference on foreign currency net investments	(444,323) (10,500) 12,112 (442,711)	81,695
Opening shareholders' equity funds	5,028,219	4,946,524
Closing shareholders' equity funds	4,585,508	5,028,219
Non-equity shareholders' funds Opening and closing shareholders' non-equity funds	2	2
Total shareholders' funds	4,585,510	5,028,221
Company	2002 £	2001 £
Equity shareholders' funds Profit/(loss) for the financial year Dividends	75,301 (10,500) 64,801	(368,475)
Opening shareholders' equity funds	5,039,493	5,407,968
Closing shareholders' equity funds	5,104,294	5,039,493
Non-equity shareholders' funds Opening and closing shareholders' non-equity funds	2	2
Total shareholders' funds	5,104,296	5,039,495

## NOTES TO THE ACCOUNTS

## Year ended 31 December 2002

## 26. EQUITY MINORITY INTERESTS

Reconciliation of minority interests during the year	2002 £
At 1 January 2002	(55,139)
Acquisition of new shares issued by subsidiary	18,341
Disposal of subsidiary	(629)
Minority interest share of retained losses for year	(270,169)
At 31 December 2002	(307,596)

### 27. CONTROLLING PARTY

Martin Mills is the ultimate controlling party by virtue of his shareholding as disclosed in the directors' report.