

**HITACHI**  
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**Hitachi Capital Vehicle Solutions Ltd**

**Annual report and financial statements**  
Year ended 31 March 2016

THURSDAY



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Registered Office: Kiln House, Kiln Road, Newbury, Berkshire RG14 2NU.  
Registered in Cardiff No: 1413993.

[www.hitachicapitalvehiclesolutions.co.uk](http://www.hitachicapitalvehiclesolutions.co.uk)

Annual report and financial statements  
Year ended 31 March 2016

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## Strategic report

The directors present their annual report and audited financial statements for the year ended 31 March 2016.

### Business Review

The company provides vehicle management solutions for businesses and individuals requiring cars, commercial vehicles and plant, as well as a variety of funding options such as contract hire, contract purchase, and personal leasing. The company provides a wide range of complementary services including fleet management, full outsourcing, daily rental and employee car schemes. The company also provides advice regarding health and safety and fleet environmental impact.

The company ceased to trade on 31 March 2016 and the entire business was transferred to our parent company Hitachi Capital (UK) PLC at 1 April 2016 where it will operate as a separate division of that company.

The results for the year are set out in the income statement on page 9. The volume of new business written during the year was £318.4m (2014/15: £298.1m). Pre-tax return on APE was 4.3% for the year (2014/15: 4.7%). During the year the company has continued to concentrate on gaining corporate business, and expanding its share of the SME and personal leasing market. The 2015/16 profit before tax of £23.1m was £1.2m up on the 2014/15 result of £21.9m. Corporate contract hire and commercial vehicles were again a major source of growth with additional business being gained from Centrica, Royal Bank of Scotland, KPMG, Schneider Electric Buildings UK, G4S and Amey. The company has continued to develop its proposition to the driving instructor industry both for driving schools and independent driving instructors.

The business, having transferred to Hitachi Capital (UK) PLC, intends to continue to focus on the specialist commercial vehicle and corporate contract hire markets and to add value to the customer proposition by offering additional complementary products and services. The business also views the SME market as an important area of growth and is continuing to develop this opportunity. The business seeks to grow both organically and via acquisition in the forthcoming year. The business will continue to develop its proposition to the driver instructor market. The business anticipates that 2016 will be a challenging trading environment for vehicle funders, the outcome of which will be dependent upon how volatile the used vehicle market is during the year. However, the business believes that it is well placed thanks to its investment in people and systems, to deliver market-leading service levels and, consequently, to retain and win business.

The company has set-out the following vision: "To be the trusted brand of financial services in Europe". The company's mission is "Exceptional people, providing outstanding customer experiences today".

The company expects high standards of professional and ethical conduct from all of its employees, its business partners and any agents working on behalf of the company.

The company believes that to succeed it has to attract, develop and retain high quality staff.

The company complies with all its health and safety obligations and has invested, for instance, in advanced driver training for high-risk drivers.

The company both offers and expects service level agreements with customers and suppliers. The company aims, at all times, to conduct its business ethically and transparently.

The company is regulated by the Financial Conduct Authority with effect from 1 April 2014 and has successfully achieved interim permission to trade. These permissions lapsed at the end of 31 March 2016 at which point the business was transferred to Hitachi Capital (UK) PLC which is also regulated by the Financial Conduct Authority.

### Principal risks and uncertainties

The directors are responsible for ensuring that appropriate mechanisms are in place to identify, evaluate and manage the risks which could prevent the company from achieving its objectives.

The key business risks facing the company are:

**Credit risk** – This is the risk that customers and other counterparties will not meet their financial obligations, resulting in the loss of amounts due or any unrealised gains.

**Residual value risk** – This is the risk that the value of a physical asset, at the end of an operating lease contract or at the end of its useful life, is worth less than its book value.

**Liquidity risk** – This is the risk that funding will not be available in a timely manner when required to finance new business.

**Operational risk** – This is the risk of loss resulting from a breakdown in internal control systems, which are designed to prevent and detect fraud and error.

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## Strategic report (cont'd)

### Principal risks and uncertainties (cont'd)

**Financial reporting risk** – This is the risk that due to a breakdown in internal control or fraud the financial statements are materially misstated, leading to a breakdown in stakeholder confidence.

**Market risk** – This is the risk that the company will be unable to compete effectively due to aggressive external competition or the failure to innovate.

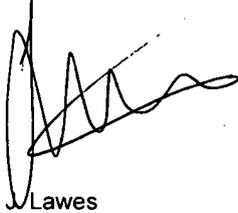
**Risk of economic downturn** – A significant increase in unemployment could give rise to increased credit risk while a significant increase in interest rates would increase funding costs, increase credit risk and lower market demand.

**Compliance and regulatory risk** – This is the risk that changes in the regulatory framework within which we operate could reduce our ability to conduct business profitably in the future. There is also the risk that we fail to comply with legislation or regulations, leading to penalties imposed on us by the regulators.

**Business continuity risk** – This is the risk that a disaster or other unexpected event occurs, leading to an inability to conduct business under the terms agreed with our customers or suppliers. Such an event could have a negative impact on business relationships and lead to financial loss.

Financial risk management is detailed in note 22.

By order of the board.

A handwritten signature in black ink, appearing to be 'J. Lawes', written over a faint horizontal line.

J. Lawes

Director

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## Directors' report

### Internal control

The directors are responsible for the company's system of internal control and for reviewing its effectiveness. The system of internal control includes controls designed to safeguard assets against unauthorised use, to maintain proper accounting records and to ensure the reliability of financial information. The system of internal control is designed to manage, but not necessarily eliminate, the risk of failure to achieve business objectives and can provide only reasonable rather than absolute assurance against material misstatement, loss or fraud.

The board confirms that there is an appropriate ongoing process for identifying, evaluating and managing the significant risks faced by the company. This is part of the group process and details are disclosed in the financial statements of Hitachi Capital (UK) PLC.

### Dividends

An interim dividend of £2.7m, 158.47p per share was paid during the year (2015: £2.9m, 168.41p). The directors recommend a final dividend for the year of 5631.33p per share (2015: 140.06p), giving a total dividend for the year of 5789.80p per share (2015: 308.47p). The total distribution of dividends for the year to 31 March 2016 will be £98.4m (2015: £5.3m). Further details regarding the dividend are set out in note 17 to the financial statements.

### Donations

During the year the company gave £4,038 (2015: £3,459) for charitable purposes. Most donations are now dealt with at Hitachi Capital (UK) PLC group level by way of matched (£1 for £1) funding to supplement amounts donated by employees through the group's Give As You Earn scheme and through fundraising events. No political donations were made during the year.

### Policy on payment of creditors

The company's policy is to settle the terms of payment with suppliers, and ensure that suppliers are made aware of them, when agreeing the terms of each transaction and to abide by the terms of payment subject to satisfactory performance by the supplier.

Trade creditor days for the company, based on the ratio of the amount owed to trade creditors at the year end to total amounts invoiced by suppliers during the year, were 12 (2015: 9).

### Employees

The board is conscious that the company's ability to succeed is driven by the need to attract, develop and retain the right employees. Our employee relations policy is designed to encourage an atmosphere of trust and harmony across the organisation and the company is committed to the personal development of its employees.

The company is committed to regular and timely communication to staff of information on matters of concern to them as employees, including both briefings and written communications. The company has an intranet site which acts as the main reference point in the provision of a wide variety of information to employees. Staff briefings are held at the various sites to disseminate key information and regular team and one to one meetings are encouraged. During the year the company has maintained the arrangements aimed at ensuring that employees' views can be taken into account in making decisions which are likely to affect their interests. Employee representatives are elected as and when necessary to meet the company's consultation requirements. The company runs an annual employee survey which allows staff to provide feedback on a variety of issues within the business including pay and remuneration, communication and performance management mechanisms. The company also runs an annual internal customer services survey which allows employees to feed back to other areas of the business on their performance and service levels.

The company operates an annual bonus scheme for all staff levels where over 50% of bonus potential is based on the company and individual business unit financial performance thereby encouraging the involvement of all employees in the company's performance. Regular updates on performance ensure that all employees are aware of the financial and economic factors affecting the company's performance.

The company operates an equal opportunities policy and opposes all forms of unlawful discrimination on the grounds of sex, marital status, sexual orientation, disability, race, creed, colour, nationality, religion, age, or any other personal characteristics. The company's selection criteria and procedures will ensure that individuals are treated on the basis of their abilities so that all employees are given equal opportunity to progress within the company. The company's policy and practice is to encourage the recruitment, training, career development and promotion of disabled persons having regard to their particular aptitudes and abilities and to retain and re-train employees who become disabled whilst in the employment of the company.

### Environment

The company has an environmental policy and acknowledges that environmental considerations form an integral part of its corporate social responsibility. The environment committee meets to discuss ways in which the business can both contribute more to its local environment by getting involved in local initiatives and also to look at ways of promoting

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## Directors' report (cont'd)

### Environment (cont'd)

environmental wellbeing amongst the staff on each site. The key focus of the committee has been on recycling, conservation projects, awareness campaigns and reducing CO<sub>2</sub> emissions particularly within the company's own, and its customers', vehicle fleets. Employees are actively encouraged to ensure conservation of energy and resources through awareness campaigns and positive action groups.

### Directors

The directors who served during the year and to the date of this report were:

- S.C.Oliphant (resigned with effect from 31 March 2016)
- J. Lawes
- C.Shirai (resigned with effect from 1 May 2016)
- R. D. Gordon
- K. Kuchimura (resigned with effect from 1 May 2016)
- R. Wastell (resigned with effect from 1 May 2016)

C. Shirai, S.C. Oliphant, R.D. Gordon, and K. Kuchimura were directors of the immediate holding company Hitachi Capital (UK) PLC during the financial year.

No director had a beneficial interest in the share capital of the company or any company in the group during the year.

### Statement of directors' responsibilities

The directors are responsible for preparing the Strategic Report, Directors' Report and the financial statements in accordance with applicable UK law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of the profit or loss for that period.

In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then applying them consistently;
- make judgements and estimates that are reasonable and prudent; and
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### Going concern

The company's business activities, together with the factors likely to affect its future development and position, are set out in the Business Review section of the Strategic Report on page 3. The company ceased to trade on 31 March 2016 and the entire business was transferred to our parent company Hitachi Capital (UK) PLC at 1 April 2016. The business is expected to continue to generate positive cash flows on its own account for the foreseeable future. The company participates in its parent company's centralised treasury arrangements and so shares banking arrangements with its parent and fellow subsidiaries.

The directors, having assessed the responses of the directors of the company's parent Hitachi Capital (UK) PLC to their enquiries, have no reason to believe that a material uncertainty exists that may cast significant doubt about the ability of the business to continue as a going concern or its ability to continue with the current banking arrangements.

On the basis of their assessment of the company's financial position and of the enquiries made of the directors of Hitachi Capital (UK) PLC, the company directors have a reasonable expectation that the business will be able to continue in operational existence for the foreseeable future. Thus we continue to adopt the going concern basis of accounting in preparing the annual financial statements.

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**Directors' report (cont'd)**

**Auditors**

In accordance with section 485 of the Companies Act 2006, a resolution for the re-appointment of Ernst & Young LLP as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

By order of the board.

A handwritten signature in black ink, appearing to be 'J. Lawes', written over a diagonal line that extends from the top left towards the center of the page.

J. Lawes  
Director

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## Independent auditor's report to the members of Hitachi Capital Vehicle Solutions Ltd

We have audited the financial statements of Hitachi Capital Vehicle Solutions Ltd for the year ended 31 March 2016 which comprise the income statement, statement of financial position, statement of changes in equity and the related notes 1 to 23. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 101 'Reduced Disclosure Framework'.

This report is made solely to the company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of directors and auditors

As explained more fully in the Statement of Directors' Responsibilities on page 6, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view. Our responsibility is to audit and express an opinion on the financial statements in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's (APB's) Ethical Standards for Auditors.

### Scope of the audit of the financial statements

An audit involves obtaining evidence about the amounts and disclosures in the financial statements sufficient to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the company's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the directors; and the overall presentation of the financial statements. In addition, we read all the financial and non-financial information in the Directors' report to identify material inconsistencies with the audited financial statements and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on financial statements

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 March 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

### Opinion on other matters prescribed by the Companies Act 2006

In our opinion the information given in the Strategic Report and Directors' Report for the financial year for which the financial statements are prepared is consistent with the financial statements.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.



Steven Robb (Senior Statutory Auditor)  
for and on behalf of Ernst & Young LLP, Statutory Auditor  
London

Date 13 June 2016

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### Income statement

For the year ended 31 March 2016

	Note	2016 £m	2015 £m
<b>Revenue</b>	3	<b>308.8</b>	<b>324.4</b>
Finance costs	4	(7.5)	(6.6)
Depreciation on operating leased assets	10	(127.1)	(136.7)
Maintenance expense on contract hire vehicles		(25.8)	(25.9)
Other cost of sales		(89.9)	(102.3)
<b>Cost of sales</b>		<b>(250.3)</b>	<b>(271.5)</b>
<b>Gross profit</b>		<b>58.5</b>	<b>52.9</b>
Bad debts impairment release		(0.1)	-
Administrative expenses		(35.3)	(31.0)
		(35.4)	(31.0)
<b>Profit before tax</b>		<b>23.1</b>	<b>21.9</b>
Income tax	8	(4.4)	(4.4)
<b>Profit after tax</b>		<b>18.7</b>	<b>17.5</b>

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**Registered Company Number: 1413993**

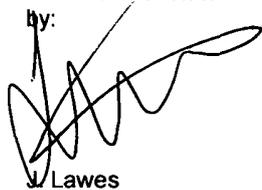
**Statement of financial position**

As at 31 March 2016

	Note	2016 £m	2015 £m
<b>Assets:</b>			
<b>Fixed assets:</b>			
Intangible assets	11	7.1	7.1
Property, plant and equipment	10	611.3	513.1
Loans and receivables	12	8.1	7.7
Other assets	14	1.5	1.0
		<b>628.0</b>	<b>528.9</b>
<b>Current assets:</b>			
Loans and receivables	12	3.6	2.1
Inventories	13	9.7	10.6
Trade receivables and other assets	14	57.2	41.6
		<b>70.5</b>	<b>54.3</b>
<b>Total assets</b>		<b>698.5</b>	<b>583.2</b>
<b>Equity and liabilities:</b>			
<b>Equity and reserves attributable to equity holders:</b>			
Share capital	16	1.7	1.7
Retained earnings		95.7	82.1
<b>Total equity</b>		<b>97.4</b>	<b>83.8</b>
<b>Creditors falling due after one year:</b>			
Amounts owed to parent undertaking		466.9	401.2
Provisions	18	0.4	0.3
Deferred tax liability	9	4.6	6.5
		<b>471.9</b>	<b>408.0</b>
<b>Creditors falling due within one year:</b>			
Current tax liability		1.6	10.1
Provisions	18	1.0	0.3
Trade and other payables	20	126.6	81.0
		<b>129.2</b>	<b>91.4</b>
<b>Total liabilities</b>		<b>601.1</b>	<b>499.4</b>
<b>Total equity and liabilities</b>		<b>698.5</b>	<b>583.2</b>

The financial statements were approved by the board, authorised for issue on 8 June 2016 and signed on its behalf

by:



J. Lawes

Director

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**Statement of changes in equity**

For the year ended 31 March 2016

	Note	Share capital £m	Retained earnings £m	Total £m
<b>At 31 March 2014</b>		<b>1.7</b>	<b>71.3</b>	<b>73.0</b>
Profit for the period		-	17.5	17.5
Dividends	17	-	(6.7)	(6.7)
<b>At 31 March 2015</b>		<b>1.7</b>	<b>82.1</b>	<b>83.8</b>
Profit for the period		-	18.7	18.7
Dividends	17	-	(5.1)	(5.1)
<b>At 31 March 2016</b>		<b>1.7</b>	<b>95.7</b>	<b>97.4</b>

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## Notes to the financial statements

For the year ended 31 March 2016

### 1. General information

Hitachi Capital Vehicle Solutions Ltd is a limited company incorporated in the United Kingdom. The address of the registered office is given at the end of this report. The nature of the company's operations and its principal activities are set out on page 3. The company's directors are of the opinion that the financial statements present fairly the financial position and financial performance for the year ended 31 March 2016. The company ceased to trade on 31 March 2016 and the entire business was transferred at 1 April 2016 to the immediate parent company Hitachi Capital (UK) PLC, incorporated in England and Wales. Hitachi Capital (UK) PLC is ultimately owned by Hitachi Limited, incorporated in Japan.

### 2. Accounting policies

#### 2.1 Basis of preparation

These financial statements were prepared in accordance with Financial Reporting Standards (FRS) 101 Reduced Disclosure Framework as issued by the Financial Reporting Council and applied in accordance with the Companies Act 2006. The financial statements have been prepared in accordance with the going concern principle under the historical cost basis.

The Company transitioned from EU-adopted IFRS to FRS 101 for year ended 31 March 2015. There were no material amendments on the adoption of FRS 101.

The Company has taken advantage of the following disclosure exemptions under FRS 101:

- (a) the requirements of paragraphs 45(b) and 46-52 of IFRS 2 Share Based Payment, because the share based payment arrangement concerns the instruments of another group entity;
- (b) the requirements of paragraphs 62, B64(d), B64(e), B64(g), B64(h), B64(j), to B64(m), B64(n)(ii), B64(o)(ii), B64(p), B64(q)(ii), B66 and B67 of IFRS 3 Business Combinations;
- (c) the requirements of paragraph 33(c) of IFRS 5 Non Current assets Held for Sale and Discontinued Operations;
- (d) the requirements of IFRS 7 Financial Instruments: Disclosures;
- (e) the requirements of paragraphs 91-99 of IFRS 13 Fair Value Measurement;
- (f) the requirement in paragraph 38 of IAS 1 'Presentation of Financial Statements' to present comparative information in respect of:
  - (i) paragraph 79(a)(iv) of IAS 1;
  - (ii) paragraph 73(e) of IAS 16 Property, Plant and Equipment;
  - (iii) paragraph 118(e) of IAS 38 'Intangible Assets';
  - (iv) paragraphs 76 and 79(d) of IAS 40 Investment Property
  - (v) paragraph 50 of IAS 41 Agriculture.
- (g) the requirements of paragraphs 10(d), 10(f), 39(c) and 134-136 of IAS 1 Presentation of Financial Statements;
- (h) the requirements of IAS 7 Statement of Cash Flows;
- (i) the requirements of paragraphs 30 and 31 of IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors;
- (j) the requirements of paragraphs 17 and 18A of IAS 24 Related Party Disclosures;
- (k) the requirements of IAS 24 Related Party Disclosures to disclose related party transactions entered into between two or more members of a group, provided that any subsidiary which is a party to the transaction is wholly owned by such a member; and
- (l) the requirements of paragraphs 134(d)-134(f) and 135(c)-135(e) of IAS 36 Impairment of Assets.

#### 2.2 Summary of significant accounting policies

##### (a) Revenue recognition

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the company and the revenue can be reliably measured, regardless of when the payment is being made. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes.

##### Lease income

Amounts due from lessees under finance lease or hire purchase agreements are recorded as receivables at the amount of the company's net investment in the leases. Finance lease income is allocated to accounting periods so as to reflect a constant periodic rate of return on the company's net investment outstanding in respect of the leases.

Rental income from operating leases is recognised on a straight line basis over the term of the relevant lease.

##### Fees and commission income

This represents fleet management fees recognised on a straight line basis over the term of the relevant lease and rebates received from suppliers which are accrued on a monthly basis in line with expectation and past experience.

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## Notes to the financial statements

For the year ended 31 March 2016

### 2.2 Summary of significant accounting policies (cont'd)

#### (a) Revenue recognition (cont'd)

##### Sale of ex-lease assets

Sale proceeds received on disposal of ex-leased assets are recognised in the period in which the sale occurs. The net book value of the asset is charged to cost of sales.

#### b) Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement at inception date, whether fulfilment of the arrangement is dependent on the use of a specific asset or assets or the arrangement conveys a right to use the asset, even if that right is not explicitly specified in an arrangement.

##### Company as a lessor

Lease and hire purchase agreements are classified as finance leases whenever the terms of the agreement transfer substantially all the risks and benefits of ownership to the lessee. All other leases are classified as operating leases.

Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income.

##### Company as a lessee

Operating lease payments are recognised as an administrative expense in the income statement on a straight line basis over the lease term.

#### (c) Taxes

##### Current income tax

Current income tax assets and liabilities for the current period are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted at the reporting date. Current income tax relating to items recognised directly in equity is recognised in equity and not in the income statement.

##### Deferred tax

Deferred tax is provided using the liability method on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. Deferred tax liabilities are generally recognised for all taxable temporary differences and deferred tax assets are recognised to the extent that it is probable that taxable profits will be available, against which deductible temporary differences can be utilised. Such assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the tax profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the deferred tax asset to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity.

Deferred tax assets and deferred tax liabilities are offset where possible.

#### (d) Property, plant and equipment

Property, plant and equipment is stated at cost, net of accumulated depreciation and/or accumulated impairment losses, if any. Such cost includes expenditure directly attributable to the acquisition of property and equipment. Subsequent cost is included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits will flow to the company and the cost can be measured reliably. Maintenance and repairs, which do not meet these criteria, are charged against income as incurred.

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## Notes to the financial statements

For the year ended 31 March 2016

### 2.2 Summary of significant accounting policies (cont'd)

#### (d) Property, plant and equipment (cont'd)

Depreciation is calculated on a straight line basis over the estimated useful lives of the assets as follows:

- Freehold buildings 50 years
- Leasehold improvements Remaining expected term of the lease
- Fixtures, fittings and computer equipment 1 to 4 years
- Motor vehicles 3 to 6 years

Depreciation of operating leases assets was calculated over the term of the lease using either a straight line basis or reducing balance method depending on which method most accurately reflects the economic usage of individual tranches of assets. The change in depreciation methodology for certain assets to reducing balance during year ended 31 March 2015 was applied under IFRS for assets which have a revenue profile which was closely aligned to the reducing balance method. However, Clarification of Acceptable Methods of Depreciation and Amortisation (Amendments to IAS 16 and IAS 38) was issued in May 2014 and applicable from 1 January 2016. This clarifies that the use of revenue-based methods to calculate the depreciation of an asset is not appropriate. Depreciation of operating leases on a reducing balance method is therefore no longer appropriate and straight line depreciation was adopted from 31 January 2016.

Those assets which have not changed to reducing balance have been assessed and it has been concluded that it is appropriate under IFRS to retain a straight line depreciation method.

The reducing balance adjustment applied during the year ended 31 March 2015 increased the depreciation charge for the year by £11.1m. The impact of moving to straight line depreciation during the current year is £0.9m.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement when the asset is derecognised.

The assets' residual values, useful lives and methods of depreciation are reviewed by comparing their carrying value with their value in use, at least annually and adjusted prospectively, if appropriate. Where the company has an interest in the residual value of certain operating leased assets, these values are reviewed on a regular basis and, where necessary, any variance from the exposure recognised by the company charged or credited to the income statement over the remaining lives of the operating leases of the assets concerned.

#### (e) Intangible assets

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value as at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

Acquired intangible assets are amortised over their useful economic life, except in the case of acquired goodwill which is considered to have an indefinite useful economic life, and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an acquired intangible asset is reviewed at least annually. The amortisation expense on acquired intangible assets is recognised in the income statement.

An internally generated intangible asset arising from the company's software development projects is recognised only if all of the following conditions are met:

- An asset is created that can be separately identified, and
- It is probable that the asset created will generate future economic benefits, and
- The development cost of the asset can be reliably measured.

Internally generated software development assets are amortised on a straight line basis over their useful lives, determined to be four years. The amortisation period and amortisation method are reviewed at least annually. Where no internally

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### 2.2 Summary of significant accounting policies (cont'd)

#### (e) Intangible assets (cont'd)

generated intangible asset can be recognised, development expenditure is recognised as an expense in the period. At each reporting date, the company reviews the carrying amount of its intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss, if any. Irrespective of whether there is any indication of impairment, the company also tests the recoverable amount of intangible assets not yet available for use at least annually.

Any gains or losses arising from the derecognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the income statement when the asset is derecognised.

#### (f) Financial assets

Financial assets are classified as financial assets at fair value through profit or loss, loans and receivables, held to maturity investments, or available for sale financial assets, as appropriate. The company determines the classification of its financial assets at initial recognition. The fair values of financial assets are not materially different to their carrying values.

All financial assets are recognised on the trade date initially at fair value plus transaction costs, except in the case of financial assets recorded at fair value through profit or loss.

#### Loans and receivables

Trade receivables, instalment finance agreements and other loans and advances that have fixed or determinable payments that are not quoted on an active market are classified as loans and receivables. Loans and receivables are measured at amortised cost using the effective interest rate method less impairment. Interest is recognised by applying the effective interest rate, except for short term receivables when the recognition of interest would be immaterial.

Amounts included in the statement of financial position under loans and receivables that represent amounts due from lessees under finance lease/hire purchase agreements are recognised in accordance with the company's accounting policy on leases.

The effective interest rate method is a method of calculating the amortised cost of a financial asset and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset, or, where appropriate, a shorter period to the net carrying amount of the financial asset.

#### Impairment of financial assets

Financial assets other than those at fair value through the profit and loss are assessed for indicators of impairment at each quarter end.

For finance leases, hire purchase agreements and other loans and advances, the allowance for impairment losses is determined on an individual basis by reference to past default experience and other recoverability information relating to the specific loan or other receivable. Recoverable amounts are assessed with reference to the expected future cash flows on the loan arrangements.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be objectively related to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed through the allowance account to the extent the carrying amount of the asset at the date of impairment is reversed does not exceed what the amortised cost would have been had the impairment not been recognised.

Amounts charged to the allowance account are written off against the carrying amount of the impaired financial asset when all avenues to recover the asset have been fully utilised and management deems the possibility of further recovery remote.

The company does not renegotiate the terms of financial assets as a matter of course. However, when the terms of financial assets that are past due or impaired are renegotiated (by exception only), then the income statement is charged with the write down of the asset to its revised carrying value, and any previous provision made against the asset released to the income statement.

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## Notes to the financial statements

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### 2.2 Summary of significant accounting policies (cont'd)

#### (g) Inventories

Inventories are valued at the lower of cost and net realisable value. Inventories represent assets that have come off a lease arrangement pending disposal or have been purchased for lease to customers. Net realisable value takes into account prevailing market values and cost of sale.

#### (h) Provisions

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to any provision is presented in the income statement net of any reimbursement.

#### (i) Cash and cash equivalents

Cash and cash equivalents in the statement of financial position and disclosed in the statement of cash flows comprise cash at banks and on hand and short term deposits with a maturity of three months or less.

#### (j) Impairment of non financial assets

The company assesses at least annually whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the company estimates the asset's recoverable amount. An asset's recoverable amount, or value in use, is determined for an individual asset or cash generating unit (CGU), unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

The company bases its impairment calculation on detailed budget calculations, which are prepared separately for each of the company's CGU's. These budgets generally cover a period of five years; for longer periods, a long term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses are recognised in the income statement.

#### (k) Pension benefits

The company participates in Hitachi Capital (UK) PLC group wide pension schemes. The company's UK parent undertaking operates a defined benefit pension scheme and a defined contribution pension scheme. There is no policy in place for charging the net benefit cost to group entities in the defined benefit scheme. The contributions payable by the company are charged to the income statement as incurred, and are estimated as the employer's cost to fund the group scheme. The pension cost relating to the defined benefit scheme is assessed in accordance with the advice of independent qualified actuaries using the projected unit credit method which attributes entitlements to benefits to the current period (to determine current service cost) and to the current and prior periods (to determine the present value of defined benefit obligations).

Actuarial gains and losses are recognised, in full, in the group's statement of comprehensive income in the periods in which they arise. Contributions to the defined contribution scheme are charged to the income statement in the period to which the contributions relate.

#### (l) Borrowing costs

Borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset are capitalised to form part of the cost of that asset. Other borrowing costs are recognised as an expense on an accruals basis.

### 2.3 Changes to standards and interpretations

The accounting policies adopted are consistent with those of the previous financial year except as disclosed in note 2.2 (d). In addition, several other standards and amendments are applicable for the first time during the year.

#### New and Amended Standards and Interpretations

##### IFRS 14 Regulatory Deferral Accounts

IFRS 14 defines regulatory deferral account balances as amounts of expense or income that would not be recognised as assets or liabilities in accordance with other Standards, but that qualify to be deferred in accordance with IFRS 14 because the amount is included, or is expected to be included, by the rate regulator in establishing the price(s) that an entity can charge to customers for rate-regulated goods or services. The scope of IFRS 14 is limited to first-time adopters that recognised regulatory deferral account balances in their financial statements in accordance with their previous GAAP. The

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### 2.3 Changes to standards and interpretations (cont'd)

#### IFRS 14 Regulatory Deferral Accounts (cont'd)

standard permits such entities to continue to account for regulatory deferral account balances in their first and subsequent IFRS financial statements in accordance with their previous GAAP, but must present them separately. IFRS 14 is effective for entities whose first IFRS financial statements are for a period beginning on or after 1 January 2016. This standard did not have a material impact on the company.

#### IFRS 11 Joint Arrangements – Amendments

The amendments add new guidance on how to account for the acquisition of an interest in a joint operation that constitutes a business. The amendments specify the appropriate accounting treatment for such acquisitions. The changes are effective from 1 January 2016 and are applied prospectively. These amendments did not have a material impact on the company.

#### IAS 16 Property, Plant and Equipment and IAS 41 Agriculture – Amendments

The amendments specify that a subset of biological assets, known as bearer plants, which are used solely to grow produce over several periods should be accounted for in the same way as property, plant and equipment in IAS 16 because their operation is similar to that of manufacturing. Consequently, the amendments include them within the scope of IAS 16, instead of IAS 41. The amendments are effective for annual periods beginning on or after 1 January 2016 and must be applied retrospectively. These amendments did not have a material impact on the company.

#### IAS 27 Separate Financial Statements - Amendments

The amendments will allow entities to use the equity method to account for investments in subsidiaries, joint ventures and associates in their separate financial statements. The amendments are effective from 1 January 2016 and must be applied retrospectively. It does not have a material impact on the company.

#### IFRS 10 Consolidated Financial Statements and IAS 28 Investments in Associates and Joint Ventures – Amendments

The amendments address the conflict between the requirements in IFRS 10 and IAS 28, when accounting for the sale or contribution of a subsidiary to a joint venture or associate (resulting in the loss of control of the subsidiary). This amendments are effective from 1 January 2016 and must be applied retrospectively. It is not expected to have a material impact on the company.

#### IFRS 10 Consolidated Financial Statements, IFRS 12 Disclosure of Interests in Other Entities and IAS 28 Investments in Associates and Joint Ventures – Amendments

The amendments clarify which subsidiaries of an investment entity should be consolidated instead of being measured at fair value through profit or loss. It also confirms that the exemption from presenting consolidated financial statements continues to apply to subsidiaries of an investment entity that are themselves parent entities. In addition, the amendments provide relief whereby a non-investment entity investor can, when applying the equity method, choose to retain the fair value through profit or loss measurement that is applied by its investment entity associates and joint ventures to their subsidiaries. The changes are effective from 1 January 2016 and are applied retrospectively. These amendments did not have a material impact on the company.

#### IAS 1 Presentation of Financial Statements – Amendments

The amendments address concerns expressed about some of the existing presentation and disclosure requirements of IAS 1 and ensure that entities are able to use judgement when applying those requirements. The amendments also clarify the requirements of paragraph 82A of IAS 1 for presenting an entity's share of items of other comprehensive income of associates and joint ventures accounted for using the equity method. The changes are effective from 1 January 2016 and are applied retrospectively. These amendments did not have a material impact on the company.

#### IAS 12 Income taxes - Amendments

The amendments clarify the requirements on recognition of deferred tax assets for unrealised losses on debt instruments measured at fair value. These changes are effective from 1 January 2017 and must be applied retrospectively. It is not expected to have material impact on the company.

#### IFRS 16 Leases – New standard

This standard was issued in January 2016 and it replaces the existing standard IAS 17 Leases. The standard requires lessees to recognise assets and liabilities for most leases. For lessors, there is little change to the existing accounting in IAS 17 Leases. The new standard is effective from 1 January 2019 with early adoption permitted, provided the new revenue standard, IFRS 15 *Revenue from Contracts with Customers*, has been applied, or is applied at the same date as IFRS 16. As the impact of adoption depends on the assets held by the company at the date of adoption, it is not practical to quantify the effect

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### 2.3 Changes to standards and interpretations (cont'd)

#### Improvements to IFRS's

Other amendments relating to the following standards did not have any impact on the accounting policies, financial position or performance of the company:

- IFRS 5 Non-current Assets Held for Sale and Discontinued Operations
- IFRS 7 Financial Instruments: Disclosures
- IAS 19 Employee Benefits
- IAS 34 Interim Financial Reporting

### 2.4 Significant accounting judgements, estimates and assumptions

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities. However, uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in future periods; key areas are discussed below.

#### Impairment of financial assets

Discussed in note 2.2(f) above.

#### Impairment of non financial assets

Discussed in note 2.2(j) above.

#### Taxes

The company is subject to routine tax audits and also a process whereby tax computations are discussed and agreed with the appropriate authorities. Whilst the ultimate outcome of such tax audits and discussions cannot be determined with certainty, management estimates the level of provision required for both current and deferred tax on the basis of professional advice and the nature of current discussions with the tax authority concerned.

## 3. Revenue

	Note	2016 £m	2015 £m
<b>From continuing operations:</b>			
Leasing – operating leases		206.2	195.4
Leasing – finance leases		0.3	-
Proceeds from disposal of property, plant and equipment		86.8	112.6
Fees and commissions		15.5	16.4
<b>Total revenue</b>		<b>308.8</b>	<b>324.4</b>

## 4. Finance costs

	2016 £m	2015 £m
Interest payable to parent undertaking	7.5	6.6
<b>Total</b>	<b>7.5</b>	<b>6.6</b>

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### 5. Operating profit for the year

Profit for the year has been arrived at after charging:

	Note	2016 £m	2015 £m
Included in other cost of sales:			
Release/(impairment) of operating leased assets	10	1.1	(3.5)
Net book value of operating leased assets disposed		(80.5)	(105.2)
Loss on disposal of tangible assets other than operating leased assets		-	-
Included in administrative expenses:			
Amortisation of intangible assets	11	-	(0.2)
Depreciation of tangible assets other than operating leased assets	10	(0.5)	(1.0)
Operating lease rentals expense	21	(0.8)	(0.9)

The audit fee is borne by and included in the financial costs of Hitachi Capital (UK) PLC.

### 6. Employees

#### Employee benefits expense

	2016 £m	2015 £m
Wages and salaries	13.2	12.6
Social security costs	1.6	1.5
Pension costs	0.8	0.7
<b>Total</b>	<b>15.6</b>	<b>14.8</b>

#### Employee numbers

The average number of employees (including executive directors) was:

	2016	2015
Management	57	68
Administrative	258	242
Sales	51	57
<b>Total</b>	<b>366</b>	<b>367</b>

### 7. Remuneration of Directors

The remuneration of the executive directors, who are the key management personnel of the Hitachi Capital Vehicle Solutions Ltd, is set out below.

	2016 £m	2015 £m
Short term employee benefits	0.8	0.8
Amounts receivable under long term incentive plans	0.4	0.3
Post employment benefits	0.1	0.1
<b>Total</b>	<b>1.3</b>	<b>1.2</b>
Aggregate amount of remuneration paid to the directors	0.8	0.8
Highest paid director's remuneration in the year	0.6	0.5

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### 8. Income tax

The major components of the company's income tax are:

	2016 £m	2015 £m
Current income tax:		
Charge for the year	6.3	10.2
Adjustment in respect of prior years	-	0.6
Total	6.3	10.8
Deferred tax:		
Origination and reversal of temporary differences in the current year	(1.7)	(5.6)
Effect of corporation tax rate change	(0.2)	(0.2)
Adjustment in respect of prior years	-	(0.6)
Total	(1.9)	(6.4)
<b>Tax charge on profit</b>	<b>4.4</b>	<b>4.4</b>

The company's income tax charge in the income statement can be reconciled to the profit as follows:

	2016 £m	2015 £m
<b>Profit before tax</b>	<b>23.1</b>	<b>21.9</b>
Tax on profit at UK corporation tax rate of 20% (2015: 21%)	4.6	4.6
Increase/(decrease) resulting from:		
Adjustments in respect of prior years	-	-
Effect of corporation tax rate change	(0.2)	(0.2)
<b>Tax charge</b>	<b>4.4</b>	<b>4.4</b>

The UK rate of corporation tax reduced from 21% to 20% from 1 April 2015. Future rates which have also been enacted are: a reduction to 19% from 1 April 2017 and a further 1% reduction to 18% from 1 April 2020. A further reduction to 17% from 1 April 2020 was announced at the 2016 budget but that is not yet enacted. Deferred tax has therefore been provided at 20% at 31 March 2015. Looking at individual categories of deferred tax it was considered at 31 March 2016 that an element would crystallise by 31 March 2017 but that the majority of the deferred tax would crystallise after this date but by 31 March 2020. As a result the net deferred tax carried forward on the balance sheet at 31 March 2016 was recalculated at a composite rate of 18.87%. This created a reduction in tax charged in 2016 through the income statement of £0.2m.

### 9. Deferred tax

Deferred taxes are calculated on all temporary differences under the liability method. There are no temporary differences in respect of which deferred tax has not been recognised.

The deferred tax assets and liabilities have been offset for reporting purposes on the basis that deferred tax predominantly arises in respect of items taxable within the same jurisdiction (UK) and it is expected that a right of set off will exist when the items reverse.

The following are the major deferred tax liabilities recognised and movements thereon:

	Accelerated capital allowances £m
At 31 March 2014	12.9
Charge to income statement	(6.4)
At 31 March 2015	6.5
Charge to income statement	(1.9)
<b>At 31 March 2016</b>	<b>4.6</b>

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### 10. Property, plant and equipment

	Freehold Property £m	Fixtures, fittings, computers and leasehold improvements £m	Operating leased assets £m	Total £m
<b>Cost</b>				
At 31 March 2015	5.9	2.7	776.4	785.0
Additions	-	-	305.2	305.2
Disposals	-	(0.2)	(173.4)	(173.6)
<b>At 31 March 2016</b>	<b>5.9</b>	<b>2.5</b>	<b>908.2</b>	<b>916.6</b>
<b>Accumulated depreciation and impairment</b>				
At 31 March 2015	0.1	1.9	269.9	271.9
Charge for the year	0.1	0.4	127.1	127.6
Impairment loss	-	-	-	-
Impairment release	-	-	(1.1)	(1.1)
Eliminated on disposals	-	(0.2)	(92.9)	(93.1)
<b>At 31 March 2016</b>	<b>0.2</b>	<b>2.1</b>	<b>303.0</b>	<b>305.3</b>
<b>Carrying amount</b>				
At 31 March 2015	5.8	0.8	506.5	513.1
<b>At 31 March 2016</b>	<b>5.7</b>	<b>0.4</b>	<b>605.2</b>	<b>611.3</b>

The impairment release recognised in operating leased assets in the financial year ended 31 March 2016 is mainly as a result of improvements in the quality of residual value estimates at contract inception.

The company tests annually for any impairment on operating leased asset residual values. Any impairment loss/gain is calculated by reference to the value in use of the operating leased assets. The key assumptions used in determining the value in use are the discount rate, disposal performance over market guides and costs of disposal. The weighted average discount rate is 6.93% (2015: 7.25%).

At 31 March 2016, the company had entered into contractual commitments for the acquisition of plant and equipment amounting to £92,034,000 (2015: £64,978,000), which is made up predominantly of assets to be leased to customers under operating leases.

### 11. Intangible assets

	Capitalised software £'000	Goodwill £'000	Total £'000
<b>Cost</b>			
At 31 March 2015	4.1	7.1	11.2
<b>At 31 March 2016</b>	<b>4.1</b>	<b>7.1</b>	<b>11.2</b>
<b>Accumulated amortisation</b>			
At 31 March 2015	4.1	-	4.1
<b>At 31 March 2016</b>	<b>4.1</b>	<b>-</b>	<b>4.1</b>
<b>Carrying amount</b>			
At 31 March 2015	-	7.1	7.1
<b>At 31 March 2016</b>	<b>-</b>	<b>7.1</b>	<b>7.1</b>

The amortisation charge relating to software development and other intangibles is included in the administrative expense line of the income statement. The goodwill is in respect of the purchase of The Driving Instructor Solutions business unit.

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## Notes to the financial statements

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### 11. Intangible assets (cont'd)

#### Impairment Testing

The recoverable amount for each cash generating unit has been determined based on a value in use calculation using cash flow projections from financial budgets approved by senior management covering a four year period. The pre-tax discount rates applied to cash flow projections and cash flows beyond the four year period were extrapolated using a 2.7% growth rate (2015: 2.7%).

The key assumptions used in the calculation of value in use were budget assumptions to which an estimate of growth rate was used to extrapolate cash flows beyond the budget period and a discount rate was then applied. The budgets for each cash generating unit are representative of operational and financial aspects that relate to that unit and include past experience, default rates, impairment implications and market conditions prevailing at the time. As a result, management have used their current asset base and new sales opportunities to derive the revenue and profitability expectations for the operating unit. These budgets are approved by senior management and the parent company. The growth rate used to extrapolate cash flows beyond the budget period has been based on the long term growth rate of the economy. An internal rate of return method was used in the calculation of value in use, which resulted in returns in excess of the parent company's minimum expectations.

Management has determined that any reasonably possible change in the key assumptions would not cause the carrying amount of the cash generating unit to materially exceed its recoverable amount.

### 12. Loans and receivables

The present value of the company's loans and receivables is analysed by residual maturity as follows:

Amounts due in	2016						Total £m
	<1 year £m	1-2 yrs £m	2-3 yrs £m	3-4 yrs £m	4-5 yrs £m	>5 yrs £m	
Gross loans and receivables	4.3	3.7	2.7	2.2	-	-	12.9
Deferred revenue	(0.7)	(0.3)	(0.2)	-	-	-	(1.2)
Allowance for impairment losses	-	-	-	-	-	-	-
<b>Present value of loans and receivables</b>	<b>3.6</b>	<b>3.4</b>	<b>2.5</b>	<b>2.2</b>	<b>-</b>	<b>-</b>	<b>11.7</b>

Amounts due in	2015						Total £m
	<1 year £m	1-2 yrs £m	2-3 yrs £m	3-4 yrs £m	4-5 yrs £m	>5 yrs £m	
Gross loans and receivables	2.7	3.4	3.0	1.9	-	-	11.0
Deferred revenue	(0.6)	(0.4)	(0.2)	-	-	-	(1.2)
Allowance for impairment losses	-	-	-	-	-	-	-
<b>Present value of loans and receivables</b>	<b>2.1</b>	<b>3.0</b>	<b>2.8</b>	<b>1.9</b>	<b>-</b>	<b>-</b>	<b>9.8</b>

The unguaranteed residual value of assets leased under finance leases by the company at the reporting date is £5,416,000 (2015: 3,893,000).

The average term is 25 months (2015: 32 months).

The interest rate in all of the loans and receivables is fixed at the contract date for all of the lease term. These balances are therefore subject to fair value interest rate risk. Fair value adjustments are reflected in the Group financial statements.

The weighted average effective interest rate of loans and receivables is 10.7% (2015: 11.9%).

The value of new finance lease business during the year was £4.4m (2015: £4.5m)

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### 13. Inventories

	2016	2015
	£m	£m
Vehicles not yet on leasing agreements	2.0	1.9
Motor vehicles for resale	7.7	8.7
<b>Total</b>	<b>9.7</b>	<b>10.6</b>

### 14. Trade receivables and other assets

	2016	2015
	£m	£m
Trade debtors	42.2	33.8
Prepayments		
Due in 1 year	5.0	4.6
Due in more than one year	1.5	1.0
Other debtors	10.0	3.2
<b>Total</b>	<b>58.7</b>	<b>42.6</b>

### 15. Cash and cash equivalents and overdrafts

Cash and cash equivalents and overdrafts held by the company all have an original maturity of three months or less. The carrying amount approximates their fair value.

### 16. Share capital

The company has one class of ordinary shares, which carry no right to fixed income.

	2016	2015
	£m	£m
<b>Authorised:</b>		
5,000,000 ordinary shares at £1 each (2015: 5,000,000)	5.0	5.0
<b>Issued and fully paid</b>		
1,700,000 ordinary shares at £1 each (2015: 1,700,000)	1.7	1.7

### 17. Dividends paid and proposed

	2016	2015
	£m	£m
Declared and paid during the year:		
Final dividend for the year ended 31 March 2015 of 140.06p per share (2014: 223.94p)	2.4	3.8
Interim dividend for the year ended 31 March 2016 of 158.47p per share (2015: 168.41p)	2.7	2.9
	5.1	6.7
Proposed for approval at the Annual General Meeting (not recognised as a liability as at 31 March):		
Final dividend at transfer of business to HCUK of 5631.33 per share (2015: 140.06p)	95.7	2.4

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### 18. Provisions

	Dilapidations £m	Other £m	Total £m
<b>At 31 March 2015</b>			
Current	-	0.3	0.3
Non current	0.3	-	0.3
<b>Total</b>	<b>0.3</b>	<b>0.3</b>	<b>0.6</b>
Arising during the year	0.1	0.5	0.6
Utilised	-	-	-
<b>At 31 March 2016</b>	<b>0.4</b>	<b>0.8</b>	<b>1.2</b>
Current	-	0.8	0.8
Non current	0.4	-	0.4

#### Dilapidations

The dilapidations provision represents an estimate of the work required to bring the company's leased site at Newbury back to its original state at the end of the contract. The estimated outflow of this provision is expected to be within five years.

#### Other

The other provision is an estimate of the costs of restructuring some areas of the business, a potential reimbursement of penalties suffered by a customer and recompense for breaches of CCA 2006 requirements to provide statements to customers with regulated agreements.

### 19. Retirement benefit pension schemes

#### Defined contribution pension scheme

The company is a member of a Group defined contribution retirement benefit scheme for all qualifying employees. The assets of the scheme are held separately from those of the Group in an independently administered fund.

The total cost charged to the income statement of £585,153 (2015: £527,826) represents contributions payable to the scheme at rates specified in the rules of the plan. There were no unpaid contributions at either 31 March 2016 or 31 March 2015.

#### Defined benefit pension scheme

The company is also a member of a Group funded pension scheme providing benefits based on final pensionable earnings. The scheme is set up under trust and the assets are therefore held separately from the Group and invested by a specialist manager. Under the scheme the employees are entitled to retirement benefits of up to 66% of final pensionable earnings based on their number of years service, on reaching a normal retirement age. No other post retirement benefits are provided.

Because the company is unable to identify its share of the scheme assets and liabilities on a consistent and reasonable basis, as permitted by IAS 19 'Employee Benefits' the scheme has been accounted for, in the financial statements as if the scheme was a defined contribution scheme.

The contribution for the year was £183,143 (2015: £190,571). The contribution rate during the year was 26.0% of pensionable earnings. The unpaid contributions outstanding at the year end are £Nil (2015: £Nil).

The scheme was closed to new entrants from 31 March 2002 and a Group defined contribution retirement benefit scheme is provided to new entrants.

Details of the defined benefit scheme are disclosed in the financial statements of Hitachi Capital (UK) PLC.

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### 20. Trade and other payables and other liabilities

	2016 £m	2015 £m
<b>Current (trade and other payables)</b>		
Bank overdraft	38.8	3.8
Trade creditors and accruals	28.3	20.6
Other creditors	11.0	14.3
Deferred income	48.7	42.3
<b>Total</b>	<b>126.8</b>	<b>81.0</b>

Trade creditors and accruals principally comprise amounts outstanding for trade purchases and ongoing costs.

### 21. Operating lease arrangements

#### Lessee activities

The following disclosures relate to the activities of the company where it acts as lessee:

	2016 £m	2015 £m
<b>Minimum lease payments under operating leases recognised in the income statement during the year:</b>		
Plant and equipment	0.6	0.5
Land and buildings	0.2	0.3
<b>Total</b>	<b>0.8</b>	<b>0.8</b>

At the reporting date the company had outstanding commitments for future minimum lease payments under non cancellable operating leases, which fall due as follows:

	2016 £m	2015 £m
Within 1 year	0.2	0.2
More than 1 year but less than 5 years	0.2	0.5
Over 5 years	-	-
<b>Total</b>	<b>0.4</b>	<b>0.7</b>

Operating lease payments represent rentals payable by the company for certain of its office properties. Leases are negotiated for terms of between two to five years.

#### Lessor activities

The following disclosures relate to the activities of the company where it acts as lessor:

Operating lease rental income on motor vehicles forms a significant part of the company's business and during the year amounted to £206,241,000 (2015: £195,469,000).

Operating lease contracts are entered into for an average term of 42 months (2015: 43 months).

At the reporting date the company had contracted with lessees for the following future minimum lease payments:

	2016 £m	2015 £m
Within 1 year	162.0	155.1
More than 1 year but less than 5 years	184.3	184.7
Over 5 years	10.7	3.6
<b>Total</b>	<b>357.0</b>	<b>343.4</b>

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### 22. Financial risk management

The company manages its risks in accordance with policies approved by the Board, and where applicable, in line with the policies of its parent company, Hitachi Capital (UK) PLC.

#### Liquidity risk

The company's funding is provided by its parent company Hitachi Capital (UK) PLC which performs the treasury function for the group. The group's objective is to maintain a balance between continuity of funding and flexibility through the use of borrowings with a range of maturities. The term of each borrowing is determined by considering the market conditions of each of the group's debt instruments, funding cost and correlation with the group's receivables. Uncommitted and overdraft facilities provide short term financing if required. Further details of the group's liquidity risk are provided in the financial statements of the parent company.

#### Credit risk

This is the risk that customers and other counterparties will not meet their financial obligations, resulting in the loss of amounts due or any unrealised gains.

Credit risk is managed to minimise losses, maximise recoveries and prevent fraud through implementation of the company's credit policy. The policy requires consideration to be given to the financial and credit status of the customer, dealer, supplier and/or vendor (including retailers and brokers), the quality of the asset being financed and the terms and conditions which are to be applied.

Compliance with the requirements of the policy is achieved by the existence of procedures in the areas of maximum funding periods and loan amounts, the requirement for deposits, deferral periods and authorisation limits. Customer scorecards and credit files, for commercial transactions and significant relationships, are an integral part of the approval process, with any material changes and significant advances requiring director and/or Board approval.

Where the exposure to any one party exceeds certain limits, annual reviews are performed to ensure that the credit quality has not deteriorated.

The company's credit risk is primarily attributable to its loans and receivables. The company has no significant concentration of credit risk, with exposure spread over a number of counterparties and customers.

#### Credit Quality

	2016 £m	2015 £m
<b>Trade debtors:</b>		
<b>Neither past due nor impaired (ungraded)</b>	28.0	28.7
<b>Past due but not impaired:</b>		
31-60 days	10.0	3.8
61-90 days	1.6	0.7
>120 days	2.2	-
<b>Total</b>	13.8	4.5
<b>Individually impaired</b>	0.4	0.6
<b>Total</b>	<b>42.2</b>	<b>33.8</b>

#### Residual value risk

This is the risk that the value of a physical asset, at the end of an operating or finance lease contract or at the end of its useful life, is worth less than its book value. The company's residual value committee meets regularly to review residual values and a formal test for any impairment of operating leased asset residual values is performed at least annually. See note 10.

Future residual values are assessed individually, and positioned against competitor benchmark assets, and require senior management approval. The residual value position is monitored with reference to various industry benchmarking sources so that maturities can be managed effectively and any impairment risk minimised.

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### Compliance and regulatory risk

This is the risk that changes in the regulatory framework within which we operate could reduce our ability to conduct business profitably in the future. There is also the risk that the company fails to comply with legislation or regulations, leading to penalties imposed by the regulators.

The company's written risk policy does not tolerate any breach of regulation or other illegal activity. The group has an in-house legal department staffed by experienced practising solicitors who provide legal and compliance advice in order to mitigate the risk of relevant regulatory requirements being breached. Also, the company is a member of the BVRLA, which provides early warnings of potential legislative changes and actively lobbies decision makers in both the UK and the EU, with the aim of ensuring that its members continue to operate in an appropriate regulatory environment.

### Business continuity risk

This is the risk that a disaster or other unexpected event occurs, leading to an inability to conduct our business under the terms agreed with our customers or suppliers. Such an event could have a negative impact on business relationships and lead to financial loss. The company has business continuity plans in place for each department including a disaster recovery site which can be used if our offices cannot be accessed. These plans are reviewed and tested every six months.

## 23. Subsequent events

On 1 April 2016, the net assets of the company were transferred to Hitachi Capital (UK) PLC.

On 13 May 2016, Hitachi Limited, the ultimate parent company, executed an agreement to transfer 27% of its investment in Hitachi Capital Corporation to Mitsubishi UFJ Financial Group, Inc. (23%) and Mitsubishi UFJ Lease and Finance Company Ltd (4%). Following the sale expected to complete in the 3<sup>rd</sup> quarter of 2016, Hitachi Limited will continue to be the single largest shareholder of Hitachi Capital Corporation with 33.4% investment.

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## Company information

Hitachi Capital (UK) PLC, a company registered in England and Wales, is the parent undertaking of the smallest group to consolidate the financial statements of Hitachi Capital Vehicle Solutions Ltd. Copies of the financial statements of this company can be obtained from: Hitachi Capital House, Thorpe Road, Staines-upon-Thames, Surrey TW18 3HP.

Hitachi Limited, a company incorporated in Japan, is the ultimate parent company and the parent undertaking of the largest group to consolidate the financial statements of Hitachi Capital Vehicle Solutions Ltd. Copies of the financial statements of this company can be obtained from: 6, Kanda-Surugadai 4-chome, Minato-ku, Tokyo 101-8010, Japan.

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Registered company number:	1413993
Company Secretary:	J.N.M.Sims
Auditors:	Ernst & Young LLP London