## Directors' report and financial statements

14 September 1996

Registered number 1413180



## Directors' report and financial statements

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### Directors' report

The directors present their annual report and the audited financial statements for the 52 week period ended 14 September 1996.

#### Principal activity

The principal activity of the company is the manufacture and sale of yeast.

#### Business review and future developments

The company is a joint venture of Associated British Foods plc and Burns Philp (UK) plc and the activities of the company are controlled by the board of directors.

During the period the main activities of the company remained unchanged and the directors anticipate that any future developments would be related to these activities.

#### Trading results, dividends and transfer to reserves

The profit and loss account for the period is set out on page 5. Profit on ordinary activities after taxation amounted to £2,260,020. The directors declared an interim dividend on 27 June 1996 amounting to £1,608,751 (£1.17 per share) in respect of the period ended 14 September 1996. No final dividend has been proposed.

After deducting the ordinary dividend, the balance of £651,269 was transferred to reserves.

#### Fixed assets

The directors do not consider that any difference between the market value of land and buildings and the amounts at which these assets are stated in the financial statements are of any practical significance.

#### Directors and directors' interests

The directors who held office during the period were as follows:

I Clack (resigned 31 October 1995)

THM Shaw

HW Bailey (resigned 1 October 1995)

JCO Miles A Turnbull

C Kop

MJ O'Neill (appointed 11 October 1995) GW Schaeffer (appointed 1 November 1995)



Directors' report (continued)

#### Directors and directors' interests (continued)

After the end of the period GW Schaeffer resigned as a director and J Lynch was appointed a director in his stead.

The following directors had the following beneficial interests in the share capital of Associated British Foods plc, as recorded in the register of directors' interests.

	Ordinary shares of 5p each at end of period	Ordinary shares of 5p each at beginning of period or date of appointment
THM Shaw	95,710	47,855
JCO Miles	200	100

The other directors notified no interests. According to the register of directors' interests, no rights to subscribe for shares in this company or shares in or debentures of any other group company were granted to any of the directors or their immediate families, or exercised by them, during the financial year.

No director had at any time during the period any material interest in a contract with the company, other than service contracts.

#### Payments to suppliers

It is the policy of the company to agree terms of payment when the order for goods and services are placed and to adhere to these arrangements when making payment.

#### United Kingdom charitable and political contributions

Contributions to charitable organisations during the period totalled £2,112 (1995:£1,055). No contributions were made to political organisations.

By order of the board

MR Gore

WB Wright

Joint Secretaries

Weston Centre Bowater House 68 Knightsbridge LONDON SW1X 7LQ

15 October 1996



### Statement of directors' responsibilities

Company law requires the directors to prepare financial statements for each financial period which give a true and fair view of the state of affairs of the company and of the profit or loss for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and to enable them to ensure that the financial statements comply with the Companies Act 1985. They have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the company and to prevent and detect fraud and other irregularities.





The Fountain Precinct 1 Balm Green Sheffield S1 3AF

Report of the auditors to the members of Mauri Products Limited

We have audited the financial statements on pages 4 to 18.

Respective responsibilities of directors and auditors

As described on page 3 the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

**Opinion** 

In our opinion the financial statements give a true and fair view of the state of affairs of the company as at 14 September 1996 and of the profit of the company for the 52 week period then ended and have been properly prepared in accordance with the Companies Act 1985.

**KPMG** 

Un

Chartered Accountants Registered Auditors

12 November 1996

KPMG

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Profit and loss account for the period ended 14 September 1996

	Note	52 week period ended 14 September 1996 £	52 week period ended 16 September 1995 £
Turnover - continuing operations		14,681,472	12,954,221
Operating profit - continuing operations	3-4	3,184,006	2,609,106
Other interest receivable and similar income Interest payable and similar charges	6 7	86,696 (525)	104,465
Profit on ordinary activities before taxation		3,270,177	2,713,571
Tax on profit on ordinary activities	8	(1,010,157)	(846,888)
Profit for the financial period		2,260,020	1,866,683
Dividends	9	(1,608,751)	(1,375,001)
Retained profit for the financial period		651,269	491,682
Retained profit brought forward		5,011,040	4,519,358
Retained profit carried forward		5,662,309	5,011,040

There are no recognised gains or losses other than the profit for the period and the previous period.



Balance sheet at 14 September 1996

at 14 September 1996					
	Note	14 Septe £	mber 1996 £	16 Septe £	mber 1995 £
Fixed assets		*	~	*	*
Tangible assets	10		6,108,417		5,416,748
Current assets					
Stocks	12	719,318		654,610	
Debtors	13	3,629,184		3,609,115	
Cash at bank and in hand		138,381		2,665	
		4,486,883		4,266,390	
Creditors: amounts falling due within one year	14	(3,557,990)		(3,297,097)	
Net current assets			928,893		969,293
Total assets less current liabilities			7,037,310		6,386,041
Capital and reserves					
Called up share capital - ordinary	15		1,375,001		1,375,001
Profit and loss account		_	5,662,309	_	5,011,040
Total shareholders' funds			7,037,310		6,386,041
		•			

These financial statements were approved by the board of directors on 15 October 1996 and were signed on its behalf by:

THM Shaw
Director

Cash flow statement for the period ended 14 September 1996

for the period ended 14 September 1996			
	peri	2 week od ended tember 1996	52 week period ended 16 September 1995
	£	£	£
Net cash inflow from operating activities	18	4,055,270	2,592,908
Return on investments and servicing of finance			
Interest received	86,696		104,465
Interest paid	(525	)	-
Dividends paid	(1,608,751	(	1,375,001)
Net cash outflow from returns on investment and			
servicing of finance		(1,522,580)	(1,270,536)
Taxation			
UK corporation tax paid	(825,838	) 	(374,295)
Tax paid		(825,838)	(374,295)
Investing activities			
Purchase of tangible fixed assets	(1,402,271	) (	1,500,904)
Sale of tangible fixed assets	4,900	<u> </u>	(5,169)
Net cash outflow from investing activities		(1,397,371)	(1,506,073)
Net cash outflow before financing		309,481	(557,996)
Financing activities		-	_
Decrease in cash and cash equivalents	19	309,481	(557,996)
		309,481	(557,996)
	,		



#### Notes

(forming part of the financial statements)

#### 1 Accounting reference date

The accounting reference date of the company is the Saturday nearest to 15 September. Accordingly, these financial statements have been prepared for the 52 week period ended 14 September 1996.

#### 2 Accounting policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

#### Basis of preparation

The financial statements have been prepared under the historical cost convention and in accordance with applicable accounting standards.

#### **Turnover**

Turnover represents the amounts (excluding value added tax) derived from the provision of goods and services to customers during the period.

#### Fixed assets and depreciation

Depreciation, calculated on cost, is provided on a straight line basis to residual value over the anticipated life of the asset. No depreciation is provided on freehold land. The anticipated life of other assets is generally deemed to be not longer than:

Freehold buildings - 50 years
Plant and equipment - 12 years
Vehicles - 5 years

#### Research and development

Expenditure in respect of research and development is written off against profits in the period in which it is incurred.

#### Stocks

Stocks are valued at the lower of cost and net realisable value. In the case of finished goods manufactured by the company the term 'cost' includes ingredients, production wages and an appropriate proportion of attributable production overheads.



Notes (continued)

#### 2 Accounting policies (continued)

#### Deferred taxation

The charge for taxation is based on the profit for the period and takes into account taxation deferred because of timing differences between the treatment of certain items for taxation and accounting purposes. Provision is made for deferred tax only to the extent that it is probable that an actual liability will crystallise.

#### Foreign currencies

Transactions denominated in foreign currencies are recorded at the rate of exchange ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are translated using the rate of exchange ruling at the balance sheet date and the gains or losses on translation are included in the profit and loss account.

#### Pension costs

The company is a member of the UK defined benefit scheme of Associated British Foods plc, the assets of which are held in trustee administered funds. Contributions are charged to the profit and loss account so as to spread the cost of pensions over employees' working lives with the company.

#### 3 Operating profit

	52 week period ended 14 September 1996 £	52 week period ended 16 September 1995 £
Turnover	14,681,472	12,954,221
Cost of sales	(9,376,554)	(8,372,856)
Gross profit	5,304,918	4,581,365
Distribution costs	(1,606,241)	(1,384,430)
Administrative expenses	(514,671)	(587,829)
Operating profit	3,184,006	2,609,106



Notes (continued)

### 3 Operating profit (continued)

The above amounts derive entirely from continuing operations:

	52 week period ended 14 September 1996 £	52 week period ended 16 September 1995 £
Operating profit is stated after charging		
Staff costs  Depreciation and other amounts written off fixed tangible assets:	1,430,990	1,445,741
Owned	720,349	581,614
Loss on sale of tangible fixed assets Auditors' remuneration:	1,593	34,726
Audit fee	7,548	7,334
Other services	4,803	6,204

### 4 Directors and employees

The average number of persons employed by the company during the period was as follows:

	Number of employees	
	52 week period ended 14 September 1996	52 week period ended 16 September 1995
Production and administration	67	65



Notes(continued)

#### 4 Directors and employees (continued)

The aggregate staff costs of these persons were as follows:

	52 week period ended 14 September 1996 £	52 week period ended 16 September 1995 £
Wages and salaries	1,291,479	1,305,338
Social security costs	119,551	122,443
Other pension costs (see note 5)	19,960	17,960
	1,430,990	1,445,741
	52 week period ended 14 September 1996 £	52 week period ended 16 September 1995 £
Directors' emoluments	Nil	Nil

The emoluments, excluding pension contributions, of the chairman were £Nil (1995:£Nil) and those of the highest paid director were £Nil (1995:£Nil).

The emoluments, excluding pension contributions, of the directors (including the chairman and highest paid director) were within the following range:

			Numb	Number of directors	
			52 week period ended 14 September 1996	52 week period ended 16 September 1995	
£0	-	£ 5,000	8	6	



Notes (continued)

#### 5 Pensions

The pension costs of the Associated British Foods plc group of companies are assessed in accordance with the advice of a qualified actuary on the basis of final pensionable earnings. Particulars of the last actuarial valuation of the scheme are contained in the financial statements of Associated British Foods plc.

The company pays a regular amount to Associated British Foods plc which makes contributions to the group scheme on its behalf. Any benefits or costs arising as a result of a scheme surplus or deficit are retained or borne by Associated British Foods plc. From the perspective of the company the scheme operates similarly to a defined contribution scheme; the particular requirements of SSAP 24 concerning accounting for a defined benefit scheme, which would require the surplus or deficit to be recognised in the company, do not apply. In the opinion of the directors this treatment is appropriate in order to reflect the substance of the company's pension arrangements.

#### 6 Other interest receivable and similar income

	52 week period ended 14 September 1996	52 week period ended 16 September 1995
	£	£
Receivable from group undertakings	86,696	88,622
Bank interest receivable	•	339
Other		15,504
	86,696	104,465

### 7 Interest payable and similar charges

JE WEEK	JZ WEEK
period ended	period ended
14 September	16 September
1996	1995
£	£
525	-
	14 September 1996 £

52 week

52 week



Notes (continued)

8 Taxation on profit on ordinary activities	8	Taxation on	profit on	ordinary	activities
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	52 week period ended 14 September 1996	52 week period ended 16 September 1995
	£	£
UK corporation tax on the profit for the period on ordinary activities at 33% (1995:33%)	1,014,204	845,178
Adjustments in respect of previous years		
Corporation tax	(4,047)	1,710
	1,010,157	846,888
The full potential amounts of deferred tax would be as for	ollows:	
	Accelerated capital allowances	Total £
At 14 September 1996	900,000	900,000
At 16 September 1995	827,000	827,000

No provision for deferred taxation has been made in these financial statements as, in the opinion of the directors, on the basis of the company's forecast capital expenditure, a liability is unlikely to crystallise in the foreseeable future.

#### 9 Dividends

	52 week period ended 14 September 1996 £	52 week period ended 16 September 1995 £
Ordinary dividends paid	1,608,751	1,375,001



### Notes (continued)

10	Tangible i	fixed	assets
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A MANAGEMENT AND CO.				
	Land and	Plant and	Payments	
	buildings	machinery	on account	Total
	£	£	£	£
Cost				
At beginning of period	1,225,052	7,903,978	1,085,703	10,214,733
Additions	110,849	530,435	777,227	1,418,511
Transfers	309,144	696,021	(1,005,165)	
Disposals	<del>-</del>	(25,534)	-	(25,534)
At end of period	1,645,045	9,104,900	857,765	11,607,710
Depreciation				
At beginning of period	189,318	4,608,667	-	4,797,985
Charge for period	21,598	698,751	-	720,349
On disposals	-	(19,041)	-	(19,041)
At end of period	210,916	5,288,377	-	5,499,293
Net book value				
At 14 September 1996	1,434,129	3,816,523	857,765	6,108,417
At 16 September 1995	1,035,734	3,295,311	1,085,703	5,416,748
	<del></del>			

Land and buildings comprise freehold property, including land at a cost of £399,701 (1995:£180,150) which is not depreciated.

#### 11 Capital commitments

There are commitments for capital expenditure by the company of approximately £205,000 (1995:£604,000) for which no provision has been made in these financial statements. The directors have approved further capital expenditure of approximately £167,000 (1995:£65,000) for which there are no commitments.



Notes (continued)

10	C41
LZ	Stocks

	14 September 1996	16 September 1995
	£	£
Raw materials and consumables	562,707	528,844
Finished goods and goods for resale	156,611	125,766
	719,318	654,610

#### 13 Debtors

	14 September 1996	16 September 1995
	Due	Due
	within	within
	one year	one year
	£	£
Trade debtors	1,606,352	1,505,451
Amounts owed by:		
Parent and fellow subsidiary		
undertakings	1,908,495	1,857,195
VAT recoverable	74,682	170,909
Other debtors	27,272	22,864
Prepayments and accrued income	12,383	52,696
	3,629,184	3,609,115



Notes (continued)

14	Creditors
1.4	CICUITOIS

Amounts falling due within one year	14 September 1996 £	16 September 1995 £
Destruction of the first	211 526	107.001
Bank loans and overdrafts	311,536	485,301
Trade creditors	731,940	612,490
Amounts owed to parent and fellow subsidiary		
undertakings	791,552	736,423
Corporation tax	1,509,204	1,324,885
Other taxes and social security	6,648	31,095
Accruals and deferred income	207,110	106,903
	3,557,990	3,297,097

### 15 Called up share capital

•	14 September 1996		16 September 1995	
	Number	£	Number	£
Authorised				
Ordinary shares of £1 each				
Class A	1,499,999	1,499,999	1,499,999	1,499,999
Class B	1,499,999	1,499,999	1,499,999	1,499,999
Class C	2	2	2	2
	3,000,000	3,000,000	3,000,000	3,000,000
Allotted, called up and fully paid Ordinary shares of £1 each				
Class A	687,500	687,500	687,500	687,500
Class B	687,500	687,500	687,500	687,500
Class C	1	1	1	1
	1,375,001	1,375,001	1,375,001	1,375,001



### Notes (continued)

#### 16 Reconciliation of movements in shareholders' funds

14 September 1996	16 September 1995
£	£
6,386,041	5,894,359
2,260,020	1,866,683
(1,608,751)	(1,375,001)
7,037,310	6,386,041
	1996 £ 6,386,041 2,260,020 (1,608,751)

#### 17 Contingent liabilities

The company, together with Associated British Foods plc and certain fellow UK subsidiary undertakings, is party to a set-off arrangement in respect of its bank accounts with certain of the group's bankers.

#### 18 Reconciliation of operating profit to net cash inflow from operating activities

	52 week period ended 14 September 1996	52 week period ended 16 September 1995
	£	£
Operating profit	3,184,006	2,609,106
Depreciation charge	720,349	581,614
Loss on sale of tangible fixed assets	1,593	34,726
Increase in stocks	(64,708)	(59,499)
Increase in debtors	(20,069)	(712,393)
Increase in creditors	234,099	139,354
Net cash inflow from operating activities	4,055,270	2,592,908



Notes (continued)

#### 19 Analysis of changes in cash and cash equivalents

	Cash	Overdraft	Net
	£	£	£
Balance at 17 September 1994	75,360	-	75,360
Net cash outflow	(72,695)	(485,301)	(557,996)
Balance at 16 September 1995	2,665	(485,301)	(482,636)
Net cash inflow	135,716	173,765	309,481
Balance at 14 September 1996	138,381	(311,536)	173,155

#### 20 Holding company

The ultimate holding company is Wittington Investments Limited which is incorporated in Great Britain and registered in England.

The largest group in which the results of the company are consolidated is that headed by Wittington Investments Limited. The smallest group in which they are consolidated is that headed by ABF Investments plc, which is incorporated in Great Britain and registered in England. The consolidated accounts of these groups are available to the public and may be obtained from Weston Centre, Bowater House, 68 Knightsbridge, London, SW1X 7LR.

