JAMES WINDSOR & SON (MANSFIELD) LIMITED STATEMENT OF ACCOUNTS

- for the -

YEAR ENDED 31st DECEMBER 1991
COMPANY REGISTRATION NUMBER 1405252

COMPANIES HOUSE 0 5 JUN 1992

REPORTS AND ACCOUNTS

FOR THE YEAR ENDED 31st DECEMBER 1991

- 2 to 3 Directors' Report
- 3. Auditors' Report
- 4. Profit and Loss Account
- 5. Balance Sheet
- 6. Source and Application of Funds
- 7 to 12 Notes to the Accounts

DIRECTORS' REPORT AND ACCOUNTS

The Directors submit their annual report and the audited accounts for the year ended 31st December, 1991.

GROUP

The company is a wholly owned subsidiary of Co-operative Wholesale Society Limited, an Industrial and Provident Society incorporated in England.

The company has the following wholly owned subsidiary company, incorporated in England:-

Nottingham Credit Trust Limited

Group accounts for this sub-group have not been prepared in accordance with section 228 (1) of the Companies Act 1985.

ACTIVITIES

The principal activity of the company during the financial period is that of a garage proprietor.

DIRECTORS

During the year the directorate has comprised:

F. E. Doherty C.A. (resigned 6th March 1992)

A. Maxwell (appointed 6th March 1992)

W. H. Stephenson

G. Gill

M. Taylor (appointed 16th January 1992 resigned 20th March 1992)

D. S. Marriott (appointed 15th January 1992 resigned 6th March 1992)

No director has any beneficial interest in the share capital of the company.

FIXED ASSETS

Land and Buildings of the Company were independently revalued as at 31st December 1989 on an exsisting use basis

Details of changes in the fixed assets are shown in the notes to the accounts.

RESULTS

The company made a net profit for the year of £94,369 (1990 Profit £137,177) and the directors do not recommend the payment of a dividend.

DIRECTORS' REPORT AND ACCOUNTS

FUTURE PROSPECTS

The recession continues to surpress sales and this is anticipated to continue for some time yet. However, it is envisaged that this company will continue to be profitable and hopefully take advantage of the upturn in the economy when it arrives.

AUDITORS

Due to the transfer of engagements Price Waterhouse will not be seeking re-appointment as Auditors. It is proposed that the new parent organisation will wish to appoint K.P.M.G. for the poming year.

By Greer of the Board

W H. STEPHENSON

V H! STEPHENSON Secretary.

24th March 1992

AUDITORS' REPORT

TO THE MEMBERS OF JAMES WINDSOR & SON (MANSFIELD) LIMITED.

We have audited the financial statements set out on pages 4 to 12 in accordance with Auditing Standards.

In our opinion these financial statements give a true and fair view of the state of affairs of the company as at 31st December 1991, and of its profit and the source and application of funds funds for the period then ended, and have been properly prepared in accordance with the Companies Act, 1985.

Price Waterhouse
Chartered Accountants
and Registered Auditor.

24th March 1992

PROFIT AND LOSS ACCOUNT

FOR THE YEAR ENDED 31st DECEMBER 1991

| | <u>Notes</u> | <u>1991</u> | | <u>1990</u> | |
|--|--------------|-------------|------------|-------------|--------------|
| | | £ | 2 | £ | £ |
| TURNOVER | 1 | 2 | 2,984.108 | | 20,837,317 |
| Cost of Sales: | | | | | |
| Materials | | (1 | 9,745,865) | | (17,596,341) |
| Labour | | | (489,785) | | (485,000) |
| Gross Profit | | | 2,748,458 | | 2,755,976 |
| Distribution Costs | | (2,056,307) | | (1,924,897) |) |
| Administrative Expenses | | (343,915) | 2,400,222) | (343,741) | (2,268,638) |
| OPERATING PROFIT | 2 | | 348,236 | | 487,338 |
| Interest Payable and Similar Charges | 5 | | (210,990) | | 303,821 |
| INTEREST RECEIVABLE | 5 | | 137,246 | | 183,517 |
| FROM HOLDING SOCIETY | 5 | | | | 2,473 |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | | 137,246 | | 185,990 |
| TAX(CHARGE) ON ORDINARY ACTIVITIES | 12 | | (42,877) | | (48,813) |
| PROFIT FOR THE FINANCIAL YEAR | 6 | | 94.369 | | 137,177 |

The notes on pages 7 - 12 form part of these accounts.

BALANCE SHEET

AS AT 31st DECEMBER 1991

| | | Ī | <u>1991</u> | | 1990 | |
|--|--------------|---|----------------|---|----------------|--|
| | Notes | ٤ | £ | £ | £ | |
| FIXED ASSETS | | | | | | |
| Tangible Assets | 7 | | 2,196,717 | | 2,173,468 | |
| INVESTMENTS | 8 | | 50,000 | | 50,000 | |
| CURRENT ASSETS | | | | | | |
| Stock Debtors Cash at bank and in hand | 9 10 3 | 2,607,067 1,023,114 <u>1,225</u> 3,631,406 | | 1,995,865 823,591 <u>1,175</u> 2,820,631 | | |
| CREDITORS | | | | | | |
| Amounts failing due within 1 year | 11 | <u>3,3÷3,051</u> | | <u>2,603,396</u> | | |
| Net Current Assets | | | <u>288,355</u> | | <u>217,235</u> | |
| NET ASSETS | | | 2,535,072 | | 2,440,703 | |
| CAPITAL AND RESERVES | | | | | | |
| Called up Share Capital | 13 | | 1,020,000 | | 1,020,000 | |
| Revaluation Reserve | 6 | 916,787 | | 916,787 | | |
| Profit and Loss Account | 6 | <u>598,285</u> | 1.515,072 | 503,916 | 1,420,703 | |
| | | | 2,535,072 | | 2,440,703 | |
| A. MAXWELL | |)) DIRECTORS | \mathcal{N} | b. 00 | D | |
| W.H. STEPHENSON | |) | | 9 | | |
| Date: 24th March 1992 | | | M | M Who | / | |
| The notes on page 27 to 1 | 2 form pai | rt of these accou | unts. | - * | | |

STATEMENT OF SOURCE AND APPLICATION OF FUNDS

FOR THE YEAR ENDED 31st DECEMBER 1991

| SOURCE OF FUNDS | <u>19</u> | 991 | | 1990 | | |
|---|-----------|----------------------------|-----------------|---|--|--|
| Profit before taxation | £ | £ 137,246 | ٤ | £ 185,990 | | |
| Adjusted for item not involving the movement of funds: | | | | | | |
| Depreciation | | 42,141 | | 34,304 | | |
| Total generated from operations | | 179,387 | | 220,294 | | |
| OTHER SOURCE OF FUNDS | | | | | | |
| Sales of Fixed Assets Increase in Share Capital Prepayment of Rover Group Deposit | | 1,900 - - 181,287 | | 3,277 1,000,000 <u>628,006</u> 1,851,577 | | |
| APPLICATION OF FUNDS | | | | | | |
| Purchase of Fixed Assets | | (67,290) | | (64,619) | | |
| Loan Repaid to Holding Society | | | | (1,850,000) | | |
| • | | 113,997 | | (63,042) | | |
| MOVEMENT IN WORKING CAPITAL | | | | | | |
| (Increase)/Decrease in stock and work in progress | (611,202) | | 322,416 | | | |
| (Increase)/Decrease in Debtors | (201,120) | | 193,549 | | | |
| Increase/(Decrease) in Creditors (Excluding Taxation) | 790,380 | (21,942) | <u>(18,519)</u> | <u>497,446</u> | | |
| INCREASE IN NET LIQUID FUNDS | | 92,055 | | 434,404 | | |

The notes on pages 7 to 12 form part of these accounts.

NOTES TO THE ACCOUNTS

AT 31st DECEMBER 1991

1. STATEMENT OF ACCOUNTING POLICIES

ACCOUNTING BASIS

The accounts have been prepared under the historical cost accounting convention with the exception of freehold land and buildings which are included at valuation on an existing use basis. The period of account is the 52 weeks ended 31st December 1991, with comparative figures for the previous year.

TURNOVER

Turnover comprises amounts receivable in respect of goods and services rendered and is exclusive of V.A.T. and car tax.

FIXED ASSETS

Land and Buildings are stated at a valuation. It is the Company's policy to maintain properties in such condition that their valuation is not impaired by the passage of time. Expenditure on maintaining these properties is charged to the Revenue Account. Consequently a y element of depreciation would be immaterial and accordingly no provision for depreciation has been made on freehold or long leasehold properties

All other fixed assets are stated at cost and depreciation is charged on a straight line basis over their expected useful lives, at no less than the following rates:

Plant

10% - 25%

Motor Vehicles

20% - 33%

STOCK

Stock has been valued on the basis of the lower of cost or net realisable value.

DEFERRED TAXATION

Provision for deferred taxation is only made if the Directors consider that an actual tax liability is expected to fall due for payment in the foreseeable future.

PENSION COSTS

Contributions to the Greater Nottingham Co-operative Society Limited Employees' Superannuation Fund are assessed by a qualified actuary and are charged to the profit and loss account in the period in which they become payable.

NOTES TO THE ACCOUNTS

AT 31st DECEMBER 1991

| | | 1991 £ | <u>1990</u> ຄ |
|----|---|---|---|
| 2. | OPERATING PROFIT | L | £ |
| | This is stated after charging: | | |
| | Auditors' remuneration Depreciation Hire of Plant and Machinery Directors' remuneration | 8,000 42,141 12,231 52,443 | 7,500 34,304 9,511 48,537 |
| 3. | DIRECTORS REMUNERATION | | |
| | The amount paid to Directors were: | | |
| | Emoluments | <u>52,443</u> | <u>48,537</u> |
| 4. | STAFF COSTS | | |
| | Wages and salaries Redundancy Social Security costs Other pension costs . | 1,752,413 3,713 160,267 <u>20,650</u> 1,937,043 | 1,658,564 8,768 153,634 <u>23,322</u> 1,844,288 |
| | The average weekly number of employees during the year was made up as follows: | | |
| | Office and Management Distribution | No. 18 <u>151</u> 169 | No. 18 <u>155</u> <u>173</u> |
| 5. | INTEREST PAYABLE | | |
| | Bank Overdraft and Loan Interest Other Finance Charges Holding Society | 139,875 71,115 | 207,821 96,000 <u>(2,473)</u> 301,348 |

NOTES TO THE ACCOUNTS

AT 31st DECEMBER 1991

| 6. | RESERVES | Profit and Loss Accoun | ıt | Revaluation Reserve | | Total |
|----|---|---------------------------|---------------------------------------|---|------------------------|-------------------------|
| | | £ | | £ | | £ |
| | At 1st January 1991 Additions to reserves Revaluation | 503,916 94,369 — | | 916,787 - | | 1,420,703 94,369 |
| | At 31st December 1991 | 598,285 | | 916,787 | | 1,515,072 |
| 7. | TANGIBLE FIXED ASSETS | | Freehold Land and Building £ | Plant & Fixtures £ | Motor Vehicles £ | Total £ |
| | Cost or valuation at 1/1/91 | | 1,950,000 | | 42,737 | 2,521,491 |
| | Additions | | 36,986 | 21,078 | 9,326 | 67,290 |
| | Disposals | | _ | _ | (5,460) | (5,460) |
| | Revaluation | | | | | |
| | at 31/12/91 | | 1,986,986 | 549,832 | <u>46,503</u> | <u>2,583,321</u> |
| | Depreciation at 1/1/91 | | _ | 328,766 | 19,257 | 348,023 |
| | Provided during the year | | | 35,016 | 7,125 | 42,141 |
| | Disposals | | | *************************************** | (3,560) | (3,560) |
| | at 31/12/91 | | | 363,782 | 22,822 | 386,604 |
| | Net Book Value at 31/12/91 | | 1,986,986 | 186,050 | <u>23,681</u> | 2,196,717 |
| | Net Book Value at 31/12/90 | | 1,950,000 | 199,988 | 23,480 | <u>2,173,468</u> |
| | On an historical cost basis Land and E | Buildings would | l have bee | en included at | : | |
| | | | | <u>1991</u> £ | | <u>1990</u> |
| | Cost | | | 1,200,808 | | £ 1,163,822 |
| | Aggregate depreciation | | | 148,187 | | 148,187 |

The Land and Buildings were valued on an exsisting use basis at 31st December 1989 by John E Mitchell, Chartered Surveyors and Valuers. The Directors believe that these valuations are still appropriate.

NOTES TO THE ACCOUNTS

AT 31st DECEMBER 1991

| 8. | INVESTMENTS | <u>1991</u> £ | <u>1990</u> £ |
|-----|---|------------------|------------------|
| | Investment in Nottingham Credit Trust Ltd. | 50,000 | 50,000 |
| 9. | STOCK | | |
| | Work in progress | 12,960 | 9,619 |
| | Goods for re-sale | 2,594,107 | 1,986,246 |
| 10. | <u>DEBTORS</u> | 2.607.067 | 1,995,865 |
| | Trade Debtors | 731.511 | 635,662 |
| | Value Added Tax Refundable | 182,750 | 25,768 |
| | Prepayments | 46,384 | 64,389 |
| | Amounts due from Holding Society | 56.093 | 8,169 |
| | Amounts due from Fellow Subsidiary | 3,183 | 85,517 |
| | Amounts due from Subsidiary | 3,193 | 4,086 |
| | • | 1,023,114 | <u>823,591</u> |
| 11. | CREDITORS Amounts failing due within one year | | |
| | Bank Overdraft | 792,763 | 884,768 |
| | Trade Creditors | 2,477,080 | 1,607,556 |
| | Other Taxes and Social Security Costs | 24,437 | 23,798 |
| | Amounts due to Holding Society | <u>48.771</u> | <u>87,274</u> |
| | | <u>3,343,051</u> | <u>2,603,396</u> |

NOTES TO THE ACCOUNTS

AT 31st DECEMBER 1991

| 12. TAXATION | <u>1991</u> | <u>1990</u> |
|---------------------------|---------------|----------------|
| 0 | £ | ٤ |
| Corporation tax at 331/4% | 42,877 | 58,500 |
| Prior year tax credit | <u> </u> | <u>(9,687)</u> |
| | <u>42,877</u> | 48,813 |

The corporation tax liability in respect of the current year will be relieved by losses elsewhere within the group.

The full potential liability for deferred taxation at 33% is as follows:

| <u>1991</u> £ | <u>1990</u> £ |
|------------------|------------------|
| _ | _ |
| | _ |
| | |
| | |
| | <u> </u> |

No provision has been made for the corporation tax which would become payable should the Company's land and buildings be sold at their revalued amounts.

| 13. SHARE CAPITAL | | <u>Authorised</u> | | Allotted, Called Up a | Allotted, Called Up and Fully Paid | |
|-------------------|--|--------------------|--------------------|-----------------------|------------------------------------|--|
| | • | <u>1991</u> No. | <u>1990</u> No. | <u>1991</u> £ | <u>1990</u> £ | |
| | Ordinary Shares of £1 each | 1,010,000 | 1,010,000 | 1,010,000 | 1,010,000 | |
| | Deferred Shares of £1 each | 10,000 | 10,000 | 10,000 | 10,000 | |
| 14. | CAPITAL COMMITMENTS | | | <u>1991</u> | <u>1990</u> | |
| | Contracted | | | £ | <u>1990</u> £ Nil | |
| | Authorised by the Directors but not contracted | | | | 35,000 | |

NOTES TO THE ACCOUNTS

AT 31st DECEMBER 1991

15. PENSION COMMITMENTS

The Company participates in the Greater Nottingham Co-operative Society Limited Employees' Superannuation Fund. The scheme is of a defined benefit type providing benefits to certain employees within the G.N.C.S. Group and the assets are held separately from the Group's assets.

The total pension cost for the Company was £20,650 (1991 £23,322).

The last formal review of the Greater Nottingham Co-operative Society Limited Employees' Superannuation Fund was carried out at the 1st April 1991. Details of the latest acturial valuation of the fund are contained in the financial statements of the Greater Nottingham Co-operative Society Limited.

16. CONTINGENT LIABILITIES

An unlimited cross guarantee scheme is in operation between the company and all other group companies in respect of group borrowings.