

Report and Financial Statements

31 March 1998

Deloitte & Touche Queen Anne House 69-71 Queen Square Bristol BS1 4JP





REPORT AND FINANCIAL STATEMENTS 1998

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Deloitte Touche Tohmatsu

OFFICERS AND PROFESSIONAL ADVISERS

DIRECTORS

D M Telling

W E Harding

B R Edwards

G Gaffney

C J Williams

C S Acheson

M Clark

SECRETARIES

A F Waters

M O Thomas

REGISTERED OFFICE

The Stable Block Barley Wood Wrington **Bristol** BS40 5SA

BANKERS

Midland Bank plc 49 Corn Street Bristol BS99 7PP

AUDITORS

Deloitte & Touche Queen Anne House 69-71 Queen Square Bristol BS1 4JP



DIRECTORS' REPORT

The directors present their annual report and financial statements for the year ended 31 March 1998.

STATEMENT OF DIRECTORS' RESPONSIBILITIES

Company law requires the directors to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the company as at the end of the financial year and of the profit or loss of the company for that period. In preparing those financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITY AND REVIEW OF THE BUSINESS

The company's principal activity is the installation and maintenance of electrical and mechanical services in commercial and industrial premises.

The company's business developed satisfactorily and the directors consider that the company is in a good position to continue that development.

RESULTS AND DIVIDENDS

The profit for the year after taxation amounted to £506,939 (1997: £266,815). The directors recommend that this amount be dealt with as follows:

Ordinary dividends:

- Final proposed £13.15 per share Transfer to reserves

263,000 243,939

£

506,939

FIXED ASSETS

Details of movements in fixed assets during the year are set out in Note 6 to the financial statements.



DIRECTORS' REPORT (continued)

DIRECTORS AND THEIR INTERESTS

The directors during the year were as follows:

W E Harding

D M Telling

B R Edwards

G Gaffney

C J Williams

C S Acheson

M Clark

No director had an interest in the share capital of the company.

Messrs W E Harding and D M Telling are directors of MITIE Group PLC, the parent undertaking, and their interests in the share capital of that company are shown in the financial statements of MITIE Group PLC.

Other directors' interests in the share capital of MITIE Group PLC are as follows:

| | 31 March 1998 10p Ordinary shares No. | 1 April 1997 10p Ordinary shares No. |
|--------------|---|--|
| B R Edwards | 364,800 | 372,000 |
| C S Acheson | 456,800 | 588,150 |
| C J Williams | 21,550 | 26,700 |

No other director had an interest in the share capital of MITIE Group PLC.

PAYMENT POLICY

The company's policy is to comply with the terms of payment agreed with a supplier. Where terms are not negotiated, the company endeavours to adhere with the supplier's standard terms. As at 31 March 1998 trade creditors, as a proportion of amounts invoiced from suppliers for the year, represented 85 days.

In the industry in which the company operates credit periods are frequently extended by agreement. The company's creditor days are a reflection of this custom.

YEAR 2000

The company is in the process of preparing a detailed report including an assessment of our relationship with customers as well as suppliers. It covers all our internal systems, and looks into telephone, security and access systems. An action plan is being developed in order to ensure that our systems are year 2000 compliant. Costs in the year to 31 March 1998 were not significant and we estimate that further costs will not be material.



DIRECTORS' REPORT (continued)

AUDITORS

A resolution for the reappointment of Deloitte & Touche as auditors of the company is to be proposed at the forthcoming Annual General Meeting.

Approved by the Board of Directors and signed on behalf of the Board

A F Waters Secretary

14 August 1998





Deloitte & Touche Queen Anne House 69-71 Queen Square Bristol BS1 4JP Telephone: National 0117 921 1622 International + 44 117 921 1622 Fax (Gp. 3): 0117 929 2801

AUDITORS' REPORT TO THE MEMBERS OF

MITIE ENGINEERING SERVICES (CARDIFF) LIMITED

We have audited the financial statements on pages 6 to 15 which have been prepared under the accounting policies set out on page 9.

Respective responsibilities of directors and auditors

As described on page 2, the company's directors are responsible for the preparation of financial statements. It is our responsibility to form an independent opinion, based on our audit, on those statements and to report our opinion to you.

Basis of opinion

We conducted our audit in accordance with Auditing Standards issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of the significant estimates and judgements made by the directors in the preparation of the financial statements, and of whether the accounting policies are appropriate to the company's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the financial statements are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the financial statements.

Opinion

In our opinion the financial statements give a true and fair view of the state of the company's affairs as at 31 March 1998 and of its profit for the year then ended and have been properly prepared in accordance with the Companies Act 1985.

Chartered Accountants and Registered Auditors

Delatte + lanche

17 August 1998







PROFIT AND LOSS ACCOUNT Year ended 31 March 1998

| | | Continuing operations | |
|--|-------|-----------------------|--------------------|
| | Notes | 1998 £ | 1997 £ |
| TURNOVER | | 9,528,875 | 8,458,703 |
| Cost of sales | | (8,194,651) | (7,513,601) |
| GROSS PROFIT | | 1,334,224 | 945,102 |
| Administrative expenses Other operating income | | (709,926) 9,750 | (604,967) 8,379 |
| OPERATING PROFIT | 2 | 634,048 | 348,514 |
| Interest receivable | 3 | 103,332 | 57,096 |
| PROFIT ON ORDINARY ACTIVITIES BEFORE TAXATION | | 737,380 | 405,610 |
| Tax on profit on ordinary activities | 4 | (230,441) | (138,795) |
| PROFIT ON ORDINARY ACTIVITIES AFTER TAXATION | | 506,939 | 266,815 |
| Dividends | 5 | (263,000) | (133,000) |
| RETAINED PROFIT FOR THE YEAR | 11 | 243,939 | 133,815 |

There are no recognised gains and losses for the current financial year or preceding financial year other than as stated in the profit and loss account.



Deloitte Touch: Tohmatsu

BALANCE SHEET At 31 March 1998

| | Notes | 1998 | | | 1997 |
|--|----------|---|--------------------|---|--------------------|
| | | £ | £ | £ | £ |
| FIXED ASSETS | | | | | |
| Tangible assets | 6 | | 170,243 | | 106,099 |
| CURRENT ASSETS | | | | | |
| Work in progress Debtors Cash at bank and in hand CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | 7 8 | 385,415 751,358 2,070,826 3,207,599 (2,754,521) | 452.079 | 514,496 662,014 1,260,375 2,436,885 (2,163,602) | 272 282 |
| NET CURRENT ASSETS NET ASSETS | | | 453,078 623,321 | | 273,283 379,382 |
| CAPITAL AND RESERVES | | | | | |
| Called up share capital Profit and loss account | 10 11 | | 20,000 603,321 | | 20,000 |
| TOTAL EQUITY SHAREHOLDERS' FUNDS | | | 623,321 | | 379,382 |

These financial statements were approved by the Board of Directors on

Signed on behalf of the Board of Directors

D M Telling Director

14 August 1998





CASH FLOW STATEMENT Year ended 31 March 1998

| | Notes | £ | 1998 £ | £ | 1997 £ |
|---|-------|---------------------|-----------|--------------------|----------------|
| Net cash inflow from operating activities | 13 | | 1,092,585 | | 314,431 |
| Returns on investments and servicing of finance Interest received | | | 100,485 | | 57,781 |
| Taxation UK corporation tax paid | | | (137,641) | | · (100,445) |
| Capital expenditure Payments to acquire tangible fixed assets Receipts from disposal of tangible fixed assets | | (124,578) 12,600 | | (59,129) 19,877 | |
| Net cash outflow from capital expenditure | | | (111,978) | | (39,252) |
| Equity dividends paid | | | (133,000) | | (230,422) |
| Increase in cash in the year | 15 | | 810,451 | | 2,093 |



NOTES TO THE ACCOUNTS Year ended 31 March 1998

1. ACCOUNTING POLICIES

Accounting convention

The financial statements are prepared under the historical cost convention and are prepared in accordance with applicable accounting standards.

Turnover

Turnover represents the total, excluding sales taxes, receivable in respect of goods and services supplied and contract work completed in the year.

Tangible fixed assets and depreciation

Tangible fixed assets are stated at cost less depreciation. Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost, less estimated residual value, of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold property Period of lease
Plant and office equipment 4 to 10 years
Motor vehicles 4 years

Leasing and hire purchase commitments

Assets obtained under hire purchase contracts and finance leases are capitalised as tangible fixed assets at the estimated net present value of underlying lease payments and are depreciated in accordance with the above policy. Obligations under such agreements are included in creditors net of finance charges allocated to future periods. The finance element of the rental payments is charged to the profit and loss account over the period of the lease or hire purchase contract.

Rentals paid under other leases (operating leases) are charged against income on a straight-line basis over the lease term.

Work in progress

Work in progress is stated at the lower of cost (including appropriate overheads) and net realisable value. Provision is made for foreseeable losses.

Deferred taxation

Provision is made for deferred taxation using the liability method in respect of timing differences to the extent that liabilities will crystallise in the foreseeable future.

Pension costs

Pension costs represent amounts paid to one of the group's pension schemes. Details of the schemes are given in the financial statements of MITIE Group PLC.





| 2. | OPERATING PROFIT is stated after charging/(crediting): | 1998 £ | 1997 £ |
|----|---|---------------------------------------|--------------------------------------|
| | Depreciation Operating lease rentals: land and buildings Auditors' remuneration: audit services Profit on disposal of tangible fixed assets | 58,037 23,250 2,500 (10,203) | 46,605 23,250 3,000 (6,054) |
| 3. | INTEREST RECEIVABLE | 1998 £ | 1997 £ |
| | Bank interest receivable | 103,332 | 57,096 |
| 4. | TAX ON PROFIT ON ORDINARY ACTIVITIES | 1998 £ | 1997 £ |
| | UK current year taxation UK corporation tax at 31% (1997: 33%) | 230,500 | i37,700 |
| | Prior years UK corporation tax | (59) 230,441 | 1,095 |
| 5. | DIVIDENDS | 1998 £ | 1997 £ |
| | Ordinary: Final proposed of £13.15 (1997: £6.65) per share | 263,000 | 133,000 |



6. TANGIBLE FIXED ASSETS

| Summary | Leasehold property £ | Plant £ | Office equipment £ | Motor vehicles £ | Total £ |
|---------------------|----------------------------|------------|--------------------------|------------------------|-------------|
| Cost | | | | | |
| At 1 April 1997 | 3,000 | 29,763 | 34,164 | 164,851 | 231,778 |
| Additions | - | - | 16,006 | 108,572 | 124,578 |
| Disposals | | | | (51,172) | (51,172) |
| At 31 March 1998 | 3,000 | 29,763 | 50,170 | 222,251 | 305,184 |
| Depreciation | | | | | |
| At 1 April 1997 | 1,749 | 21,531 | 20,336 | 82,063 | 125,679 |
| Charge for the year | 212 | 2,365 | 5,239 | 50,221 | 58,037 |
| Disposals | - | - | - | (48,775) | (48,775) |
| At 31 March 1998 | 1,961 | 23,896 | 25,575 | 83,509 | 134,941 |
| Net book value | | | | | |
| At 31 March 1998 | 1,039 | 5,867 | 24,595 | 138,742 | 170,243 |
| | · | · | | | |
| At 31 March 1997 | 1,251 | 8,232 | 13,828 | 82,788 | 106,099 |
| | | | | | |

Capital commitments

At 31 March 1998 the directors had authorised capital expenditure of £1,250 (1997: £43,150).

| 7. | WORK IN PROGRESS | 1998 £ | 1997 £ |
|----|--|---------------------------|---------------------------|
| | Work in progress Cash received on account | 968,731 (583,316) | 749,625 (235,129) |
| | | 385,415 | 514,496 |
| 8. | DEBTORS | 1998 £ | 1997 £ |
| | Trade debtors Other debtors Prepayments and accrued income | 738,838 6,371 6,149 | 651,771 3,509 6,734 |
| | | 751,358 | 662,014 |





| 9. | CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | 1998 | 1997 |
|-----|---|---------------|-----------|
| | | £ | £ |
| | Trade creditors | 1,869,550 | 1,671,802 |
| | Amounts owed to parent undertaking and fellow subsidiary undertakings | 279,409 | 111,352 |
| | Corporation tax | 230,500 | 137,700 |
| | Other taxes and social security costs | 74,588 | 65,408 |
| | Other creditors | 15,384 | 14,956 |
| | Accruals and deferred income | 15,106 | 18,483 |
| | Proposed dividend | 263,000 | 133,000 |
| | Payments on account | 6,984 | 10,901 |
| | | 2,754,521 | 2,163,602 |
| 10. | CALLED UP SHARE CAPITAL Authorised £1 Ordinary shares | No. 20,000 | 1998 £ |
| | | 1998 | 1997 |
| | Allotted and fully paid | 1998 £ | 1997 £ |
| | £1 Ordinary shares | 20,000 | 20,000 |
| 11. | PROFIT AND LOSS ACCOUNT | £ | |
| | | | |
| | At 1 April 1997 | 359,382 | • |
| | Retained profit for the year | 243,939 | |
| | At 31 March 1998 | 603,321 | |
| | | | |





| 12. | RECONCILIATION OF MOVEMENTS IN SHAREHOLDERS' FUNDS | 1998 £ | 1997 £ |
|-----|---|---|--|
| | Profit for the financial year Proposed dividend | 506,939 (263,000) | 266,815 (133,000) |
| | Net addition to shareholders' funds Opening shareholders' funds | 243,939 379,382 | 133,815 245,567 |
| | Closing shareholders' funds | 623,321 | 379,382 |
| 13. | RECONCILIATION OF OPERATING PROFIT TO NET CASH | 1998 | 1997 |
| | INFLOW FROM OPERATING ACTIVITIES | 1998 £ | £ |
| | Operating profit Depreciation charges Profit on disposal of tangible fixed assets Decrease/(increase) in work in progress Increase in debtors Increase in creditors | 634,048 58,037 (10,203) 129,081 (86,497) 368,119 | 348,514 '46,605 (6,054) (249,371) (19,848) 194,585 ——————————————————————————————————— |
| | Net cash inflow from operating activities | | |
| 14. | ANALYSIS OF CHANGES IN NET FUNDS At 1 April 1997 £ | Cash flows £ | At 31 March 1998 £ |
| | Cash at bank and in hand | 810,451 | 2,070,826 |
| 15. | RECONCILIATION OF NET CASH FLOW TO MOVEMENT IN NET FUNDS | 1998 £ | 1997 £ |
| | Increase in cash in the year | 810,451 | 2,093 |
| | Movement in net funds in the year Net funds at 1 April | 810,451 1,260,375 | 2,093 1,258,282 |
| | Net funds at 31 March | 2,070,826 | 1,260,375 |



16. FINANCIAL COMMITMENTS

Operating leases

At 31 March 1998 the company had annual commitments under non-cancellable operating leases as follows:

| 1998 £ | 1997 £ |
|-----------|-----------|
| 10,750 | 10,750 |
| | £ 10,750 |

Commitments on behalf of group undertakings

The company is party with other group undertakings to cross-guarantees of each other's bank overdrafts. As at 31 March 1998, the overall commitment was nil.

| 17. | DIRECTORS | 1998 £ | 1997 £ |
|-----|---|-----------|-----------|
| | The emoluments of directors of the company were: Fees and other emoluments (excluding pension contributions but including benefits-in-kind) | 174,862 | 123,141 |
| | | No. | No. |
| | The number of directors who were members of a defined benefit pension scheme | 5 | 4 |

Messrs D M Telling and W E Harding are directors of MITIE Group PLC and their pension details are disclosed in the group accounts.

18. EMPLOYEES

Number of employees

The average number of persons (including directors) employed by the company during the year was:

| | 1998 No. | 1997 No. |
|-------------------------------|-------------|-------------|
| Site labour | 48 | 39 |
| Administration and management | 19 | 17 |
| | 67 | 56 |
| | | |





18. EMPLOYEES (continued)

| Employment costs | 1998 £ | 1997 £ |
|-----------------------|-----------|-----------|
| Employment costs | * | ~ |
| Wages and salaries | 1,445,030 | 1,072,531 |
| Social security costs | 140,988 | 104,316 |
| Other pension costs | 18,940 | 15,973 |
| | 1,604,958 | 1,192,820 |
| | | |

19. RELATED PARTY TRANSACTIONS

As a wholly owned subsidiary of MITIE Group PLC, MITIE Engineering Services (Cardiff) Limited, has taken advantage of the exemption from the requirement to disclose related party transactions with MITIE Group PLC and companies within the group.

20. PARENT UNDERTAKING

The directors regard MITIE Group PLC, a company registered in Scotland, as the company's ultimate parent undertaking. Copies of the group financial statements can be obtained from the Company Secretary at the registered office.